

MINUTES

Audit, Risk and Governance Committee Meeting

9 September 2025

Committee Members

Here within are the Minutes of the Audit, Risk and Governance Committee Meeting held Tuesday 9 September 2025 in the City of South Perth Council Chamber, corner Sandgate Street and South Terrace, South Perth.

As this Committee does not hold Delegated Powers or Duties in accordance with Section 5.23 of the Local Government Act 1995 the meeting was not open to the public.



MATTHEW SCOTT
ACTING CHIEF EXECUTIVE OFFICER

12 September 2025

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Audit, Risk and Governance Committee Meeting - Minutes

1. DECLARATION OF OPENING / ANNOUNCEMENT OF VISITORS

With the Presiding Member and Deputy Presiding Member absent, the Acting CEO declared the meeting open at 6.02pm and welcomed everyone in attendance.

The Acting CEO read out the following:

“In the absence of the appointed Presiding Member and Deputy Presiding Member for this meeting, the Committee will need to appoint one in accordance with section 5.14(b) of the Local Government Act 1995.”

Councillor Glenn Cridland expressed interest in Presiding for the meeting.

COMMITTEE RECOMMENDATION

Moved: Ms Shona Zulsdorf

Seconded: Councillor André Brender-A-Brandis

That in accordance with Section 5.14(b) of the *Local Government Act 1995*, Councillor Glenn Cridland be appointed to Preside at this meeting of the Committee.

CARRIED (5/0)

For: Councillors André Brender-A-Brandis, Glenn Cridland and Jennifer Nevard, Mr Warwick Gately and Ms Shona Zulsdorf.

Against: Nil.

2. ATTENDANCE

Elected Members

Como Ward (Presiding Member)
Manning Ward
Moresby Ward

Councillor Glenn Cridland
Councillor André Brender-A-Brandis
Councillor Jennifer Nevard

External Members

Mr Warwick Gately
Ms Shona Zulsdorf

Officers

A/Chief Executive Officer
A/Director Corporate Services
Director Infrastructure Services
Manager Governance
Manager People and Performance
Governance Coordinator
Governance Officer

Mr Matthew Scott
Mr Abrie Lacock
Ms Anita Amprimo
Ms Toni Fry
Ms Pele McDonald
Ms Christine Lovett
Ms Jane Robinson

2.1 APOLOGIES

- Councillor Bronwyn Waugh

2.2 APPROVED LEAVE OF ABSENCE

- Mayor Greg Milner for the period 24 July 2025 to 17 October 2025, inclusive.

3. DECLARATIONS OF INTEREST

Nil.

4. CONFIRMATION OF MINUTES

4.1 AUDIT, RISK AND GOVERNANCE COMMITTEE MEETING HELD: 10 June 2025

Officer Recommendation AND COMMITTEE RECOMMENDATION

Moved: Councillor André Brender-A-Brandis

Seconded: Ms Shona Zulsdorf

That the Minutes of the Audit, Risk and Governance Committee Meeting held 10 June 2025 be taken as read and confirmed as a true and correct record.

CARRIED (5/0)

For: Councillors André Brender-A-Brandis, Glenn Cridland and Jennifer Nevard, Mr Warwick Gately and Ms Shona Zulsdorf.

Against: Nil.

5. PRESENTATIONS

Nil.

6. BUSINESS ARISING FROM PREVIOUS MEETING

Nil.

7. REPORTS

7.1 QUARTERLY ACTIVITY REPORT

File Ref: D-25-26091

Reporting Officer(s): Abrie Lacock, A/Director Corporate Services

Summary

This report outlines recent activities undertaken by the City of South Perth relating to Risk Management, Business Continuity and Workplace Health and Safety and an overview of the activities planned.

Officer Recommendation AND COMMITTEE RECOMMENDATION

Moved: Ms Shona Zulsdorf

Seconded: Councillor André Brender-A-Brandis

That the Audit, Risk and Governance Committee recommends to Council that it:

1. Notes the details of the Quarterly Activity Report as contained in the body of the report;
2. Notes the two Corporate Operational Risks reassessed from High to Moderate risk rating as contained within the report; and
3. Endorses the Strategic Risk Register as contained in **Confidential Attachment (a)**.

CARRIED (5/0)

For: Councillors André Brender-A-Brandis, Glenn Cridland and Jennifer Nevard, Mr Warwick Gately and Ms Shona Zulsdorf.

Against: Nil.

Background

The Council is responsible for the strategic direction of the City. The City's Audit, Risk and Governance Committee (ARGC) is a Committee of Council in accordance with the *Local Government Act 1995* (the Act) and is responsible for providing guidance, assistance, and oversight to the Council, in relation to matters which include the City's compliance with Regulation 17 of the Local Government (Audit) Regulations 1996 (the audit regulations).

The responsibility of the Chief Executive Officer (CEO) in relation to Regulation 17 of the audit regulations includes reviewing the appropriateness and effectiveness of the City's systems and procedures in relation to:

- a) risk management;
- b) internal control; and
- c) legislative compliance.

This activity report will provide an update on the City's Risk Management, Business Continuity and Workplace Health and Safety activities undertaken for the previous quarter and identifies proposed activities for the upcoming quarter.

Information contained in this report will assist the ARGC in fulfilling their responsibilities as they relate to Regulation 17 of the audit regulations.

Comment

1) Strategic Risk Register

The Strategic Risk Register (register) has been developed in consultation with the City's Elected Members and external members of the ARGC. The register was last noted by the ARGC at its meeting held 10 June 2025.

The register, as contained in **Confidential Attachment (a)**, was reviewed by the Internal Risk Management Committee (IRMC) on the 18 August 2025 and the Executive Management Team (EMT) on 26 August 2025. The Executive Management Team has made changes to the risk assessment for Item 5: Capital Investments, as detailed below. Minor amendments to text within the attached confidential register have been made and are shown in red text. Changes include:

i. Item 5 Capital Investment

Event: Failure to deliver major City Projects

Outcome: Financial Loss/Reputational Damage/Service Interruption

The Executive Management Team concluded that the risk event "*Failure to deliver major City projects*" did not warrant a consequence rating of 4 and a likelihood rating of 3. While it is acknowledged that individual projects may experience delays or challenges during their lifecycle, it was considered unlikely that such issues would result in the City failing to deliver a major project in its entirety.

Based on the evaluation, the consequence rating was reduced from 4 to 3 and the likelihood rating from 3 to 2, resulting in the overall risk rating being downgraded from High to Moderate.

2) Operational Risk Register

In accordance with the requirements of the Risk Management Framework 2024 all Corporate Operational risks with a residual risk rating of High or Extreme are presented to the ARGC for review and noting.

Following a review by the Executive Management Team, changes were made to Corp 1.2 Physical Security of City Officers and Assets, and Corp 5.0 Dependency on contractors to deliver key projects/services, as detailed below. As a result of these changes, there are no High or Extreme Operational Risks for the reporting period.

The two risks detailed below were previously assessed as having a high-risk rating. Both risks have been reassessed, and their ratings have been revised accordingly.

i. **Corp Risk 1.2 Physical security of City Officers and Assets**

Event: Security policies, processes and procedures are insufficient to prevent, prepare for, respond to, and recover from a security related event.

Outcome: Health/Injury

Due to hostile incidents which have occurred at City facilities, the residual likelihood of this risk event occurring remains, assessed at 3 (Possible).

However, considering the outcomes of previous incidents and the effectiveness of current controls, it was determined that a consequence rating of 4 *“health or injury impacts resulting in lost time greater than 30 days”* - was not deemed justified.

Based on the evaluation, the consequence rating was reduced from 4 to 3, resulting in the overall risk rating being downgraded from High to Moderate.

ii. **Corp Risk 5.0 Dependency on contractors to deliver key project/services**

Event: Availability of suitable contractors, contractor failure, management of contractors.

Outcome: Service Interruption

Initially rated as high in November 2022 due to contractor availability issues, this risk was reduced to moderate in November 2024 when contractor availability improved. However, following a review by the Internal Risk Management Committee on 4 February 2025, the risk rating was increased back to high due to renewed difficulties in contractor availability.

Following the review by the Executive Management Team, the likelihood of the risk was maintained at 3 (Possible). However, it was determined that a consequence rating of 4 *“reflecting service interruptions affecting performance for less than a month and financial losses between \$1,000,001 and \$10,000,000”* - was not deemed justified.

Based on the evaluation, the consequence rating was reduced from 4 to 3, resulting in the overall risk rating being downgraded from High to Moderate.

3) **Business Continuity**

The City remains on track to review and complete all Business Continuity Plans (BCP) by the end of the 2025/26 financial year. Although the development of the organisation-wide BCP has been delayed due to resource constraints within Business Units, the review of submitted plans is progressing, and work on the organisation-wide BCP is scheduled to commence shortly.

4) ISO 45001 Work Health and Safety

During the last quarter, the following key Work Health and Safety (WHS) activities and initiatives were undertaken/achieved:

- The bi-annual EMT WHS Safety Management System Review Meeting took place in August 2025, with EMT endorsing the WHS Annual Targets & Objectives for 2025/26.
- An Operations Centre Site Safety Induction has been developed and implemented for all employees, contractors to complete prior to entering the site.
- A review of all WHS management practices has occurred.

5) Planned Activities

The following activities are planned (subject to the availability of organisational officers) for the remainder of the 2025/26 financial year:

System/Procedure	Activity	Expected Outcome
Risk Management	Operational risks to be reviewed on a quarterly basis.	The City's Corporate Operational Risk register to be as current as reasonably practicable.
Risk Management	Development of further fraud and corruption training.	Increased knowledge within the City's business units in order to further protect resources and information and safeguard the integrity and reputation of the City.
Business Continuity	Rollout of updated business continuity plans in accordance with the requirements of the Business Continuity Management Framework.	The City's Business Continuity Plans to be as current as reasonably practicable.
Risk Management	Management Practice M695 Risk Management.	Sound risk management practices and procedures to be further integrated into the City's strategic and operational planning process and day to day business practices.
Risk Management	Provide training program for identified officers.	Provide support and guidance to officers ensuring they have familiarity with the City's risk management practices.

Workplace Health and Safety	Continue to implement the annual Targets & Objectives.	Targets are on track to be achieved for 2025/26.
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Consultation

Nil.

Policy and Legislative Implications

- Reg 17 (1) (a) (b) and (c) of the Local Government (Audit) Regulations 1996
 17. CEO to review certain systems and procedures
 - (1) The CEO is to review the appropriateness and effectiveness of a local government's systems and procedures in relation to –
 - (a) risk management;
 - (b) internal control; and
 - (c) Legislative compliance.
- *Work Health and Safety Act 2020*

Financial Implications

Nil.

Key Risks and Considerations

Risk Event Outcome	Legislative Breach Refers to failure to comply with statutory obligations in the manner in which the City, its officers and Elected Members conduct its business and make its decisions and determinations. This embraces the full gamut of legal, ethical and social obligations and responsibilities across all service areas and decision making bodies within the collective organisation.
Risk rating	Low
Mitigation and actions	Continuous review and improvement in relation to all Risk Management, Business Continuity and Workplace Health and Safety activities.

Strategic Implications

This matter relates to the following Strategic Direction identified within Council's [Strategic Community Plan 2021-2031](#):

Strategic Direction:	Leadership
Aspiration:	A local government that is receptive and proactive in meeting the needs of our community
Outcome:	4.3 Good governance
Strategy:	4.3.4 Maintain a culture of continuous improvement

Attachments

7.1 (a):	Strategic Risk Register (<i>Confidential</i>)
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7.2 AUDIT REGISTER PROGRESS REPORT - 4TH QUARTER UPDATE

File Ref: D-25-26090

Reporting Officer(s): Abrie Lacock, A/Director Corporate Services

Summary

This report provides an update on the progress of actions included in the Audit Register. The Audit Register includes all open audit findings that have previously been accepted by the Audit, Risk and Governance Committee and Council.

Officer Recommendation AND COMMITTEE RECOMMENDATION

Moved: Ms Shona Zulsdorf

Seconded: Councillor André Brender-A-Brandis

That the Audit, Risk and Governance Committee recommends to Council that it:

1. Notes the progress recorded against each item within the Audit Register in **Confidential Attachment (a)**; and
2. Approves the findings marked as Complete (100%) in the Audit Register, to be registered as closed and no longer reported to the Committee.

CARRIED (5/0)

For: Councillors André Brender-A-Brandis, Glenn Cridland and Jennifer Nevard, Mr Warwick Gately and Ms Shona Zulsdorf.

Against: Nil.

Background

The confidential Audit Register as contained in **Confidential Attachment (a)** lists internal and external audit findings and describes the progress of implementing improvements and the percentage completion. This report is prepared for noting the progress and completion of findings since the last meeting.

Comment

The Audit Register contained in **Confidential Attachment (a)** presents audit outcomes by 'Finding' numbers. Any given Finding may have more than one 'Recommendation' and associated 'Agreed Management Action.'

Only when all Agreed Management Actions related to a Finding are marked as 100% complete, will the report be presented to the Audit, Risk and Governance Committee (ARGC), with a recommendation that the Finding be closed.

The Audit Register has been formatted to ensure clarity as detailed below:

1. Where a Finding has more than one Agreed Management Action, it is represented with double lines around that entire Finding.
2. Updates in relation to each Finding are displayed in chronological order i.e. latest update appears at the bottom of each Finding.
3. Each Finding that is to be closed (i.e. 100% complete for all Agreed Management Actions) is represented by a purple 'Closed Tally' column on the right and numbered.
4. All Findings that are being recommended for closure by the ARGC are filtered to the end of the register.

The ARGC is requested to recommend that Council notes the progress and officer comments. In addition, it is recommended all Findings marked as complete (100%) in the Audit Register be registered as closed. All closed items will not form part of the Audit Register report for future meetings.

It is requested that the ARGC notes the Audit Register in **Confidential Attachment (a)**.

Consultation

Nil.

Policy and Legislative Implications

The Internal Audit function is considered a business improvement process that will assist in compliance with Regulation 5 of the Local Government (Financial Management) Regulation 1996 (CEO's duties as to financial management) and Regulation 17 of the Local Government (Audit) Regulations 1996 (CEO to review certain systems and procedures).

Financial Implications

The Internal Audit function has a budget of approximately \$60,000 for the 2025/26 financial year, and it is anticipated that a budget of a similar amount is to be adopted for future years. Officers' effort to undertake the improvements and report on progress has not been estimated.

Key Risks and Considerations

Risk Event Outcome	Legislative Breach Refers to failure to comply with statutory obligations in the manner in which the City, its officers and Elected Members conduct its business and make its decisions and determinations. This embraces the full gamut of legal, ethical and social obligations and responsibilities across all service areas and decision making bodies within the collective organisation
Risk rating	Medium
Mitigation and actions	Quarterly reporting of progress on the Audit Register to the ARGC and Council. In the report, Officer comments on actions taken and progressive completion of Actions are noted. Actions which are 100% complete are closed out and reported to the ARGC. There is no future reporting on closed out actions.

Strategic Implications

This matter relates to the following Strategic Direction identified within Council's [Strategic Community Plan 2021-2031](#):

Strategic Direction:	Leadership
Aspiration:	A local government that is receptive and proactive in meeting the needs of our community
Outcome:	4.3 Good governance
Strategy:	4.3.1 Foster effective governance with honesty and integrity and quality decision making to deliver community priorities

Attachments

7.2 (a): Audit Register (*Confidential*)

7.3 2024/25 CORPORATE BUSINESS PLAN - 4TH QUARTER UPDATE

File Ref: D-25-25177

Reporting Officer(s): Abrie Lacock, A/Director Corporate Services

Summary

This report provides an update on the progress of the Corporate Projects and Measures of Success identified in the Corporate Business Plan 2024/25-2027/28.

It is recommended that the Audit, Risk and Governance Committee notes the progress recorded against each Corporate Project/Activity contained within the 2024/25 Corporate Business Plan Quarter 4 Report and notes the results for all Measures of Success (Key Performance Indicators) contained within the Corporate Business Plan Measures of Success Report.

Officer Recommendation AND COMMITTEE RECOMMENDATION

Moved: Councillor André Brender-A-Brandis

Seconded: Ms Shona Zulsdorf

That the Audit, Risk and Governance Committee:

1. Notes the progress recorded against each project/activity within the Corporate Business Plan as described in the report contained within **Attachment (a)**; and
2. Notes the results recorded against each Measure of Success within the Corporate Business Plan as described in the Key Performance Indicator report contained within **Attachment (b)**.

CARRIED (5/0)

For: Councillors André Brender-A-Brandis, Glenn Cridland and Jennifer Nevard, Mr Warwick Gately and Ms Shona Zulsdorf.

Against: Nil.

Background

The Strategic Community Plan (SCP) 2021-2031 was endorsed by Council at its meeting held 14 December 2021. A minor review of the SCP was completed and endorsed by Council at its meeting held 23 April 2024.

The Corporate Business Plan (CBP) translates the aspirations and strategies of the SCP into operational priorities and indicates how they will be resourced over a four-year period. The CBP outlines in detail the services and projects required to ensure delivery of the SCP and includes measures of success as an indication of performance.

The CBP for the period 2024/25 to 2027/28 was endorsed by Council at its meeting held 25 June 2024.

Comment

This is the progress report for quarter 4 of the 2024/25 planning year.

Corporate Actions

The following table provides an overview of the progress of the 45 corporate actions scheduled for delivery in the CBP for 2025/26:

On Track	Complete
28 (62%)	17 (38%)

The CBP Report (**Attachment (a)**) is presented for information, with an officer comment in the 'Quarterly Updates' column.

Measures of Success (KPIs)

The following table provides an overview of the progress of the 46 Key Performance Indicators (KPI's / Measures of Success) included in the CBP:

Achieved	Not Achieved
41 (89%)	5 (11%)

The KPI Report (**Attachment (b)**) is presented for information, with a description by the officer in the 'Result Comment' column when a KPI is not achieved.

The following table extracts information from this Report in relation to KPIs that were Not Achieved:

KPI	Measure	Target	Result	Status Update
Club Development Program Satisfaction	Maintain satisfaction rate above 80%	80	75.4	Positive feedback from Clubs received, however, a 'Satisfactory' rating has lowered scoring below the 80% KPI target. The Satisfaction rating amongst Clubs has increased compared to a year ago.
Completion of Public Health Plan Actions	100% completion of key actions/ outcomes as they relate to Environmental Health	100	87	An increase in the workload of the Environmental Health Team (infringements/ staff leave) resulted in the nonachievement of the KPI.
Canopy Cover	Maintaining and improving canopy cover in accordance with budget allocation	20	16.82	Latest data received in June 2024 measured canopy cover at 16.82%.

Weed Coverage Management Natural Areas	Manage weed coverage in planted areas at or below 10% within site boundary	10	15	Weed coverage in planted areas maintained at 15% within site boundary during winter which is a good outcome.
Asset Sustainability Ratio	The ratio of asset renewal expenditure relative to depreciation for the year – maintain benchmark standard of ratio between 90% and 110%	90	83.1	Final results are subject to year end finalisation. In future years, achieving this target is highly likely due to the planned increase in renewal expenditure.

Consultation

Nil.

Policy and Legislative Implications

Local Government (Administration) Regulations 1996.

Financial Implications

All projects and activities listed in the CBP Quarter 4 Update are fully funded within the 2024/25 Annual Budget.

Key Risks and Considerations

Risk Event Outcome	Reputational Damage Deals with adverse impact upon the professional reputation and integrity of the City and its representatives whether those persons be appointed or elected to represent the City. The outcome can range from a letter of complaint through to a sustained and co-ordinated representation against the City and or sustained adverse comment in the media.
Risk rating	Medium
Mitigation and actions	Performance management by: <ol style="list-style-type: none"> 1. Annual business planning with business units to identify new actions for the financial year. 2. Monitor progress of the Strategic Community Plan (SCP) through <ol style="list-style-type: none"> a. Quarterly reporting of the Corporate Business Plan (CBP) Corporate Actions; b. Quarterly Key Performance Indicator reporting of CBP measures of success; and 3. Implementation of Audit findings in accordance with the Audit Register Progress Report.

Strategic Implications

This matter relates to the following Strategic Direction identified within Council's [Strategic Community Plan 2021-2031](#):

Strategic Direction:	Leadership
Aspiration:	A local government that is receptive and proactive in meeting the needs of our community
Outcome:	4.3 Good governance
Strategy:	4.3.4 Maintain a culture of continuous improvement

Attachments

7.3 (a):	Quarter 4 2024/25 CBP Project Status Updates
7.3 (b):	Quarter 4 2024/25 CBP KPI Status Updates

7.4 POLICY REVIEW

File Ref: D-25-24859

Reporting Officer(s): Patrick Quigley, A/ Director Development and Community Services

Summary

The Terms of Reference of the Audit, Risk and Governance Committee include responsibility for reviewing the City's policies. A number of policies are now presented for the consideration of the Committee and referral to Council for adoption.

Officer Recommendation AND COMMITTEE RECOMMENDATION

Moved: Ms Shona Zulsdorf

Seconded: Councillor André Brender-A-Brandis

That the Audit, Risk and Governance Committee recommends to Council that it:

1. Adopts the following revised policies with amendments as shown in **Attachment (a)**:

P101	Public Art and Art Collections
P624	Media Communications
P677	State Administrative Tribunal
P688	Asset Management

CARRIED (5/0)

For: Councillors André Brender-A-Brandis, Glenn Cridland and Jennifer Nevard, Mr Warwick Gately and Ms Shona Zulsdorf.

Against: Nil.

Background

In line with contemporary organisational models, the policy framework aligns policies to the City's Strategic Directions as contained in the Community Strategic Plan 2021-2031.

City Officers having been reviewing policies on a progressive basis during the calendar year. Each policy has been considered by the custodian business unit having the relevant technical expertise in relation to the policy content and subsequently by the Executive Management Team (EMT) representing each of the City's Directorates.

The review centres on the continuing relevance of the policy and the need to update it in light of any change in the legislative or operating environment. The review may identify a need to revise the policy, revoke the policy or that no change is needed.

Any new policy or policies recommended for revocation or amendment will be presented to the Audit, Risk and Governance Committee and subsequently to Council for adoption. During this review, there were no new policies drafted for consideration and no policies put forward for revocation.

Comment

The policies listed below and at **Attachment (a)** are recommended with amendments as shown by track changes in each document.

A summary explaining the amendments has been provided in the table below:

P101 Public Art and Art Collections

The management of public art collections for the City has been updated to reflect the terms of reference for the City of South Perth Arts Advisory Group and the changes to Local Planning Policy 6.3 – Public Art. This amendment fosters the ongoing review and evaluation of the City's collection to align with strategic direction.

P624 Media Communications

Following the Council decision at its meeting held 24 June 2025 (Item 10.5.3 – Policy Review), this policy was referred to a workshop for further consideration. This workshop was held on 5 August 2025 and the policy has been amended to reflect the changes and feedback provided by Elected Members during that session.

The City's policy on media communications has been amended to provide clear and concise guidance on the roles and responsibilities of City employees and Elected Members when communicating with the media.

Notable changes to this policy include:

- The responsibility for the Mayor to advise the City if they are unavailable to perform their function as a spokesperson for the City in writing;
- The invitation for the Deputy Mayor or relevant Ward Councillor to be invited and/or speak on behalf of the City if the Mayor is unable to do so;
- Requirement for personal communications to comply with the relevant codes of conduct; and
- Clearly outlining the Elected Member requirements when making statements on City matters.

These changes promote inclusivity and accountability for the Elected Members in relation to media communications.

P677 State Administrative Tribunal

This policy has been updated to clearly outline the confidentiality requirements of matters referred to the State Administrative Tribunal.

P688 Asset Management

Council adopted the City's Asset Management Strategy 2025-2035 (the Strategy) at its meeting held 22 July 2025. Following adoption of the Strategy, the City has amended this policy to reflect the revised principles contained within the Strategy. The revised principles promote sustainable and transparent practices in an effort to provide the community with well maintained and reliable assets.

Consultation

Nil.

Policy and Legislative Implications

The reviewed and new policies are consistent with the *Local Government Act 1995*, relevant legislation and guidelines and other City documents.

Financial Implications

Nil.

Key Risks and Considerations

Risk Event Outcome	Legislative Breach Refers to failure to comply with statutory obligations in the manner in which the City, its officers and Elected Members conduct its business and make its decisions and determinations. This embraces the full gamut of legal, ethical and social obligations and responsibilities across all service areas and decision making bodies within the collective organisation.
Risk rating	Low
Mitigation and actions	Review of all City policies on an annual basis.

Strategic Implications

This matter relates to the following Strategic Direction identified within Council's [Strategic Community Plan 2021-2031](#):

Strategic Direction:	Leadership
Aspiration:	A local government that is receptive and proactive in meeting the needs of our community
Outcome:	4.3 Good governance
Strategy:	4.3.1 Foster effective governance with honesty and integrity and quality decision making to deliver community priorities

Attachments

7.4 (a): Amended Policies

8. OTHER RELATED BUSINESS

Members of the Committee acknowledged the final meeting of the Audit, Risk and Governance Committee.

9. CLOSURE

The Presiding Member declared the meeting closed at 6.31pm.

These Minutes were confirmed at the next Audit, Risk and Governance Committee Meeting yet to be determined.

Signed: _____
Presiding Member at the meeting at which the Minutes were confirmed.