

# ATTACHMENTS

## Audit, Risk and Governance Committee Meeting

11 June 2024

# ATTACHMENTS TO AGENDA ITEMS

Audit, Risk and Governance Committee Meeting - 11 June 2024

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# City of South Perth

## Risk Management Framework - ~~2021~~2024

A City of active

places and beautiful spaces.

A connected community with easily accessible,

vibrant neighbourhoods and a unique,

sustainable natural environment.

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**[www.southperth.wa.gov.au](http://www.southperth.wa.gov.au)**



## Risk Management Framework– 202~~14~~4-

Date	Change made	By whom	Date endorsed EMT	Date recommended by ARGC	Date endorsed by Council
August 2018	New risk strategy developed	Manager Governance		11/09/2018	
October 2020	Updated to align with ISO 31000:2018 and City of South Perth Strategic Community Plan	Senior Governance Officer			
June 2021	Document amended from strategy to framework	Senior Governance Officer		14/09/2021	28/09/2021
<u>April 2024</u>	<u>Review of framework</u>	<u>Senior Governance Officer</u>			

Risk Management Framework– 202~~14~~

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## Risk Management Framework– 20214-

# INTRODUCTION

Local Government is a complex, multi business enterprise that has constant conflicts in allocating limited resources to build and maintain infrastructure and deliver community programs. ~~The City~~The City of South Perth's (the City's) Risk Management Framework (the Framework), which has been developed in accordance with the ISO 31000:2018 Risk management – guidelines, is an important tool to assist in making consistent decisions in a strategic, operational and project context. For the Framework to work, both internal and external factors must be considered as they will influence the way in which objectives are set and priorities are determined.

This risk management framework document is intended to be a practical working document, designed to provide the architecture for a common platform for all risk management activities undertaken by the City.

# SUMMARY

This document outlines the City's methodology in achieving the following:

1. Who is responsible for risk management, and to what degree
2. How the City incorporates risk management principles
3. How the City manages known risk events and protects itself against unexpected risk events
4. How the City reports risk across the organisation
5. How the City integrates the 'Three Lines' governance model into its operations
6. How the City enhances its resilience when navigating heightened risk environments

# PURPOSE

Regulation 17 of the Local Government (Audit) Regulations 1996 requires all Council Chief Executive Officers (CEO) to review the appropriateness and effectiveness of its systems and procedures in relation to:

1. Risk management
2. Internal control
3. Legislative compliance

The outcome of these reviews are required to be reported to the Audit, Risk and Governance Committee at least every three years.

## Risk Management Framework– 20214-

# TERMS AND DEFINITIONS

Definitions include the The-City use of the ISO 31000:2018 Risk management – guidelines definition of risk and risk terminology:

<b>Consequence</b>	Outcome of an event affecting objectives
<b>Control</b>	Measure that maintains and/or modifies the risk
<b>Event</b>	<u>Occurrence or change of a particular set of circumstances</u>
<b>Inherent Risk</b>	Risk before controls
<b>Likelihood</b>	The chance of something happening
<b>Operational Risk</b>	<u>Associated with normal business functions that support department operations and objectives</u>
<b>Project Risk</b>	<u>Associated with specific projects undertaken by the City</u>
<b>Risk</b>	Effect of uncertainty on objectives <u>Note 1:</u> An effect is a deviation from the expected – positive or negative <u>Note 2:</u> Objectives can have different aspects (such as financial, health and safety and environmental goals) and can apply at different levels (such as strategic, organisation-wide, project, product, or process)
<b>Risk Management</b>	Coordinated activities to direct and control an organisation regarding risk
<b>Risk Management Framework</b>	Set of components that provide the foundations and organisational arrangements for designing, implementing, monitoring, reviewing and continually improving risk management throughout the organisation ( <i>ISO Guide 73:2009 Risk Management</i> )
<b>Residual Risk</b>	Risk with controls in place
<b>Risk Source</b>	<u>Element which alone or in combination has the potential to give rise to risk</u>
<b>Stakeholder</b>	<u>Person or organization that can affect, be affected by, or perceive themselves to be affected by a decision or activity</u>
<b>Strategic Risk</b>	<u>Risks associated with the achievement of the Council and community strategic objectives</u>

## Risk Management Framework– 20214-

# PRINCIPLES

The ISO 31000:2018 standard has been organised around eight risk management principles. These principles are fundamental ideas, rules or truths relating to the practice of risk management. The standard does not specify how these principles are to be used but are designed to serve as a guide to help create a tailored, logical, and functional risk management program.

For risk management to be effective, it needs to create and protect value. The City ensures risk management contributes to the demonstrable achievement of our objectives and aids in improving performance, efficiency in operations and the promotion of good governance, trust and credibility.

The City commits to the following principles which support Value Creation and Protection:

### Integrated

Risk management is not considered a stand-alone activity, separate to other processes and activities. The City ~~should~~ integrates strong risk management processes into all business services and activities.

### Structured and Comprehensive

A structured and comprehensive risk management program ~~will help~~s the City attain consistent and appropriate risk outcomes. It delivers consistent, comparable and reliable results which can be monitored and managed.

### Customised

The risk management program has been tailored to meet the demands of the City's risk profile. It must bes fit for purpose and works to the needs of the City. It ensures the optimum amount of risk management work is undertaken to support risk-based decision making.

### Inclusive

Risks are discussed regularly across all levels of the City's Administration and Council. They are either accepted as a necessary part of conducting business or actively managed to prevent or reduce the severity of disruptions or impacts to objective. The City's risk management program should appropriately accommodate all stakeholders, in order to ensure that risk management remains relevant and contemporary, allowing stakeholders to be properly represented and have their views considered.-

### Dynamic

The City's risk management program must be able to adapt to change and help the City anticipate, identify, acknowledge, and respond to this change. As internal and external events occur, the context and knowledge change, monitoring and review of risks take place, new risks emerge, some change and other disappear. Risk management at the City has been structured to deal with this in a proactive, iterative and responsive manner.

## Risk Management Framework– 20214-

### Best available information

The City's risk management program must consider a range of qualitative and quantitative information. The City ensures inputs into the management of risks are based on information sources such as experience, stakeholder feedback, observation, horizon scanning and expert judgement. The City endeavours to ensure sources used for risk based decision making are received in a timely manner. Information should be timely contemporary and comprehensive.

### Human and cultural factors

The City must acknowledge its risk management program will be influenced by a variety of human behaviours and cultures at each level. The City recognises the capabilities, perceptions and intentions of external stakeholders and internal personnel can facilitate or hinder the achievement of objectives and these are considered in the City's approach to risk management. The City's aim is always to use understandable and accessible language in the documentation and processes that are used.

### Continual improvement

The City must commit to a continual improvement strategy Risk management is used to continually help make more informed choices, better prioritise actions and distinguish when alternative courses of action are available. Incidents and learned lessons inform the strategies which are then employed to continually improve the Framework and City's risk management maturity.



## Risk Management Framework– 20214-

# CITY OF SOUTH PERTH RISK CULTURE

Strong risk management is not an isolated activity. Risk management needs to be a whole of organisation approach, driven by the requirement to respond quickly to risk as well as the evolving corporate and social expectations of good governance and stakeholder protection.

One of the most crucial elements of a successfully integrated risk management framework is having a culture that promotes and facilitates its proactive use. Alignment to the eight risk management principles and the City's core values support a successful risk culture within the City which supports the creation and protection of value for the City.

The City's values are:

- Respectful
- Supportive
- Unified and
- Accountable

The City fosters an environment in which risk management is embraced by Council and all officers. Risk management is a corporate priority and as such, all officers are required to actively participate in the risk management process. The Framework provides a practical guide for the implementation of risk management at the City and encourages all areas to communicate risk to those able to action and treat the risk.

## RISK APPETITE

Risk appetite is the amount of risk exposure, or potential adverse impact from an event, that the City is willing to accept in pursuit of its objectives. Once the risk appetite threshold has been breached, risk management controls and actions are required to bring the exposure level back within the accepted range, by considering:

- Emerging risks;
- Risks that might be outside the City's control (i.e. natural disaster or pandemic);
- Where best to allocate scarce resources; and
- Where the City might want to take on additional risk to pursue a strategic objective or expectation of above average returns.

Risk appetite should be set for each individual strategic risk and acceptance levels agreed, using relevant performance indicators which are monitored through regular reporting structures. For operational risks, the City's risk appetite will inform the annual risk process, controls and assurance activities as detailed in Risk Management Policy P695 (Schedule of Measures of Consequence against Impact).



## Risk Management Framework– 20214-

# OPERATING MODEL

## The Three Lines Model

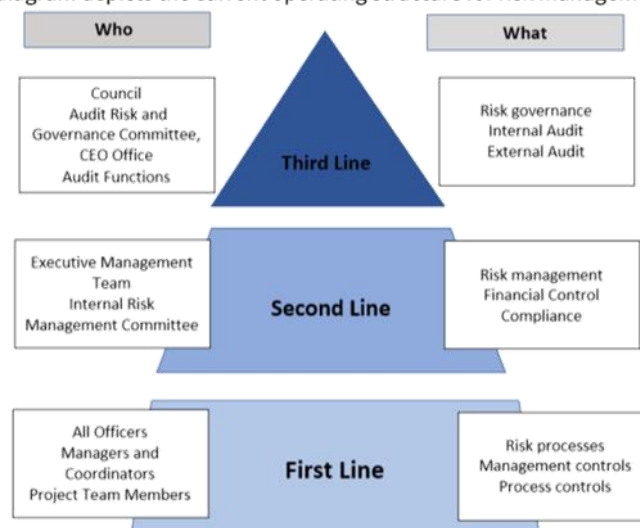
The City has adopted the *Three Lines* governance model.



The *Three Lines* governance model has been designed to:

- Effectively coordinate resources by aligning roles, responsibility, and accountability to the most appropriate level of authority and decision making,
- Ensure risk is appropriately covered and managed to the City's risk appetite,
- Minimise the probability of missed opportunities,
- Promote continuous communication up and down the organisation,
- Enable matters of urgency to be delivered effectively when necessary, and
- Provide assurance that risk is being managed effectively

The following diagram depicts the current operating structure for risk management within the City:



## ROLES AND RESPONSIBILITIES

### Third Line

The city's Council, Audit Risk and Governance Committee and CEO are the '**3rd Line**' in the three lines model. Internal and External audit functions provide independent assurance on the effectiveness of business operations and oversight frameworks.

#### Council (Third line)

The Council is responsible for

- Setting risk appetite and defining and setting risk culture by way of approving the risk management policy, the framework and risk tolerance levels;
- Identifying and reviewing strategic risks on an annual basis;
- Reviewing Extreme operational risks on an annual basis;
- Considering risk management issues in reports to Council;
- Considering recommendations from the Audit, Risk and Governance Committee in relation to the adequacy of the City's systems and processes for managing risk; and
- Monitoring High and Extreme strategic risks on a quarterly basis.

#### Audit Risk and Governance Committee (Third line)

The Audit, Risk and Governance Committee (ARGC) is responsible for:

- Reviewing the risk policy, the framework and risk tolerance levels and making appropriate recommendations to Council;
- Ensuring the administration has a robust, structured process for identifying and managing organisational risks;
- Monitoring the risk exposure of the City by reviewing risk management processes and management information systems;
- Overseeing the strategic risk management process including the review of strategic risk ratings and treatment plans quarterly with biannual recommendations to Council;
- Reviewing High and Extreme operational risks and consider emerging strategic risks on a quarterly basis; and
- Critically analysing and following up on any internal or external audit report that raises significant issues relating to risk management and reviews the actions taken as a result of the issues raised.

#### CEO (Third line)

The CEO is responsible for:

- Development, implementation and review of the City's Risk Management Policy, framework, and management practice;
- Liaison with Council in relation to risk acceptance requirements.
- Ensuring reports to Council include appropriate information in relation to risk to enable informed decision making;

## Risk Management Framework– 202~~14~~

### Second Line

The CEO, Executive Management Team, and Internal Risk Management Committee act as the '2<sup>nd</sup> Line' in the three lines model. The Chair of the Internal Risk Management Committee is responsible for managing the framework for risk management. Responsibilities include:

#### Executive Management Team (Second line)

- Drive consistent embedding of a risk management culture throughout the City as an essential business principle, including the implementation of risk management processes and procedures;
- Overseeing the operational risk register and reporting High and Extreme risks to the Audit Risk and Governance Committee in accordance with the Risk Acceptance Criteria;
- Analyse and discuss emerging risks, issues, and trends. and taking responsibility for the management of High and Extreme risks; and
- Undertaking reviews of the City's systems and processes for managing risk and reporting the outcome of those reviews to the Audit, Risk and Governance Committee;

#### Internal Risk Management Committee (Second line)

The Internal Risk Management Committee consists of City Business Unit Managers, and where appropriate officers with specific skills, to enhance the risk management process.

Members of this committee are responsible for:

- Identification, evaluation, and documentation of potential operational risks;
- Identifying and documenting the appropriate measures which are in place to control identified risks;
- Assessing the effectiveness of risk control measures (for efficiency and effectiveness) using reliable sources of information regarding both the potential consequences and likelihood of an event occurring as per the AS/NZS ISO 31000:2018 methodology;
- Identifying priority risk treatment areas and making recommendations in relation to these to the Executive Management Team via the Chair's reporting mechanisms; and
- Reviewing all High and Extreme risks and making recommendations to the Executive Management Team via the Chair's reporting mechanisms.

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### First Line

All operational areas of the City are considered '**1<sup>st</sup> Line**', in the three lines model. They are responsible for ensuring that risks (within their scope of operations) are identified, assessed, managed, monitored, and reported. Ultimately, they bear ownership and responsibility for losses or opportunities from the realisation of risk.

Responsibilities include the ability to:

#### Operations/Business Units (First Line)

- Demonstrate competency across relevant policy and management practices;
- Consistently promote a strong risk management culture;
- Demonstrate strong and consistent risk management processes;
- Assist in the risk and control management process as required;
- Highlight any emerging risks or issues and escalate in accordance with the City's Risk Acceptance Criteria accordingly;
- Capture and manage identified risks within the accepted risk register template;
- Undertake adequate analysis to support the risk management process;
- Escalate all High and Extreme risks to the Internal Risk Management Committee in accordance with the City's Risk Acceptance Criteria; and
- Attend risk related training and workshops as required.

## CORPORATE GOVERNANCE

Every organisation is governed by a set of rules and principles, which enable its effective and transparent operation. Transparency in decision making, accuracy in reporting and adequacy in compliance are all essential elements of good governance. Three principles of good governance are:

- **Risk Management:** This identifies and assesses threats and opportunities' confronting the City's attempts to achieve its business objectives and defines effective response strategies.
- **Compliance:** Identifies regulatory and statutory obligations and defines organisational obligations.
- **Audit:** Ensures the critical response to strategies and processes are being implemented effectively and are delivering the benefits for which they are designed.

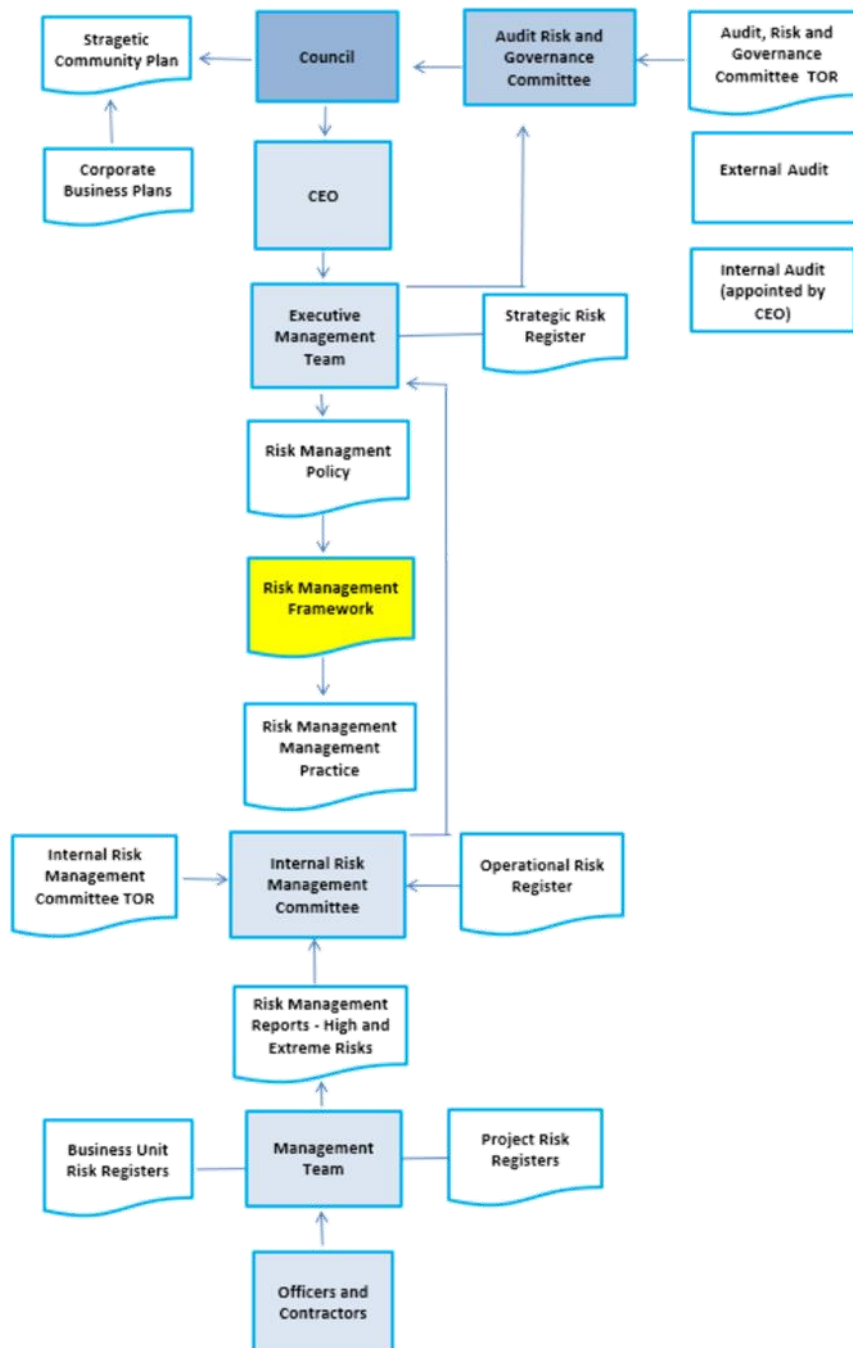
Sound risk management not only contributes to good governance, ~~it~~but it also provides protection in the event of adverse outcomes. Provided risks have been managed in accordance with the City's guidelines, protection occurs on two levels.

Firstly, the adverse outcome may not be as severe as it might otherwise have been and secondly, the City can demonstrate a proper level of due diligence.

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## RISK GOVERNANCE STRUCTURE

The following diagram depicts the current operating structure for risk management within the City.





## RISK MANAGEMENT PROCESS

The City follows the Australian Standard ISO 31000:2018 risk management process. The following diagram outlines the current risk management process:

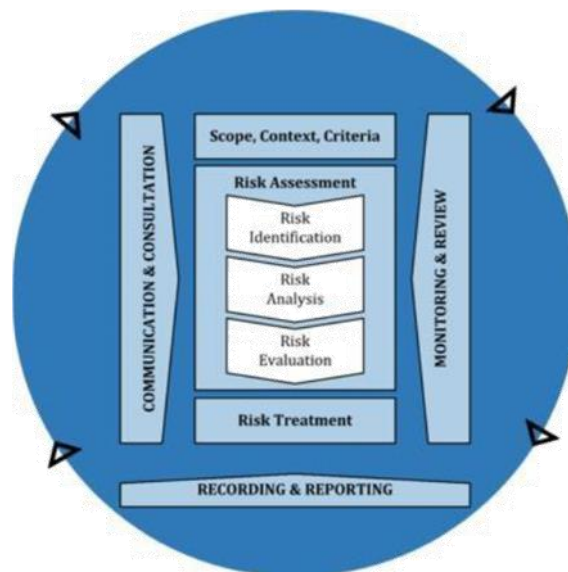


Figure 5. ISO 31000:2018 Process Clause 6

### 1. Scope, Context, Criteria

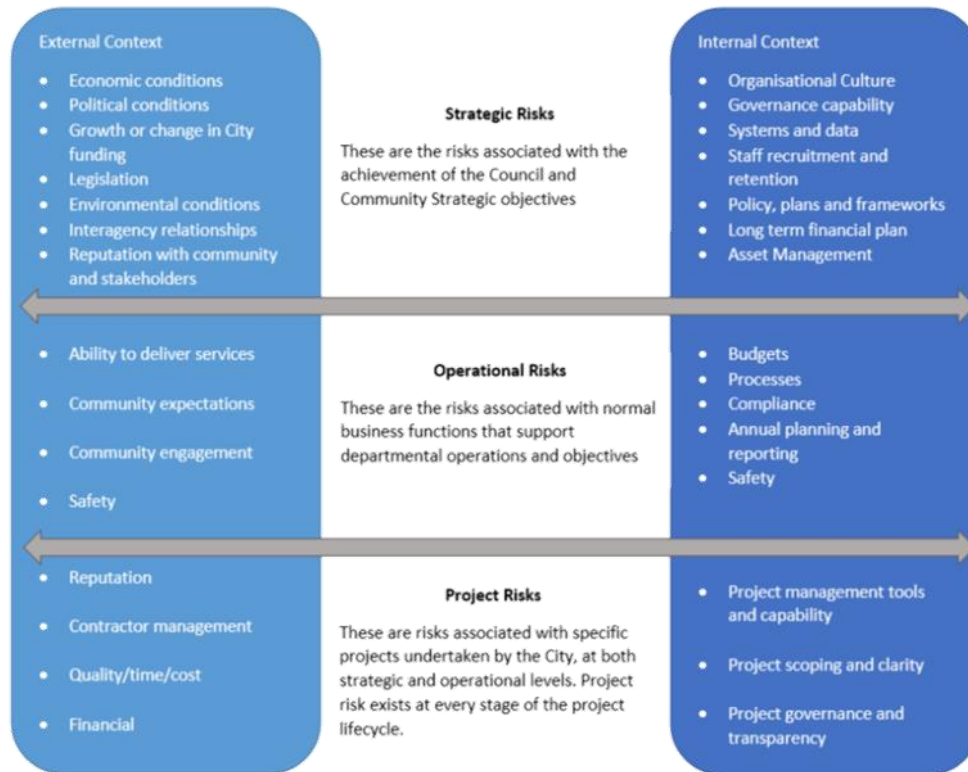
In order to establish context a comprehensive understanding of the City's internal (objectives, strategies, structures, culture etc.) and external environment (political, social etc.) is required.

Establishing the strategic and operational context in which the risk management process will take place is important. It is essential to define the parameters within which risks are to be managed, the criteria against which risks are to be evaluated and the structure of the analysis.

## Risk Management Framework– 20214-

### Risk Context

When establishing the context of risk, consideration must be given to both the internal and external factors which may influence Council's risk tolerance and ability to mitigate risk.



### 2. Risk Identification

The aim of risk identification is to develop a comprehensive list of sources of risk and events that may have an impact on the achievement of the City's objectives.

Risks need to be identified at all levels of the City's operations. Business Unit Managers, Coordinators and Project Teams are the key drivers in the identification of operational risks and the Executive Management Team in conjunction with the Audit, Risk and Governance Committee and Council, are the drivers in the identification of strategic risks.

The City maintains both operational and strategic risk registers which are detailed below:

Type of Risk	Register Title
Strategic	Strategic Risk Register
Operational Risk	Operational Risk Register Business Unit Risk Register
Project Risk	Project Risk Register

## Risk Management Framework– 20214-

The identification of risks is a structured process that includes risk sources, events, their causes, and any potential consequences.

The identification process may include the following:

- Direct observation of work conducted;
- Findings of health, safety, and quality management, compliance, and process audits;
- Health, safety and quality reports and management plans;
- Legislation, guidelines, policies, and information from regulatory authorities;
- Contracts, leases and licences;
- Other studies and risk assessments (peer agencies risk assessments and reports);
- Hazards identified from City Officers, contractors, and clients; and
- Incident and corrective action reports.

Potential risks are identified and documented in the appropriate risk register (strategic, operational, business unit or project) at which time they are assigned to a responsible officer. The registers will contain details relating to each identified risk. Information that is used in compiling risk registers includes the following items:

<b>Risk Reference</b>	Unique Identifier
<b>Risk Description</b>	Brief description of the risk
<b>Control Measures</b>	Details of the in-place controls
<b>Control Effectiveness</b>	Assessment of how effective the controls are
<b>Risk Event Outcome</b>	Potential outcome if a risk incident occurs
<b>Level of Inherent / Residual Risk</b>	Assessment of the severity of consequences versus likelihood of occurrence in relation to the risk
<b>Responsible Officer</b>	Accountable officer for managing that risk item

It is recognised that any individual risk can have more than one event outcome and that each event outcome can generate a different level of risk. For any individual risk, each event outcome must be assessed separately. The City uses a classification system that involves nine categories of Risk Event Outcomes.

- **Health/Injury**  
This refers to injurious effect to a person as a consequence of a risk event occurring ranging from a minor incident requiring no first aid treatment through to potential loss of life at the most extreme.
- **Financial Loss**  
This relates to an adverse monetary impact on the City as a consequence of a risk event occurring. A rating is assigned to different levels of potential loss relative to the anticipated impact on the City's ongoing operations or service delivery.

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## Risk Management Framework– 20214-

- **Service Interruption**  
This incorporates the impact of risk events that impinge upon the City's capacity to deliver expected services to the community. These interruptions may range from minor inconvenience requiring an alternative method of service delivery being implemented through to forced loss of ability to provide multiple services to all or some of the community. Knowledge loss, technological failure and property damage will also contribute to this outcome.
- **Legislative Breach**  
This refers to a failure to comply with statutory obligations in the manner in which the City, its officers or Elected Members conduct its business or make decisions and determinations. This embraces a broad spectrum of legal, ethical, and social obligations and responsibilities across all service areas and decision making bodies representing the collective organisation.
- **Reputation**  
This relates to adverse impact on the professional reputation and integrity of the City and its representatives whether those persons be appointed or elected to represent the City. This may range from a letter of complaint through to sustained and coordinated representation against the City or sustained adverse reflection on the City in the media.
- **Property Damage**  
This relates to damage or destruction of City assets. Causes include but are not limited to theft, vandalism, fire or water damage and failure to adequately insure buildings property and assets.
- **Environmental Impact**  
This relates to any detrimental impact on the natural environment within the City. Impacts may include pollutant spillages and leakages or a failure to effectively maintain or enhance the natural environment within the City (or its connections with its natural or municipal neighbours).
- ~~Project Time~~  
~~This relates to any project exceeding the project timeline. Ranging from exceeding the deadline by up to 10% to 30% and over.~~
- ~~Project Cost~~  
~~This relates to any project exceeding the project budget. Ranging from exceeding the budget by up to 10% to 30% and over.~~

## Risk Management Framework– 20214-

### 3. Risk analysis

Risk analysis is the process undertaken to understand the nature of the risk and to determine the level of risk.

It involves the analysis of the likelihood of an event occurring and the potential consequences of that event. This assists with determining appropriate controls to reduce or mitigate the risk, and the level of oversight the risk requires.

Risks are rated in terms of their consequence (rating from “insignificant” to “catastrophic” and the likelihood of occurrence (ranging from “almost certain” to “rare” as detailed in Policy P695 Risk Management – Risk Matrix.

To analyse identified risks the City’s Risk Assessment and Acceptance Criteria is applied as detailed in Risk Management Policy P695 and the steps detailed in Management Practice M695 Risk Management.

### 4. Risk evaluation

Risk evaluation is the approval of risk ratings and whether treatments are required.

The **inherent risk** rating is defined as the level of risk without any controls in place and the **residual risk** rating is the level of risk with controls in place. Determination of the inherent risk rating assist in understanding the value of implementing controls or actions to monitor the risk. For example, a risk may not necessarily be treated if it is rated as **Low**, if the cost of treatment outweighs the benefit or if the opportunities exceed the threat of the risk.

Risks are managed (or treated) through controls, mitigation strategies and procedures to reduce the risk rating to an acceptable level. Risk evaluation takes the residual risk rating and applies it to the City’s risk acceptance criteria as detailed in Risk Management Policy P695, to determine whether the risk is within acceptable levels to the City. The outcome of this evaluation will determine whether the risk is low; moderate; high or extreme. All risks will have an assigned City officer who will be accountable for the management and day to day monitoring of the risk in accordance with the City’s Risk Acceptance Criteria as detailed in Risk Management Policy P695.

Note: Individual **Risks-risks** or **Issues-issues** may need to be escalated due to its urgency, level of risk or systemic nature.

### 5. Risk Treatment

It is acknowledged that risk management is not about eliminating all risks, but rather mitigating the risk exposures down to a level that the City considers to be acceptable. In treating risks, the City may choose to adopt measures to achieve any of the following:

- Reduce the likelihood of the risk event occurring;
- Reduce the severity of the potential consequences;
- Transfer all/part of the risk (e.g.: through insurance);
- Avoid the risk altogether; and
- Retaining the risk by informed decision.

## Risk Management Framework– 20214-

In selecting risk treatments to action these strategies, it is important to consider the feasibility of the proposed treatment and the level of cost and resourcing necessary to implement it, relative to the benefit derived. Once treatment(s) are selected and implemented, the risk should be re-assessed to see if it is at an acceptable level and then be monitored to ensure that the desired outcome is being achieved.

### 6. Monitoring & Review

It is essential to monitor and review the management of risks as changing circumstances may result in some risks increasing or decreasing in significance. By regularly reviewing the effectiveness and efficiency of controls and the appropriateness of treatment/action options selected, the City can determine if its resources are being put to the best use possible.

During the quarterly reporting process, the Management Team, Executive Management Team and where appropriate the Audit Risk and Governance Committee are required to review any risks within their area of responsibility and follow up on controls and treatments/action that are mitigating those risks. Monitoring and the reviewing of risks, controls and treatments also applies to any actions/treatments to come out of an internal audit. The audit report will provide recommendations that effectively are treatments for controls and risks that have been tested during an internal review.

### 7. Recording & Reporting

Risk reporting will be in accordance with the requirements of risk acceptance criteria as detailed in Risk Management Policy P695 and the responsibilities detailed in the Risk Management Framework.

The Executive Management Team are responsible for ensuring:

- The Management Team continually provide updates in relation to new, emerging risks and control effectiveness via the Internal Risk Management Committee.
- The Management Team, work through assigned actions and provide relevant updates to the Internal Risk Management Committee.
- Risks/Issues reported to the Executive Management Team are reflective of the current risk and control environment.

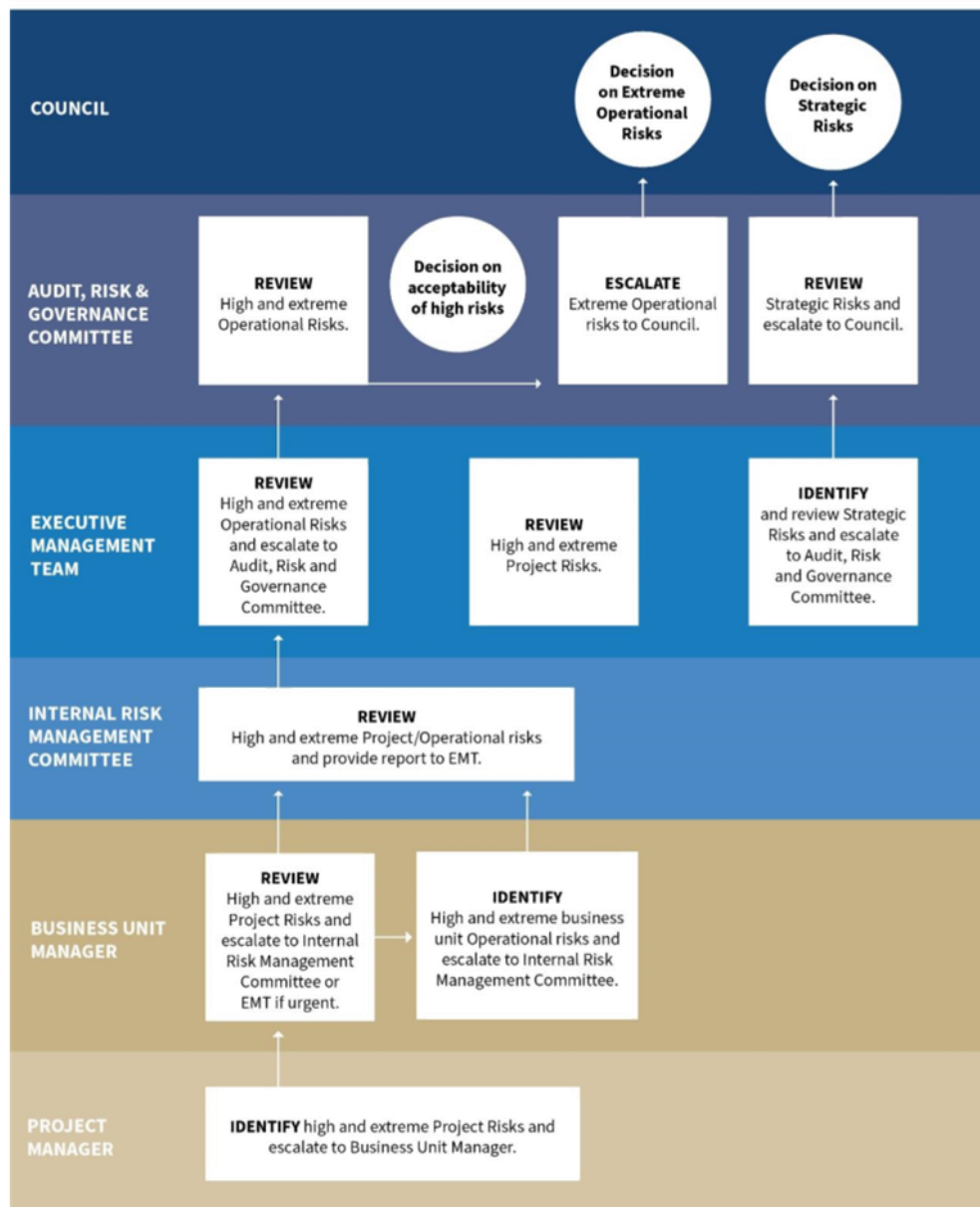
The Internal Risk Management Committee is responsible for:

- Ensuring Risk Profiles are formally reviewed and updated, at least on a six monthly basis or when there has been a material restructure, change in risk ownership or change in the external environment.
- Quarterly Reporting for the Executive Management Team – contains an overview of the Risk Summary for the City.
- Annual Reporting to the Audit, Risk and Governance Committee following endorsement from the Executive Management Team.

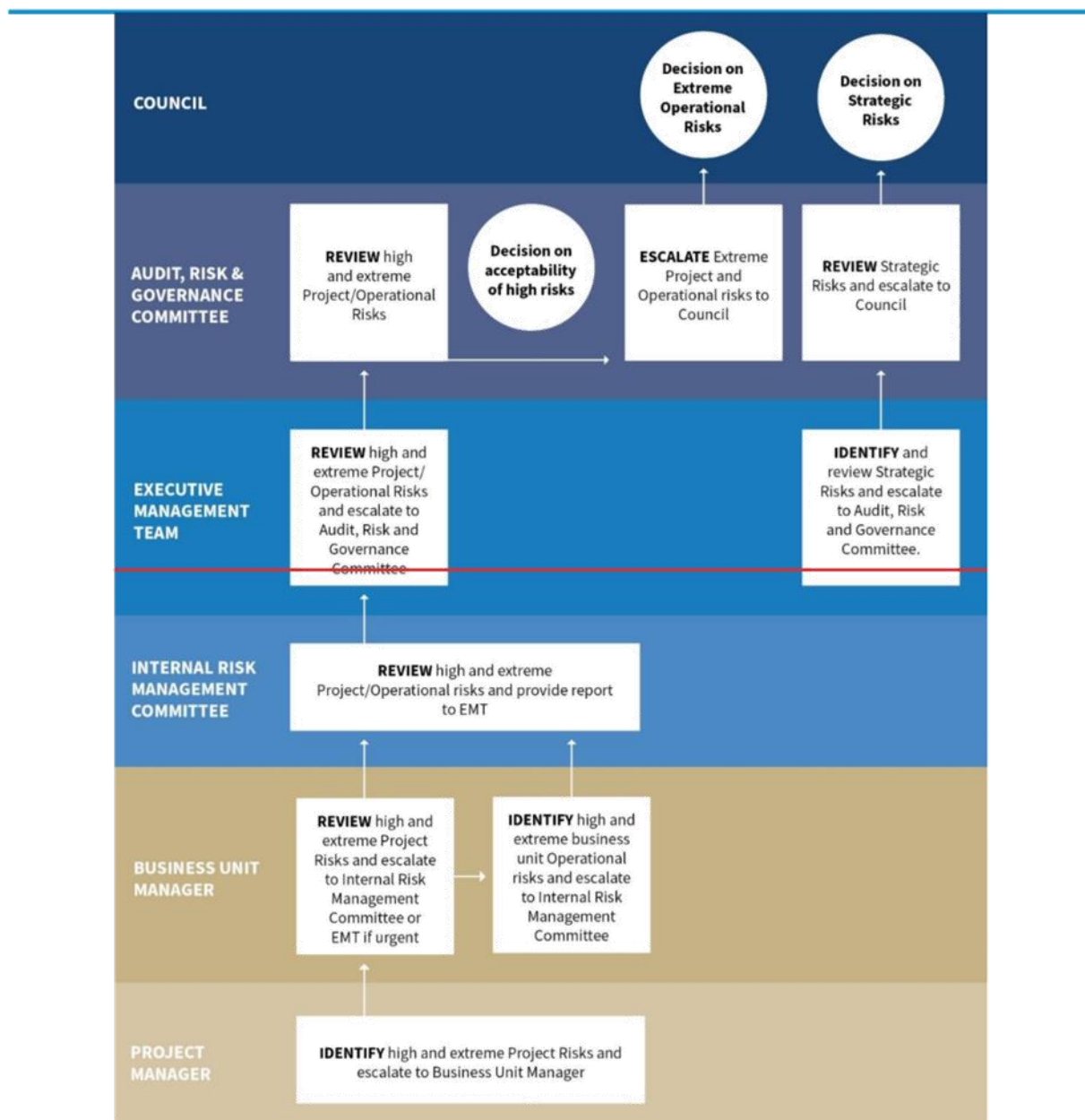
Notwithstanding the above, the City will respond in a timely and responsible manner in the event of a new or emerging risk being identified or the profile of a risk changing. The City may also periodically engage specialist external consultants to review and audit certain non-financial systems or processes to ensure compliance with approved corporate processes and to mitigate risk exposures.

## Risk Management Framework– 20214-

The following diagram provides a high-level view of the ongoing reporting process for Risk Management:



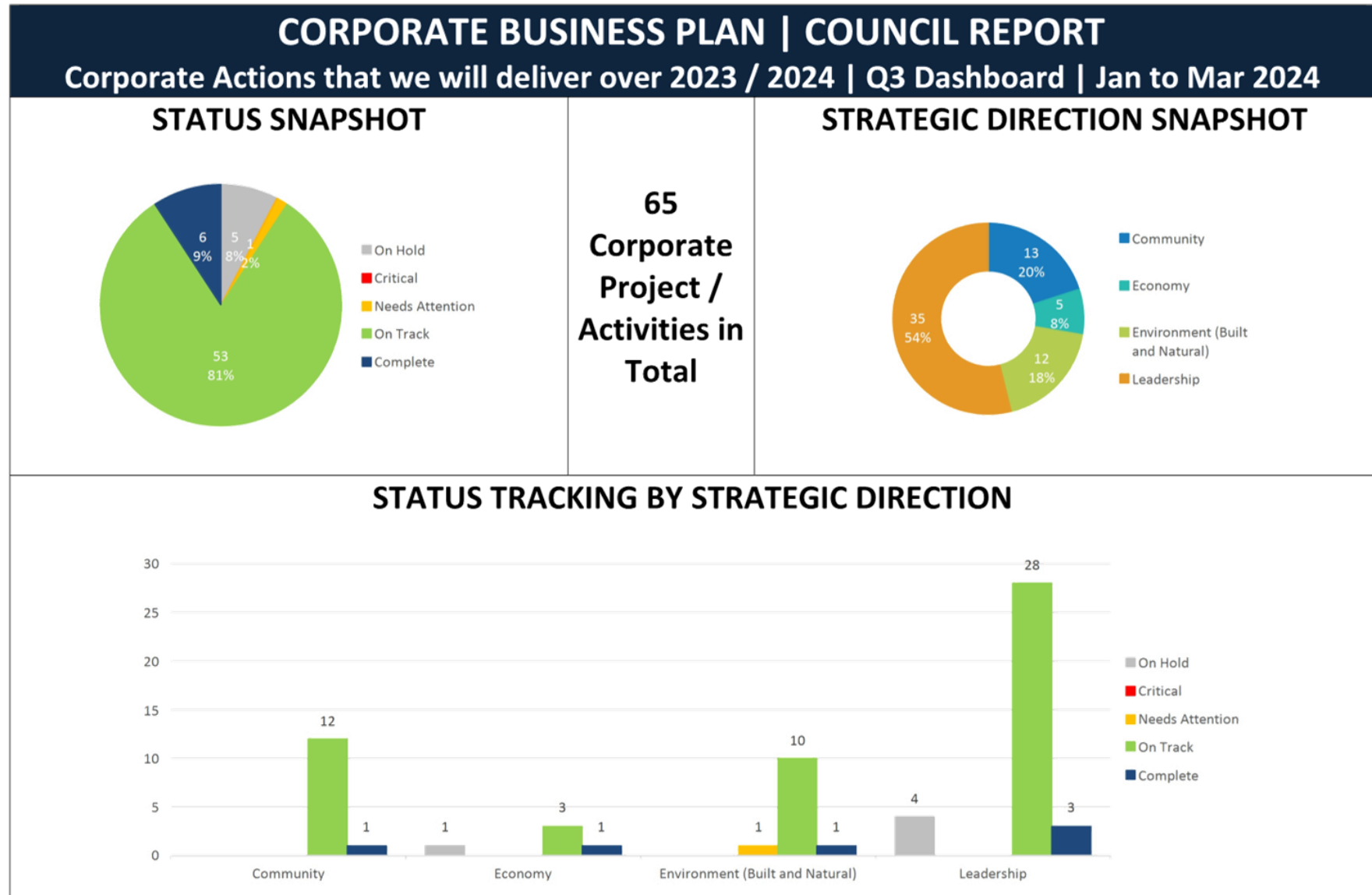
## Risk Management Framework– 20214-



### 8. Communication and Consultation

Effective communication, consultation and education in risk management are essential to integrate risk processes into functional activities. Communication and consultation should take place throughout the risk management process. Identifying risks will involve all stakeholders including City executive and officers to ensure an understanding of the basis on which decisions are made and the rationale for the risk rating.





CORPORATE BUSINESS PLAN   2023 / 2024   QUARTER THREE REPORT										
Corporate actions that we will deliver over the financial year										
No.	Strategic Direction	Outcome	Strategy	Project / Activity	Timeframe	Status	% Complete	Action 23/24	Quarterly Updates	CEO KPI
1	Community	1.1 Culture and community	1.1.2 Facilitate and create opportunities for inclusive and cohesive social, cultural and healthy activity in the City	Access and Inclusion Plan (AIP) 2022 - 2027 - Action Implementation	Ongoing	On Track	75 %	Implement the actions as detailed in the City's Access and Inclusion Plan	<b>QTR 3   Jan to Mar 2024</b> - The City events continue to have AUSLAN interpreters, track matting, ACROD and all genders toilets. - The City is hosting Perfectly Queer in South Perth 2024 in May/June after positive feedback from YACWA. - The City is running a Seniors Exercise/balance program at the Seniors Exercise Equipment at Neil McDougall Park. Grant offered by Injury Matters. - The City is facilitating an Elder Abuse awareness event in partnership with Northern Suburbs Legal Rights.	
									<b>QTR 2   Oct to Dec 2023</b> The City hosted the Disability Assembly WA event. The City's lighting schedule for Mindeerup has been updated with relevant access and inclusion awareness days City events continue to have AUSLAN interpreters, track matting, ACROD and gender neutral toilets. City staff attended homelessness training to ensure all interactions with people identified as "homeless" are done in a dignified way. The City held two events for seniors Memory Bridge designed to help assist carers and professionals to learn a new way of thinking about dementia and Song story a live production of songs that hold a special place in our seniors' lives. The City has entered into a partnership agreement with Soroptomist South Perth working towards building affordable housing for women over 55 at risk of homelessness	
									<b>QTR 1   Jul to Sep 2023</b>  The City continued to implement, monitor and evaluate the actions within the Access and Inclusion Plan. The following actions occurred during the reporting period: <ul style="list-style-type: none"><li>The City ensured the provision of ACROD parking, universal access toilets, and other accessibility initiatives at local community events and programs, such as Emerging Artist Award and NAIDOC Week.</li><li>The City's Inclusive Community Advisory Group met in August 2023 and provided feedback on optimising access and inclusion for City projects.</li><li>The City's recruitment information/job advertisements included a written statement to encourage applications from people with disability, First Nations people or people from diverse backgrounds.</li><li>The City supported the provision of programs and services that included opportunities for people with disability, disadvantaged people and people from diverse backgrounds e.g. modified sport and recreation programs held at GBLC, homelessness support, food relief program for vulnerable people, home reader service, multi-cultural playgroups in community facilities, and schemes to assist low-income earners to participate at local sporting and recreation facilities.</li></ul>	

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Corporate actions that we will deliver over the financial year										
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2	Community	1.1 Culture and community	1.1.2 Facilitate and create opportunities for inclusive and cohesive social, cultural and healthy activity in the City	Master Planning	Ongoing	On Track	60 %	Implementation of the master plans for Challenger Reserve, George Burnett Park and Hensman Street Recreation Precinct. Monitor and evaluate the implementation.	<b>QTR 3   Jan to Mar 2024</b>  George Burnett Recreation Precinct Masterplan is progressing. Bike Pump Track tender has been approved and the contract is being developed/awarded. A new dual-use pathway has been constructed through George Burnett Park, with the path situated at the rear of the Leisure Centre. Challenger Reserve Masterplan is progressing, with the City undertaking planning for the provision of new all-gender changerooms and additional sportslighting. The proposed cricket training nets project on hold pending further investigation regarding placement.	
									<b>QTR 2   Oct to Dec 2023</b>  George Burnett Recreation Precinct Masterplan is progressing. Bike Pump Track tender is currently open and closes on 31 January, OCM report planned for March 2024 meeting. Also the project consultant has presented the cycling needs assessment report to the City. Challenger Reserve Masterplan is progressing, with the City undertaking planning for the provision of new all-gender changerooms and additional sportslighting. The proposed cricket training nets project on hold pending further investigation regarding placement.	
									<b>QTR 1   Jul to Sep 2023</b>  George Burnett Masterplan is progressing with procurement preparation for the Bike Pump Track, expected to go to tender in November 2023. Draft report of the cycling needs assessment has been received. Challenger Masterplan is progressing, with planning commenced for cricket training nets.	



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3	Community	1.1 Culture and community	1.1.2 Facilitate and create opportunities for inclusive and cohesive social, cultural and healthy activity in the City	Youth Plan - Action Implementation	Ongoing	On Track	75 %	Implement the actions as detailed in the City's Youth Plan	<p><b>QTR 3   Jan to Mar 2024</b></p> <p>Youth Maker's Markets were successfully held at Sounds of Bunuru Concert, with 15 young stallholders. Ted Maslen Awards were delivered. Spill the Beans program began with Headspace. Preparations for Neon Festival are almost complete. Regular meetings with the South Perth Youth Network, including the members meeting with our Comms team to discuss future marketing methods to recruit new members. Ran Dungeons &amp; Dragons session at the libraries during the school holidays. This has now become a regular program for both South Perth &amp; Manning Libraries.</p> <p><b>QTR 2   Oct to Dec 2023</b></p> <p>The City continues to deliver an array of youth programs &amp; events, including the Youth Makers Markets at the City's Carols at Sunset event, Christmas crafts workshop at George Burnett Leisure Centre, and Halloween at Manning Hub. The City remains active in the Local Drug Action Group and our local Youth Sector Network. Meeting with the South Perth Youth Network are still occurring regularly with two new members joining this quarter.</p> <p><b>QTR 1   Jul to Sep 2023</b></p> <p>Youth Programs and Events - The City planned and facilitated school holiday events and volunteering opportunities for local young people.  Youth Places and Facilities - The City programmed low-cost leisure activities for young people at the George Burnett Leisure Centre.  Youth Communication - The City promoted positive stories of young people in the community. Youth Development - South Perth Youth Network meetings were held with 2 new members recruited through a new recruitment campaign. Additionally, the City engaged with the Australian School of Entrepreneurship to deliver YES (Young Entrepreneur Summit) Perth, which was a one-day interactive summit for primary and secondary students featuring keynote presentations, panel discussions, and interactive group workshops on leadership, public speaking, financial literacy, and ideation.</p>	
4	Community	1.2 Community infrastructure	1.2.1 Maintain current and plan, develop and facilitate community infrastructure to respond to community needs and priorities	Community Recreation Facilities Plan 2019 - 2033 - Action Implementation	Ongoing	On Track	88 %	Implement, monitor and evaluate the Community Recreation Facilities Plan	<p><b>QTR 3   Jan to Mar 2024</b></p> <p>Completed projects - cricket facilities upgrade; toilet upgrades at Manning Bowling Club, Como Bowling Club, Hensman Park Master Plan, GBLC Cycling Needs Assessment, South Perth Bridge Club; and sports reserves fees and charges review is completed. The review of the Public Open Space Strategy and the Community Recreation Facilities Plan has commenced.</p> <p><b>QTR 2   Oct to Dec 2023</b></p> <p>Completed projects - cricket facilities upgrade; toilet upgrades at Manning Bowling Club, Como Bowling Club, Hensman Park Master Plan, GBLC Cycling Needs Assessment, South Perth Bridge Club; and sports reserves fees and charges review is completed.  Projects that have commenced and are on track - Public Open Space Strategy review</p> <p><b>QTR 1   Jul to Sep 2023</b></p> <p>Completed projects - cricket facilities upgrade; toilet upgrades at Manning Bowling Club, Como Bowling Club, and South Perth Bridge Club; Hensman Park Master Plan and sports reserves fees and charges review is completed.  Projects that have commenced and are on track - GBLC Cycling Needs Assessment, Public Open Space Strategy review</p>	

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5	Community	1.2 Community infrastructure	1.2.1 Maintain current and plan, develop and facilitate community infrastructure to respond to community needs and priorities	Underground Power Program	01/06/2023 12:00:00 AM	On Track	75 %	Construction of the UGP program for South Perth & Hurlingham. Electrical design of Kensington (East & West), Waterford Triangle and Wesley Playing Fields	<b>QTR 3   Jan to Mar 2024</b> South Perth & Hurlingham construction completion on track for November 2024. Western Power are currently finalising the detailed design for Kensington design. <b>QTR 2   Oct to Dec 2023</b> UGP program for South Perth & Hurlingham is near completion. Electrical design of Kensington (East & West), Waterford Triangle and Collins Oval/ Collier Reserve still to be finalised. <b>QTR 1   Jul to Sep 2023</b> UGP program for South Perth & Hurlingham is under construction. The design for Kensington (East & West), Waterford Triangle and Wesley Playing Fields is in progress.	
6	Community	1.2 Community infrastructure	1.2.2 Effectively develop, manage and optimise the use of the City's properties, assets and facilities	10 Year Capital Program	Ongoing	Complete	100 %	Inclusion of developed projects into the Forward Works program. Development of an effective 5 + 5 Year Forward Works program for the City	<b>QTR 3   Jan to Mar 2024</b> The 10 Year Capital Works program was provided to Finance to inform the development of the Long Term Financial Plan. <b>QTR 2   Oct to Dec 2023</b> Met with internal business units in December to develop a 10 Year Capital Works program for long term planning. <b>QTR 1   Jul to Sep 2023</b> The 10 Year Capital Program has been updated with information from relevant plans in preparation for updating the LTFP and preparing the 24/25 budget.	
7	Community	1.2 Community infrastructure	1.2.2 Effectively develop, manage and optimise the use of the City's properties, assets and facilities	Asset Management Plans	Ongoing	On Track	40 %	Review and Develop Asset Management Plans for all major asset classes. Review the processes for evaluating Asset Management Plans, processes and asset sustainability	<b>QTR 3   Jan to Mar 2024</b> The draft Transport Asset Management Plan has been reviewed, however further updates are required to ensure the most recent data is used to inform the plan. <b>QTR 2   Oct to Dec 2023</b> The Draft Transport Asset Management Plan was being reviewed during this period. <b>QTR 1   Jul to Sep 2023</b> The Transport Asset Management Plan is in draft and being internally reviewed.	

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8	Community	1.2 Community infrastructure	1.2.2 Effectively develop, manage and optimise the use of the City's properties, assets and facilities	Capital Projects Delivery - Engineering		On Track	75 %	Deliver the Capital Works Program in relation to the renewal and upgrade of City assets including roads, footpaths	<p><b>QTR 3   Jan to Mar 2024</b></p> <p>23 Capital Works Projects have been completed. These projects include:</p> <ul style="list-style-type: none"> <li>-Pether Road (Davilak St to Goss Ave)</li> <li>-Godwin Ave / Davilak St - Safe Active Street</li> <li>-Forward Street - Canavan Cr to Goss Ave</li> <li>-MRRG Manning Rd - Welwyn Ave to Canavan Cr</li> <li>-MRRG Douglas Ave - Shaftsbury St to Canning Hwy</li> <li>-MRRG Mill Point Rd - Mends St to Darley St</li> <li>-MRRG Angelo St - Forrest St to Coode St</li> <li>-BlackSpot - Paterson St and Edgecumbe St</li> <li>-ROW 121 - Davilak St, Edgecumbe St, Clydesdale St</li> <li>-MRRG Talbot Avenue - Barker Ave to Saunders St</li> <li>-Ryrie Avenue - Murray St to Bland St</li> <li>-Black Spot - Canning Hwy and Ryrie Ave</li> <li>-Forrest St-York St Parking</li> <li>-Todd Avenue - Murray St to Bland St</li> <li>-Mill Point Cl - Mill Pt Rd to Queen St</li> <li>-Cloister Ave -Welwyn Ave to Marsh Ave</li> <li>-Mill Point Rd - Scott St Intersection</li> <li>-Ley-Downey (DWG-4302)</li> <li>-52 Ryrie Ave Flooding Mitigation</li> <li>-Dick Parry Dr - Hayman Drainage Works</li> <li>-Path Link Kent St - Dick Perry to BS 27588</li> <li>-Redmond St Reserve Footpath</li> <li>-Amery St - Baldwin St to BS11934 Talbot Ave</li> </ul> <p>Five (5) construction projects have commenced on multiple road projects:</p> <ul style="list-style-type: none"> <li>-Pether Road to Curtin Uni Cycle Link (Asphalt Cycle Path)</li> <li>-South Perth Esplanade (West) - Queen St to Mends St</li> <li>-Lansdowne Road - George St to Rathay St</li> <li>-Kennard Street - George St to Rathay St</li> <li>-South Perth Esplanade - Raised Priority Crossing Light</li> </ul> <p><b>QTR 2   Oct to Dec 2023</b></p> <p>10 Capital Projects have been completed on multiple roads, including:</p> <ul style="list-style-type: none"> <li>- Manning Rd - Welwyn Ave to Canavan Cr</li> <li>- Douglas Ave - Shaftsbury St to Canning Hwy</li> <li>- Angelo St - Forrest St to Coode St</li> <li>- Canning Hwy - Ryrie Ave</li> <li>- Forrest St - York St Street Parking Bays</li> <li>- Paterson St - Edgecumbe St Mini roundabout</li> <li>- Cloister Ave - Welwyn Ave to Marsh Ave</li> <li>- Pether Rd Davilak Cr to Goss Ave</li> <li>- Forward St - Canavan Cr to Goss Ave</li> <li>- Redmond St Reserve Footpath</li> <li>- ROW 121 (Davilak Edgecumbe Clydeside)</li> </ul> <p>Construction has commenced on multiple road projects, including:</p> <ul style="list-style-type: none"> <li>- Ryrie Ave - Murray St to Bland St</li> <li>- Talbot Ave - Barker to Saunders St</li> </ul>



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9	Community	1.2 Community infrastructure	1.2.2 Effectively develop, manage and optimise the use of the City's properties, assets and facilities	Capital Projects Delivery - Facilities		On Track	75 %	Deliver the Capital Works Program in relation to the renewal and upgrade of City facilities	<b>QTR 1   Jul to Sep 2023</b> Construction has commenced on multiple road projects, including Cloister Avenue, Manning Road, Pether Road, Godwin Avenue, Henley Street, Forrest Street, and York Street.	
									<b>QTR 3   Jan to Mar 2024</b> Works completed for: <ul style="list-style-type: none"> <li>South Perth Seniors oven replacement, Civic Centre Fencing, Manning Seniors gas heaters, - Animal Care Facility Floor Painting &amp; Veranda works, LED Lighting Upgrade, Foreshore Changing places, Collier Golf Course Switchboard upgrades, Asbestos Replacement Programme, Rugby Club Improvement works</li> </ul> In Progress: <ul style="list-style-type: none"> <li>HVAC Replacement programme, Access Control Upgrades, Electrical switchboard upgrades</li> </ul>	
									<b>QTR 2   Oct to Dec 2023</b> Works completed for: <ul style="list-style-type: none"> <li>South Perth Seniors oven replacement, Manning Seniors Gas Heaters,</li> </ul> Works in progress with completion within Q3: <ul style="list-style-type: none"> <li>Animal Care Facility Floor painting &amp; Veranda, Civic Centre Fencing, LED Upgrades, Electrical switchboard upgrades, Collier Golf Course Switchboard upgrades, Foreshore Changing places</li> </ul> Procurement completed and ready to award/Schedule: <ul style="list-style-type: none"> <li>HVAC Replacement programme, Rugby Club light heat replacement, Scope being finalised and ready for release:</li> <li>Access Control Upgrade, Asbestos Replacement Programme</li> </ul>	
									<b>QTR 1   Jul to Sep 2023</b> Works completed: <ul style="list-style-type: none"> <li>South Perth Seniors oven replacement.</li> </ul> Works awarded and construction planned for Q2 and Q3: <ul style="list-style-type: none"> <li>Civic Centre Fencing renewal, Manning Seniors gas heaters renewal, Animal Care Facility Floor Painting &amp; Veranda works, LED Lighting Upgrade – various sites, Electrical switchboard upgrades – various sites, Foreshore Changing places facility and Collier Park Golf Course Switchboard upgrades.</li> </ul> Asbestos Replacement Programme: <ul style="list-style-type: none"> <li>Annual audit commenced and scoping in progress.</li> </ul> Works Scheduled for Q2 and Q3: <ul style="list-style-type: none"> <li>Old Mill cabinet works and South Perth Library furniture</li> </ul> Procurement work in progress: <ul style="list-style-type: none"> <li>HVAC Replacement programme – various sites, Rugby Club lighting &amp; heating replacement, Access Control Upgrades – various sites and Parks Electrical switchboard upgrades – various sites..</li> </ul> Request for Tender Release Scheduled for Q2 and Q3; <ul style="list-style-type: none"> <li>Comer St public toilet works and Operations Centre work station upgrade works.</li> </ul> Coode St public toilet proposal due to be presented to Executive in Q2.	

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10	Community	1.2 Community infrastructure	1.2.2 Effectively develop, manage and optimise the use of the City's properties, assets and facilities	Capital Projects Delivery - Fleet		On Track	90 %	Deliver the Capital Works Program in relation to the renewal and upgrade of City fleet assets	QTR 3   Jan to Mar 2024 All assets ordered and committed.	
									QTR 2   Oct to Dec 2023 On track to procure and deliver vehicles and plant identified for replacement in 2023/2024 fleet replacement Plan	
									QTR 1   Jul to Sep 2023 Procurement completed for Manager vehicles and carpenters machinery. Quotes currently being sought for Engineering trucks. Request for quote documentation under development for Waste and Operations utility vehicles. Delivery delays on Mowers and Manager vehicles.	
11	Community	1.2 Community infrastructure	1.2.2 Effectively develop, manage and optimise the use of the City's properties, assets and facilities	Capital Projects Delivery - Parks		On Track	75 %	Deliver the Capital Works Program in relation to the renewal and upgrade of parks infrastructure	QTR 3   Jan to Mar 2024 Purchase Orders issued for the two replacement scented garden shelters, the Mindeerup to Millers pool mainline, Bill McGrath playground and Swanview playground. Bill Grayden playground almost completed. Bill Grayden oval irrigation is complete. Bill Grayden Stage 2 irrigation and tree planting is in progress.	
									QTR 2   Oct to Dec 2023 POs issued for the two replacement scented garden shelters, the Mindeerup to Millers pool mainline, Bill Grayden playground, Swanview playground and Bill Grayden playground replacements. Bill Grayden oval irrigation is complete. Bill Grayden Stage 2 irrigation and tree planting to commence in March 2024. Bill McGrath playground is about to have PO issued.	
									QTR 1   Jul to Sep 2023 Quotes are currently out for the replacement of two scented garden shelters and the Mindeerup to Millers pool mainline. Stakeholder consultation has been completed for the Bill Grayden, Bill McGrath and Swanview play areas. The Bill Grayden playground replacement has been designed and the contract is about to be awarded. Irrigation is 70% installed and the landscape tree planting area has been designed and 240 trees are growing in the City Nursery. The planning and investigation phase for the South Perth Foreshore river wall is underway.	
12	Community	1.2 Community infrastructure	1.2.2 Effectively develop, manage and optimise the use of the City's properties, assets and facilities	Capital Projects Delivery - Waste		On Track	80 %	Deliver the Capital Works Program in relation to the renewal and upgrade of City waste assets	QTR 3   Jan to Mar 2024 Investigation and design currently in progress for Container Deposit Scheme and Recycle Shop road modifications and sewer connection.	
									QTR 2   Oct to Dec 2023 Waste Operations Utility vehicle on order ETA May 2024	
									QTR 1   Jul to Sep 2023 Request for quote documentation under development for Waste utility vehicle	

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13	Community	1.3 Community safety and health	1.3.1 Enhance community safety in conjunction with other agencies	Community Safety and Crime Prevention Plan 2022 - 2027 - Action Implementation	Ongoing	On Track	75 %	Implement, monitor and evaluate the Community Safety and Crime Prevention Plan	QTR 3   Jan to Mar 2024	
									The City's Community Safety Plan 2022-2027 implementation is designed to respond to priority areas as identified by the community. Home Safety - Home Safety and Security Rebate Program 82 rebates approved. Theft of possessions from motor vehicles - Community education continues Anti-social behaviour - CCTV trailer operational and deployed in identified crime hotspots - currently at Millers Pool until further notice. Data is being collected on weekends to monitor anti-social behaviour and number of vehicles. Eyes on the Street Campaign has been launched.	
									QTR 2   Oct to Dec 2023	
									The City's Community Safety Plan 2022-2027 implementation is designed to respond to priority areas as identified by the community. Home Safety - Home Safety and Security Rebate Program 40 rebates approved. Theft of possessions from motor vehicles - Community education continues Anti-social behavior - CCTV trailer operational and deployed in identified crime hotspots Road safety - the City is now registered as a Roadwise Council	
									QTR 1   Jul to Sep 2023	
									The City continued to implement, monitor and evaluate the actions within the Community Safety and Crime Prevention Plan. The following actions occurred during the reporting period: <ul style="list-style-type: none"><li>Facilitation of home safety and security equipment rebate program for the community.</li><li>City purchased a new mobile CCTV trailer and it was registered/licensed.</li><li>City liaised with Department of Communities (Housing) to request actions be undertaken to address long term community safety issues in Bunderra Close, Karawara. The outcome was new fencing was installed in the area and the Department had evicted some tenants who were causing repeated anti-social behaviour.</li></ul>	



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14	Economy	2.1 Local business	2.1.1 Ensure that the City is an attractive place for commercial activity	Economic Development Plan - Implementation of Actions	Ongoing	On Track	70 %	Bi-annual review of Plan. Undertake public consultation and recommendation to finalise review. Council endorse revised EDP.	QTR 3   Jan to Mar 2024
									Tech Park - Supported advocacy via Tech Park Precinct Structure Plan Working Group & innovation via Curtin University Approached providers of collaborative workspaces to set up a co-working space for small businesses - demand will be market not City run. Investigated methods to collect data and statistics (such as number of visitors and busy periods) at key consumer centres via Spendmapp Data, and distributed reports to EMT. Supported the review of the City's Alfresco Dining Policy, and Alfresco Dining Trading Licence & fees (March OCM). Development of guidelines for the implementation of parklets to be completed post-installation of City's trial parklet on Angelo. Created events for local businesses to increase engagement with businesses and provided networking, promotional and educational opportunities - with focus on Innovation Investigated how City can support local businesses through City events such as partnerships and marketing opportunities - worked with CCR to embed local businesses in BAU processes for events Developed business partnerships with local Aboriginal and Torres Strait Islander organisations such as Western Australian Indigenous Tourism Operators Council Continued participating in the Small Business Friendly Local Government initiative through the Small Business Development Corporation (SBDC) and contributed to updated reporting requirements for SBFLG's Ran 2023/24 the Buy Local, Shop Local marketing campaign
									QTR 2   Oct to Dec 2023
									70% completion rate of updated actions from mid-point review of EDP (August 2023 OCM). Buy Local Shop Local Campaign underway (Peninsula print and online content and planning for Q4 2023/Q1 2024). Participation in the Small Business Friendly Local Government initiative (report completed and working with SBDC on new reporting structure for LGA's). Review of the City's Alfresco Dining Policy, and Alfresco Dining Trading Licence and associated fees underway Successful delivery of several events to foster a local business network group to increase engagement with businesses & provide networking, promotional and educational opportunities
									QTR 1   Jul to Sep 2023
									60% completion rate of updated actions from mid-point review of EDP (August 2023 OCM) - Buy Local Shop Local Campaign underway (Peninsula print and online content and planning for Q4 2023/Q1 2024) - Participation in the Small Business Friendly Local Government initiative (report completed and working with SBDC on new reporting structure for LGA's) - Review of the City's Alfresco Dining Policy, and Alfresco Dining Trading Licence and associated fees underway - Successful delivery of several events to foster a local business network group to increase engagement with businesses & provide networking, promotional and educational opportunities

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15	Economy	2.1 Local business	2.1.2 Leverage learning, innovation and technology to benefit the community	Business Support Program	Ongoing	Complete	100 %	Build business capacity via a range of business development programs and activities for local businesses.	<b>QTR 3   Jan to Mar 2024</b>  Commenced Adapt by Design online Program with 10 businesses. Ran Business Over Coffee session and information sundowner/seminar at South Perth Library. Promoted in library services to support local businesses.	
									<b>QTR 2   Oct to Dec 2023</b>  Ran capacity building workshop for small businesses on Social Media & design for content creation, and worked on planning for 2024 activities.	
									<b>QTR 1   Jul to Sep 2023</b>  Hosted 3 Business over Coffee events, sponsored 4 businesses to complete Curtin Ignition Program, attended 4 events to investigate and progress local innovation support, plus 6 eNewsletters with an average open rate of 45.6%, and various meetings to progress Business Support planning for Q4 2023 - Q2 2024.	
16	Economy	2.1 Local business	2.1.3 Encourage and support local business and employment	Millers Pool Café Development	Ongoing	On Track	75 %	Construct and open café at Millers Pool South Perth (Subject to the approval and proponents delivery)	<b>QTR 3   Jan to Mar 2024</b>  The Head Lease has received Minister for Lands consent and was executed on 27 February 2024. It was sent to the proponents for their information along with their sub lease for their review.	
									<b>QTR 2   Oct to Dec 2023</b>  The Head Lease was sent to and reviewed by the City and sent back to the Department of Planning, Lands and Heritage with amendments for consideration and approval.	
									<b>QTR 1   Jul to Sep 2023</b>  The Head Lease is currently with the Department of Planning, Lands and Heritage for consideration and approval.	



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17	Economy	2.2 Activated places	2.2.2 Enable the establishment of activities centres and neighbourhood hubs that offer diverse and viable mix of uses	Neighbourhood Precinct Plans (Local Development Plan)	Ongoing	On Hold	15 %	Present draft neighbourhood precinct plans to Council for consent to advertise. Present draft neighbourhood precinct plans to Council for endorsement. Implement and monitor endorsed neighbourhood precinct plans.	<b>QTR 3   Jan to Mar 2024</b>  There is no requirement to progress as provisions to address built form outcomes are contained within LPS 7. The project is recommended for deletion in the next review of the Corporate Business Plan.  <b>QTR 2   Oct to Dec 2023</b> Investigations to commence following endorsement of draft LPS 7.  <b>QTR 1   Jul to Sep 2023</b>  Investigations to commence following endorsement of draft LPS 7.	
18	Economy	2.2 Activated places	2.2.2 Enable the establishment of activities centres and neighbourhood hubs that offer diverse and viable mix of uses	Precinct Structure Plans (Activity Centre Plan)	Ongoing	On Track	100 %	Implement, monitor all precinct structure plans. Major review of Canning Bridge Precinct Plan in consultation with the City of Melville. Undertake precinct planning within the Bentley Curtin Specialised Activity Centre in consultation with the Town of Victoria Park, DevelopmentWA, DPLH & Curtin Uni.	<b>QTR 3   Jan to Mar 2024</b>  City has met with City of Melville to discuss changes required to the plan by the Department of Planning, Lands and Heritage  <b>QTR 2   Oct to Dec 2023</b> Implementation of Precinct Structure Plans ongoing.  <b>QTR 1   Jul to Sep 2023</b>  Implementation of Precinct Structure Plans ongoing.	
19	Environment (Built and Natural)	3.1 Connected and accessible City	3.1.1 Facilitate a safe, efficient, accessible and reliable transport network that is pedestrian and cycle friendly	Pathways and Joint Bike Plan - Implementation of Actions	Ongoing	On Track	90 %	Implement recommendations identified in the Pathways and Bike Plans	<b>QTR 3   Jan to Mar 2024</b>  Construction completed, activation being prepared  <b>QTR 2   Oct to Dec 2023</b> Construction nearly completed on Godwin Avenue, Pether Road, Davilak Crescent and Henley Street.  <b>QTR 1   Jul to Sep 2023</b>  Construction works commenced on Godwin Avenue, Pether Road, Davilak Crescent and Henley Street. Major construction on Godwin Avenue, Pether Road and Henley Street due for completion by end of October.	

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Corporate actions that we will deliver over the financial year										
No.	Strategic Direction	Outcome	Strategy	Project / Activity	Timeframe	Status	% Complete	Action 23/24	Quarterly Updates	CEO KPI
20	Environment (Built and Natural)	3.2 Sustainable built form	3.2.1 Develop and implement a sustainable local planning framework to meet current and future community needs	Local Heritage Survey & Heritage List	Ongoing	On Track	25 %	Conduct the local heritage survey and heritage list review, in accordance with legislative requirements and Local Planning Scheme No. 7.	<b>QTR 3   Jan to Mar 2024</b> Nomination period for Local Heritage Survey review has concluded and nominations are being assessed. <b>QTR 2   Oct to Dec 2023</b> Call for Local Heritage Survey nominations scheduled 6-26 February 2024. <b>QTR 1   Jul to Sep 2023</b> Review of thematic history and existing Local Heritage Inventory has commenced. Preparing consultation plan for call for nominations for places.	
21	Environment (Built and Natural)	3.2 Sustainable built form	3.2.1 Develop and implement a sustainable local planning framework to meet current and future community needs	Local Planning Policy review and development	Ongoing	On Track	85 %	Maintain the local planning policy suite by reviewing and amending policies.	<b>QTR 3   Jan to Mar 2024</b> 27 February 2024 Council resolved to: Revoke eight Local Planning Policies (LPPs) Adopt two new LPPs following the feedback period: Local Planning Policy – Heritage Conservation and Development Local Planning Policy – Building Height(External link) Local Planning Policy – Salter Point(External link) Advertise four new draft LPPs for a period of 21 days. These are to be considered for final approval at April/May 2024 OCM: Local Planning Policy – Non-Residential Development in the Residential Zone Local Planning Policy – Non-Residential and Mixed Use Development Local Planning Policy – Residential Development Local Planning Policy – Non-Residential Parking Final phase of LPP review to commence April/May 2024 (Trees, Waste, Short Term Rental Accommodation, ROW). <b>QTR 2   Oct to Dec 2023</b> OCM February 2024 - four LPP's for advertising; 3 LPPs for final adoption; 8 LPPs for revocation. Remaining 6 LPPs are identified for amendment, revocation and development in 2024. <b>QTR 1   Jul to Sep 2023</b> LPP review is staged across 2023/24. Estimated completion May 2024. The following Policies were drafted/ reviewed during this reporting period: <ul style="list-style-type: none"> <li>Local Planning Policy – Advertising Signage</li> <li>Local Planning Policy – Design Review Panel</li> <li>Local Planning Policy – Heritage and Conservation and Development</li> <li>Local Planning Policy – Developer Contribution for Public Art and Public Art Spaces</li> <li>Local Planning Policy – Family Day Care and Child Day Care Centres</li> </ul>	
22	Environment (Built and Natural)	3.2 Sustainable built form	3.2.1 Develop and implement a sustainable local planning framework to meet current and future community needs	Local Planning Scheme No. 7	Ongoing	Complete	100 %	Implement, monitor and review LPS7.	<b>QTR 3   Jan to Mar 2024</b> Minister for Planning approved LPS 7 on 11 March 2024. LPS 7 was published in the Government Gazette on 27 March 2024. <b>QTR 2   Oct to Dec 2023</b> Awaiting final approval by Minister for Planning. <b>QTR 1   Jul to Sep 2023</b> Western Australian Planning Commission considered draft Local Planning Scheme No. 7 on 24 October 2023. City presented a deputation at this meeting. Awaiting final approval by Minister for Planning.	

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Corporate actions that we will deliver over the financial year										
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23	Environment (Built and Natural)	3.2 Sustainable built form	3.2.1 Develop and implement a sustainable local planning framework to meet current and future community needs	Local Planning Strategy - Implementation Plan	Ongoing	On Track	80 %	Implement and monitor the Local Planning Strategy	QTR 3   Jan to Mar 2024	
									Strategic Planning continues to monitor and implement LPS.	
									QTR 2   Oct to Dec 2023	
									Strategic Planning continues to monitor and implement LPS.	
24	Environment (Built and Natural)	3.3 Enhanced environment and open spaces	3.3.3 Improve the amenity value and sustainable uses of our streetscapes, public open spaces and foreshores	Collier Park Golf Course	01/06/2023 12:00:00 AM	On Track	50 %	Develop a long term operating arrangement for Collier Park Golf Course and in collaboration with the operator develop a plan for the future of the golf course.	QTR 3   Jan to Mar 2024	
									Further details regarding the development are being worked through. There is a Deed of Variation to continue on the same agreement in the meantime.	
									QTR 2   Oct to Dec 2023	
									At its meeting held 12 December 2023 Council approved facilities management company Clublinks Management Pty Ltd as the preferred operator of the Collier Park Golf Course. The Lease and agreements are to now be worked through.	
25	Environment (Built and Natural)	3.3 Enhanced environment and open spaces	3.3.3 Improve the amenity value and sustainable uses of our streetscapes, public open spaces and foreshores	Public Open Space Plan	Ongoing	On Track	50 %	Review the City's Public Open Space Strategy and develop into an informing document (Public Open Space Plan) that guides the future provision, design, development and management of the City's parks, reserves and other public open space. Quality public open space networks contribute to the health and wellbeing of communities	QTR 3   Jan to Mar 2024	
									The Public Open Space (POS) Strategy is on track with the following activities: Completed POS Register. Completed POS mapping. Completed POS audits. Draft document 25% complete. Internal working group commenced.	
									QTR 2   Oct to Dec 2023	
									The City's Public Open Space Plan project is progressing. Mapping activities were undertaken during the quarter.	
									QTR 1   Jul to Sep 2023	
									The POS Project is continuing to progress. An internal working group has been established comprised of staffing representatives from the City's recreation development, strategic planning and parks business units. Strategic Planning is the lead for the project	



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Corporate actions that we will deliver over the financial year										
No.	Strategic Direction	Outcome	Strategy	Project / Activity	Timeframe	Status	% Complete	Action 23/24	Quarterly Updates	CEO KPI
26	Environment (Built and Natural)	3.3 Enhanced environment and open spaces	3.3.4 Provide proactive enhancement of the environment, maintaining open space and effective management of the Swan and Canning River foreshores	South Perth Foreshore - Node 2 Coode Street Upgrade		On Track	75 %	Design playground, carpark and lighting upgrade at the South Perth Foreshore Coode Street	QTR 3   Jan to Mar 2024 Preliminary design and planning is underway.	
									QTR 2   Oct to Dec 2023 Preliminary design and planning is underway.	
									QTR 1   Jul to Sep 2023	
									Preliminary design and planning is underway	
27	Environment (Built and Natural)	3.3 Enhanced environment and open spaces	3.3.4 Provide proactive enhancement of the environment, maintaining open space and effective management of the Swan and Canning River foreshores	Swan and Canning River Foreshore Management	Ongoing	On Track	100 %	Review the management plan in partnership with relevant external stakeholders (Department of Biodiversity, Conservation and Attractions (DBCA) & Main Roads WA (MRWA).	QTR 3   Jan to Mar 2024 The City continues to work in partnership with Mainroads and DBCA.	
									QTR 2   Oct to Dec 2023 The City continues to work in partnership with Mainroads and DBCA.	
									QTR 1   Jul to Sep 2023	
									The City continues to work in partnership with MRWA and DBCA	
28	Environment (Built and Natural)	3.4 Resource management and climate change	3.4.1 Actively manage and promote sustainable water, waste, land and energy practices	Greenhouse Gas Reduction Plan	Ongoing	On Track	75 %	Implement the recommendations in the Greenhouse Gas Reduction Plan	QTR 3   Jan to Mar 2024 Completed installation of EV charging stations at the Operations and Civic Centres. Undertook ongoing monitoring of corporate energy, water and gas consumption and GHG emissions via online monitoring platform. Identified faulty Solar PV systems at Manning Community Centre and Operation Centre and requested building maintenance team to rectify issues.	
									QTR 2   Oct to Dec 2023 Engaged a qualified contractor to install EV Charging stations at the Operations and Civic Centres. Undertook ongoing monitoring of corporate energy, water and gas consumption and GHG emissions via online monitoring platform.	
									QTR 1   Jul to Sep 2023	
									Investigated opportunities for EV Charging stations installations. Secured funding from Department of Mines, Industry Regulation and Safety for installation of EV charges at Operations and Civic Centres. Undertook ongoing monitoring of corporate energy, water and gas consumption and GHG emissions via online monitoring platform.	

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Corporate actions that we will deliver over the financial year										
No.	Strategic Direction	Outcome	Strategy	Project / Activity	Timeframe	Status	% Complete	Action 23/24	Quarterly Updates	CEO KPI
29	Environment (Built and Natural)	3.4 Resource management and climate change	3.4.1 Actively manage and promote sustainable water, waste, land and energy practices	Integrated Drainage Catchment Management Plan		On Track	50 %	Review and renew the Integrated Drainage Catchment Management Plan	<p><b>QTR 3   Jan to Mar 2024</b> Drainage Catchment Management Plan review has started now, also a Scope statement has been prepared to seek quotes.</p> <p><b>QTR 2   Oct to Dec 2023</b> Drainage Catchment Management Plan review has started now, however is delayed due to staff availability.</p> <p><b>QTR 1   Jul to Sep 2023</b> Drainage Catchment Management Plan review is currently delayed due to staff availability.</p>	
30	Environment (Built and Natural)	3.4 Resource management and climate change	3.4.1 Actively manage and promote sustainable water, waste, land and energy practices	Waste Management Plan	Ongoing	Needs Attention	50 %	Implement and report on Waste Management Plan	<p><b>QTR 3   Jan to Mar 2024</b> Continuing review of all actions and deliverables.</p> <p><b>QTR 2   Oct to Dec 2023</b> Key waste reduction/ recovery projects for delivery against milestones have been identified and are progressing. Waste Plan currently under review for Action points relevance to current strategic direction.</p> <p><b>QTR 1   Jul to Sep 2023</b> Annual report submitted to DWER</p>	
31	Leadership	4.1 Engaged community and leadership	4.1.1 Engage, consult and listen to our community to understand and deliver on identified priorities	COVID-19 Stakeholder and Customer Relations response	Ongoing	On Track	25 %	Continue to respond to the implications of changes from COVID-19 on direct customer contact areas and community engagement practices	<p><b>QTR 3   Jan to Mar 2024</b> Follow organisational guidelines and protocol on reporting of team members with COVID or close contacts. No other higher actions required.</p> <p><b>QTR 2   Oct to Dec 2023</b> Ongoing with implementation of HR and organisational protocol</p> <p><b>QTR 1   Jul to Sep 2023</b> No further actions required this quarter - continued to implement organisational protocol for team members and community.</p>	
32	Leadership	4.1 Engaged community and leadership	4.1.1 Engage, consult and listen to our community to understand and deliver on identified priorities	Customer Service Team customer satisfaction improvement	Ongoing	On Track	75 %	Deliver the Painted Dog Customer Satisfaction Survey and conduct the Voice of Customer surveys and implementation of identified improvements.	<p><b>QTR 3   Jan to Mar 2024</b> Overall, three Voice of the Customer (VoC) surveys have been completed for the 23/24 financial year. Lodgement satisfaction for the three surveys is at 100% and average satisfaction across the three areas sits at 82% (Parks 63%, Rangers 88% and Waste 95%). The Painted Dog Customer Satisfaction Survey was completed in December 2023, with an overall satisfaction result of 76%.</p> <p><b>QTR 2   Oct to Dec 2023</b> On average, 97% of customers surveyed across three VoC's were satisfied with the lodgement experience. This includes the web experience. Rangers, Waste, Planning, Building and Parks have now all received feedback. Waste and Rangers have presented progress to the Leadership Team. Painted Dog research was completed in December with data currently being reviewed for delivery across the organisation. Dashboards have been developed for Statutory Planning to assist with applications and requests.</p> <p><b>QTR 1   Jul to Sep 2023</b> Planning and schedule for Painted Dog Research in action with survey scheduled for November 2023. Presentation to September 2023 Leadership Team meeting with results of the Waste VoC survey and outline of action plan for improvement.</p>	✓

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No.	Strategic Direction	Outcome	Strategy	Project / Activity	Timeframe	Status	% Complete	Action 23/24	Quarterly Updates	CEO KPI
33	Leadership	4.1 Engaged community and leadership	4.1.1 Engage, consult and listen to our community to understand and deliver on identified priorities	Develop Level of Services Agreements (Assets & Infrastructure Support)		On Track	40 %	Define service agreements with stakeholders, develop evaluation and monitoring process for delivery. Undertake a survey to resident/ratepayers to identify service levels	QTR 3   Jan to Mar 2024	
									The Draft Transport Asset Management Plan is currently being developed, which includes the formulation of Levels of Service for Roads	
									QTR 2   Oct to Dec 2023	
									The Transport Asset Management Plan is currently being developed, which includes the formulation of Levels of Service for Roads	
34	Leadership	4.1 Engaged community and leadership	4.1.1 Engage, consult and listen to our community to understand and deliver on identified priorities	Memorandum of Understanding (MOU): Curtin, Canning and Victoria Park	30/06/2025	On Track	50 %	Deliver agreed initiatives in accordance with the MOU	QTR 3   Jan to Mar 2024	✓
									Planned meeting occurred in January - MoU responsibilities were discussed and current project updates provided by all meeting attendees.	
									QTR 2   Oct to Dec 2023	
									Bi-annual meeting was scheduled for September; as this meeting was to include the Mayors, the meeting was postponed until after the upcoming Mayoral elections. This meeting is scheduled for January 2024	
35	Leadership	4.1 Engaged community and leadership	4.1.1 Engage, consult and listen to our community to understand and deliver on identified priorities	Memorandum of Understanding (MOU): Inner City Working Group	Ongoing	On Track	50 %	Open dialogue and meetings with Cities of Perth, Subiaco, Vincent and Town of Victoria Park for the purposes of exploring objectives for possible collaboration opportunities on strategic issues impacting on local government	QTR 1   Jul to Sep 2023	✓
									A bi-annual meeting was scheduled for September; as this meeting was to include the Mayors, the meeting was postponed until after the upcoming Mayoral elections.	
									QTR 3   Jan to Mar 2024	
									Participated in ICG Meetings of the CEO's and meetings of the CEO's and Mayors to discuss active topics. Executive Management Team attended various sub-committee meetings to identify opportunities for collaboration and partnerships. Business and Corporate Services Working Group has been re-activated and chaired by City of South Perth and has hosted a meeting to discuss priorities. HR working group has officially commenced the mentoring program which launched this year.	
									QTR 2   Oct to Dec 2023	✓
									Participated in ICG Meetings of the CEO's and meetings of the CEO's and Mayors to discuss active topics. Executive Management Team attended various sub-committee meetings to identify opportunities for collaboration and partnerships. Business and Corporate Services Working Group is chaired by City of South Perth.	
									QTR 1   Jul to Sep 2023	
									Participated in ICG Meetings of the CEO's and meetings of the CEO's and Mayors to discuss active topics. Executive Management Team attended various sub-committee meetings to identify opportunities for collaboration and partnerships. Business and Corporate Services Working Group has been re-activated and chaired by City of South Perth.	



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No.	Strategic Direction	Outcome	Strategy	Project / Activity	Timeframe	Status	% Complete	Action 23/24	Quarterly Updates	CEO KPI
36	Leadership	4.1 Engaged community and leadership	4.1.1 Engage, consult and listen to our community to understand and deliver on identified priorities	Partnership Agreement: RAC	Ongoing	On Track	50 %	General sponsorship agreement with mutual cross promotional initiatives. Provide financial contribution as per the sponsorship agreement schedule	QTR 3   Jan to Mar 2024	✓
									RAC Imagine Program and Intellibus trial have ended. The City continues to maintain a relationship with RAC to explore possible projects to collaborate on in the future.	
									QTR 2   Oct to Dec 2023	
									RAC Imagine Program and Intellibus trial have ended. The City continues to maintain a relationship with RAC to explore possible projects to collaborate on in the future.	
37	Leadership	4.1 Engaged community and leadership	4.1.1 Engage, consult and listen to our community to understand and deliver on identified priorities	Partnership Framework: Perth Zoo	Ongoing	On Hold	0 %	Develop Partnership Agreement	QTR 3   Jan to Mar 2024	✓
									The City no longer holds a partnership agreement with the Perth Zoo. Initiatives of mutual benefit will be progressed as they arise.	
									QTR 2   Oct to Dec 2023	
									The City no longer holds a partnership agreement with the Perth Zoo. Initiatives of mutual benefit will be progressed as they arise.	
38	Leadership	4.1 Engaged community and leadership	4.1.1 Engage, consult and listen to our community to understand and deliver on identified priorities	Partnerships: Southcare, Moorditj Keila, Historical Society, Lion's Club, Food Relief Program, Befriend Inc etc.	Ongoing	On Track	75 %	Monitor performance against Annual partnership agreement to deliver programs for disadvantaged people and groups in the local community	QTR 3   Jan to Mar 2024	✓
									All City partnership agreements are on track to achieve agreed outcomes in the delivery of programs and services for target groups in the local community, including people with disabilities, seniors, youth, disadvantaged people and Aboriginal people.	
									QTR 2   Oct to Dec 2023	
									All City partnership agreements are on track to achieve agreed outcomes in the delivery of programs and services for target groups in the local community, including people with disabilities, seniors, youth, disadvantaged people and Aboriginal people.	
									QTR 1   Jul to Sep 2023	
									Partnership Agreement acquittals have been received and updated partnerships are currently being developed.	



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No.	Strategic Direction	Outcome	Strategy	Project / Activity	Timeframe	Status	% Complete	Action 23/24	Quarterly Updates	CEO KPI
39	Leadership	4.1 Engaged community and leadership	4.1.1 Engage, consult and listen to our community to understand and deliver on identified priorities	Project Support - Communications and Marketing	Ongoing	On Track	25 %	Prepare communication plans for major projects and support with the design and production of communication and marketing as required.	<p><b>QTR 3   Jan to Mar 2024</b> Provided comms and marketing advice and support for major City initiatives including Australia Day, Southside Summer, Sounds in the Park, Sounds of Bunuru, Youth Week (Neon Festival), WA Tree Festival, Libraries events and projects. Produced and delivered Snapshot (fortnightly newsletter) to an audience of 14,000 subscribers over the quarter.</p> <p><b>QTR 2   Oct to Dec 2023</b> Launch of the first edition of MySouthPerth magazine in December 2023. Assisted on numerous projects including Southside Summer branding, Christmas carols, Volunteer of the Year, library events and launch of new enterprise system, waste calendar production and marketing, road rehab projects and other City projects and events.</p> <p><b>QTR 1   Jul to Sep 2023</b> In Q1, the business unit provided communication and marketing advice, support and collateral, for multiple projects across the organisation including the development and implementation of communication plans and marketing material for large scale projects including:  <ul style="list-style-type: none"> <li>- Local Government Elections</li> <li>- Local Planning Policy Review</li> <li>- Emerging Artist Award</li> <li>- Volunteer of the Year Awards, Citizenship of the Year Awards</li> <li>- Playground renewals (Swanview and Bill McGrath Reserve)</li> <li>- Corporate Business Plan</li> <li>- Library Management System</li> </ul> Further design, production and implementation of communications and marketing support was provided using channels including print, the City website, social media, e-newsletters, Peninsula magazine, media releases and updates and a variety of marketing material for additional small and medium-scale City projects and programmes.</p>	
40	Leadership	4.1 Engaged community and leadership	4.1.1 Engage, consult and listen to our community to understand and deliver on identified priorities	Reconciliation Action Plan (RAP) 2021 - 2023 - Action Implementation	Ongoing	On Track	75 %	Implement, monitor and evaluate the Reconciliation Action Plan	<p><b>QTR 3   Jan to Mar 2024</b> The City continued to implement the Reconciliation Action Plan actions during the quarter. One of the highlights was facilitating the Sounds of Bunuru Concert in Como, which featured Aboriginal performers. Additionally, the City is undertaking an annual review of its Reconciliation Action Plan.</p> <p><b>QTR 2   Oct to Dec 2023</b> The City is currently conducting an internal review of its Reconciliation Action Plan (RAP). The revised RAP will be uploaded to the City's website in due course.</p> <p><b>QTR 1   Jul to Sep 2023</b> The City continued to implement, monitor and evaluate the actions within the Reconciliation Action Plan. The following actions occurred during the reporting period:  <ul style="list-style-type: none"> <li>• Welcome to Country or Acknowledgement of Country was carried out at City's community and civic events.</li> <li>• Facilitation of NAIDOC Week events for the community</li> <li>• City's Emerging Artist Award included an art category for First Nations artists.</li> <li>• City's recruitment processes included strategies to encourage Aboriginal and Torres Strait Islander employment opportunities.</li> <li>• City procured goods and services from Aboriginal business enterprises.</li> </ul> </p>	

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No.	Strategic Direction	Outcome	Strategy	Project / Activity	Timeframe	Status	% Complete	Action 23/24	Quarterly Updates	CEO KPI
41	Leadership	4.1 Engaged community and leadership	4.1.1 Engage, consult and listen to our community to understand and deliver on identified priorities	Stakeholder Engagement Projects	Ongoing	On Track	75 %	Provide engagement assistance in the development, implementation and evaluation of stakeholder engagement in City projects. Assist in the stakeholder engagement component of project management plans. Evaluate stakeholder engagement plans and oversee stakeholder engagement management with City officers.	<p><b>QTR 3   Jan to Mar 2024</b></p> <p>Stakeholder engagement in quarter three included stage four of the Local Planning Policies Review, the Local Heritage Survey Review, the Water Management Plan and the Library Survey 2024. Engagement planning commenced for the South Perth Foreshore to Curtin University Bike Link, Karawara Pedestrian and Cycle Access Plan and Hurlingham Living Stream. Stakeholder Engagement training with external consultant Aha! Consulting conducted held for Elected Members and a separate training workshop with 22 employees conducted as part of the Engagement 2024 project. Regular meetings with other business units regarding joint working, best practice and support took place.</p> <p><b>QTR 2   Oct to Dec 2023</b></p> <p>Stakeholder engagement took place in quarter two for stages two and three of the Local Planning Policies Review, Local Sporting and Community Club Survey and Trial Parklet Proposal. Engagement planning commenced for stage four of the Local Planning Policies Review, SCP Minor Review and the Local Heritage Survey Review. Completed the review of the Stakeholder Engagement Guide and Toolkit documentation. Planning commenced for the Engagement 2024 project. Regular meetings with other business units regarding joint working, best practice and support took place.</p> <p><b>QTR 1   Jul to Sep 2023</b></p> <p>Stakeholder engagement took place in quarter one for stage one of the Local Planning Policies Review, the Payment in Lieu of Parking Plan consultation, the Bill McGrath Reserve and Swanview Reserve playground replacements, and an internal bike and scooter parking survey. Engagement planning commenced for stage two of the Local Planning Policies Review. Work continued on the review of the Stakeholder Engagement Guide and Toolkit documentation. Held regular meetings with other business units regarding joint working, best practice and support.</p>	
42	Leadership	4.2 Advocacy	4.2.1 Advocate and plan for public infrastructure improvements including a new South Perth train station, Canning Bridge train-to-bus station transition terminus, upgrades to Canning Highway and additional ferry and bus services	Canning Bridge Train Station	Ongoing	On Track	50 %	Participate in the Canning Bridge Train Station development project working group to represent the City's interests	<p><b>QTR 3   Jan to Mar 2024</b></p> <p>The City continues to maintain involvement in the project.</p> <p><b>QTR 2   Oct to Dec 2023</b></p> <p>The City continues to maintain involvement in the project.</p> <p><b>QTR 1   Jul to Sep 2023</b></p> <p>The City continues to maintain involvement in the project.</p>	<input checked="" type="checkbox"/>

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No.	Strategic Direction	Outcome	Strategy	Project / Activity	Timeframe	Status	% Complete	Action 23/24	Quarterly Updates	CEO KPI
43	Leadership	4.2 Advocacy	4.2.1 Advocate and plan for public infrastructure improvements including a new South Perth train station, Canning Bridge train-to-bus station transition terminus, upgrades to Canning Highway and additional ferry and bus services	Integrated Transport Strategy - Advocacy		On Track	50 %	Work with State Government and public transport providers to improve public transport frequency and connectivity to and within the City	QTR 3   Jan to Mar 2024	
									The City continues to advocate in relation to public transport and connectivity where appropriate.	
									QTR 2   Oct to Dec 2023	
44	Leadership	4.2 Advocacy	4.2.1 Advocate and plan for public infrastructure improvements including a new South Perth train station, Canning Bridge train-to-bus station transition terminus, upgrades to Canning Highway and additional ferry and bus services	Mends Street Jetty	Ongoing	On Hold	0 %	Advocate for State Government funding to enhance and upgrade the precinct.	QTR 1   Jul to Sep 2023	✓
									The City continues to advocate in relation to public transport and connectivity where appropriate	
									QTR 3   Jan to Mar 2024	
									This action is on hold however some advocacy work has been undertaken to align with the State and Federal election campaigns.	
									QTR 2   Oct to Dec 2023	
									This project is currently in an on hold status until such time as there is an appropriate opportunity to progress.	
									QTR 1   Jul to Sep 2023	
									This project is currently in an on hold status until such time as there is an appropriate opportunity to progress.	



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No.	Strategic Direction	Outcome	Strategy	Project / Activity	Timeframe	Status	% Complete	Action 23/24	Quarterly Updates	CEO KPI
45	Leadership	4.2 Advocacy	4.2.1 Advocate and plan for public infrastructure improvements including a new South Perth train station, Canning Bridge train-to-bus station transition terminus, upgrades to Canning Highway and additional ferry and bus services	South Perth Foreshore River Wall	Ongoing	On Track	40 %	Advocate for external (public and private) funding for river wall replacement on the South Perth foreshore.	QTR 3   Jan to Mar 2024	✓
									Funding applications have been submitted for priority works along the foreshore and the concept design has been used to raise the profile for external funding from public and private partners.	
									QTR 2   Oct to Dec 2023	
46	Leadership	4.2 Advocacy	4.2.1 Advocate and plan for public infrastructure improvements including a new South Perth train station, Canning Bridge train-to-bus station transition terminus, upgrades to Canning Highway and additional ferry and bus services	South Perth Train Station	Ongoing	On Hold	0 %	Advocate for State Government funding for project	Discussions with relevant stakeholders is well advanced on reaching agreement on suitable technical treatments for each section of the foreshore to replace the end-of-life assets. Identification of grant funding opportunities and development of applications are well progressed for some stages of the works.	✓
									QTR 1   Jul to Sep 2023	
									Ongoing discussions with DBCA on the preferred solution for the river wall to enable better understanding of the costs to support lobbying for funding.	
									QTR 3   Jan to Mar 2024	
									This action is on hold however some advocacy work has been undertaken to align with the State and Federal election campaigns.	
									QTR 2   Oct to Dec 2023	
									This project is currently in an on hold status until such time as there is an appropriate opportunity to progress.	✓
									QTR 1   Jul to Sep 2023	
									This project is currently in an on hold status until such time as there is an appropriate opportunity to progress.	

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No.	Strategic Direction	Outcome	Strategy	Project / Activity	Timeframe	Status	% Complete	Action 23/24	Quarterly Updates	CEO KPI
47	Leadership	4.3 Good governance	4.3.1 Foster effective governance with honesty and integrity and quality decision-making to deliver community priorities	1System	Ongoing	On Track	90 %	Implementation of the Rating and Health	<b>QTR 3   Jan to Mar 2024</b> The City had a soft Go-Live of the final module in the 1System project (Rates) on the 8 December 2023 with the plan of raising the 2024/25 Rates inside 1System. We have encountered some data migration and product issues that are currently being investigated and worked on by the City's Business Systems Team in conjunction with Technology One. We have currently moved back to using Authority for Rates transactions and will have another attempt at a hard go-live for either the 24/25 or 25/26 Rates strikes.	
									<b>QTR 2   Oct to Dec 2023</b> We went live with the Rating module in 1System in December, we took the third instalment payments in 1System and 4th instalments are due to be issued in the first week of Feb 24. There are some data migration issues that require further work by the City and Technology One before the implementation can be finalised.	✓
									<b>QTR 1   Jul to Sep 2023</b>  In this quarter we completed the configuration, commenced User Acceptance Testing (85% through) and data migration (75% though) for Rates. We have raised over 70 issues and now have that list under 30 with only one potential showstopper (Applying credit balances to rates and how interest is calculated). Discussions are currently taking place with Technology One regarding this issue. We still believe we can go live in December this year. We are on track to go live with Pools, Bonds, Animal Impound Register and the remainder of the Health Module in Q2.	
48	Leadership	4.3 Good governance	4.3.1 Foster effective governance with honesty and integrity and quality decision-making to deliver community priorities	Australasian Local Government Performance Excellence Program	Ongoing	Complete	100 %	Review contract for renewal. Manage data collection and result analysis for 2022 Program.	<b>QTR 3   Jan to Mar 2024</b> The final report for the Local Government Performance Excellence Program was presented to the Executive Management Team in March. PWC have advised that the program has concluded and as such this is the final year of the program. The City has subscribed to an alternative benchmarking program being offered by Local Government Professionals WA, the Data Drives Decisions program.	
									<b>QTR 2   Oct to Dec 2023</b> The data collection was completed and submitted in November 2023. PricewaterhouseCoopers provided the final program report at the end of December 2023. The information provided within the report will be presented to the Executive Management Team for consideration in quarter 3 (2024).	
									<b>QTR 1   Jul to Sep 2023</b>  Data for the annual benchmarking program has been uploaded into the PWC portal. All data submissions and sign off were completed at the end of September 2023.	



CORPORATE BUSINESS PLAN   2023 / 2024   QUARTER THREE REPORT										
Corporate actions that we will deliver over the financial year										
No.	Strategic Direction	Outcome	Strategy	Project / Activity	Timeframe	Status	% Complete	Action 23/24	Quarterly Updates	CEO KPI
49	Leadership	4.3 Good governance	4.3.1 Foster effective governance with honesty and integrity and quality decision-making to deliver community priorities	Corporate Business Plan	Ongoing	On Track	75 %	Review and update the CBP annually according to the IPRF guidelines and the annual business planning process, extending the term to include 2027/28 actions. Report quarterly on progress to the ARGC and Council. Use progress for input to the Annual Report.	<p><b>QTR 3   Jan to Mar 2024</b></p> <p>The review of the City's Corporate Business Plan commenced in quarter 3 with the review of the Business Unit Plans. The information collected during this process will be collated and presented to the Executive Management Team and Elected Members in early quarter 4, prior to preparing and presenting the final draft of the Corporate Business Plan for 2024/25 to 2027/28 to Council in June 2024.</p> <p><b>QTR 2   Oct to Dec 2023</b></p> <p>Planning for the development review of the 2024/25 Corporate Business Plan was completed during quarter 2. The Executive Management Team approved the review approach and implementation will commence in early 2024 in consultation with the Leadership Team.</p> <p><b>QTR 1   Jul to Sep 2023</b></p> <p>The data from the approved Corporate Business Plan (CBP) 2023/24 - 2026/27 has been uploaded into 1System to facilitate quarterly reporting for Quarter 1. Information from the prior year CBP reporting has informed the content for the 2022/23 Annual Report. Planning for the next review of the CBP may commence in Q2 pending Local Government Act amendments to be announced.</p>	<input checked="" type="checkbox"/>
50	Leadership	4.3 Good governance	4.3.1 Foster effective governance with honesty and integrity and quality decision-making to deliver community priorities	Develop Strategic Asset Management Plan	Ongoing	On Hold	30 %	Develop Strategic Asset Management Plan for consultant review. Council endorse Strategic Asset Management Plan Enable Asset Management Plans / Policies to be developed Commence Implementation	<p><b>QTR 3   Jan to Mar 2024</b></p> <p>In this reporting quarter, the City's Asset Management maturity assessment against the ISO 55000 standard was being undertaken. This will inform the review of the draft SAMP. As the maturity audit is anticipated to be finalised in June, the SAMP can not be completed this year.</p> <p><b>QTR 2   Oct to Dec 2023</b></p> <p>This quarter a consultant was appointed to assess the City's Asset Management maturity against the ISO 55000 standard. This will inform the review of the draft SAMP.</p> <p><b>QTR 1   Jul to Sep 2023</b></p> <p>Draft Strategic Asset Management Plan is currently going through internal review.</p>	
51	Leadership	4.3 Good governance	4.3.1 Foster effective governance with honesty and integrity and quality decision-making to deliver community priorities	ICT Governance Framework	Ongoing	On Track	30 %	Review findings from November 2023 audit and implement processes and practices to move to maturity level 1	<p><b>QTR 3   Jan to Mar 2024</b></p> <p>Works have recommenced on the development of an Information Systems Framework for 2024 -2027, expected to be completed and approved by EMT in June 24</p> <p><b>QTR 2   Oct to Dec 2023</b></p> <p>This project has commenced, initial meetings with stakeholders have been booked for February.</p> <p><b>QTR 1   Jul to Sep 2023</b></p> <p>This project will commence when the 1System project finishes in January 2024</p>	

CORPORATE BUSINESS PLAN   2023 / 2024   QUARTER THREE REPORT										
Corporate actions that we will deliver over the financial year										
No.	Strategic Direction	Outcome	Strategy	Project / Activity	Timeframe	Status	% Complete	Action 23/24	Quarterly Updates	CEO KPI
52	Leadership	4.3 Good governance	4.3.1 Foster effective governance with honesty and integrity and quality decision-making to deliver community priorities	Retirement Village - Auditing Program	Ongoing	On Track	75 %	Conduct internal audits and reviews to achieve compliance with requirements under retirement village legislation including but not limited to: Documentation Audit and Review: Accurate and truthful promotional/sales material Current and accurate Leasing documentation Consultation: Conduct Annual Meeting Conduct Annual Budget Meeting Engage, consult and listen to residents to understand and deliver identified priorities Financial: Presentation of Financial Statements (Annual and Quarterly	QTR 3   Jan to Mar 2024	
									Operational and Reserve fund financial statements for the quarter (Oct/Nov/Dec) were made available to residents in January 2024, inclusive of comments and meeting compliance requirements under the Fair Trading (Retirement Villages Code) Regulations 2022. Review of seven (7) WA Government Gazette publications provided no new developments for current operations to Collier Park Village. Clarification requested this quarter from DMIRS on the requirement to hold an annual budget meeting under Clause 17 of the Code, based on the pending transfer of operations to Amana Living mid-year, has been provided as necessary and the City will be undertaking the presentation of figures and a meeting of the residents in May 2024 to ensure compliance for the 2024-2025 financial year. Still pending is the decision by the WA Government to introduce a Bill to implement recommendations in the Decision Regulatory Impact Statements undertaken over the course of 2021/2022.	
52	Leadership	4.3 Good governance	4.3.1 Foster effective governance with honesty and integrity and quality decision-making to deliver community priorities	Retirement Village - Auditing Program	Ongoing	On Track	75 %	Conduct internal audits and reviews to achieve compliance with requirements under retirement village legislation including but not limited to: Documentation Audit and Review: Accurate and truthful promotional/sales material Current and accurate Leasing documentation Consultation: Conduct Annual Meeting Conduct Annual Budget Meeting Engage, consult and listen to residents to understand and deliver identified priorities Financial: Presentation of Financial Statements (Annual and Quarterly	QTR 2   Oct to Dec 2023	
									Operational and Reserve fund financial statements for the quarter (July/Aug/Sept) were made available to residents in October, inclusive of comments and meeting compliance requirements under the Fair Trading (Retirement Villages Code) Regulations 2022. Review of 9 WA Legislation Government Gazettes provided no new developments to current operations for Collier Park Village. Still pending is the decision by the WA Government to introduce a Bill to implement recommendations in the Decision Regulatory Impact Statements undertaken over the course of 2021/2022. The Annual Meeting held under Retirement Village legislation to present the financial statements for the previous period 2022/2023 was conducted. Included in the process was the requirement to conduct a special resolution to enable residents to "opt out" of the need to have audited figures presented. This was achieved with a majority vote and the financial year 2023/2024 will not require the City to present independently audited financials to the residents of Collier Park Village. Residents were provided with the City's current rigorous financial auditing procedures for all of their operations to assist in their decision making. The due diligence process being conducted this quarter to provide Amana Living with information pertaining to operational matters, assets and financial information has been intensive and incorporated additional reviews and auditing of current Village operational and management practices.	



CORPORATE BUSINESS PLAN   2023 / 2024   QUARTER THREE REPORT										
Corporate actions that we will deliver over the financial year										
No.	Strategic Direction	Outcome	Strategy	Project / Activity	Timeframe	Status	% Complete	Action 23/24	Quarterly Updates	CEO KPI
									<p><b>QTR 1   Jul to Sep 2023</b></p> <p>Operational and Reserve Fund Financial Statements for the quarter (Apr/May/June) were made available to residents in July, inclusive of comments and meeting compliance requirements under the Fair Trading (Retirement Villages Code) Regulations 2022.</p> <p>Review of 6 WA Legislation Government Gazettes provided no new developments to current operations for Collier Park Village.</p> <p>Decision by the WA Government to introduce a Bill and implement recommendations in the Decision Regulatory Impact Statements are still pending. Consultation with the community and industry in developing these amendments has been extensive, which was essential to ensure that the right balance in protecting the interests of both operators and residents is achieved.</p> <p>All internal Policies, Procedures and Guidelines were reviewed and amended as necessary as part of the annual auditing program.</p> <p>Detailed and informative meetings continue to be held with all new prospective lease holders prior to signing agreements. At this stage the changes to the Lease to incorporate Clause 9 dealing with the "Request for Proposal" have not deterred potential clients from entering the Village.</p> <p>The Annual General Meeting of the Residents' Committee held on 20 September 2023 provided an opportunity for the City to present to the residents of Collier Park Village their recommendation to Council, after rigorous evaluation, of Amana Living as the preferred proponent. A decision to be made at the 31 October Council Meeting.</p>	
53	Leadership	4.3 Good governance	4.3.1 Foster effective governance with honesty and integrity and quality decision-making to deliver community priorities	Strategic Community Plan		On Track	80 %	Complete Minor Review of SCP 2021-2031.	<p><b>QTR 3   Jan to Mar 2024</b></p> <p>The minor review of the Strategic Community Plan was undertaken in quarter 3. This involved the use of a PESTEL analysis by the Leadership Team to determine any relevant changes in the strategic and operating environment. Following this, recommended changes to the strategies and outcomes were workshopped with Elected Members in March. The final results have been incorporated into a final draft of the revised Strategic Community Plan to be presented to Council in April.</p> <p><b>QTR 2   Oct to Dec 2023</b></p> <p>Early indications from the Department of Local Government regarding Council Plans is that a Council Plan will be required to be effective from 1 July 2026. Advice from the Department is that the existing legislation remains current until the new Regulations are endorsed (potentially in late 2024). To conform with existing requirements, a minor review of the Strategic Community Plan (SCP) has been planned and will commence with Leadership Team consultation in early 2024.</p> <p><b>QTR 1   Jul to Sep 2023</b></p> <p>The minor review of the Strategic Community Plan has been put on hold pending receipt of details of the regulation changes resulting from changes to the Local Government Act. Further information is expected from the Department of Local Government before the end of 2023.</p>	<input checked="" type="checkbox"/>

CORPORATE BUSINESS PLAN   2023 / 2024   QUARTER THREE REPORT										
Corporate actions that we will deliver over the financial year										
No.	Strategic Direction	Outcome	Strategy	Project / Activity	Timeframe	Status	% Complete	Action 23/24	Quarterly Updates	CEO KPI
54	Leadership	4.3 Good governance	4.3.1 Foster effective governance with honesty and integrity and quality decision-making to deliver community priorities	Workforce Plan	Ongoing	On Track	75 %	Implement the Workforce Plan's year 2 actions.	<b>QTR 3   Jan to Mar 2024</b>  The Workforce Plan year 2 action items are on track for completion. During the past quarter, the following items were undertaken: Advertisement templates remained being reviewed and tailored to attract candidates; managing probation online training was provided to new supervisors; managing workplace behaviour training was rolled out to all people leaders across the organisation; new starter values training as well as customer service training for employees has been scheduled.	<input checked="" type="checkbox"/>
									<b>QTR 2   Oct to Dec 2023</b>  The Workforce Plan year 2 action items are on track for completion. The City created and launched an onboarding survey and issued this to recent new starters to provide feedback on their onboarding experience. New starter values sessions and Leadership Team values sessions continue. An annual calendar was created for 2024 to continue to promote, embed and improve the Health & Wellbeing program.	
									<b>QTR 1   Jul to Sep 2023</b>  The Workforce Plan year 2 action items are on track for completion. The City implemented an in person EEO training in September 2023 for all employee participation. To commence implementation of a safety mindset across the workforce the City has rolled out the Take 5 initiative in toolbox meetings in August 2023. The City is continuing to review and improve various programs, initiatives and frameworks in line with the Workforce Plan action items.	
									<b>QTR 3   Jan to Mar 2024</b>  At its 26 March 2024 Meeting, Council endorsed the major land transaction business plan for advertising. Advertising has commenced. Non-binding heads of agreement has been executed to inform the future contract. City is preparing contract and will report to Council by mid 2024.	
55	Leadership	4.3 Good governance	4.3.2 Diversify and optimise non-rate income	Collier Park Village Financial Model Project	Ongoing	On Track	75 %	Investigate a long term viable financial model for Collier Park Village	<b>QTR 2   Oct to Dec 2023</b>  Council endorsed Amana Living Incorporated as the preferred proponent at its October Ordinary Meeting. The City has been preparing the non-binding heads of agreement, which will be used to inform the content of a future contract.	<input checked="" type="checkbox"/>
									<b>QTR 1   Jul to Sep 2023</b>  Evaluation of Request for Proposal respondents complete. Meeting between preferred respondent, village residents and staff occurred early October 2023. Briefing session with Elected Members and preferred respondent held mid October 2023. Council endorsed Amana Living Incorporated as preferred operator at its Ordinary Meeting 31 October 2023.	
									<b>QTR 3   Jan to Mar 2024</b>  At its 26 March 2024 Meeting, Council endorsed the major land transaction business plan for advertising. Advertising has commenced. Non-binding heads of agreement has been executed to inform the future contract. City is preparing contract and will report to Council by mid 2024.	
									<b>QTR 2   Oct to Dec 2023</b>  Council endorsed Amana Living Incorporated as the preferred proponent at its October Ordinary Meeting. The City has been preparing the non-binding heads of agreement, which will be used to inform the content of a future contract.	

CORPORATE BUSINESS PLAN   2023 / 2024   QUARTER THREE REPORT										
Corporate actions that we will deliver over the financial year										
No.	Strategic Direction	Outcome	Strategy	Project / Activity	Timeframe	Status	% Complete	Action 23/24	Quarterly Updates	CEO KPI
56	Leadership	4.3 Good governance	4.3.2 Diversify and optimise non-rate income	Grant funding	Ongoing	On Track	75 %	Support and capacity-build City employees in grant processes, from identifying funding opportunities to submitting grant applications and acquittals.	<p><b>QTR 3   Jan to Mar 2024</b></p> <p>Between 1 January and 31 March 2024:</p> <ul style="list-style-type: none"> <li>- 6 grant applications were submitted with a value of \$3,180,746</li> <li>- 10 grant application were successful with a value of \$704,128</li> <li>- 3 grant applications were still awaiting outcome with a value of \$3,076,634 (including those applied for this quarter)</li> <li>- 2 grant applications were unsuccessful.</li> </ul> <p><b>QTR 2   Oct to Dec 2023</b></p> <p>Between 1 October and 31 December 2023:</p> <ul style="list-style-type: none"> <li>- 5 grant applications were submitted with a value of \$125,750</li> <li>- 9 grant application were successful with a value of \$1,012,847</li> <li>- 8 grant applications were still awaiting outcome with a value of \$623,950 (including those applied for this quarter)</li> <li>- there were no unsuccessful grant applications.</li> </ul> <p>The City of Canning and City of South Perth submitted a joint application for the State Emergency Management Committee (SEMC)/DFES, All West Australians Reducing Emergencies (AWARE) funding to partner and conduct four emergency management training sessions in March 2024. The joint application was successful, with a total of \$11,500 awarded. The funding will be received by the City of Canning, who will organise the sessions. The grant amount has not been included as part of the 5 successful submissions listed above.</p> <p><b>QTR 1   Jul to Sep 2023</b></p> <p>Between 1 July and 30 September 2023:</p> <ul style="list-style-type: none"> <li>- 8 grant applications were submitted with a value of \$550,708</li> <li>- 1 grant application was unsuccessful with a value of \$8,300</li> <li>- 12 grant applications were still awaiting outcome with a value of \$1,565,689 (including those applied for this quarter)</li> <li>- there were no successful grant applications.</li> </ul>	
57	Leadership	4.3 Good governance	4.3.2 Diversify and optimise non-rate income	Long Term Financial Plan (LTFP)	Ongoing	On Track	75 %	Review and update the Long-Term Financial Plan, ensuring integration and alignment with the Annual Budget, the Strategic Community Plan and Corporate Business Plan.	<p><b>QTR 3   Jan to Mar 2024</b></p> <p>The 1st budget workshop held 5 March 2024 included a discussion on the long term financial forecasts. The 24/25 budget is currently being worked and the intention is to present a balanced LTFFP to Council for adoption in June 2024 along with the budget.</p> <p><b>QTR 2   Oct to Dec 2023</b></p> <p>On 27 November 2023 and LTFFP and Integrated Planning and Reporting workshop was held with Council. The status of informing documents were discussed as well as the current challenges with balancing the LTFFP. The Council agreed to review the inform 10 year asset plan LTFFP and IRP suite of documents as part of the 2024/25 budget deliberations, commencing in the 1st quarter of the 2024 calendar year.</p> <p><b>QTR 1   Jul to Sep 2023</b></p> <p>Due to Council elections an updated LTFFP will be presented to Council in the latter part of this year.</p>	<input checked="" type="checkbox"/>

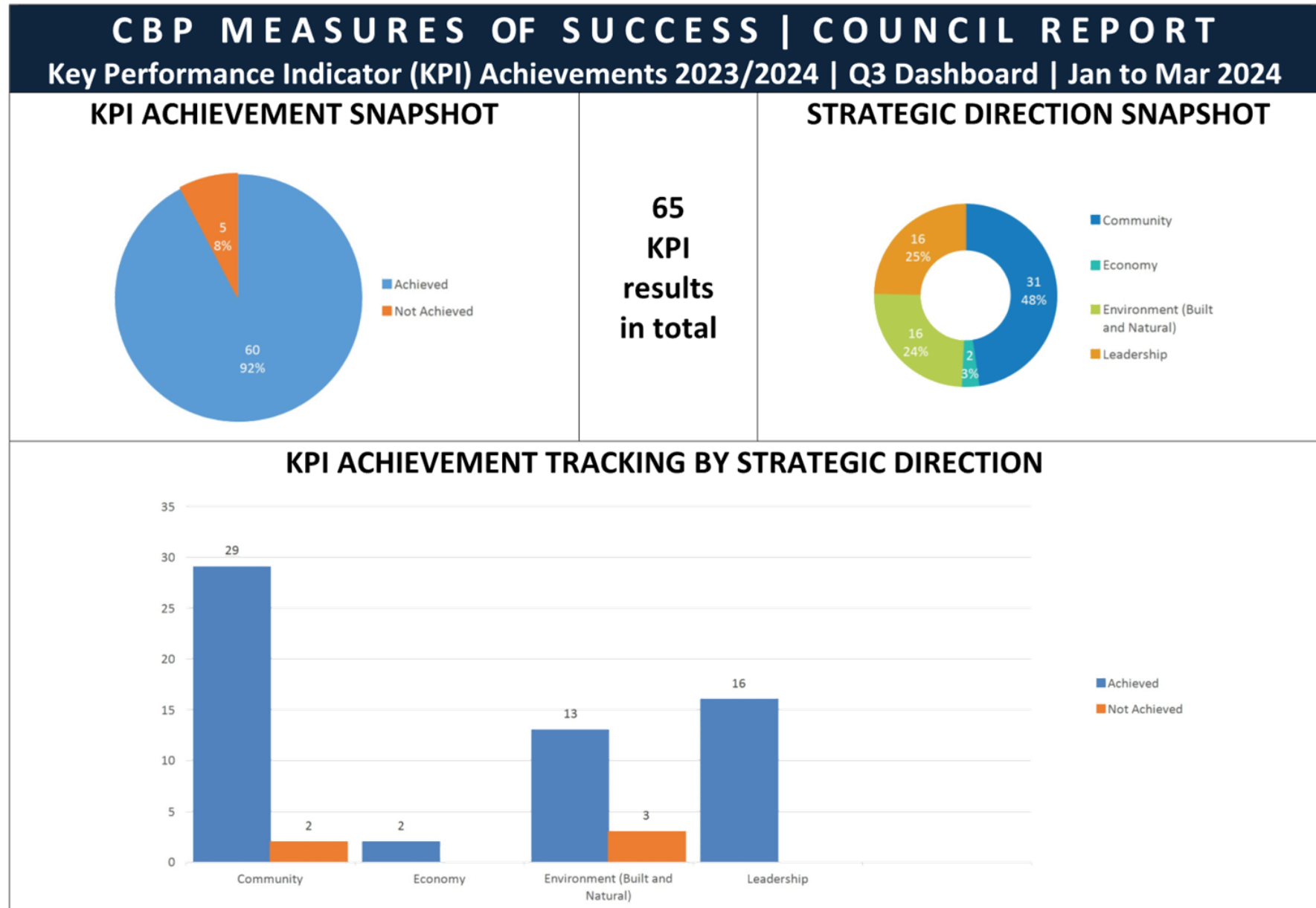


CORPORATE BUSINESS PLAN  2023 / 2024   QUARTER THREE REPORT										
Corporate actions that we will deliver over the financial year										
No.	Strategic Direction	Outcome	Strategy	Project / Activity	Timeframe	Status	% Complete	Action 23/24	Quarterly Updates	CEO KPI
58	Leadership	4.3 Good governance	4.3.4 Maintain a culture of continuous improvement	External audit program	Ongoing	On Track	75 %	Manage the annual financial audit, interim and final, (audit execution, queries, reporting and finalisation) and the relationship with the external auditor.	<div>QTR 3   Jan to Mar 2024</div> <div>The OAG are yet to confirm dates for the interim and final audit. A meeting to discuss planning and timing of the interim audit have been scheduled.</div> <div>QTR 2   Oct to Dec 2023</div> <div>The interim and final annual financial audit for the 2022/23 financial year was successfully completed, albeit under extremely challenging circumstances as a result of unreasonably low materiality levels being applied to a revaluation year, all City assets subject to revaluation were revalued. The results were presented to the November 2023 ARGC meeting and an unqualified audit opinion was issued. The annual financial report including the audit opinion was endorsed by Council at the December 2023 OCM.</div> <div>QTR 1   Jul to Sep 2023</div> <div>The interim 2022/23 audit has been finalised and results have been reported to the ARGC and Council. Council endorsed the interim report and findings at the 26 September 2023 OCM. The final audit is currently underway.</div>	<div></div>
59	Leadership	4.3 Good governance	4.3.4 Maintain a culture of continuous improvement	Annual Budget	Ongoing	On Track	75 %	Review and amend 2023/24 budget mid-year. Prepare and finalise 2024/25 budget for endorsement	<div>QTR 3   Jan to Mar 2024</div> <div>The revised 23/24 budget was adopted at the OCM held 27/2/2024. A copy has been provided to the department. The 1st budget workshop with Council was held on 5/3/2024. Three more workshops are scheduled for the 2024/25 budget. Budget packs have been distributed, Managers and Directors are in the process of compiling their budgets.</div> <div>QTR 2   Oct to Dec 2023</div> <div>The budget review packs for the 2023/24 budget review were issued early December 2023 the review is currently underway and on track. Planning for the 2024/25 budget have commenced.</div> <div>QTR 1   Jul to Sep 2023</div> <div>The Capital Budget carry forwards from 2022/23 were adopted by Council at the OCM of 26 September 2023. Budget adjustments have been done.</div>	<div></div>
60	Leadership	4.3 Good governance	4.3.4 Maintain a culture of continuous improvement	Annual Financial Report	Ongoing	On Track	75 %	Prepare and finalise 2022/23 financial report for endorsement	<div>QTR 3   Jan to Mar 2024</div> <div>The Annual Financial Report received an unqualified audit opinion and was adopted by Council at the December 2023 OCM. The OAG have not yet confirmed a date for the 2023/24 interim audit.</div> <div>QTR 2   Oct to Dec 2023</div> <div>The Annual Financial Report received an unqualified audit opinion and was adopted by Council at the December 2023 OCM</div> <div>QTR 1   Jul to Sep 2023</div> <div>A draft of the Annual Financial Report has been prepared and is currently being audited by the Office of the Auditor General. The draft was submitted before the 30 September 2023, in line with legislation.</div>	<div></div>
61	Leadership	4.3 Good governance	4.3.4 Maintain a culture of continuous improvement	Annual Report	Ongoing	Complete	100 %	Prepare, complete and publish 2022/23 annual report	<div>QTR 3   Jan to Mar 2024</div> <div>Complete.</div> <div>QTR 2   Oct to Dec 2023</div> <div>2022/2023 Annual Report approved at the December 2023 OCM. Will be presented to the community at the Annual Electors Meeting in early February 2024.</div> <div>QTR 1   Jul to Sep 2023</div> <div>Draft content for Annual Report 2023/24 has been developed. The report is currently in the design phase.</div>	<div></div>

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Corporate actions that we will deliver over the financial year										
No.	Strategic Direction	Outcome	Strategy	Project / Activity	Timeframe	Status	% Complete	Action 23/24	Quarterly Updates	CEO KPI
62	Leadership	4.3 Good governance	4.3.4 Maintain a culture of continuous improvement	COVID-19 Human Resources and Work Health & Safety response	Ongoing	On Track	75 %	Continue to respond to the implications of changes from COVID-19 on Human Resources and Work Health & Safety	<div>QTR 3   Jan to Mar 2024</div> <div>Response to COVID-19 measures continue to be reviewed and monitored on a as needs basis in line with Federal and State Government advice and updates.</div> <div>QTR 2   Oct to Dec 2023</div> <div>Response to COVID-19 measures continue to be reviewed and monitored on a as needs basis in line with Federal and State Government advice and updates. During this quarter, the City focused on communications to employees regarding vaccinations, encouraging of face masks when being a close contact, testing for COVID-19 when unwell, and general good hygiene practices. The City will continue to respond to Government directives as and when required.</div> <div>QTR 1   Jul to Sep 2023</div> <div>Response to COVID-19 measures continues to be reviewed, monitored and implemented in line with Federal and State Government directions. Employee Work Health &amp; Safety Alerts, weekly monitoring and reporting of employee COVID-19 absence and monitoring of workplace cleaning/hygiene remains ongoing. The City will continue to respond to Government directions as and when required.</div>	
63	Leadership	4.3 Good governance	4.3.4 Maintain a culture of continuous improvement	Financial Hardship Policy	Ongoing	On Track	75 %	Ongoing management and assessment of applications received of the Financial Hardship Policy. Maintenance of the Register. Policy reviewed annually.	<div>QTR 3   Jan to Mar 2024</div> <div>During the last 9 months 9 applications have been received, assessed and awarded financial hardship. Estimated total value below \$1,000.</div> <div>QTR 2   Oct to Dec 2023</div> <div>The City received and awarded 8 Financial Hardship applications year to date, all to individuals. Rates arrears interest charging has been put on hold. Financial impact below \$800 in total.</div> <div>QTR 1   Jul to Sep 2023</div> <div>The City received and awarded 6 Financial Hardship applications this quarter, all to individuals. Rates arrears interest charging has been put on hold. Financial impact estimated at around \$800 in total.</div>	
64	Leadership	4.3 Good governance	4.3.4 Maintain a culture of continuous improvement	Internal audit program	Ongoing	On Track	75 %	Manage and ensure completion of annual Internal Audit Program. Complete internal audits in accordance with the Strategic Internal Audit Plan (SIAP). Report quarterly to ARGC on audit register progress.	<div>QTR 3   Jan to Mar 2024</div> <div>The audits for Procurement &amp; Contract Management &amp; Compliance Audit Return were considered by Council at its meeting held 26 March 2024 and have been added to 1System. The audit for Asset Management will be considered by Council in June 2024. The audits for Project and Program Management and Internal Audit Admin &amp; Committee reporting are still progressing.</div> <div>QTR 2   Oct to Dec 2023</div> <div>The audit for Integrated Planning and Reporting Frameworks was considered by Council at is meeting held 12 December 2023 and has been added to 1System.</div> <div>Audits for Procurement &amp; Contract Management, Asset Management and Projects and Programs are continuing with reports due February/March 2024.</div> <div>The audits for Internal Audit Admin &amp; Committee reporting and Compliance Audit Return have commenced with reports due February 2024.</div> <div>QTR 1   Jul to Sep 2023</div> <div>The City is awaiting the final reports for the Procurement &amp; Contract Management and Integrated Planning and Reporting Framework audits from Paxon.</div> <div>The audits for Asset Management and Projects and Programs have progressed with reports due in October/November 2023.</div>	

CORPORATE BUSINESS PLAN   2023 / 2024   QUARTER THREE REPORT										
Corporate actions that we will deliver over the financial year										
No.	Strategic Direction	Outcome	Strategy	Project / Activity	Timeframe	Status	% Complete	Action 23/24	Quarterly Updates	CEO KPI
65	Leadership	4.3 Good governance	4.3.4 Maintain a culture of continuous improvement	Library Framework - Audit and Evaluation	Ongoing	Complete	100 %	Continue audit and evaluation, engage with stakeholders, review and recommend outcomes.	<b>QTR 3   Jan to Mar 2024</b> Library internal survey completed and restructure proposal submitted in accordance with feedback. Discussed with CEO - no future audit to occur as external audit will occur in 25/26 as part of audit program. <b>QTR 2   Oct to Dec 2023</b> Project on hold through Quarter 2 due to operational activities related to LMS project. Planning in progress for project restart in Quarter 3. <b>QTR 1   Jul to Sep 2023</b> On hold pending Library Management System migration project completion. Will recommence in Quarter 3.	





CBP MEASURES OF SUCCESS   2023 / 2024   QUARTER 3 REPORT										
No.	Strategic Direction	Outcome	Strategy	Operational Key Performance Indicator	KPI Description	Performance Measure	2023 / 2024 Target	Result	Result Outcome	Result Comment
1	Community	1.1 Culture and community	1.1.1 Develop and facilitate events, services and programs to respond to community needs and priorities	Cultural Plan - Ratio of Implemented Actions	Cultural Plan - The ratio of the number of actions successfully implemented relative to the number of actions planned within the City's Cultural Plan (Completed/Planned)	Maintain ratio of 80% annual planned implementation action items	60.00	87.00	Achieved	
2	Community	1.1 Culture and community	1.1.1 Develop and facilitate events, services and programs to respond to community needs and priorities	Event Attendee Satisfaction	Event Attendee Satisfaction - The amount of people who respond that they are satisfied with the events held by the City	Maintain satisfaction rate above 80%	80.00	90.00	Achieved	
3	Community	1.1 Culture and community	1.1.1 Develop and facilitate events, services and programs to respond to community needs and priorities	Event Attendee Targets	Event Attendee Targets - The number of people attending the City's community events and partnership events	Obtain the targeted number of 15,000 people per annum at community events delivered by the City and partnering organisations	11250.00	12120.00	Achieved	
4	Community	1.1 Culture and community	1.1.1 Develop and facilitate events, services and programs to respond to community needs and priorities	Library Attendee Targets	Library Attendee Targets - The number of people visiting or attending the City's two Library branches (Manning and South Perth)	Obtain the targeted number of visitors at the City's two Library branches of 176,392 persons per annum	132294.00	132429.00	Achieved	
5	Community	1.1 Culture and community	1.1.1 Develop and facilitate events, services and programs to respond to community needs and priorities	Library Programs and Events Satisfaction Rate	Library Programs and Events Satisfaction Rate - The ratio of people who respond that they are satisfied with the Library's programs and events offered by the City	Maintain satisfaction rate above 80%	80.00	84.00	Achieved	
6	Community	1.1 Culture and community	1.1.1 Develop and facilitate events, services and programs to respond to community needs and priorities	Public Art Master Plan - Ratio of Implemented Actions	Public Art Master Plan - Ratio of Implemented Actions	Maintain ratio of 80% annual planned implementation action items	60.00	85.00	Achieved	
7	Community	1.1 Culture and community	1.1.1 Develop and facilitate events, services and programs to respond to community needs and priorities	Public Health Plan - Ratio of Implemented Actions	Public Health Plan - Completion of relevant key actions as identified in the City's Public Health Plan	100% completion of key actions/outcomes as they relate to Environmental Health	75.00	50.00	Not Achieved	Key actions have been completed as necessary, however, the inspection component has been impacted by compliance/nuisance requests and assessment of health applications.
8	Community	1.1 Culture and community	1.1.1 Develop and facilitate events, services and programs to respond to community needs and priorities	Youth Plan - Ratio of Implemented Actions	Youth Plan - The ratio of the number of actions successfully implemented relative to the number of actions planned within the City's Youth plan (Completed/Planned)	Maintain ratio of 80% annual planned implementation action items	60.00	100.00	Achieved	



CBP MEASURES OF SUCCESS   2023 / 2024   QUARTER 3 REPORT										
No.	Strategic Direction	Outcome	Strategy	Operational Key Performance Indicator	KPI Description	Performance Measure	2023 / 2024 Target	Result	Result Outcome	Result Comment
9	Community	1.1 Culture and community	1.1.2 Facilitate and create opportunities for inclusive and cohesive social, cultural and healthy activity in the City	Access & Inclusion Plan - Ratio of Implemented Actions	Access & Inclusion Plan - Ratio of Implemented Actions	Maintain ratio of 80% annual planned implementation action items	80.00	80.00	Achieved	
10	Community	1.1 Culture and community	1.1.2 Facilitate and create opportunities for inclusive and cohesive social, cultural and healthy activity in the City	Club Development Program	Club Development Program - The number of local clubs engaged by the City each year.	Maintain with a minimum of 80% local club participation per annum	60.00	124.80	Achieved	
11	Community	1.1 Culture and community	1.1.2 Facilitate and create opportunities for inclusive and cohesive social, cultural and healthy activity in the City	Club Development Program Satisfaction	Club Development Program Satisfaction - The number of local clubs who respond that they are satisfied with the Club Development programs and events offered by the City	Maintain satisfaction rate above 80%	80.00	72.80	Not Achieved	Club development program survey undertaken in January 2024. The City received club development satisfaction rating of 3.64 out of 5.00, which translates to 'satisfied' or 'very satisfied' from clubs.
12	Community	1.1 Culture and community	1.1.2 Facilitate and create opportunities for inclusive and cohesive social, cultural and healthy activity in the City	Collier Park Resident Satisfaction	Collier Park Resident Satisfaction - The number of residents that respond they are satisfied with the services provided at Collier Park Village through the annual resident satisfaction survey	Maintain annual satisfaction rate above 75%	75.00	100.00	Achieved	
13	Community	1.1 Culture and community	1.1.2 Facilitate and create opportunities for inclusive and cohesive social, cultural and healthy activity in the City	KidSport Funding	KidSport Funding - The number of funding vouchers and the amount of funding (\$) provided to eligible Western Australian children for club fees	Maintain funding provision of 100 KidSport vouchers, providing \$18,000 in funding per annum	75.00	153.00	Achieved	
14	Community	1.1 Culture and community	1.1.3 Celebrate, support and value heritage and culture within the City for present and future generations	Old Mill and Visitor Targets	Old Mill and Visitor Targets - The number of people visiting or attending the City's Old Mill Historical site	Obtain the targeted number of visitors at the Old Mill of 2,346 persons per annum	1759.50	2350.00	Achieved	
15	Community	1.1 Culture and community	1.1.3 Celebrate, support and value heritage and culture within the City for present and future generations	Sustainable Living Program Satisfaction Rate	Sustainable Living Program Satisfaction Rate - The number of people who respond that they are satisfied with the City's Sustainable Living Program	Maintain satisfaction rate above 95%	95.00	95.00	Achieved	

CBP MEASURES OF SUCCESS   2023 / 2024   QUARTER 3 REPORT											
No.	Strategic Direction	Outcome	Strategy	Operational Key Performance Indicator	KPI Description	Performance Measure	2023 / 2024 Target	Result	Result Outcome	Result Comment	
16	Community	1.1 Culture and community	1.1.4 Encourage volunteering that benefits our community	Community Volunteering	Community Volunteering - The number of City volunteers that provide assistance on Community, Culture and Recreation projects, services and programs	Maintain a minimum of 100 Community, Culture and Recreation volunteers	75.00	100.00	Achieved		
17	Community	1.1 Culture and community	1.1.4 Encourage volunteering that benefits our community	Community Volunteering – Libraries	Community Volunteering - Libraries - The number of hours the City volunteers provide assistance on Library and Heritage projects, services and programs	Maintain a minimum of 90 hours of volunteer support to library and heritage services	90.00	402.93	Achieved		
18	Community	1.2 Community infrastructure	1.2.1 Maintain current and plan, develop and facilitate community infrastructure to respond to community needs and priorities	Community Recreation Facilities Plan - Ratio of Implemented Actions	Community Recreation Facilities Plan - The ratio of the number of actions successfully implemented relative to the number of actions planned within the City's Community Recreation Facilities Plan (Completed/Planned)	Maintain ratio of 80% annual planned implementation action items	60.00	100.00	Achieved		
19	Community	1.2 Community infrastructure	1.2.1 Maintain current and plan, develop and facilitate community infrastructure to respond to community needs and priorities	Play Space Plan - Ratio of Implemented Actions	Play Space Plan - The ratio of the number of actions successfully implemented relative to the number of actions planned within the City's Play Space Plan (Completed/Planned)	Maintain ratio of 80% annual planned implementation action items	60.00	120.00	Achieved		
20	Community	1.2 Community infrastructure	1.2.1 Maintain current and plan, develop and facilitate community infrastructure to respond to community needs and priorities	Public Toilet Plan - Ratio of Implemented Actions	Public Toilet Plan - The ratio of the number of actions successfully implemented relative to the number of actions planned within the City's Public Toilet Plan (Completed/Planned)	Maintain ratio of 80% annual planned implementation action items	60.00	90.00	Achieved		
21	Community	1.2 Community infrastructure	1.2.2 Effectively develop, manage and optimise the use of the City's properties, assets and facilities	Asset Management Condition Survey & Assessment	Asset Management Condition Survey & Assessment - Conduct condition survey for public open space and review asset condition assessment needs for remainder of major asset classes	Complete a minimum of 1 condition survey for major asset classes annually	0.75	50.00	Achieved		

CBP MEASURES OF SUCCESS   2023 / 2024   QUARTER 3 REPORT										
No.	Strategic Direction	Outcome	Strategy	Operational Key Performance Indicator	KPI Description	Performance Measure	2023 / 2024 Target	Result	Result Outcome	Result Comment
22	Community	1.2 Community infrastructure	1.2.2 Effectively develop, manage and optimise the use of the City's properties, assets and facilities	Asset Management Plan	Asset Management Plan - The progress on all remaining Asset Management Plans for all major asset classes.	Complete a minimum of 1 Asset Management Plan annually	0.75	55.00	Achieved	
23	Community	1.2 Community infrastructure	1.2.2 Effectively develop, manage and optimise the use of the City's properties, assets and facilities	Property / Building Maintenance	Property Maintenance - The number of maintenance requests that are assessed and/or actioned within 10 days of notification	Complete 90% of assessments and/or actions within 5 days (urgent) or within 10 days (remainder)	90.00	90.00	Achieved	
24	Community	1.3 Community safety and health	1.3.1 Enhance community safety in conjunction with other agencies	Community Safety and Crime Prevention Plan - Ratio of Implemented Actions	Community Safety and Crime Prevention Plan - The ratio of the number of actions successfully implemented relative to the number of actions planned within the City's Community Safety and Crime Prevention Plan (Completed/Planned)	Maintain ratio of 80% annual planned implementation action items	80.00	100.00	Achieved	
25	Community	1.3 Community safety and health	1.3.2 Facilitate and foster a healthy and connected community	Dog Attacks Investigated	Dog Attacks Investigated - Number of dog attack investigations completed within 14 days	Maintain an above 80% completion rate of dog attacks investigated within 14 days	80.00	86.00	Achieved	
26	Community	1.3 Community safety and health	1.3.2 Facilitate and foster a healthy and connected community	Parking Management - Abandoned Vehicles	Parking Management - Abandoned Vehicles - The percentage of abandoned vehicles removed within 14 days to ensure effective parking management within the City	80% of abandoned vehicles removed within 14 days.	80.00	100.00	Achieved	
27	Community	1.3 Community safety and health	1.3.2 Facilitate and foster a healthy and connected community	Parking Management - City Owned Carparks	Parking Management - City Owned Carparks - The number of parking patrols in City owned carparks to ensure effective parking management within the City	300 patrols of City owned carparks	225.00	390.00	Achieved	
28	Community	1.3 Community safety and health	1.3.2 Facilitate and foster a healthy and connected community	Parking Management - School Patrols	Parking Management - School Patrols - The number of school parking patrols conducted per year to ensure effective parking management within the City	500 school parking patrols per year	375.00	376.00	Achieved	

CBP MEASURES OF SUCCESS   2023 / 2024   QUARTER 3 REPORT										
No.	Strategic Direction	Outcome	Strategy	Operational Key Performance Indicator	KPI Description	Performance Measure	2023 / 2024 Target	Result	Result Outcome	Result Comment
29	Community	1.3 Community safety and health	1.3.2 Facilitate and foster a healthy and connected community	Return of Animals to Owners at Animal Care Facility	Return of Animals to Owners at Animal Care Facility - All owned animals are returned to their owner within the specified period required in the Animal Care Facility Procedure Module	All animals are returned to their owners within a minimum of 7 days	7.00	7.00	Achieved	
30	Community	1.3 Community safety and health	1.3.3 Implement effective Emergency Management arrangements	Bushfire Risk Management Plan	Bushfire Risk Management Plan	Maintain ratio of 80% annual planned implementation action items	80.00	80.00	Achieved	
31	Community	1.3 Community safety and health	1.3.3 Implement effective Emergency Management arrangements	Local Emergency Management Arrangements - Ratio of Implemented Actions	Local Emergency Management Arrangements Plan - The ratio of the number of actions successfully implemented relative to the number of actions planned within the City's Local Emergency Management Arrangements Plan Response and Recovery Plan (Completed/Planned)	Maintain ratio of 80% annual planned implementation action items	80.00	80.00	Achieved	
32	Economy	2.1 Local business	2.1.3 Encourage and support local business and employment	Economic Development Plan- Implementation	Economic Development Plan- Implementation - The amount that the City has progressed towards the implementation of the City's Economic Development Plan	50% completion of the High priority / Short term actions in the Economic development implementation plan	50.00	70.00	Achieved	
33	Economy	2.2 Activated places	2.2.1 Facilitate events that support local business	Business Support Program	Business Support Program	At least 4 per year	4.00	13.67	Achieved	
34	Environment (Built and Natural)	3.1 Connected and accessible City	3.1.1 Facilitate a safe, efficient, accessible and reliable transport network that is pedestrian and cycle friendly	Footpath and Cycle Path community Response Rate	Footpath and Cycle Path community Response Rate - The number of community member requests to improve the City's footpaths and cycle network	Maintain requests for service below 100 per annum	75.00	60.00	Achieved	
35	Environment (Built and Natural)	3.1 Connected and accessible City	3.1.1 Facilitate a safe, efficient, accessible and reliable transport network that is pedestrian and cycle friendly	Traffic Management - Response Rate	Traffic Management - Response Rate - The percentage of transport network community requests that are responded to within 48 hours of reporting	Maintain response rate at 100%	100.00	100.00	Achieved	



CBP MEASURES OF SUCCESS   2023 / 2024   QUARTER 3 REPORT										
No.	Strategic Direction	Outcome	Strategy	Operational Key Performance Indicator	KPI Description	Performance Measure	2023 / 2024 Target	Result	Result Outcome	Result Comment
36	Environment (Built and Natural)	3.1 Connected and accessible City	3.1.2 Develop and implement integrated transport and infrastructure plans that consider improved parking management systems and encourage alternative forms of transport	Integrated Transport Plan Project Deliverables	Integrated Transport Plan Project Deliverables - Compliance with the Integrated Transport, Access and Parking Plan project deliverables schedule	Maintain 70% schedule compliance of the project deliverables for the Integrated Transport, Access and Parking Plan	70.00	80.00	Achieved	
37	Environment (Built and Natural)	3.2 Sustainable built form	3.2.1 Develop and implement a sustainable local planning framework to meet current and future community needs	Building Permit Determination	Building Permit Determination - The number of building permits determined within 10 days for certified permits and 25 days for uncertified permits	Maintain ratio of 100% of building permits determined within statutory timeframes	100.00	100.00	Achieved	
38	Environment (Built and Natural)	3.2 Sustainable built form	3.2.1 Develop and implement a sustainable local planning framework to meet current and future community needs	Development Application Determination	Development Application Determination - The number of development (planning) applications determined within 60 days where no consultation is required and 90 days where consultation is required	Maintain a minimum of 85% of development applications determined within statutory timeframes	85.00	66.20	Not Achieved	The Urban Planning team has determined applications that were previously awaiting additional information and therefore beyond the statutory timeframe. This has impacted the percentage of applications determined within the statutory timeframe in accordance with the measure of success requirement.
39	Environment (Built and Natural)	3.2 Sustainable built form	3.2.1 Develop and implement a sustainable local planning framework to meet current and future community needs	Scheme Amendment Compliance	Scheme Amendment Compliance - The amount of scheme amendments submitted to the City that are processed in accordance with Town Planning Regulations	Achieve 100% compliance with the Town Planning Regulations	100.00	100.00	Achieved	
40	Environment (Built and Natural)	3.3 Enhanced environment and open spaces	3.3.1 Maintain and improve ecosystem biodiversity in the City	Weed Coverage Management - Public Open Space	Weed Coverage Management - The amount of weed coverage in public open space planted areas within site boundary	Manage weed coverage in planted areas at or below 10% within site boundary	10.00	5.00	Achieved	
41	Environment (Built and Natural)	3.3 Enhanced environment and open spaces	3.3.2 Enhance the City's urban forest	Canopy Cover	Canopy Cover - Maintaining and improving canopy cover in accordance with budget allocation	Achieve 20% canopy cover across the City	20.00	16.30	Not Achieved	The 16.3% measurement was taken in 2020, a new measurement is due to be received in June 2024.
42	Environment (Built and Natural)	3.3 Enhanced environment and open spaces	3.3.3 Improve the amenity value and sustainable uses of our streetscapes, public open spaces and foreshores	Graffiti Removal Response	Graffiti Removal Response - The percentage of graffiti incidents that are responded to in line with the Customer Service Charter	Complete 90% of assessments and actions in accordance with the Customer Service Charter	90.00	90.00	Achieved	

CBP MEASURES OF SUCCESS   2023 / 2024   QUARTER 3 REPORT										
No.	Strategic Direction	Outcome	Strategy	Operational Key Performance Indicator	KPI Description	Performance Measure	2023 / 2024 Target	Result	Result Outcome	Result Comment
43	Environment (Built and Natural)	3.3 Enhanced environment and open spaces	3.3.3 Improve the amenity value and sustainable uses of our streetscapes, public open spaces and foreshores	Public Open Space Community Requests	Public Open Space Community Requests - The percentage of public open space community requests that are responded to in line with the Customer Service Charter	Complete 90% of assessments and actions in accordance with the Customer Service Charter	90.00	90.00	Achieved	
44	Environment (Built and Natural)	3.3 Enhanced environment and open spaces	3.3.3 Improve the amenity value and sustainable uses of our streetscapes, public open spaces and foreshores	Public Open Space Maintenance Management	Public Open Space Maintenance Management - The number of public open space areas that are maintained in compliance with the City's established service levels	Comply with 85% of scheduled maintenance	85.00	90.00	Achieved	
45	Environment (Built and Natural)	3.3 Enhanced environment and open spaces	3.3.4 Provide proactive enhancement of the environment, maintaining open space and effective management of the Swan and Canning River foreshores	Jetty and Boardwalk Maintenance Response	Jetty and Boardwalk Maintenance Response - The percentage of Jetty and Boardwalk maintenance requests that are responded to in line with Customer Service Charter	Complete 90% of assessments and actions in accordance with the Customer Service Charter	90.00	90.00	Achieved	
46	Environment (Built and Natural)	3.3 Enhanced environment and open spaces	3.3.4 Provide proactive enhancement of the environment, maintaining open space and effective management of the Swan and Canning River foreshores	Weed Coverage Management - Natural Areas	Weed Coverage management - Natural Areas	Manage weed coverage in planted areas at or below 10% within site boundary	10.00	10.00	Achieved	
47	Environment (Built and Natural)	3.4 Resource management and climate change	3.4.1 Actively manage and promote sustainable water, waste, land and energy practices	Reduction in Greenhouse Gas (GHG) Emissions	Reduction in Greenhouse Gas (GHG) Emissions - The number of renewable energy projects that the City has introduced to reduce GHG emissions	Identify a minimum of 2 priority locations for additional solar power projects to reduce GHG emissions	1.50	2.00	Achieved	
48	Environment (Built and Natural)	3.4 Resource management and climate change	3.4.1 Actively manage and promote sustainable water, waste, land and energy practices	Reduction in Greenhouse Gas (GHG) Emissions - Green Vehicles	Reduction in Greenhouse Gas (GHG) Emissions - Green Vehicles - The number of new light vehicle replacements that comply with the green vehicle guide of Carbon emissions CO2 not exceeding 185 grams per kilometre	Achieve 100% compliance with the Green Vehicle Guide for new light vehicle purchases	100.00	100.00	Achieved	

CBP MEASURES OF SUCCESS   2023 / 2024   QUARTER 3 REPORT										
No.	Strategic Direction	Outcome	Strategy	Operational Key Performance Indicator	KPI Description	Performance Measure	2023 / 2024 Target	Result	Result Outcome	Result Comment
49	Environment (Built and Natural)	3.4 Resource management and climate change	3.4.1 Actively manage and promote sustainable water, waste, land and energy practices	Waste Management Plan Implementation Ratio	Waste Management Plan Implementation Ratio - Implement 100% of the actions specified in the Waste Management Plan	Achieve a ratio of 100% implementation of recommended actions	75.00	65.00	Not Achieved	Progress continues on key milestones - WF&F Manager and W&F coordinator committed to 2hrs per week to review ongoing milestones for relevance and identify additional actions to be incorporated
50	Leadership	4.1 Engaged community and leadership	4.1.1 Engage, consult and listen to our community to understand and deliver on identified priorities	Accessible Digital Services	Accessible Digital Services - The amount of time that the City has a fully operational and accessible customer contact centre, telephony services and online environment	Maintain uptime rate above 99.95%	99.95	99.95	Achieved	
51	Leadership	4.1 Engaged community and leadership	4.1.1 Engage, consult and listen to our community to understand and deliver on identified priorities	Communications & Marketing planning assistance	Communications & Marketing Planning Assistance	The number of key projects that the Communications & Marketing Team provide messaging on	12.00	12.00	Achieved	
52	Leadership	4.1 Engaged community and leadership	4.1.1 Engage, consult and listen to our community to understand and deliver on identified priorities	Customer Service Improvement Action Plan	Customer Service Improvement Action Plan - The implementation of the Voice of the Customer (VoC) surveys and programme for reporting on progress is established	Conduct a minimum of three surveys each year and introduce key improvements from each survey	2.25	11.00	Achieved	
53	Leadership	4.1 Engaged community and leadership	4.1.1 Engage, consult and listen to our community to understand and deliver on identified priorities	Customer Service Team Customer Satisfaction Improvement	Customer Service Team Customer Satisfaction Improvement - The number of people who respond that they are satisfied with the customer service provided by the City's call centre	Maintain customer satisfaction rate above 75% by the City's Call Centre	75.00	100.00	Achieved	
54	Leadership	4.1 Engaged community and leadership	4.1.1 Engage, consult and listen to our community to understand and deliver on identified priorities	Partnership Agreements - Ratio of Implemented Actions	Partnership Agreements - The ratio of the number of actions successfully completed relative to the number of actions planned within the City's Partnership Agreements (Completed/Planned)	Maintain ratio of 80% annual planned action items	80.00	80.00	Achieved	

CBP MEASURES OF SUCCESS   2023 / 2024   QUARTER 3 REPORT										
No.	Strategic Direction	Outcome	Strategy	Operational Key Performance Indicator	KPI Description	Performance Measure	2023 / 2024 Target	Result	Result Outcome	Result Comment
55	Leadership	4.1 Engaged community and leadership	4.1.1 Engage, consult and listen to our community to understand and deliver on identified priorities	Reconciliation Action Plan - Ratio of Implemented Actions	Reconciliation Action Plan - The ratio of the number of actions successfully implemented relative to the number of actions planned within the City's Reconciliation Action Plan (Completed/Planned)	Maintain ratio of 80% annual planned implementation action items	80.00	80.00	Achieved	
56	Leadership	4.1 Engaged community and leadership	4.1.1 Engage, consult and listen to our community to understand and deliver on identified priorities	Stakeholder Engagement Planning Assistance	Stakeholder Engagement Planning Assistance - The number of key projects that the Stakeholder Engagement team provide assistance and advice on	Provide assistance and advice on a minimum of 10 key projects per annum	7.50	14.00	Achieved	
57	Leadership	4.3 Good governance	4.3.1 Foster effective governance with honesty and integrity and quality decision-making to deliver community priorities	Compliance Audit Return Responses	Compliance Audit Return Responses - The number of responses provided to the requirements within the Compliance Audit Return	Achieve 100% response compliance with the Compliance Audit Return	100.00	100.00	Achieved	
58	Leadership	4.3 Good governance	4.3.1 Foster effective governance with honesty and integrity and quality decision-making to deliver community priorities	Corporate Business Plan Quarterly Reporting	Corporate Business Plan Quarterly Reporting - The amount that progress on the Corporate Business Plan (CBP) is reported quarterly to the Audit, Risk and Governance Committee (ARGC) in accordance with the Integrated Planning and Reporting Framework (IPRF)	Achieve 100% compliance with the IPRF requirements for CBP quarterly reporting	100.00	100.00	Achieved	
59	Leadership	4.3 Good governance	4.3.1 Foster effective governance with honesty and integrity and quality decision-making to deliver community priorities	Council Meeting Minutes Availability	Council Meeting Minutes Availability - The number of Council meeting minutes that are published on the City's website within 3 days from the meeting date	Achieve 100% compliance with Council meeting minute availability	100.00	100.00	Achieved	
60	Leadership	4.3 Good governance	4.3.1 Foster effective governance with honesty and integrity and quality decision-making to deliver community priorities	Meeting Agenda Availability	Meeting Agenda Availability - The amount of meeting agendas that are available 72 hours prior to a meeting	Achieve 100% compliance with meeting agenda availability	100.00	100.00	Achieved	
61	Leadership	4.3 Good governance	4.3.1 Foster effective governance with honesty and integrity and quality decision-making to deliver community priorities	Risk Management Committee Meetings	Risk Management Committee Meetings - Quarterly Risk Meetings held	Hold a minimum of four meetings annually	3.00	3.00	Achieved	



CBP MEASURES OF SUCCESS   2023 / 2024   QUARTER 3 REPORT											
No.	Strategic Direction	Outcome	Strategy	Operational Key Performance Indicator	KPI Description	Performance Measure	2023 / 2024 Target	Result	Result Outcome	Result Comment	
62	Leadership	4.3 Good governance	4.3.1 Foster effective governance with honesty and integrity and quality decision-making to deliver community priorities	Strategic Risks Reviewed	Strategic Risks Reviewed - All Strategic Risks are reviewed twice annually	Maintain 100% compliance with review process	100.00	100.00	Achieved		
63	Leadership	4.3 Good governance	4.3.2 Diversify and optimise non-rate income	Revenue other than Rates	Revenue other than Rates - The amount of revenue obtained from grants, fees charges and other revenue relative to the amount of revenue generated from Rates (Revenue other than rates/Total Revenue)	Maintain annual revenue other than rates greater than 25% of total annual revenue	25.00	34.50	Achieved		
64	Leadership	4.3 Good governance	4.3.4 Maintain a culture of continuous improvement	Annual Employee Performance Review Completion	Annual Employee Performance Review Completion - The number of employees who have completed their annual performance review	Maintain completion rate of above 75%	75.00	80.00	Achieved		
65	Leadership	4.3 Good governance	4.3.4 Maintain a culture of continuous improvement	Internal Audit Completion	Internal Audit Completion - The number of internal audits completed relative to the number of audits planned in the strategic internal audit plan (SIAP). (Complete/Planned)	Maintain completion rate above 75%	75.00	75.00	Achieved		

## Strategic Direction

### Leadership

### Policy P703 Live Streaming and Recording of Council Meetings

Responsible Business Unit/s	Governance, Information Systems
Responsible Officer	Manager Governance, Chief Executive Officer
Affected Business Unit/s	Governance, Information Systems

#### Policy Objectives

The purpose of this policy is to guide the implementation of the recording and live streaming of Council meetings. It will establish how audio and video recordings will be used and made available.

#### Policy Scope

This policy will apply to all Ordinary and Special Meetings of Council, Agenda Briefing Forums and meetings of electors. The Policy does not extend to meetings, or any part of the meeting which is closed to the public in accordance with section 5.23 of the *Local Government Act 1995*.

#### Policy Statement

All Ordinary and Special Meetings of Council will be live streamed and digitally recorded, consistent with the objectives of the *Local Government Act 1995*, section 1.3 (2)(c), which promotes greater accountability of local governments to their communities. This policy does not apply to any part of the meeting which is closed to the public in accordance with Section 5.23 of the *Local Government Act 1995*.

#### Access

Live streaming will be made publicly available for viewing via the City's website on YouTube. It is to be noted that should any unforeseen technical difficulties arise, the live stream may not be available or may be delayed.

The recording must be made publicly available on the City's website within 14 days after the meeting in accordance with Section 14I (1)(b) of the Local Government (Administration) Regulations 1996,

Members of the public are not entitled to receive a copy of that part of the meeting that was declared *confidential* and closed to the public.

*Privacy*

Elected members, relevant City officers and members of the public who ask questions or make statements during the meeting will be broadcast and recorded. By participating in a public Council meeting, those members of the public agree to being recorded.

While it is not the intention to livestream the image of members of the public who attend the meeting but do not participate through asking questions or making statements during public question time or deputations, it is acknowledged that this may occur.

*Storage*

Recordings must be stored in accordance with the *State Records Act 2000*.

*Signage*

Clear signage must be placed in a prominent location at the Council meeting advising members of the public that the meeting will be publicly broadcast and recorded.

*Public notice*

At the commencement of each council meeting, the Presiding Member will publicly announce that the meeting will be publicly broadcast and recorded.

*Defamation*

Under section 9.57A of the *Local Government Act 1995*, the City is not liable for an action for defamation in relation to a matter published on its official website as part of a broadcast, audio recording, or video recording, of council proceedings.

*Committee Meetings*

The City’s Committee Meetings will not be live streamed but will be audio recorded to aid in preparing minutes and ensuring that there is an audio record of the meeting.

*Licence and Use of Live Streams and Recordings*

Access to live streams and recordings of Council meetings is provided on the City’s website via YouTube, for personal and non-commercial use. Video, images and audio contained in a live stream or recording must not be altered, reproduced or republished without the permission of the City. Copyright remains with the City.

**Legislation / Local Law Requirements**

*Local Government Act 1995*

Local Government (Administration) Regulations 1996

*State Records Act 2000*

**Other Relevant Policies / Key Documents**

General Disposal Authority for Local Government Records

City of South Perth Strategic Community Plan 2021-2031

Page 2 of 2			
Policy Number:	P703	Relevant Council Delegation:	N/A
Council Adoption:		Relevant Delegation:	N/A
Reviewed/Modified:		Relevant Management Practice:	N/A

## Strategic Direction *Community*

### Policy P103 Stakeholder Engagement

Responsible Business Unit/s	Customer, Communications and Engagement
Responsible Officer	Manager Customer, Communications and Engagement
Affected Business Unit/s	All City business units involved in stakeholder engagement

#### Policy Objectives

The objectives of this policy are:

- To ensure that, where appropriate, the City of South Perth community and relevant stakeholders have an opportunity to participate and contribute in a meaningful way to decisions made by the City that affect their lives.
- To outline the City's commitment and approach to stakeholder engagement, to contribute to good governance, strong leadership and better decision making.
- To provide direction and guidance for the practice of stakeholder engagement at the City of South Perth.
- To support Elected Members in their decision making by providing informed feedback from stakeholders.

#### Definitions

##### Stakeholder engagement

A planned and purposeful ~~process that approach at encompasses a variety of techniques and methods. It is aimed at approach that which enables stakeholder to be involved in and contribute to decision that affect their lives.~~ provides opportunities for stakeholders to be involved in and contribute to decisions that affect their lives. This process may encompass a diverse range of techniques and methods.

Note: The terms, 'community engagement' and 'public participation' are widely used across the industry, and may be used interchangeably with 'stakeholder engagement'.

##### Stakeholders and community

Stakeholders are those affected by or with a specific interest in a decision, project or issue. Stakeholders may be (but are not limited to) individuals, groups, organisations, agencies, businesses, reference and advisory groups, and/or the community. Stakeholders can be internal (i.e. within the organisation) or external (i.e. outside the organisation).

The community can include individuals or groups who live, work, play, study, visit, invest in, or pass through the City of South Perth. They may be ratepayers, residents, business owners, workers, tourists, visitors, or community groups.

These terms are often used interchangeably and are both widely used in the field of stakeholder engagement. Although separate definitions are offered, in practice, the distinction between the two terms is not always clear. Therefore, the terms may be used together, separately or interchangeably.





Policy Scope

This policy applies to all Elected Members, City of South Perth employees and consultants/~~contractors~~ involved in stakeholder engagement activities for the City.

The scope of this policy is guided by Section 1.3 (2) of the *Local Government Act 1995*, which states that the Act is intended to result in:

- Better decision making by local governments
- Greater community participation in the decisions and affairs of local governments
- Greater accountability of local governments to their communities;~~and~~
- More efficient and effective local government.

The policy is also drawn from the City of South Perth's Strategic Community Plan 2021-2031 and internationally accepted ~~C~~ore ~~V~~alues for engagement, developed by the International Association for Public Participation (IAP2).

In decision making areas related to town planning (including strategic and statutory planning), the City has adopted a specific policy to determine how stakeholder engagement will be undertaken. ~~P301-Local Planning Policy~~ - Advertising of Planning Proposals is drawn from and aligned to the City's stakeholder engagement policy. However, it goes into further detail of the specific statutory and legislative requirements.

Policy Statement

The City of South Perth recognises that involving stakeholders appropriately in projects and processes, and embracing a culture and practice of engagement, leads to more sustainable and informed decision making. Stakeholder Engagement is the responsibility of the entire organisation, including Elected Members, employees and consultants.

Stakeholder Engagement does not take the responsibility for final decision making from the Elected Members. Instead, it supports ~~and informs~~ the decision making process by enabling Elected Members (and employees) to be confident that stakeholder views have been ascertained, understood and considered, along with technical advice and requirements, research, constraints and any other policy or legislative considerations.

The City's Stakeholder Engagement ~~Guide Framework~~ has been developed to guide and support the culture and practice of stakeholder engagement, ~~within the organisation~~, to enable an approach that is consistent, effective and robust. The Guide includes ~~a toolkit and~~ resources for use by City ~~staff employees~~ and consultants, along with a training program for ~~staff employees~~.

Stakeholder Engagement is ~~also~~ supported at the City by a dedicated Stakeholder Engagement team established to build capacity in the organisation, and provide support, advice and assistance for engagement processes and projects.

Engaging over school holidays and/or Christmas

When stakeholder engagement takes place during school holidays or over the Christmas period (mid-December to mid-January), it will be extended ~~by a minimum of an additional 14 days~~ to provide further time to engage. This requirement does not apply to all statutory advertising and engagement.

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Policy Number:	P103	Relevant Council Delegation:	N/A
Council Adoption:	22/07/03	Relevant Delegation:	N/A
Reviewed/Modified:	03/06, 02/11, 03/12, 03/13, 03/14, 01/15, 06/16, 08/16 , 08/17, 10/18, 03/20, 03/21, 09/22	Relevant Management Practice:	M103 Communication & Consultation

Stakeholder engagement principles

The following principles are the foundation of the City’s approach to and practice of stakeholder engagement.

1. **We are committed to embedding a culture of engagement at the City of South Perth**  
We will champion engagement at the City. We are committed to integrating engagement into the organisation’s processes and practices by providing the necessary resources and support to staffemployees.
2. **We know why we are engaging**  
We are clear about the purpose of the engagement and ensure that this is reflected in the processes we plan and engagement we undertake.
3. **We know who to engage**  
We identify the right stakeholders and use a range of techniques to ensure our approach is inclusive and appropriate.
4. **We understand the background and context**  
We take the time to understand the history, issues or concerns which may affect the project and engagement, and explore the context in order to clearly define the negotiables and non-negotiables.
5. **We are committed to genuine engagement**  
We engage when there is an opportunity for stakeholders to have meaningful input into the decision to be made. We undertake authentic, appropriate engagement and provide stakeholder feedback to the decision makers. We learn from past practice and experience.
6. **We are innovative, responsive and professional**  
We are dedicated to providing high quality engagement and are innovative and flexible in our approach. We work to build relationships and are responsive to the needs of internal and external stakeholders.

International Association of Public Participation (IAP2)

Stakeholder engagement at the City is also guided and shaped by the International Association for Public Participation’s (IAP2) Core Values and public-participation-spectrumSpectrum of Public Participation, which are recognised internationally as best practice. These tools guide both the approach and practical application of stakeholder engagement.

IAP2 definition of engagement

Engagement is an intentional process with the specific purpose of working across organisations, stakeholders and communities to shape the decision or actions of members of the community, stakeholders, or organisations in relation to a problem, opportunity or outcome.

IAP 2 Core Values


1. Public participation is based on the belief that those who are affected by a decision have a right to be involved in the decision making process.
2. Public participation includes the promise that the public’s contribution will influence the decision.

3. Public participation promotes sustainable decisions by recognising and communicating the needs and interests of all participants, including decision makers.
4. Public participation seeks out and facilitates the involvement of those potentially affected by or interested in a decision.
5. Public participation seeks input from participants in designing how they participate.
6. Public participation provides participants with the information they need to participate in a meaningful way.
7. Public participation communicates to participants how their input affected the decision.

### IPA2 Public Participation Spectrum of Public Participation

IPA2's Spectrum of Public Participation was designed to assist with the selection of the level of participation that defines the public's role in any public participation process.

The City refers to the -IPA2 Public Participation Spectrum is a tool to define the role of stakeholders in any engagement process. It outlines the goal of each level of the spectrum engagement and includes the 'promise to stakeholders' made when an organisation chooses to engage with them in a particular way.

INCREASING IMPACT ON THE DECISION 					
	INFORM	CONSULT	INVOLVE	COLLABORATE	EMPOWER
PUBLIC PARTICIPATION GOAL	To provide the public with balanced and objective information to assist them in understanding the problem, alternatives, opportunities and/or solutions.	To obtain public feedback on analysis, alternatives and/or decisions.	To work directly with the public throughout the process to ensure that public concerns and aspirations are consistently understood and considered.	To partner with the public in each aspect of the decision including the development of alternatives and the identification of the preferred solution.	To place final decision making in the hands of the public.
PROMISE TO THE PUBLIC	We will keep you informed.	We will keep you informed, listen to and acknowledge concerns and aspirations, and provide feedback on how public input influenced the decision.	We will work with you to ensure that your concerns and aspirations are directly reflected in the alternatives developed and provide feedback on how public input influenced the decision.	We will look to you for advice and innovation in formulating solutions and incorporate your advice and recommendations into the decisions to the maximum extent possible.	We will implement what you decide.

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Policy Number: P103

Council Adoption: 22/07/03

Reviewed/Modified: 03/06, 02/11, 03/12, 03/13, 03/14, 01/15, 06/16, 08/16, 08/17, 10/18, 03/20, 03/21, 09/22

Relevant Council Delegation: N/A

Relevant Delegation: N/A

Relevant Management Practice: M103 Communication & Consultation

Increasing impact on the decision					
	Inform	Consult	Involve	Collaborate	Empower*
Engagement goal	To provide stakeholders with balanced and objective information to assist them in understanding the problem, alternatives, opportunities and/or solutions.	To obtain stakeholder feedback on analysis, alternatives and/or decisions.	To work directly with stakeholders throughout the process to ensure that their concerns and aspirations are consistently understood and considered.	To partner with stakeholders in each aspect of the decision including the development of alternatives and the identification of the preferred solution.	To place the final decision making in the hands of the stakeholders.
Promise to stakeholders	We will keep you informed.	We will keep you informed, listen to and acknowledge concerns and aspirations, and provide feedback on how stakeholder input influenced the decision.	We will work with you to ensure that your concerns and aspirations are directly reflected in the alternatives developed and provide feedback on how stakeholder input influenced the decision.	We will work together with you to formulate solutions and incorporate your advice and recommendations into the decisions to the maximum extent possible.	We will implement what you decide.

## Legislation / Local Law Requirements

Section 1.3 (2) of the *Local Government Act 1995*.

## Other Relevant Policies / Key Documents

[P301: Local Planning Policy](#) - Advertising of Planning Proposals

[P112: Community Advisory Groups](#)

M103: Stakeholder Engagement

City of South Perth Strategic Community Plan 2021-2031

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Policy Number: P103

Council Adoption: 22/07/03

Reviewed/Modified: 03/06, 02/11, 03/12, 03/13, 03/14, 01/15, 06/16, 08/16, 08/17, 10/18, 03/20, 03/21, 09/22

Relevant Council Delegation: N/A

Relevant Delegation: N/A

Relevant Management Practice: M103 Communication & Consultation



## Strategic Direction Community

### Policy P112 Community Advisory Groups

Responsible Business Unit/s	Chief Executive Officer
Responsible Officer	Chief Executive Officer
Affected Business Unit/s	Chief Executive Officer, Governance; <a href="#">Community, Culture and Recreation</a>

#### Policy Objectives

To provide a policy framework to guide Council and City [employees/officers](#) in the establishment and operation of Community Advisory Groups. Council recognises that these groups may provide valuable advice to the City and the object of this policy is to provide the opportunity for interested members of the community to contribute to the decision-making processes of the City.

#### Policy Scope

This Policy applies to members of the community and City employees that are currently involved or would like to become part of a Community Advisory Group.

#### Policy Statement

The purpose of a Community Advisory Group is to provide advice to Council and City staff in regard to particular areas of interest as determined by Council.

**Establishment** - Council may resolve to establish a Community Advisory Group for a particular purpose as described in the resolution. The resolution must include terms of reference and may include details of representation but shall not nominate individual members, except where representatives from Council are required for membership of the group.

Upon a Council resolution to establish a Community Advisory Group, the Chief Executive Officer shall initiate a process of appointment and appoint the members in accordance with Management Practice M112.

Community Advisory Groups established pursuant to this policy are not, and are not intended to be, committees established under section 5.8 of the *Local Government Act 1995*.

**Use of Advice** - ~~Advice from a Community Advisory Group shall be provided to Council through a report prepared by the relevant City officer. Meeting agendas and minutes/notes from Community Advisory Groups are uploaded to the Hub on an ongoing basis for viewing by Councillors. Recommendations from Community Advisory Groups that require Council decisions will be presented to Council through a report provided by the relevant City employee.~~ Advice may also be considered by the relevant City officer where decision-making authority has been delegated to that officer.

**Code of Conduct** - Community Advisory Group members will be requested to act in accordance with the City of South Perth Code of Conduct and Management Practice M112.

**Review** - The CEO will review the membership of each Community Advisory Group every two years in accordance with Management Practice M112. [A report detailing the Terms of Reference, activities and achievements for each Community Advisory Group is included in the City's Annual Report.](#)



The CEO will provide Council with an annual report reviewing the terms of reference, activities and the achievements for each Community Advisory Group.

Legislation / Local Law Requirements

Not Applicable

Other Relevant Policies / Key Documents

- City of South Perth Code of Conduct
- City of South Perth Strategic Community Plan 2021-2031

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Policy Number:	P112	Relevant Council Delegation:	N/A
Council Adoption:	22/10/02	Relevant Delegation:	N/A
Reviewed/Modified:	03/06, 03/08, 02/11, 03/12, 03/13, 03/14, 01/15, 03/16, 06/16, 08/16, 06/18, 03/20, 09/22	Relevant Management Practice:	M112

## Strategic Direction *Leadership*

### Policy P607 Tenders and Expressions of Interest

Responsible Business Unit/s	Financial Services
Responsible Officer	Director Corporate Services
Affected Business Unit/s	All business units

#### Policy Objectives

This Policy provides a framework by which the City can invite, evaluate, and accept Tenders and Expressions of Interest. Openness and accountability are critical elements of the **tendering** process and hence it is essential to have a framework that adequately addresses matters of probity in the acquisition of goods and services.

#### Policy Scope

This Policy will affect all business units within the City of South Perth.

#### Policy Statement

##### General Principles

The City uses Tendering and Expression of Interest processes based on ~~the Western Australian Local Government Association (WALGA) Purchasing and Tendering Guide~~, the *Local Government Act 1995* and Part 4, *Division 2, Local Government (Functions and General) Regulations 1996*. Tenders are governed by Regs. 11 to 21A and Expressions of Interest are governed by Regs. 21 to 24.

Tenders and Expressions of Interest are to be called and accepted in accordance with the principles contained in the City's Purchasing & Tendering Manual and reflected in Management Practice M607.

Delegation of authority contained in Delegations DC607 and DC685 are designed to provide a clear, auditable trail of the **tender** process and establish accountability for the various stages of the **tender** process. Any exercise of delegated authority by City officers under these delegations is to be adequately documented in accordance with the procedures specified in the City's Tendering Manual and recorded in the City's Record Keeping System.

##### Regulatory Compliance

In the following instances, public **tenders requests** are not required (regardless of the value of expenditure):

- An emergency situation as provided by the *Local Government Act 1995*;
- The purchase is under a contract of WALGA (Preferred Supplier Arrangements), Department of Treasury and Finance (permitted Common Use Arrangements), Regional Council, or another Local Government;
- The purchase is under auction, which Council has authorised;
- The contract is for petrol, oil, or other liquid or gas used for internal combustion engines;
- Any of the other exclusions under Regulation 11 of the Functions and General Regulations.

In all other circumstances where it is expected that the expenditure on the acquisition of goods or services will exceed the tender threshold (\$250,000 excluding GST), tenders must be called in accordance with all relevant statutory obligations and the City's documented tender process.

#### Anti-Avoidance

Officers shall not enter two or more contracts of a similar nature for the purpose of splitting the value of the contracts to take the consideration below the level of \$250,000, thereby avoiding the need to tender publicly.

#### Tender Evaluation Criteria

The City shall, before inviting pPublic rRequests ~~tenders are publicly invited~~, determine in writing the criteria that will be used for evaluating which tender ~~should be accepted~~ or EOI respondent/s selected to submit a tender formal quotation.

#### Evaluation Panel

The evaluation panel shall be established prior to the advertising of a tender Public Request and shall include a mix of skills and experience relevant to the nature of the purchase or subject matter; the panel must contain a minimum of three members.

#### Advertising Notice ~~Tenders~~

Tenders Public Requests must be advertised in a Statewide publication, e.g. "The West Australian" newspaper, preferably in the Local Government Tenders section, and preferably on a Wednesday or Saturday.

Public Requests ~~The tender~~ must remain open for at least 14 days after the date ~~the tender is~~ advertised. Care must be taken to ensure that 14 ~~business~~ days (from the date of notification) are provided as a minimum.

The Notice ~~of Tender~~ must include:

- A brief description of the ~~goods or services~~ Public Request's goods, services, or works requirements required;
- Information as to where and how ~~tenders responses to the Public Request~~ may be submitted;
- The date and time after which ~~tenders responses~~ ec cannot be submitted;
- Particulars identifying a person from whom more detailed information ~~as to tendering~~ may be obtained;
- This detailed information includes:
  - Such information as the City decides should be disclosed to those interested in submitting a ~~tender response~~;
  - Detailed specifications of the ~~goods or services or works~~ required requirements;
  - The criteria for deciding which ~~tender response~~ should be accepted;
  - Whether or not the City has decided to submit a ~~tender response~~; and
  - Whether or not ~~tenders responses~~ can be submitted by facsimile or other electronic means, and if so, how ~~tenders responses~~ may so be submitted.

#### Issuing Tender Documentation

Tenders Public rRequest documentation will be made available via the e-Procurement portal.

It is necessary to register on the City's e-Procurement portal in order to be able to respond to the pPublic rRequest ~~bid for the supply of goods and/or services~~. The portal is used exclusively to advertise, publish and receive responses to and from suppliers and the City.

Once confirmed as a registered supplier, users ~~will~~ receive email updates and notifications each time the City adds a new pPublic rR ~~request for tender, quotation or EOI~~ to the system.

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Policy Number: P607

Council Adoption: 26/11/02

Reviewed/Modified: 10/05, 03/07, 09/08, 03/10, 02/11, 03/12, 03/13, 03/14, 02/15, 03/16, 11/16, 03/17, 06/18, 04/20, 03/21, 09/22, 05/29

Relevant Council Delegation: DC607 DC685

Relevant Delegation: DM607

Relevant Management Practice: M607



#### **Addendum to Tender**

If, after the ~~tender~~ **Public Request** has been publicly advertised, the City wishes to make any variations to the ~~tender~~ documentation, it must take reasonable steps to give each person who has sought copies of the ~~tender~~ documents notice of the variation.

#### **Response Tender Deadline**

A ~~tender response to a~~ **Public Request** is required to be rejected unless it is submitted at a place and within a time specified in the ~~Request invitation for tenders documentation~~.

#### **Submitting a Tender Response**

~~Tender Response~~ documentation ~~from r~~ **Respondents** must be submitted electronically via the City's e-Procurement portal no later than the ~~deadline closing times~~. ~~All response documents~~ **Completed tenders** must be submitted in accordance with the ~~r~~ **Request** ~~process conditions stated in the r~~ **Request for Tender documents**.

~~Tenders Responses~~ received after the ~~closing time deadline~~ or in a manner other than that stipulated in the ~~Request for Tender r~~ **Request documents** shall be non-conforming and will be rejected. The City accepts no responsibility for a submitted ~~tender response~~ failing to meet the requirements outlined in the ~~Request for Tender r~~ **Request** documents.

#### **Opening of ~~response documents~~ Tenders Tenders**

No ~~submissions or response to any tenders~~ **Public Request** are to be opened, examined or assessed until after the ~~tender Requester~~ deadline. ~~Tenders Public r~~ **Requests** are to be opened in the presence of an officer authorised by the Chief Executive Officer and at least one other City Officer. Details of all tenders ~~or EOIs~~ received/opened shall be recorded in the Tender Register.

~~Tenders Public r~~ **Requests** are to be opened after the advertised time and at the advertised place. There is no obligation to disclose or record tendered prices at the tender opening, and price information should be regarded as *commercial-in-confidence* to the City. Members of the public are entitled to be present at the opening.

If the ~~r~~ **Request for Tender documents requests states** that the manner for delivery is by post or hand delivery, then the tenderer's offer form, price schedule and other appropriate pages from each tender shall be date stamped and initialled by the City officer present at the opening of tenders.

#### **If ~~n~~ No Tenders r Responses r Received**

Where the City has invited tenders ~~(or EOI)~~, and no ~~tender or EOI response~~ was submitted that met the ~~r~~ **Request tender** specifications, direct purchases can be arranged based on the following:

- This fact is clearly and adequately documented; ~~and~~
- The specification for goods ~~and/or services~~ and/or ~~services works~~ remains unchanged; ~~and~~
- Purchasing is arranged within six months of the closing date of the lapsed ~~request tender~~.

#### **Tender Evaluation**

The City shall assess ~~responses received tenders~~ that have not been rejected as non-conforming by means of a written evaluation of the extent to which each ~~tender response~~ satisfies the specified criteria for deciding which ~~tender response~~ to accept. The ~~tender~~ evaluation panel determines which tender ~~or EOI response~~ would be most advantageous to the City.

#### **Minor Variations**

If after the ~~tender r~~ **Request** has been publicly advertised and a successful ~~tenderer respondent~~ has been chosen, but before the City and ~~tenderer successful respondent~~ have entered into a contract, the City may make a minor variation in the goods or services ~~or works~~ required. A minor variation will not alter the nature

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Policy Number: P607

Council Adoption: 26/11/02

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Relevant Council Delegation: DC607 DC685

Relevant Delegation: DM607

Relevant Management Practice: M607

|

of the goods or services or works required, nor will it materially alter the specification or structure requested by the initial ~~tender~~Request.

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Policy Number: P607  
Council Adoption: 26/11/02  
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Relevant Council Delegation: DC607 DC685  
Relevant Delegation: DM607  
Relevant Management Practice: M607

**Notification of Outcome**

Each ~~tenderer~~ **respondent** shall be notified of the ~~Request~~ **tender** outcome following its determination. The notification shall include the name of the successful ~~tenderer~~ **respondent**. The details and total value of consideration for the winning offer must also be entered into the Tenders Register at the conclusion of the ~~tender~~ process.

**Records Management**

All documentation associated with the ~~tender~~ **Request** process must be recorded and retained. This includes:

- ~~Tender~~ **Request** specification and supporting documentation;
- Evaluation documentation;
- Enquiry and response documentation;
- Notification and award documentation.

Record retention shall be in accordance with the minimum requirements of the *State Records Act*, and the City’s internal records management policy.

**Legislation / Local Law Requirements**

*Local Government Act 1995*  
Local Government (Functions and General) Regulations 1996

**Other Relevant Policies / Key Documents**

P605: Purchasing  
P611: Pre-Qualified Supplier Panels  
P674: Management of Corporate Records  
P695: Risk Management Policy  
City of South Perth Strategic Community Plan 2021 - 2031  
DC607: Acceptance of Tenders/E-Quotes/Common Use Agreements  
DC607B: Non-Acceptance of Tenders  
DC685: Inviting Tenders or Expressions of Interest

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Policy Number:	P607	Relevant Council Delegation:	DC607 DC685
Council Adoption:	26/11/02	Relevant Delegation:	DM607
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## Strategic Direction *Leadership*

### Policy P611 Pre-Qualified Supplier Panels

Responsible Business Unit/s	Financial Services
Responsible Officer	Director Corporate Services
Affected Business Unit/s	All Business Units

#### Policy Objectives

The City of South Perth will consider creating a Panel of Pre-qualified Suppliers ("Panel") when a range of similar goods and services are required to be purchased on a continuing and regular basis.

Part of the consideration of establishing a panel includes:

- there are numerous potential suppliers in the local and regional procurement related market sector(s) that satisfy the test of 'value for money';
- the purchasing activity under the intended Panel is assessed as being of a low to medium risk;
- the Panel will streamline and will improve procurement processes; and
- the City has the capability to establish a Panel and manage the risks and achieve the benefits expected of the proposed Panel.

#### Policy Scope

This Policy affects all business units within the City of South Perth.

#### Policy Statement

##### Establishing and Managing a Panel

Should the City decide that a Panel is to be created, it will establish the Panel in accordance with Part 4, Division 3 the Local Government (Functions and General) Regulations 1996.

Panels may be established for one supply requirement or a number of similar supply requirements under defined categories.

Panels may be established for a minimum of one (1) year and for a length of time deemed appropriate by the City.

Evaluation criteria will be determined and communicated in the application process by which applications will be assessed and accepted.

In each invitation to apply to become a pre-qualified supplier (through an invitation procurement process advertised via a state-wide notice), the City will state the expected number of suppliers it intends to put on the Panel.



Should a Panel member leave the Panel, they may be replaced by the next ranked Panel ~~applicant member~~ determined in the value for money assessment should the supplier agree to do so, with this intention to be disclosed in the detailed information set out under Regulation 24AD(5)(d) and (e) when establishing the Panel. The City will disclose this approach in the detailed information when establishing the Panel.

#### Distributing Work Amongst Panel Members

To satisfy Regulation 24AD(5) of the Regulations, when establishing a Panel of pre-qualified suppliers, the detailed information associated with each invitation to apply to join the Panel will prescribe ~~one of~~ the following as to whether the City intends to:

- obtain quotations from each pre-qualified supplier on the Panel with respect to all discreet purchases; ~~and/or~~
- purchase goods and services exclusively from any pre-qualified supplier appointed to that Panel, and under what circumstances; ~~and/or~~
- develop a ranking system for selection to the Panel, with work awarded in accordance with the Regulations.

In considering the distribution of work among Panel members, the detailed information will also prescribe whether:

- each Panel member will have the opportunity to bid for each item of work under the Panel, with pre-determined evaluation criteria forming part of the invitation to quote to assess the supplier's suitability for particular items of work. Contracts under the pre-qualified panel will be awarded on the basis of value for money in every instance; ~~and/or~~
- work will be awarded on a ranked basis, which is to be stipulated in the detailed information set out under Regulation 24AD(5)(f) when establishing the Panel. The City will invite the highest ranked Panel member, to give written notice as to whether to accept the offer for the work to be undertaken. Should the offer be declined, an invitation to the next ranked Panel member is to be made and so forth until a Panel member accepts a Contract. Should the list of Panel members invited be exhausted with no Panel member accepting the offer to provide goods/services under the Panel, the City may then invite suppliers that are not pre-qualified under the Panel, in accordance with the Purchasing Thresholds stated in Policy P605. When a ranking system is established, ~~the Panel will not operate for a period exceeding 12 months;~~ ~~and/or~~
- an alternate method of distribution of work may be chosen. The City will disclose this approach in the detailed information when establishing the Panel.

In every instance, a contract must not be formed with a pre-qualified supplier for an item of work beyond 12 months, or which includes options to extend the contract.

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Policy Number: P611

Council Adoption: 15/10/2019

Reviewed/Modified: 03/21, 09/22, 05/24

Relevant Council Delegation:

Relevant Delegation:

Relevant Management Practice:

**Purchasing from the Panel**

~~The invitation to apply to be considered to join a panel of pre-qualified suppliers must state whether quotations are either to be invited to every Panel member (within each category, if applicable) of the Panel for each purchasing requirement, whether a ranking system is to be established, or otherwise.~~

Each quotation process, including the invitation to quote, communications with Panel members, quotations received, evaluation of quotes and notification of award communications, must all be captured on the City’s electronic records system or e-tendering portal. A separate electronic record is to be maintained for each quotation process made under each Panel that captures all communications between the City and Panel members.

**Record Keeping**

All purchasing activity, communications and transactions must be evidenced and retained as local government records in accordance with the *State Records Act 2000* and the City’s Record Keeping Plan.

**Legislation / Local Law Requirements**

- Local Government Act 1995*
- Local Government (Functions & General) Regulations 1996
- State Records Act 2000*

**Other Relevant Policies / Key Documents**

- P605: Purchasing
- P607: Tendering & Expressions of Interest
- P674: Management of Corporate Records
- P695: Risk Management Policy
- City of South Perth Strategic Community Plan 2021 - 2031

## Strategic Direction

### Leadership

### Policy P613 Capitalisation & Valuation of Fixed Assets

Responsible Business Unit/s	Financial Services, Asset Management
Responsible Officer	Director Corporate Services, Manager Finance
Affected Business Unit/s	All Business Units

#### Policy Objectives

Local governments are required to ensure that they have effective and accountable systems in place to safeguard the City's resources. This includes the development of proper systems to record the location and valuation of fixed assets acquired or constructed by the City. Fundamental matters to be considered in the effective management of fixed assets (Property, Plant & Equipment or Infrastructure) are the determination of what constitutes a fixed asset, how they are recorded and how they are valued according to fair value principles as well as at what threshold value they should be capitalised.

#### Policy Scope

This Policy directly affects the Financial Services Team and Asset Management Team - and informs the preparation of the Annual Financial Statements to ensure the recording of accurate data on fixed assets in accordance with relevant accounting standards and professional announcements. It also directly impacts the way in which assets are maintained and managed by informing maintenance cycles and initiating renewal expenditure. In this way, the policy indirectly impacts the activities of all service departments.

#### Policy Statement

To permit the preparation of statutory financial statements and to inform the effective planning for, management of and enhancement of fixed assets, expenditures incurred by the City must be classified as either being 'operational in nature' or being such that they result in the creation or renewal of a 'fixed asset'. The manner in which expenditure is classified has a major impact on results disclosed in the Income Statement and on the financial position disclosed in the City's Statement of Financial Position.

Those items that are 'capitalised' as assets must be depreciated over their useful life which is determined according to the particular asset class (and component within that class to which that item belongs). Costs that are simply 'expensed' rather than capitalised are to be included as operating expenditure at the time of incurring the cost.

The nature of the expenditure must be considered in both the budget and financial reporting stages to determine whether it is likely to create a new fixed asset, renew a fixed asset or whether it constitutes a repair or maintenance expenditure. Reference to relevant professional accounting standards and practice statements provide persuasive guidance in this regard. Not only does this determination impact financial results and financial position, but it also impacts the financial ratios by which the City's financial sustainability is assessed.

In determining whether or not an expenditure by the City results in the creation of an 'asset', the City applies the principles contained within the Australian Accounting Standards (AAS) and the Local Government (Financial Management) Regulations 1996 (LGFRM). It also reflects on contemporary best practice principles in asset management. This determination requires the exercise of appropriate professional judgement - and therefore the determination is made only by the City's qualified professional accounting staff in consultation with the City's Asset Management Team.

It is important to effectively balance the administrative workload of recording and maintaining a reliable Asset Register that meets all legislative requirements and asset management responsibilities - including the risk and compliance issues attaching to the proper classification of capital expenditures.

### **Classification & Capitalisation Thresholds**

In accordance with the amendment to the *Local Government (Financial Management) Regulations 1996* (Regulation 17A (4) and (5)) the capitalisation threshold of assets has been amended to \$5,000.

Assets with a fair value less than \$5,000 as at the date of acquisition that are susceptible to theft or loss due to their portable nature and attractiveness for personal use or resale are included under the Portable and Attractive category of the Asset Register.

To permit efficient, accurate and complete recording of fixed assets, expenditure incurred to acquire, renew or enhance an asset should be capitalised if the expenditure meets capitalisation criteria and is above the legislated capitalisation threshold.

Assets are capitalised progressively throughout the year - at the time of acquisition or commissioning ready for use. The legislated asset capitalisation threshold is applied to these assets individually.

The City does not capitalise separate component parts within a larger asset class of Property Plant & Equipment assets- with the specific exception of Buildings which are required to be recorded and valued at the component level.

Infrastructure assets are specifically required to be recorded and valued at fair value (reflected as the current written down replacement cost) compiled at the 'component' level. This methodology recognises the differing useful lives of the various components of the infrastructure assets.

Building assets can be classified as 'Specialised' or 'Non Specialised' which determines the level of valuation inputs required. Buildings are recorded and valued at fair value at the 'component' level to recognise the differing useful lives of the various components of the particular building asset.

Page 2 of 5  
Policy Number: P613  
Council Adoption: 25/10/2005  
Reviewed/Modified: 03/07, 09/08, 03/10, 02/11, 03/12, 03/13, 03/14, 02/15, 03/16, 03/17, 06/18, 05/19, 06/20, 03/21, 09/22

Relevant Council Delegation: N/A  
Relevant Delegation: N/A  
Relevant Management Practice: N/A



### Asset Components:

Building assets are segregated into the following (minimum) component classification for the purposes of recording, valuation and maintenance / replacement:

- Building structural shell & sub-structure
- Roof
- Transportation systems (lifts / elevators)
- Electrical systems
- Hydraulic systems
- Security systems
- Fire protection systems
- Mechanical plant (air conditioning plant etc)
- Internal fit-out
- Floor coverings

Note that AV equipment, furniture and fittings are not considered to be part of the building and are separately addressed.

Infrastructure assets are segregated into the components that are considered specific to (and relevant for) that particular asset class as determined by the Asset Management Team - guided by contemporary asset management principles.

### Valuation

Valuation and revaluation of City assets are in accordance with the LGFMR specifically Regulation 17A.

The City revalues its assets, subject to revaluation in accordance with the LGFMR:

- ~~• whenever it is of the opinion that the fair value of the asset is likely to be materially different from its carrying amount; and~~
- ~~• in any event, within a period of no more than 5 years after the day on which the asset was last valued or revalued.~~
- If the asset is an investment property —
  - whenever required under the AAS known as AASB 140; and
  - in any event, on the day after the period of 5 years beginning on the asset's last valuation date;
- otherwise — on the day after the period of 5 years beginning on the asset's last valuation date.
- The City may revalue its assets subject to revaluation in accordance with the LGFMR earlier than required if it chooses to do so.
- The City is not required to comply with the AAS known as AASB 136 to determine the recoverable amounts of its assets subject to revaluation for an impairment indicator of a general decrease in asset values.

The following classes of Property Plant & Equipment are measured using the cost model in accordance with AAS, individual assets may be subject to an impairment test (and possible downwards revaluation) at any time should the City's professional staff deem that the asset has been 'impaired'.

Technology Equipment (Computers, peripherals and communications equipment)

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Policy Number:

P613

Council Adoption:

25/10/2005

Reviewed/Modified:

03/07, 09/08, 03/10, 02/11, 03/12, 03/13, 03/14, 02/15, 03/16,  
03/17, 06/18, 05/19, 06/20, 03/21, 09/22

Relevant Council Delegation:

N/A

Relevant Delegation:

N/A

Relevant Management Practice:

N/A

Furniture & Fittings  
Plant & Equipment  
Mobile Plant  
Right-of-Use Assets (as defined by the LGFMR)

The following asset classes are valued at 'fair value' determined by management valuation representing the written down replacement cost determined using contemporary valuation techniques.

Land and Buildings, Artworks  
Road Network  
Path Network  
Drainage Network

Parks Assets  
Street Furniture & Other Assets  
Foreshore Assets  
Car Parking  
Vested Improvements controlled by the City (as defined by the LGFMR)

Certain readily transferable items with a fair value lesser than the \$5,000 capitalisation thresholds, such as mobile telephones or minor mobile plant such as chainsaws or brush-cutters, etc, are recorded under the Portable and Attractive (P&A) category of the Asset Register with their details, serial numbers and location. P&A assets are fully expensed at the date of acquisition and recorded with a nil value on the Asset Register.

In accordance with the LGFMR vested land is a Right-of-Use (ROU) asset to be measured at cost. All ROU assets (other than Vested Improvements which is measured at Fair Value) under zero cost concessionary leases are measured at zero cost e.g. easements, land under roads and land utilised as public open space.

### Useful Lives & Depreciation Rates

The City determines the useful lives of fixed assets (and therefore the applicable depreciation rates to be applied), for each class of asset utilising the principles contained in the Institute of Public Works Engineering Australasia Practice Notes, relevant accounting pronouncements and guidelines, its own experience and comparison with other Local Governments. These are re-assessed annually by City officers to ensure that they reflect contemporary practice and compliance with the AAS. They are also subject to annual review by the City's auditors for 'reasonableness'.

The policy in relation to the estimated useful lives which are to be applied to the City's depreciable fixed assets for the purposes of preparing statutory financial statements is:

### Legislation / Local Law Requirements

Relevant accounting standards and guidance including, but not limited to the following:

AASB 13 Fair Value Measurement  
AASB 116 Property, Plant and Equipment AASB 136 Impairment  
AASB 5 Assets Held for Sale AASB 40 Investment Properties  
Local Government (Financial Management) Regulations 1996

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Policy Number: P613  
Council Adoption: 25/10/2005  
Reviewed/Modified: 03/07, 09/08, 03/10, 02/11, 03/12, 03/13, 03/14, 02/15, 03/16,  
03/17, 06/18, 05/19, 06/20, 03/21, 09/22

Relevant Council Delegation: N/A  
Relevant Delegation: N/A  
Relevant Management Practice: N/A

Other Relevant Policies / Key Documents

City of South Perth Strategic Community Plan 2021 - 2031  
City of South Perth Long Term Financial Plan  
City of South Perth Asset Management Plans  
International Asset Management Manual

## Strategic Direction *Leadership*

### Policy P624 Media Communications

Responsible Business Unit/s	Customer, Communications and Engagement
Responsible Officer	Manager Customer, Communications and Engagement
Affected Business Unit/s	All City business units

The City of South Perth (the City) is committed to open and transparent communication and to being fully accountable. We will communicate with our community and stakeholders and provide the media with City information ~~about projects and initiatives~~ in a timely manner.

#### Policy Objectives

The objective of this policy is to:

- Provide guidance to Council and the City's administration for a coordinated approach to communicating with the media ~~in a consistent, accurate and professional manner to enable fair and accurate reporting of City business~~
- Promote a ~~positive and~~ professional image of the City
- ~~Help~~ Kkeep the community informed about the City ~~business~~ through ~~the various media appropriate communication~~ channels
- Ensure that ~~all~~ communication is inclusive, consistent, accurate and in the best interests of the City
- Provide guidance ~~on speaking with and~~ responding to the media.

#### Policy Scope

This policy applies to Council, City employees and consultants.

#### Policy Statement

~~The City aims to build positive relationships with journalists and media representatives. Responding to media enquiries fosters open and transparent relations and helps to build confidence in the City, while maintaining a solid reputation of responsiveness to enquiries.~~

The media communications policy sets out a clear and consistent protocol for media communications ~~in general but in particular relating to contact with the media. It has been aims established~~ to:

- Provide clear guidance on the role of the Mayor, Councillors, Chief Executive Officer and administration employees in communicating with the media.





- ~~Proactively~~ **Represent** the City in media communications
- 
- Ensure communication with media is consistent, in line with the City's Marketing and Communications Strategy
- Ensure that communications with the media ~~are positive and~~ **is to** a professional standard.
- Ensure that media communication is in accordance with relevant statutory provisions, the City's Code of Conduct, ~~and this Policy~~ **and other relevant City policies**.

### Speaking to the media

In accordance with section 2.8(1)(d) of the *Local Government Act 1995* the Mayor is the official spokesperson for the City. ~~On operational or administrative matters, it may be more appropriate for the Chief Executive Officer to provide comment.~~ If unavailable, the Mayor may authorise an alternative spokesperson (usually the Deputy Mayor) to speak or provide quotes on their behalf. On operational or administrative matters, it may be more appropriate for the Chief Executive Officer to provide comment.

The Mayor and/or Chief Executive Officer may, where more appropriate, **can** appoint a **City** employee with specialist knowledge to act as spokesperson on a specific matter.

### Media liaison

The ~~Marketing and~~ Communications team is responsible for coordinating media liaison, issuing media releases and responding to media enquiries on behalf of the City.

The Manager, Customer, Communications and Engagement, the Communications and Marketing Coordinator, Communications Officer and if required the Marketing Officer, are the only City employees approved to respond to a media enquiry with approval from the CEO and/or Mayor. No other employees are able to provide comment to the media, either 'on' or 'off the record' on any matter pertaining to the City and its Council.

### City employees

In cases where it is appropriate for an employee to be interviewed for a news story, this is at the discretion of the Chief Executive Officer. The employee must first seek approval from their Business Unit Manager and following approval by the Chief Executive Officer, the employee must liaise with the Communications team to prepare for the interview.

Employees must not make public comment unless specifically directed to do so and only in consultation with the Communications team. ~~If authorised, e~~ **Comment** should be confined to factual information, avoiding the expression of personal opinion.

### Mayor and Councillors

~~If~~ **When** making statements to the media about a Council decision or policy, the Mayor and ~~or~~ Councillors should clearly indicate that they are expressing their personal views and that they are not speaking on behalf of the City. In making a statement or comment, they should clearly

Page 2 of 3

Policy Number: P624  
Council Adoption: 26/03/2019  
Reviewed/Modified: 06/23

Relevant Council Delegation: N/A  
Relevant Delegation: N/A  
Relevant Management Practice: N/A

communicate the decision of Council, the process taken to arrive at the decision and the reasons for it before they indicate their personal views.

All ~~Elected Members~~members must not make disparaging or offensive comments in the public domain including the media, public meetings or in any form of electronic communication, including social media, about other Council Members or City employees.

#### Media ~~Statements/Releases~~

Media ~~statements/Releases~~ should present a ~~positive-professional~~ image of the City. The City will not promote a community group or business or State or Federal Government either via the media or any other of the City's communications channels unless the City is ~~directly~~ involved in a partnered activity or event.

The Communications team will manage all media statements and releases. ~~They will endeavor to respond to all media enquiries unless it is not in the City's best interest to do so.~~

Employees who become aware of issues or potential issues that could lead to adverse media outcomes for the City must contact the Communications team immediately so that an appropriate response or statement can be developed.

Where a media release relating to a City project or in which the City is involved is to be prepared by another organisation, a copy must be provided to the Communications team to enable input from the City and to seek approval from the Chief Executive Officer or Mayor prior to the information being released.

Media releases and responses to media enquiries will be made available by publishing on the City's website on the day of release unless specifically requested to delay the publishing of a response by a media outlet.

~~City Mm~~media ~~statements~~ will not include information of an electioneering or personal promotional nature.

The City will discuss matters with the media unless there are confidentiality, privacy or duty of care implications or if the discussion of the matter could infringe other laws or regulations.

#### Media Events

Where an event is scheduled that is likely to be attended by the media, Council Members will be informed and if practicable (as determined by the CEO) invited to attend.

#### Legislation / Local Law Requirements

Section 1.3 (2) of the *Local Government Act 1995*.

#### Other Relevant Policies / Key Documents

~~Marketing and Communications Strategy~~

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Policy Number: P624  
Council Adoption: 26/03/2019  
Reviewed/Modified: 06/23

Relevant Council Delegation: N/A  
Relevant Delegation: N/A  
Relevant Management Practice: N/A

## Strategic Direction *Leadership*

### Policy P610 Collier Park Village - Financial Arrangements

Responsible Business Unit/s	Collier Park Village, Financial Services
Responsible Officer	Director Corporate Services, Manager Collier Park Village
Affected Business Unit/s	Collier Park Village, Financial Services

#### Policy Objectives

The City provides independent living units for the purpose of aged care at the Collier Park Village. Residents of the retirement village individually enter lease agreements to take the premises in return for payment of a nominated sum upon entry and ongoing maintenance on a monthly basis. It is considered appropriate for information relating to these financial arrangements and the method of their determination to be freely available to present and prospective residents.

#### Policy Scope

This Policy affects the Financial Services Department and Collier Park Village.

#### Policy Statement

The Capital Contribution to be paid upon taking lease of a unit within the Collier Park Village is to be composed of 3 components:

- Initial Refurbishment Levy (5% of Market Price of the Unit)
- Ingoing Contribution / Lease Premium (Reviewed annually by the City)
- Refundable Portion (Repaid to the resident upon leaving Village)

The amount of the Ingoing Contribution (to be paid **once only** upon entry) is to be reviewed administratively on an annual basis in the context of the long term financial sustainability of the village and current market conditions.

All prospective residents are to be advised of the monetary amount of the Ingoing Contribution prior to entering into a lease to take a unit within the Collier Park Village.

The Refundable Portion of the Capital Contribution is to be quarantined in the cash-backed CPV Residents Loan Offset Reserve until such time as the funds are repaid to the departing resident..

An Additional Refurbishment Levy equal to 1% of the Refundable Portion as determined upon entry to the village is payable annually for residents in years 6 -10 inclusive of their term of residence in the village. This condition applies only to residents subject to the Initial Refurbishment Levy.

In accordance with the Retirement Villages Regulations 1992 regulation 7F, Financial matters are dealt with in the Lease Agreement with a resident or prospective resident.

The Refundable Portion is managed in accordance with Retirement Villages Act 1992. Sections 18 and 19 and invested in accordance with P603 Investment of Surplus Funds.

The Monthly Maintenance Fee to be applied to the units within the village is to be determined annually by the City following annual budget consultation meeting with the Collier Park Village Residents Committee. In determining the amount of the Monthly Maintenance Fee, due consideration is to be given to factors including but not necessarily limited to:

- Level of service provided
- Financial viability and sustainability of operations
- Fee levels at comparable facilities
- Movement in the Consumer Price Index (CPI)

Residents of the village may, by completing a Deed of Variation to their existing lease, opt to pay a lesser amount of monthly maintenance as determined by the City annually – and have the remainder of the agreed maintenance fee deducted from the Refundable Portion of their ingoing monies.

The Collier Park Village Residents Committee is to be provided with an opportunity to consult with the City at the draft budget stage of the budget development process.

The City will provide quarterly financial statements in the approved format to the CPV Residents Committee in a timely manner having regard to close off of accounts and availability of relevant financial information needed to prepare the statements.

A summary of the financial performance of the Collier Park Village accompanied by a copy of the Audit Opinion on the City’s Annual Financial Statement is to be made available to the Collier Park Village Residents Committee within 30 days of presentation of the Audit Opinion to Council.

Legislation / Local Law Requirements

Retirement Village Code of Practice  
Retirement Villages Act 1992, Sections 18 and 19  
Retirement Villages Regulations 1992, regulation 7F

Other Relevant Policies / Key Documents

P603: Investment of Surplus Funds  
City of South Perth Strategic Community Plan 2021 - 2031

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Policy Number:	P610	Relevant Council Delegation:	N/A
Council Adoption:	22/10/02	Relevant Delegation:	N/A
Reviewed/Modified:	10/10, 03/07, 09/08, 03/10, 02/11, 03/12, 03/13, 02/15, 03/16, 03/17, 06/18, 03/21, 09/22, 06/23	Relevant Management Practice:	N/A



## Strategic Direction *Leadership*

### Policy P673 Audio Recording of Council Meetings

Responsible Business Unit/s	Governance, Information Systems
Responsible Officer	Manager Governance, Chief Executive Officer
Affected Business Unit/s	Governance, Information Systems

#### Policy Objectives

The City has resolved to record Council Meetings to assist in the preparation of the minutes of the meeting and to ensure that an audio-recorded account of meetings is available. The purpose of this policy is to guide the implementation of that decision and to describe how the recordings will be used and made available.

#### Policy Scope

This Policy applies to all officers involved with Council Meetings and the Information Systems Officers.

#### Policy Statement

All Ordinary and Special Meetings of Council shall be digitally recorded, consistent with the objectives of the *Local Government Act 1995*, section 1.3 (2)(c), which promotes greater accountability of local governments to their communities. This includes where Council has resolved to close the meeting to members of the public in accordance with section 5.23 of the *Local Government Act 1995*.

##### *Purpose*

The primary purpose of recording is to ensure that a true and accurate account of debate and discussions at all meetings is available and to assist in the preparation of the Minutes of Council meetings. The Minutes will continue to be prepared in accordance with the requirements of the *Local Government Act 1995* and the Local Government (Administration) Regulations 1996.

##### *Access*

Governance Officers shall have access to the recordings to assist in the preparation of the minutes.

Audio recordings will be made available on the City's website.

Members of the public are not entitled to receive a digital copy of that part of the meeting that was declared *confidential* and closed to the public.

*Transcription*

Recordings will not be transcribed unless the CEO or Council by resolution determines otherwise. Where transcription of Council Minutes is provided, it is conditional upon the full cost being met by the applicant. External resourcing may be utilised to prepare the transcription. Where transcription is approved members of the public are not entitled to a transcription of that part of the meeting declared *confidential* and closed to the public.

*Storage*

Recordings must be stored in accordance with the *State Records Act 2000*.

*Signage*

Clear signage must be placed in the Council chamber advising members of the public that the meeting is being recorded.

*Public notice*

At the commencement of each council meeting, the Presiding Member will publicly announce that the meeting will be audio recorded.

**Legislation / Local Law Requirements**

*Local Government Act 1995*

**Other Relevant Policies / Key Documents**

General Disposal Authority for Local Government Records  
City of South Perth Strategic Community Plan 2021-2031

Page 2 of 2			
Policy Number:	P673	Relevant Council Delegation:	N/A
Council Adoption:	26/06/07	Relevant Delegation:	N/A
Reviewed/Modified:	02/11, 03/12, 03/13, 03/14, 01/15, 03/16, 03/17, 03/18, 06/19, 09/20, 09/22	Relevant Management Practice:	N/A

## Delegation from Council DC401 Graffiti Vandalism Act – Local Government Functions

Responsible Business Unit/s	Chief Executive Officer
Responsible Officer	Chief Executive Officer
Affected Business Unit/s	Governance and Ranger Services

Head of Power:	<i>Graffiti Vandalism Act 2016</i>
Express Power to Delegate:	Section 16
Delegation No.:	DC401
Delegation Title:	Graffiti Vandalism Act – Local Government Functions
Legislative Reference of Power:	Section 16
Power or Duty being Delegated:	Perform any power or duty of the 'local government' under the <i>Graffiti Vandalism Act 2016</i> .
Conditions of Delegation:	Not Applicable
Delegated To	Chief Executive Officer

Delegation Number:	DC401	Relevant Management Practice:	N/A
Council Adoption:	26/03/2019	Relevant Policy:	N/A
Reviewed/Modified:	08/21, 03/22, 03/23	Relevant Delegation:	N/A

## Strategic Direction Leadership

### Delegation from Council DC664 Dogs – Local Government Functions

Responsible Business Unit/s	Chief Executive Officer
Responsible Officer	Chief Executive Officer
Affected Business Unit/s	Governance and Ranger Services

Head of Power:	<i>Dog Act 1976</i>
Express Power to Delegate:	Section 10AA
Delegation No.:	DC664
Delegation Title:	Dogs – Local Government Functions
Legislative Reference of Power	Section 10AA
Power or Duty being Delegated:	The authority to form any power or duty of the 'local government' under the <i>Dog Act 1976</i> .
Conditions of Delegation:	Not applicable
Delegated To	Chief Executive Officer

Delegation Number: DC664

Relevant Management Practice: N/A

Council Adoption: 26/03/2019

Relevant Policy: N/A

Reviewed/Modified: 08/21, 03/22, 03/23

Relevant Delegation: N/A



## Strategic Direction Leadership

### Delegation from Council DC665 Cats – Local Government Functions

Responsible Business Unit/s	Chief Executive Officer
Responsible Officer	Chief Executive Officer
Affected Business Unit/s	Governance and Ranger Services

Head of Power:	<i>Cat Act 2011</i>
Express Power to Delegate:	Section 44
Delegation No.:	DC665
Delegation Title:	Cats – Local Government Functions
Legislative Reference of Power:	Section 44
Power or Duty being Delegated:	The authority to form any power or duty of the 'local government' under the <i>Cat Act 2011</i> .
Conditions of Delegation:	Not applicable
Delegated To	Chief Executive Officer

Delegation Number: DC665

Relevant Management Practice: N/A

Council Adoption: 26/03/2019

Relevant Policy: N/A

Reviewed/Modified: 08/21, 03/22, 03/23

Relevant Delegation: N/A

## Strategic Direction Leadership

### Delegation from Council DC678 Appointment of Authorised Officers

Responsible Business Unit/s	Chief Executive Officer
Responsible Officer	Chief Executive Officer
Affected Business Unit/s	All business units

Head of Power:	<i>Local Government Act 1995</i>
Express Power to Delegate:	Section 5.42
Delegation No.:	DC678
Delegation Title:	Appointment of Authorised Officers
Legislative Reference of Power:	Section 9.10
Power or Duty being Delegated:	Authority to appoint persons or classes of persons to be authorised for the purpose of performing particular functions.
Conditions of Delegation:	Not Applicable
Delegated To	Chief Executive Officer

Delegation Number: DC678

Relevant Management  
Practice:

N/A

Council Adoption: 26/03/08

Relevant Policy:

N/A

Reviewed/Modified: 03/10, 02/11, 03/12, 03/13, 03/14, 03/15, 03/16,  
03/17, 03/18, 03/19, 08/21, 03/22, 03/23

Relevant Delegation:

N/A

## Strategic Direction

### Leadership

#### Delegation from Council DC684 Sealed Documents

Responsible Business Unit/s	Chief Executive Officer
Responsible Officer	Chief Executive Officer
Affected Business Unit/s	All business units

Head of Power:	<i>Local Government Act 1995</i>
Express Power to Delegate:	Section 5.42
Delegation No.:	DC684
Delegation Title:	Sealed Documents
Legislative Reference of Power:	Sections 9.49A (2)
Power or Duty being Delegated:	Authorise the affixing of the Common Seal of the City to any document that needs the City's Common Seal to be legally effective.
Conditions of Delegation:	Not Applicable
Delegated To	Chief Executive Officer

Delegation Number: DC684

Relevant Management Practice: N/A

Council Adoption: 26/03/2019

Relevant Policy: N/A

Reviewed/Modified: 08/21, 03/22, 03/23

Relevant Delegation: N/A

## Strategic Direction *Environment (Built and Natural)*

### Delegation from Council DC692 Enforcement and Legal Proceedings – Illegal Development

<b>Responsible Business Unit/s</b>	<b>Chief Executive Officer, Development Services</b>
<b>Responsible Officer</b>	<b>Chief Executive Officer, Director Development and Community Services</b>
<b>Affected Business Unit/s</b>	<b>Development Services</b>

<b>Head of Power:</b>	<i>Local Government Act 1995</i>
<b>Express Power to Delegate:</b>	Section 5.42(1)(b)
<b>Delegation No.:</b>	DC692
<b>Delegation Title:</b>	Enforcement and Legal Proceedings – Illegal Development
<b>Legislative Reference of Power:</b>	<i>Planning and Development Act 2005</i> Section 214(2), (3) and (5)
<b>Power or Duty being Delegated:</b>	To issue a direction to a person contravening section 214 of the <i>Planning and Development Act 2005</i> .
<b>Conditions of Delegation:</b>	<ol style="list-style-type: none"> <li>(1) Give a written direction to the owner or any other person undertaking an unauthorised development to stop, and not recommence, the development or that part of the development that is undertaken in contravention of the planning scheme, interim development order or planning control area requirements.</li> <li>(2) Give a written direction to the owner or any other person who undertook an unauthorised development: <ol style="list-style-type: none"> <li>a) to remove, pull down, take up or alter the development; and</li> <li>b) to restore the land as nearly as practicable to its condition immediately before the development started, to the satisfaction of the responsible authority.</li> </ol> </li> <li>(3) Give a written direction to the person whose duty it is to execute work to execute that work where it appears that delay in the execution of the work to be executed under a planning scheme or interim development order would prejudice the effective operation of the planning scheme or interim development order.</li> </ol>
<b>Delegated To</b>	<p>Officers occupying the following positions as determined by the delegation from Chief Executive Officer to Officers.</p> <ul style="list-style-type: none"> <li>• Director Development and Community Services</li> <li>• Manager Development Services</li> </ul>

Delegation Number: DC692

Council Adoption: 26/03/24

Reviewed/Modified:

Relevant Management Practice: N/A

Relevant Policy: N/A

Relevant Delegation: N/A



## Delegation from Council DC511 Partial Closure of a Thoroughfare for Repair or Maintenance

Responsible Business Unit/s	<a href="#">Programs Delivery Engineering Services</a>
Responsible Officer	Manager <a href="#">Programs Delivery Engineering Services</a>
Affected Business Unit/s	Infrastructure Services
Head of Power:	<a href="#">Local Government Act 1995</a>
Express Power to Delegate:	Section 5.42
Delegation No.:	DC511
Delegation Title:	Partial Closure of a Thoroughfare for Repair or Maintenance
Legislative Reference of Power:	<a href="#">Section 3.50, 3.50A and 3.51</a>
Power or Duty being Delegated:	The authority to allow for the partial and temporary closure of a thoroughfare for the purpose of carrying out repairs or maintenance <del>under section 3.50 and 3.50A of the Local Government Act 1995.</del>
Conditions of Delegation:	<p>(a) The closure is unlikely to have a significant adverse impact on users of the thoroughfare; and</p> <p>(b) Written notice of the partial closure will be given to the occupier of any property who gains access to the property from that part of the thoroughfare which is to be closed.</p>
Delegated To	Chief Executive Officer

Delegation Number: DC511

Council Adoption: 26/03/08

Reviewed/Modified: 03/10, 02/11, 03/13, 03/14, 03/15, 03/16, 11/16,  
12/17, 03/19, 08/21, 03/22, 03/23

Relevant Management Practice: N/A

Relevant Policy: N/A

Relevant Delegation: N/A

## Delegation from Council DC603 Investment of Surplus Funds

Responsible Business Unit/s	Chief Executive Officer
Responsible Officer	Chief Executive Officer
Affected Business Unit/s	Financial Services

Head of Power:	<a href="#">Local Government Act 1995</a>
Express Power to Delegate:	Section 5.42
Delegation No.:	DC603
Delegation Title:	Investment of Surplus Funds
Legislative Reference of Power:	<a href="#">Section 6.10 and 6.14 (1)</a> Regulation 19 of the Local Government (Financial Management) Regulations 1996)
Power or Duty being Delegated:	The authority to invest money held in the Municipal Fund or the Trust Fund that is not for the time being required for any other purpose, <a href="#">in accordance with section 6.14 of the Local Government Act 1995 and regulation 19 of the Local Government (Financial Management) Regulations 1996.</a>
Conditions of Delegation:	(a) the funds may be invested in any of the Australian Prudential Regulation Authority regulated and listed, Authorised Deposit-taking Institutions (ADIs) being corporations as authorised under the Banking Act 1959. ADIs include the following institutions: <ul style="list-style-type: none"> <li>• Banks,</li> <li>• Building Societies, and</li> <li>• Credit Unions.</li> </ul> (b) the funds may only be invested in those authorised financial instruments which are set out in Policy P603 - Investment of Surplus Funds.
Delegated To	Chief Executive Officer

Delegation Number: DC603

Council Adoption: 27/03/07

Reviewed/Modified: 08, 03/10, 02/11, 03/12, 03/13, 03/14, 03/15, 03/16, 06/18, 03/19, 08/21, 03/22, 03/23

Relevant Management Practice: M603 Investment Procedures

Relevant Policy: P603 Investment of Surplus Funds

Relevant Delegation: N/A

## Strategic Direction Leadership

### Delegation from Council DC679 Administer the City's Local Laws

Responsible Business Unit/s	Chief Executive Officer
Responsible Officer	Chief Executive Officer
Affected Business Unit/s	All business units

Head of Power:	<i>Local Government Act 1995</i>
Express Power to Delegate:	Section 5.42
Delegation No.:	DC679
Delegation Title:	Administer the City's Local Laws
Legislative Reference of Power:	<a href="#">Section 3.18 (1)</a>
Power or Duty being Delegated:	The authority to administer the City's local laws and to do all other things that are necessary or convenient to be done for or in connection with performing the functions of the City <a href="#">under section 3.18 of the Local Government Act 1995</a> .
Conditions of Delegation:	Not Applicable
Delegated To	Chief Executive Officer

Delegation Number: DC679

Relevant Management Practice: N/A

Council Adoption: 26/03/08

Relevant Policy: N/A

Reviewed/Modified: 03/10, 02/11, 03/12, 03/13, 03/14, 03/15, 03/16, 03/17, 03/18, 03/19, 08/21, 03/22, 03/23

Relevant Delegation: N/A

## Strategic Direction *Environment (Built and Natural)*

### Delegation from Council DC690 Local Planning Scheme No.7

Responsible Business Unit/s	Chief Executive Officer, Development Services
Responsible Officer	Chief Executive Officer, Director Development and Community Services
Affected Business Unit/s	Development Services

Head of Power:	<a href="#">Planning and Development (Local Planning Schemes) Regulations 2015</a>
Express Power to Delegate:	Planning and Development (Local Planning Schemes) Regulations 2015 Schedule 2 (Deemed Provisions) <a href="#">Cl 82 &amp; 83</a>
Delegation No.:	DC690
Delegation Title:	Local Planning Scheme No. 7
Legislative Reference of Power:	<a href="#">Planning and Development (Local Planning Schemes) Regulations 2015 - Clause 83(1)-(3)</a>
Power or Duty being Delegated:	The exercise of any of the City's powers or the discharge of any of the City's duties under the Planning and Development (Local Planning Schemes) Regulations 2015, other than this power of delegation.
Conditions of Delegation:	The exercise of these powers and duties is subject to the conditions outlined in <b>Schedule 1</b> which is attached to this instrument of delegation.
Delegated To	Officers occupying the following positions as determined by the delegation from Chief Executive Officer to Officers. <ul style="list-style-type: none"> <li>• Director Development and Community Services</li> <li>• Manager Development Services</li> <li>• Coordinator Urban Planning</li> <li>• Senior Urban Planner</li> </ul>

Delegation Number: DC690

Council Adoption: 26/03/24

Reviewed/Modified:

Relevant Management Practice: N/A

Relevant Policy: N/A

Relevant Delegation: N/A



## SCHEDULE 1

### CONDITIONS OF DELEGATION

The exercise of power under delegation DC690 is subject to the following conditions:

#### 1. **Specific Uses**

This power of delegation does not extend to approving development applications relating to the following uses:

- (a) Child Care Premises.
- (b) New Residential Aged Care Facilities.
- (c) Residential Building.
- (d) Telecommunications Infrastructure that is not classified as a low-impact facility under the *Telecommunications Act 1997*.
- (e) Holiday house and Holiday accommodation.
- (f) Non-residential 'A' uses within the Residential zone, where objections are received during advertising.
- (g) Use not listed.
- (h) Change to a Non-Conforming Use.

#### 2. **Major developments**

This power of delegation does not extend to approving development applications in the following categories:

- (a) Non-residential development which, in the opinion of the delegated officer, is likely to have a significant impact on the City;
- (b) Residential development which is 9.0 metres or higher, or comprises 10 or more dwellings;
- (c) Development of the kind referred to in items (a) and (b) above, comprising a mixture of non-residential and residential components; and
- (d) Development not of the kind referred to in items (a) to (c) above, which, in the opinion of the delegated officer, is contentious and is the subject of significant community interest.

#### 3. **Developments involving the exercise of a discretionary power**

This power of delegation does not extend to approving development applications involving the exercise of a discretionary power in the following categories:

- (a) Applications which require an assessment of significant obstruction of views in accordance with the Salter Point escarpment Local Planning Policy.
- (b) Applications which, in the opinion of the delegated officer, represent a significant departure from the Scheme, or relevant State and Local Planning Policies.
- (c) Applications for Heritage Listed properties or within a Heritage Area except, in the opinion of the delegated officer, the proposal is minor in nature.
- (d) Applications on or involving City owned or managed land by a private entity which propose significant works or a change of land use; and
- (e) Applications for illuminated signage opposite (directly or diagonally) to or adjoining a residential zone.

#### 4. **Applications previously considered by Council**

This delegation does not extend to development applications previously determined by Council. All subsequent applications relating to the same proposal are to be presented to Council for determination unless in the opinion of a delegated officer, it is of a minor nature or satisfies the requirements of the planning framework.

#### 5. **Amenity Impact**

In considering any application for development approval, the delegated officer shall take into consideration the impact of the proposal on the general amenity of the area. If, in the opinion of the delegated officer, any

## Strategic Direction Leadership

### Delegation from Council DC703 Minor Amendments to Delegations Register and Policies

Responsible Business Unit/s	Chief Executive Officer
Responsible Officer	Chief Executive Officer
Affected Business Unit/s	Governance
Head of Power:	<a href="#">Local Government Act 1995</a>
Express Power to Delegate:	Section 5.42 and 5.44 of the <a href="#">Local Government Act 1995</a>
Delegation No.:	DC703
Delegation Title:	Minor Amendments to Delegations Register and Policies
Legislative Reference of Power:	<a href="#">Section 5.42</a>
Power or Duty being Delegated:	The delegate is authorised to make amendments to format, spelling, grammar, titling, responsible/affected business units/officers and minor errors within the text of Delegations and Policies that have already been endorsed by Council.
Conditions of Delegation:	Such changes must not alter the intent of the documents
Delegated To	Chief Executive Officer

## Strategic Direction Environment (Built and Natural)

### Delegation from Council DC370 Approve or Refuse Granting of a Building Permit

Responsible Business Unit/s	Development Services
Responsible Officer	Manager Development Services, <del>Principal Senior</del> Building Surveyor
Affected Business Unit/s	Development Services

Head of Power:	<a href="#">Building Act 2011</a>
Express Power to Delegate:	Section 127(1) <del>and 127(3)</del>
Delegation No.:	DC370
Delegation Title:	Approve or Refuse Grant of a Building Permit
Legislative Reference of Power:	<a href="#">Building Act 2011 Section 18, 20 22, 23 and 27</a> <a href="#">Building Regulations 2012 Regulation 23, 24 and 26</a>
Power or Duty being Delegated:	The authority to grant or refuse to grant building permits <del>under section 20 &amp; 22 of the Building Act 2011.</del>
Conditions of Delegation:	<ul style="list-style-type: none"> <li>Keep a register in the approved form of all building permits granted by the <del>Local Authority, local government.</del></li> <li>Make the register available for inspection by members of the public during normal office hours.</li> <li>Keep in the manner and for the prescribed period such of the prescribed documents that comprise, accompany, are provided for in, are issued as a result of, or otherwise relate to the building or incidental structure.</li> <li><del>Give the Building Commissioner prescribed information for inclusion in the annual report submitted under the Financial Management Act 2006 Part 5 by the accountable authority, as defined in section 3 of that Act, of the Department as defined in the Building Services (Complaint Resolution and Administration) Act 2011 section 3.</del></li> <li><del>A delegation of a special permit authority's powers or duties may be only to:</del> <ul style="list-style-type: none"> <li><del>An employee of the special permit authority (s127(2)); or</del></li> <li><del>a person employed by the local government under s5.36 of the Local Government Act 1995.</del></li> </ul> </li> <li>Allow interested persons to inspect a building record <del>and provide to the interested person a copy of the building record.</del></li> </ul>
Delegated To	<del>Principal Senior Building Surveyor</del> Chief Executive Officer Director Development and Community Services Manager Development Services <del>Senior Building Surveyor</del> <del>Manager Governance</del> Assistant Building Surveyor

Delegation Number:	DC370	Relevant Management Practice:	N/A
Council Adoption:	27/11/2012	Relevant Policy:	N/A
Reviewed/Modified:	03/10, 02/11, 03/12, 07/12, 11/12, 03/13, 07/13, 03/14, 03/15, 03/16, 06/17, 03/19, 08/21, 03/22, 03/23	Relevant Delegation:	N/A



## Strategic Direction

### Environment (Built and Natural)

#### Delegation from Council DC371 Approve or Refuse Granting of a Demolition Permit

Responsible Business Unit/s	Development Services
Responsible Officer	Manager Development Services, <del>Senior Principal</del> Building Surveyor
Affected Business Unit/s	Development Services

Head of Power:	<a href="#">Building Act 2011</a>
Express Power to Delegate:	Section 127 (1)
Delegation No.:	DC371
Delegation Title:	Approve or Refuse Granting of a Demolition Permit
Legislative Reference of Power:	<a href="#">Building Act 2011 Section 18, 21, 22, 27(1) and 27(3)</a> <a href="#">Building Regulations 2012 Regulation 23, 24 and 26</a>
Power or Duty being Delegated:	The authority to grant or refuse to grant building permits <del>under section 21 &amp; 22 of the Building Act 2011.</del>
Conditions of Delegation:	<ul style="list-style-type: none"> <li>Keep a register in the approved form of all demolition permits made by Local Authority.</li> <li>Make the register available for inspection by members of the public during normal office hours.</li> <li>Keep in the manner and for the prescribed period such of the prescribed documents that comprise, accompany, are provided for in, are issued as a result of, or otherwise relate to the building or incidental structure</li> <li>Give the Building Commissioner prescribed information for inclusion in the annual report submitted under the Financial Management Act 2006 Part 5 by the accountable authority, as defined in section 3 of that Act, of the Department as defined in the Building Services (Complaint Resolution and Administration) Act 2011 section 3.</li> <li><del>Allow interested persons to inspect a building record and provide to the interested person a copy of a building record.</del></li> <li><del>A delegation of a special permit authority's powers or duties may be only to:</del> <ul style="list-style-type: none"> <li><del>An employee of the special permit authority (s127(2)); or</del></li> <li><del>a person employed by the local government under s5.36 of the Local Government Act 1995.</del></li> </ul> </li> </ul>
Delegated To	<del>Principal Senior Building Surveyor</del> Chief Executive Officer Director Development and Community Services Manager Development Services <del>Senior Building Surveyor</del> <del>Manager Governance</del> Assistant Building Surveyor

Delegation Number:	DC371	Relevant Management Practice:	N/A
Council Adoption:	27/11/2012	Relevant Policy:	N/A
Reviewed/Modified:	03/10, 02/11, 03/12, 07/12, 11/12, 03/13, 07/13, 03/14, 03/15, 03/16, 06/17, 03/19, 08/21, 03/22, 03/23	Relevant Delegation:	N/A

## Strategic Direction Environment (Built and Natural)

### Delegation from Council DC372 Grant, or Refuse to Grant Occupancy Permits or Building Approval Certificates

Responsible Business Unit/s	Development Services
Responsible Officer	Manager Development Services, <del>Principal Senior</del> Building Surveyor
Affected Business Unit/s	Development Services

Head of Power:	<a href="#">Building Act 2011</a>
Express Power to Delegate:	Section 127 (1) <del>and 127(3)</del>
Delegation No.:	DC372
Delegation Title:	Grant, or Refuse to Grant Occupancy Permits or Building Approval Certificates
Legislative Reference of Power:	<a href="#">Section 55, 58, 62(1); 62(3)</a>
Power or Duty being Delegated:	The authority to grant, modify or refuse to grant occupancy permits or building approval certificates <del>under section 58 of the Building Act 2011.</del>
Conditions of Delegation:	<ul style="list-style-type: none"> <li>Keep a register in the approved form of all occupancy permits and building approval certificates made by the Local Authority.</li> <li>Make the register available for inspection by members of the public during normal office hours.</li> <li>Keep in the manner and for the prescribed period such of the prescribed documents that comprise, accompany, are provided for in, are issued as a result of, or otherwise relate to the building or incidental structure.</li> <li><del>Give the Building Commissioner prescribed information for inclusion in the annual report submitted under the <i>Financial Management Act 2006</i>-Part 5 by the accountable authority, as defined in section 3 of that Act, of the Department as defined in the <i>Building Services (Complaint Resolution and Administration) Act 2011</i> section 3.</del></li> <li><del>A delegation of a special permit authority's powers or duties may be only to:</del> <ul style="list-style-type: none"> <li><del>An employee of the special permit authority (s127(2)); or</del></li> <li><del>a person employed by the local government under s5.36 of the <i>Local Government Act 1995</i>.</del></li> </ul> </li> <li>Allow interested persons to inspect a building record <del>and provide to the interested person a copy of a building record.</del></li> </ul>
Delegated To	<del>Principal Senior Building Surveyor</del> Chief Executive Officer Director Development and Community Services Manager Development Services <del>Senior Building Surveyor</del> <del>Manager Governance</del> Assistant Building Surveyor

Delegation Number:	DC372	Relevant Management Practice:	N/A
Council Adoption:	27/11/2012	Relevant Policy:	N/A
Reviewed/Modified:	03/10, 02/11, 03/12, 07/12, 11/12, 03/13, 07/13, 03/14, 03/15, 03/16, 06/17, 03/19, 08/21, 03/22, 03/23	Relevant Delegation:	N/A



## Strategic Direction

### Environment (Built and Natural)

#### Delegation from Council DC373

#### Approve or refuse an Extension of the Duration for Occupancy Permits or Building Approval Certificates

Responsible Business Unit/s	Development Services
Responsible Officer	Manager Development Services, <del>Principal Senior</del> Building Surveyor
Affected Business Unit/s	Development Services

Head of Power:	<a href="#">Building Act 2011</a>
Express Power to Delegate:	Section 127 (1)
Delegation No.:	DC373
Delegation Title:	Approve or refuse an Extension of the Duration for Occupancy Permits or Building Approval Certificates
Legislative Reference of Power:	<del><a href="#">Building Act 2011</a></del> <a href="#">Section 65(4)</a> <del>and <a href="#">Building Regulations 2012</a></del> <a href="#">Regulation 40</a>
Power or Duty being Delegated:	The authority to grant, modify or refuse to grant occupancy permits or building approval certificates <del>under section 58 of the <a href="#">Building Act 2011</a>.</del>
Conditions of Delegation:	<ul style="list-style-type: none"> <li>Keep a register in the approved form of all occupancy permits and building approval certificates made by the Local Authority.</li> <li>Make the register available for inspection by members of the public during normal office hours.</li> <li>Keep in the manner and for the prescribed period such of the prescribed documents that comprise, accompany, are provided for in, are issued as a result of, or otherwise relate to the building or incidental structure.</li> <li><del>Give the Building Commissioner prescribed information for inclusion in the annual report submitted under the Financial Management Act 2006 Part 5 by the accountable authority, as defined in section 3 of that Act, of the Department as defined in the Building Services (Complaint Resolution and Administration) Act 2011 section 3.</del></li> <li><del>A delegation of a special permit authority's powers or duties may be only to:</del> <ul style="list-style-type: none"> <li><del>An employee of the special permit authority (s127(2)); or</del></li> <li><del>a person employed by the local government under s5.36 of the <a href="#">Local Government Act 1995</a>.</del></li> </ul> </li> <li><del>Allow interested persons to inspect a building record, and provide to the interested person a copy of a building record.</del></li> </ul>
Delegated To	<del>Principal Senior Building Surveyor</del> <del>Chief Executive Officer</del> <del>Director Development and Community Services</del> Manager Development Services <del>A Senior Building Surveyor</del> <del>Assistant Building Surveyor</del>

Delegation Number:	DC353	Relevant Management Practice:	N/A
Council Adoption:	26/03/2008	Relevant Policy:	N/A
Reviewed/Modified:	03/10, 02/11, 03/12, 03/13, 07/13, 03/14, 03/15, 03/16, 06/17, 03/19, 08/21, 03/22, 03/23	Relevant Delegation:	N/A

## Strategic Direction

### Environment (Built and Natural)

#### Delegation from Council DC374

#### Appoint Authorised Officers for the purposes of the *Building Act 2011*

Responsible Business Unit/s	Development Services
Responsible Officer	Manager Development Services, Principal Building Surveyor
Affected Business Unit/s	Development Services

Head of Power:	<a href="#">Local Government Act 1995</a> <a href="#">Building Act 2011</a>
Express Power to Delegate:	<a href="#">Local Government Act 1995</a> Section 5.42 <a href="#">1(b)</a> <a href="#">Building Act 2011 – Section 127 (1) and (3)</a>
Delegation No.:	DC374
Delegation Title:	Appoint Authorised Officers for the purposes of the Building Act 2011
Legislative Reference of Power:	<a href="#">Building Act 2011 Section 96(3) and 99(3)</a> <del><a href="#">Building Act 2011 – Section 127</a></del> <a href="#">Building Regulations 2012 – 70(1) and (2)</a>
Power or Duty being Delegated:	The authority to grant, modify or refuse to grant occupancy permits or building approval certificates <del>under section 58 of the Building Act 2011.</del>
Conditions of Delegation:	<a href="#">1) Each person designated as an authorised person must have an identity card.</a> <del><a href="#">1)2)</a></del> Delegations exercised are to be recorded in the City's record management system. <del>Not Applicable</del>
Delegated To	Chief Executive Officer

Delegation Number:

DC374

Relevant Management Practice:

N/A

Council Adoption:

26/03/2008

Relevant Policy:

N/A

Reviewed/Modified:

03/10, 02/11, 03/12, 03/13, 07/13, 03/14, 03/15, 03/16, 06/17, 03/19, 08/21, 03/22, 03/23

Relevant Delegation:

N/A

## Strategic Direction

### Environment (Built and Natural)

#### Delegation from Council DC375 Issue or Revoke Building Orders

Responsible Business Unit/s	Development Services
Responsible Officer	Manager Development Services, <del>Principal Senior</del> Building Surveyor
Affected Business Unit/s	Development Services
Head of Power:	<a href="#">Building Act 2011</a>
Express Power to Delegate:	Section 127(1)
Delegation No.:	DC375
Delegation Title:	Issue or Revoke Building Orders
Legislative Reference of Power:	<a href="#">Section 110 (1), 111(1), 117 (1), 117(2), 118(2), 118(3) and 133(1).</a>
Power or Duty being Delegated:	<p>The authority to issue or revoke building orders <del>under section 110 and 117 of the Building Act 2011.</del></p> <p><a href="#">Authority to give notice of a proposed building order and consider submissions received in response and determine actions.</a></p> <p><a href="#">If there is non-compliance with a building order, authority to cause an authorised person to:</a></p> <p><a href="#">(a) take any action specified in the order; or</a></p> <p><a href="#">(b) commence or complete any work specified in the order; or</a></p> <p><a href="#">(c) if any specified action was required by the order to cease, to take such steps as are reasonable to cause the action to cease.</a></p> <p><a href="#">Authority to take court action to recover as a debt, reasonable costs and expense incurred in doing anything in regard to non-compliance with a building order.</a></p> <p><a href="#">Authority to specify a way in which an outward facing side of a particular close/boundary wall must be finished off.</a></p> <p><a href="#">Authority to initiate a prosecution for non-compliance with a building order.</a></p>
Conditions of Delegation:	<p>Keep a register in the approved form of all building orders issued by the Local Authority.</p> <p><a href="#">A delegation of a special permit authority's powers or duties may be only to:</a></p> <ul style="list-style-type: none"> <li><a href="#">○ An employee of the special permit authority (s127(2)); or</a></li> <li><a href="#">○ a person employed by the local government under s5.36 of the Local Government Act 1995.</a></li> </ul>
Delegated To	<p><del>Principal Senior Building Surveyor</del></p> <p>Chief Executive Officer</p> <p>Director Development &amp; <del>and</del> Community Services</p> <p>Manager Development Services</p> <p><del>Senior Building Surveyor</del> <del>Manager Governance</del></p> <p>Assistant Building Surveyor</p>



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Delegation Number:	DC375	Relevant Management Practice:	N/A
Council Adoption:	26/03/2008	Relevant Policy:	N/A
Reviewed/Modified:	03/10, 02/11, 03/12, 03/13, 07/13, 03/14, 03/15, 03/16, 06/17, 03/19, 08/21, 03/22, 03/23	Relevant Delegation:	N/A

## Strategic Direction

### *Environment (Built and Natural)*

#### Delegation from Council DC376

#### Infringement Notices under the Building Regulations 2012

Responsible Business Unit/s	Development Services
Responsible Officer	Director Development Services
Affected Business Unit/s	Development Services
Head of Power:	<a href="#">Local Government Act 1995</a>
Express Power to Delegate:	<a href="#">Section 5.42</a>
Delegation No.:	DC376
Delegation Title:	Infringement Notices under the Building Regulations 2012
Legislative Reference of Power:	<a href="#">Local Government Act 1995 – Section 9.10, 9.16, 9.19 and 9.20</a> <a href="#">Building Regulations 2012 – Regulation 70 (1) and (2)</a>
Power or Duty being Delegated:	<a href="#">The authority to appoint 'authorised officers' for the purposes of issuing Building Act 2011 infringement notices in accordance with Regulation 70(2) of the Building Regulations 2012 and section 6 (b) of the Criminal Procedures Act 2004.</a> The authority <a href="#">to</a> extend the time to pay or withdraw infringement notices.
Conditions of Delegation:	Not Applicable
Delegated To	<a href="#">Chief Executive Officer</a> Director Development and Community Services Manager Development Services

Delegation Number: DC376

Relevant Management Practice: N/A

Council Adoption: 15/10/2019

Relevant Policy: N/A

Reviewed/Modified : 08/21, 03/22, 03/23

Relevant Delegation: N/A

## Delegation from Council DC602

### Authority to Make Payments from the Municipal and Trust Funds

Responsible Business Unit/s	Chief Executive Officer
Responsible Officer	Chief Executive Officer
Affected Business Unit/s	All Business Units

Head of Power:	<u>Local Government Act 1995</u>
Express Power to Delegate:	Section 5.42
Delegation No.:	DC602
Delegation Title:	Authority to Make Payments from the Municipal and Trust Funds
Legislative Reference of Power:	<u>Section 6.7.(2), and 6.9(2),(3)(a),(4), and 6.10(d) of the Local Government Act 1995</u> <u>Regulation 12 (1)(a) of the Local Government (Financial Management) Regulations 1996</u>
Power or Duty being Delegated:	The authority to make payments on behalf of the City from the Municipal Fund and the Trust Fund, <del>pursuant to Sections 6.7 and 6.9 of the Act and Regulation 12 of the Local Government (Financial Management) Regulations 1996.</del>
Conditions of Delegation:	Before a payment is made, the following procedure must be followed: <u>(a) (a) Expenditure must be previously approved by Council and be included in the annual budget;</u> <u>(b) Regulation 5(1)(e), 11, 12, 13 and 13A of the Local Government (Financial Management) Regulations 1996 must be complied with.</u> <u>(c) Monthly reporting to Council is to be in accordance with Regulation 13.</u> <u>(d) The CEO's authority to make payments is unlimited, subject to annual budget limitations.</u> <u>(e) This authority pertains to payments for EFT transactions, including Creditors and Payroll, utility providers,</u> <u>(f) Investments and transfers between trust and municipal funds.</u> <del>(a)(g)</del> <u>This authority includes the lodgement of Employees' Superannuation payments.</u> <del>(b)</del> <u>Each expenditure item must have correct authorisation in accordance with the parameters of the DM605 Attachment 2—Purchasing Authority Limits Matrix; and</u> <del>(b)(h)</del> <u>(e) Expenditure due for payment must be accompanied by sufficient documentation as to allow the signatories to confirm correct procedures have been followed.</u>
Delegated To	Chief Executive Officer

Delegation Number:	DC602	Relevant Management Practice:	N/A
Council Adoption:	27/03/07	Relevant Policy:	
Reviewed/Modified:	09/08, 03/10, 02/11, 03/12, 03/13, 03/14, 03/15, 03/16, 03/17, 06/18, 03/19, 08/21, 03/22, 03/23	Relevant Delegation:	DM602 Authority to make payments from the Municipal and Trust Funds



## Strategic Direction Leadership

### Delegation from Council DC607

#### ~~Acceptance of~~ Tenders /E-Quotes/Common Use Agreements

Responsible Business Unit/s	All business units
Responsible Officer	Chief Executive Officer
Affected Business Unit/s	All business units

Head of Power:	<a href="#">Local Government Act 1995</a>
Express Power to Delegate:	<a href="#">Section 5.42</a>
Delegation No.:	DC607
Delegation Title:	<del>Acceptance of</del> Tenders /E-Quotes/Common Use Agreements
Legislative Reference of Power:	<a href="#">Section 3.57 Local Government Act 1995</a> and <a href="#">Local Government (Functions and General) Regulations 1996 Part 4 r. 11-, r.13, r.14, r.18, r.20, r.21Ar. 18 (4) of the Local Government (Functions and General) Regulations 1996</a>
Power or Duty being Delegated:	<p><a href="#">a) Authority to call tenders [F&amp;G r.11(1)].</a></p> <p><a href="#">b) Authority to determine not to call a public tender as required under r11(1), if an exemption exists under r11(2). [F&amp;G r.11(2)].</a></p> <p><a href="#">c) Authority to invite tenders although not required to do so [F&amp;G r.13].</a></p> <p><a href="#">d) Authority to determine in writing, before tenders are called, the criteria for acceptance of tenders [F&amp;G r.14(2a)].</a></p> <p><a href="#">e) Authority to determine the information that is to be disclosed to those interested in submitting a tender [F&amp;G r.14(4)(a)].</a></p> <p><a href="#">f) Authority to vary tender information after public notice of invitation to tender and before the close of tenders, taking reasonable steps to ensure each person who has sought copies of the tender information is provided notice of the variation [F&amp;G r.14(5)].</a></p> <p><a href="#">g) Authority to evaluate tenders, by written evaluation, and decide which is the most advantageous [F&amp;G r.18(4)].</a></p> <p><a href="#">h) Authority to accept tenders, only within the \$value detailed as a condition on this Delegation, or reject tenders as per the conditions on this Delegation and in accordance with the requirements of the Functions and General Regulations [F&amp;G r.18(2) and (4)].</a></p>

	<p><u>enter into minor variations with the successful tenderer before entering into a contract [F&amp;G r.20(1) and (3)].</u></p> <p><u>j) Authority to seek clarification from tenderers in relation to information contained in their tender submission [F&amp;G r.18(4a)].</u></p> <p><u>k) Authority to decline any tender [F&amp;G r.18(5)].</u></p> <p><u>l) If the chosen tenderer is unable or unwilling to form a contract OR the minor variation cannot be agreed with the successful tenderer, so that the tenderer ceases to be the chosen tenderer, authority to choose the next most advantageous tender to accept [F&amp;G r.20(2)]</u></p> <p><u>m) Authority to accept another tender where within 6-months of either accepting a tender, a contract has not been entered into OR the successful tenderer agrees to terminate the contract [F&amp;G r.18(6) &amp; (7)]</u></p> <p><u>In accordance with sections 3.57 of the Local Government Act 1995, and Part 4 of the Local Government (Functions and General) Regulations 1996 The authority to accept:</u></p> <p><u>All tenders to a maximum value of \$250,000.00 (exclusive of GST); and</u></p> <p><u>Undertake purchases of goods and services which are, or expected to be up to the value of up to \$500,000 (exclusive of GST) where the supply of products or services is procured through the Western Australian Local Government Association (WALGA), State or Commonwealth Governments or any of its agencies that provide preferred supplier contracts or arrangements.</u></p>
<b>Conditions of Delegation:</b>	<p><u>The authority to accept:</u></p> <p><u>a) All tenders to a maximum value of <del>\$250,000.00</del> \$500,000 (exclusive of GST); and</u></p> <p><u>b) Undertake purchases of goods and services which are, or expected to be up to the value of up to <del>\$700,000</del> \$500,000 (exclusive of GST) where the supply of products or services is procured through the Western Australian Local Government Association (WALGA), State or Commonwealth Governments or any of its agencies that provide preferred supplier contracts or arrangements.</u></p> <p>Acceptance of tender is conditional upon the Chief Executive Officer being satisfied that -</p> <p>a) The tender process has been conducted in accordance with the Act, Regulations, the City's Policies and Management Practices;</p> <p>b) The specifications set out in the tender match the specifications of the Request for Tender;</p> <p>c) The tender represents the best overall value for the City; and</p> <p><u>d) The tender is within budget.</u></p>

Delegation Number: DC607

Relevant Management Practice: M607 Tenders and Expressions of Interest

Council Adoption: 27/03/07

Relevant Policy: P607 Tenders and Expressions of Interest

Reviewed/Modified: 09/08, 03/10, 02/11, 03/12, 03/13, 03/14, 03/15, 03/16, 03/17, 04/18, 03/19, 08/21, 03/22, 03/23

Relevant Delegation: DM607 Acceptance of Tenders

	<p>a) <u>If in the opinion of the delegate the number of tenders received is insufficient as to provide for a reasonable assessment of the merits of the tenders received.</u></p> <p>b) <u>If the delegate decides that it would be disadvantageous to the Local Government to accept any tender.</u></p> <p>c) <u>If on assessment of the tenders received the contract value would exceed the budget provision for the invited service.</u></p> <p>d) <u>If in the opinion of the delegate no person is capable of satisfactorily supplying the requested goods or services</u></p> <p><u>The delegate must ensure that:</u></p> <p>a) <u>The tender process has been carried out in accordance with the Act, the Regulations and the City's Policies and Management Practices.</u></p> <p>a)b) <u>The tenders register records that no Tender was accepted.</u></p>
<b>Delegated To</b>	Chief Executive Officer

Delegation Number: DC607

Relevant Management Practice: M607 Tenders and Expressions of Interest

Council Adoption: 27/03/07

Relevant Policy: P607 Tenders and Expressions of Interest

Reviewed/Modified: 09/08, 03/10, 02/11, 03/12, 03/13, 03/14, 03/15, 03/16, 03/17, 04/18, 03/19, 08/21, 03/22, 03/23

Relevant Delegation: DM607 Acceptance of Tenders

## Strategic Direction Leadership

### Delegation from Council DC609 Leases

Responsible Business Unit/s	All business units
Responsible Officer	Chief Executive Officer
Affected Business Unit/s	All business units

Head of Power:	<u>Local Government Act 1995</u>
Express Power to Delegate:	Section 5.42
Delegation No.:	DC609
Delegation Title:	Leases
Legislative Reference of Power:	Section 3.58 (3)
Power or Duty being Delegated:	<del>In accordance with section 3.58(3) of the Local Government Act 1995,</del> Authority is given to the CEO to enter into agreements to lease property that the City owns or that it controls under a management order which confers the power to lease.
Conditions of Delegation:	<p>The CEO may exercise this power in relation to a lease subject to:</p> <p><u>a)</u> Meeting the requirements of section 3.58 of the <i>Local Government Act 1995</i>;</p> <p><u>b)</u> Meeting the requirements of the <i>Commercial Tenancy (Retail Shops) Agreements Act 1985</i> where applicable;</p> <p><u>a)c)</u> Obtaining Minister for Lands consent pursuant to section 18 of the <i>Land Administration Act 1997</i>, should the property be subject to a management order where applicable;</p> <p><u>b)d)</u> Leases being for a maximum term of <u>five years with a five year option twenty-one years</u> for: -Not for Profit Sporting Organisations, Not for Profit Organisations, Community Associations, Government Bodies, Committees and Associations, <del>and educational and educational</del> institutions; <del>and -and residential homes</del>;</p> <p><u>e)</u> <u>Renewal of an existing Lease commercial lease organisations</u> being for a maximum term of five years.</p> <p><u>Note: -All new commercial organisations leases will be brought to Council for consideration.</u></p> <p><u>c)</u> All new leases for commercial organisations being brought to Council for consideration.</p> <p><u>d)f)</u> Collier Park Village Rental Agreements of less than two years, including changes to the terms, conditions and fees.</p>
Delegated To	Chief Executive Officer



Delegation Number:	DC609	Relevant Management Practice:	M609 Leases and Licences
Council Adoption:	03/05	Relevant Policy:	P609 Leases and Licences
Reviewed/Modified:	06/06, 09/08, 03/10, 02/11, 06/12, 03/13, 03/14, 03/15, 06/16, 03/17, 03/18, 03/19, 03/20, 08/21, 03/22, 03/23	Relevant Delegation:	DM609 Leases and Licences

## Strategic Direction Leadership

### Delegation from Council DC612 Disposal of Surplus Property

Responsible Business Unit/s	Financial Services
Responsible Officer	Chief Executive Officer
Affected Business Unit/s	All Business Units

Head of Power:	<a href="#"><i>Local Government Act 1995</i></a>
Express Power to Delegate:	Section 5.42
Delegation No.:	DC612
Delegation Title:	Disposal of Surplus Property
Legislative Reference of Power:	<a href="#"><i>Section 3.58 (2) &amp; (3), Regulation 30 (3) (a) and (b) of the Local Government (Functions &amp; General)</i></a>
Power or Duty being Delegated:	<p><a href="#">1. Authority to dispose of property to:</a></p> <p><a href="#">(a) to the highest bidder at public auction [s.3.58(2)(a)].</a></p> <p><a href="#">(b) to the person who at public tender called by the local government makes what is considered by the</a></p> <p><a href="#">delegate to be, the most acceptable tender, whether or not it is the highest tenders [s.3.58(2)(b)]</a></p> <p><a href="#">2. Authority to dispose of property by private treaty only in accordance with section 3.58(3) and prior to the disposal, to consider any submissions received following the giving of public notice [s.3.58(3)]. The authority to dispose of property other than land, pursuant to section 3.58 of the Local Government Act 1995, which is considered to be no longer required for the performance of the City's functions and the exercise of its powers.</a></p>
Conditions of Delegation:	<p><a href="#">In accordance with Regulation 30 (3) of the Local Government (Functions &amp; General) Regulations—this delegation only applies to property;</a></p> <p><a href="#">a) —which has a market value of less than \$20,000; or</a></p> <p><a href="#">b) —the entire consideration received by the Local Government for the disposition is used to purchase other property, and where the total consideration for the other property is not more, or worth more, than \$75,000.</a></p> <p><a href="#">1. Disposal of land or building assets is limited to matters specified in the Annual Budget and in any other case, a Council resolution is required.</a></p> <p><a href="#">2. For the purposes of the of leases in accordance with Policy P609 and DC609</a></p> <p><a href="#">3. Exempt Dispositions (as prescribed by Functions and General Regulation 30) are to be undertaken to ensure that the best value return is achieved. Where the property is determined as having a nil market value, then the disposal must ensure environmentally responsible disposal.</a></p>

	<a href="#">4. For the purposes of s5.43(d) disposal of property identified in 1 and 2 above is limited to a maximum value of \$350,000.</a>
<b>Delegated To</b>	Chief Executive Officer

Delegation Number:	DC612	Relevant Management Practice:	N/A
Council Adoption:	27/03/07	Relevant Policy:	
Reviewed/Modified:	09/08, 03/10, 02/11, 03/12, 03/13, 03/14, 03/15, 03/16, 03/17, 06/18, 03/19, 08/21, 03/22, 03/23	Relevant Delegation:	DM612 Disposal of Surplus Property

## Strategic Direction Leadership

### Delegation from Council DC642 Appointment of Acting CEO

Responsible Business Unit/s	Chief Executive Officer
Responsible Officer	Chief Executive Officer
Affected Business Unit/s	All business units

Head of Power:	<u>Local Government Act 1995</u>
Express Power to Delegate:	Section 5.42
Delegation No.:	DC642
Delegation Title:	Appointment of Acting CEO
Legislative Reference of Power:	S5.39(1a) (a)
Power or Duty being Delegated:	Authority to appoint <u>an employee a City Director</u> as Acting CEO <u>when the CEO is absent on leave, under section 5.39(1a) (a) of the Local Government Act 1995.</u>
Conditions of Delegation:	(1) — The CEO may appoint an Acting CEO of up to four weeks and must be satisfied that the Acting CEO is capable of performing the functions of the CEO for the period of absence; and (2) — The Council shall appoint an Acting CEO in any instance where the CEO is to be absent for a period longer than four weeks. <u>Nil.</u>
Delegated To	Chief Executive Officer

Delegation Number:	DC642	Relevant Management Practice:	N/A
Council Adoption:	26/03/08	Relevant Policy:	N/A
Reviewed/Modified:	03/10, 02/11, 03/12, 03/13, 03/14, 03/15, 03/16, 03/17, 03/18, 03/19, 08/21, 03/22, 03/23	Relevant Delegation:	N/A



## Strategic Direction Leadership

### Delegation from Council DC677 *Bush Fires Act 1954*– Local Government Functions

Responsible Business Unit/s	Chief Executive Officer
Responsible Officer	Chief Executive Officer
Affected Business Unit/s	All business units

Head of Power:	<i>Bush Fires Act 1954</i>
Express Power to Delegate:	Section 48
Delegation No.:	DC677
Delegation Title:	<i>Bush Fires Act 1954</i> – Local Government Functions
Legislative Reference of Power:	<a href="#">Section 38 (1)</a>
Power or Duty being Delegated:	The authority to form any power or duty of the ‘local government’ under the <i>Bush Fires Act 1954</i> . <a href="#">The authority to appoint persons to be Bush Fire Control Officers for the purposes of the <i>Bush Fires Act 1954</i>.</a>
Conditions of Delegation:	Not applicable
Delegated To	Chief Executive Officer

Delegation Number:	DC677	Relevant Management Practice:	N/A
Council Adoption:	26/03/2019	Relevant Policy:	N/A
Reviewed/Modified:	08/21, 03/22, 03/23	Relevant Delegation:	N/A

## Strategic Direction Leadership

### Delegation from Council DC685 Inviting ~~Tenders~~ or Expressions of Interest

Responsible Business Unit/s	Chief Executive Officer
Responsible Officer	Chief Executive Officer
Affected Business Unit/s	Chief Executive Officer
Head of Power:	<a href="#">Local Government Act 1995</a>
Express Power to Delegate:	Section 5.42
Delegation No.:	DC685
Delegation Title:	Inviting Tenders or Expression of Interests
Legislative Reference of Power:	Sections 3.57 <del>and 3.58</del> Local Government (Functions and General) Regulations 1996 <del>Part 4 –</del> Regulation <del>21, 22 and 23</del>
Power or Duty being Delegated:	<del>In accordance with section 3.57 and 3.58 of the Local Government Act 1995 and Part 4 of the Local Government (Functions &amp; General) Regulations 1996,</del> <del>Authority is conferred on the delegate to invite tenders or to seek expressions of interest for the provision of goods and services to the City and for the disposal of property.</del> <del>1. Authority to determine when to seek Expressions of Interest and to invite Expressions of Interest for the supply of goods or services [F&amp;G r.21].</del> <del>2. Authority to consider Expressions of Interest which have not been rejected and determine those which are capable of satisfactorily providing the goods or services, for listing as acceptable tenderers [F&amp;G r.23].</del>
Conditions of Delegation:	<del>Not Applicable</del> <del>Compliance with Regulation 21.</del> <del>Compliance with City Policy P607.</del> <del>The tenders register records the required details regarding Expressions of Interest with reference to the Local Government (Functions and General) Regulations 1996, Regulation 17(2).</del>
Delegated To	Chief Executive Officer

Delegation Number: DC685  
Council Adoption: 27/03/07  
Reviewed/Modified: 09/08, 03/10, 02/11, 03/12, 03/13, 03/14, 03/15, 03/16, 03/17, 03/18, 06/18, 03/19, 08/21, 03/22, 03/23

Relevant Management Practice: M607 Tenders and Expressions of Interest  
Relevant Policy: P607 Tenders and Expression of Interest  
Relevant Delegation: DM685 Inviting Tenders & Expressions of Interest

## Strategic Direction 1

### Community

#### Delegation from Council DC102 Community Funding Program

Responsible Business Unit/s	Chief Executive Officer
Responsible Officer	Chief Executive Officer
Affected Business Unit/s	Chief Executive Officer

Head of Power:	<i>Local Government Act 1995</i>
Express Power to Delegate:	Section 5.42
Delegation No.:	DC102
Delegation Title:	Community Funding Program
Legislative Reference of Power	Section 5.42
Power or Duty being Delegated:	To approve funding requests submitted under the Community Funding Program in accordance with Policy 102: Community Funding Program and Management Practice 102: Community Funding Program.
Conditions of Delegation:	<p>The types of funding available are:</p> <ul style="list-style-type: none"> <li>Level 1: Community Partnerships – The City may enter into partnerships with organisations that intend to deliver programs and services that will contribute and assist in meeting the objectives of the City’s Strategic Community Plan.</li> <li>Level 2: Community Grants – These grants provide assistance for minor non-recurrent projects that contribute to community development in the City of South Perth. The City will assess these opportunities as they arise.</li> <li>Level 3: Individual Development Grants – These grants are open to residents of the City of South Perth who have been selected to represent the state or nation in interstate or international championships, competitions or significant cultural, academic or community service programs. The grant is for travel and/or accommodation costs only and is set at a maximum of \$200 for interstate travel and \$300 for international travel.</li> </ul>
Delegated To	Chief Executive Officer

Delegation Number: DC102

Council Adoption: 26/06/2018

Reviewed/Modified: 03/19, 08/21, 03/22, 03/23

Relevant Management Practice:

M102 Community Funding Program

Relevant Policy:

P102 Community Funding Program

Relevant Delegation:

N/A

## Strategic Direction Community

### Delegation from Council DC115 Granting Fee Waiver – City Reserves and Facilities

Responsible Business Unit/s	Chief Executive Office
Responsible Officer	Chief Executive Officer
Affected Business Unit/s	Chief Executive Officer

Head of Power:	<i>Local Government Act 1995</i>
Express Power to Delegate:	Section 5.42
Delegation No.:	DC115
Delegation Title:	Granting Fee Waiver – City Reserves and Facilities
Legislative Reference of Power:	Section 6.12 - (1)(b), (1)(c) and 3
Power or Duty being Delegated:	The delegate is authorised under section 6.12(1)(b), 6.12(1)(c) and 6.12(3) of the <i>Local Government Act 1995</i> to grant full or partial concessions of fees outlined in the Schedule of Fees and Charges, in relation to the use and hire of City reserves and facilities by community groups and others; with particular reference to assessing requests for hire fee waivers or reductions.
Conditions of Delegation:	<p><b>The organisation must be:</b></p> <ul style="list-style-type: none"> <li>• A non-incorporated community group or</li> <li>• An incorporated not-for-profit or</li> <li>• Educational institution;</li> <li>• Operate within the City of South Perth; and</li> <li>• The majority of its services should provide a benefit to the community in the City of South Perth.</li> </ul> <p><b>Exclusions:</b></p> <ul style="list-style-type: none"> <li>• An organisation that has a negotiated partnership or monetary agreement in place with the City</li> <li>• An organisation that has a negotiated lease or management licence with the City of South Perth</li> <li>• Applications for a waiver after the event or activity has occurred</li> <li>• Commercial projects or events</li> <li>• Reimbursement for utility charges such as water and electricity</li> <li>• Fees associated with any statutory obligations or bonds levied by the City</li> </ul>
Delegated To	Chief Executive Officer

Delegation Number: DC115

Council Adoption: 28/06/2016

Reviewed/Modified: 08/16, 08/17, 03/19, 08/21, 03/22, 03/23

Relevant Management Practice:

Relevant Policy:

Relevant Delegation:

M115 Granting Fee Waiver – City Reserves and Facilities

N/A

N/A



## Strategic Direction

### Leadership

#### Delegation from Council DC601

#### Preparation of Long Term Financial Plan, Annual Budget & Annual Financial Report

Responsible Business Unit/s	Chief Executive Officer
Responsible Officer	Chief Executive Officer
Affected Business Unit/s	All Business Units

Head of Power:	Local Government Act 1995
Express Power to Delegate:	Section 5.42
Delegation No.:	DC601
Delegation Title:	Preparation of Long Term Financial Plan, Annual Budget and Annual Financial Report
Legislative Reference of Power or Duty being Delegated:	Section 6.2 and Section 6.4 of Local Government Act 1995  Local Government (Functions and General) Regulations 1995 Part 3  Local Government (Financial Management) Regulations Part 4
Power or Duty being Delegated:	The authority to: (a) review the City's Long Term Financial Plan in accordance with section 5.56 of the Act and regulations 19C & 19D of the Local Government (Administration) Regulations; (b) prepare the City's Annual Budget in accordance with section 6.2 of the Act and Part 3 of the Local Government (Financial Management) Regulations; and (c) prepare the Annual Financial Report for the preceding financial year in accordance with section 6.4 of the Act and Part 4 of the Local Government (Financial Management) Regulations.
Conditions of Delegation:	The Long Term Financial Plan and Annual Budget are to be consistent with the City's: <ul style="list-style-type: none"> <li>• Strategic Community Plan</li> <li>• Corporate Business Plan</li> <li>• Departmental Business Plans</li> <li>• Approved Financial Parameters</li> <li>• Relevant Management Plans</li> <li>• Relevant Policies and Management Practices</li> </ul>
Delegated To	Chief Executive Officer

Delegation Number: DC601

Relevant Management Practice:

M601 Preparation of Strategic Financial Plan & Annual Budget

Council Adoption: 27/03/07

Relevant Policy:

P601 Preparation of Strategic Financial Plan & Annual Budget

Reviewed/Modified: 09/08, 03/10, 02/11, 02/11, 03/12, 03/13, 03/14, 03/15, 03/16, 03/17, 06/18, 03/19, 08/21, 03/22, 03/22

## Strategic Direction Leadership

### Delegation from Council DC607B Non Acceptance of Tenders

Responsible Business Unit/s	Chief Executive Officer
Responsible Officer	Chief Executive Officer
Affected Business Unit/s	All Business Units

Head of Power:	<i>Local Government Act 1995</i>
Express Power to Delegate:	Section 5.42
Delegation No.:	DC607B
Delegation Title:	Non Acceptance of Tenders
Legislative Reference of Power or Duty being Delegated:	3.57 Local Government Act 1995 and Part 4 r. 11, r. 18 (2) and (4) of the Local Government (Functions and General) Regulations 1996
Power or Duty being Delegated:	<p>The authority to not accept any expressions of interest received, under section 3.57 of the <i>Local Government Act 1995</i> and Part 4 of the Local Government (Functions and General) Regulations 1996.</p> <p>The delegate is authorised to not accept any tender received, having previously exercised the delegation to invite public tenders;</p> <ol style="list-style-type: none"> <li>1. If in the opinion of the delegate the number of tenders received is insufficient as to provide for a reasonable assessment of the merits of the tenders received.</li> <li>2. If the delegate decides that it would be disadvantageous to the Local Government to accept any tender.</li> <li>3. If on assessment of the tenders received the contract value would exceed the budget provision for the invited service.</li> <li>4. If in the opinion of the delegate no person is capable of satisfactorily supplying the requested goods or services.</li> </ol>
Conditions of Delegation:	<p>The delegate must ensure that:</p> <ol style="list-style-type: none"> <li>i. The tender process has been carried out in accordance with the Act, the Regulations and the City's Policies and Management Practices.</li> <li>ii. The tenders register records that no Tender or Expression of Interest received was accepted.</li> <li>i. The Council is informed whenever the delegation has been exercised.</li> </ol>
Delegated To	Chief Executive Officer

Delegation Number:	DC607	Relevant Management Practice:	M607 Tenders and Expressions of Interest
Council Adoption:	27/03/07	Relevant Policy:	P607 Tenders and Expressions of Interest
Reviewed/Modified:	09/08, 03/10, 02/11, 03/12, 03/13, 03/15, 03/16, 03/17, 06/18, 03/19, 08/21, 03/22, 03/23	Relevant Delegation:	DM607 Acceptance of Tenders

## Strategic Direction Leadership

### Delegation from Council DC608

#### Acceptance of Contract Variations Relating to Tenders Approved by Council

Responsible Business Unit/s	Chief Executive Officer
Responsible Officer	Chief Executive Officer
Affected Business Unit/s	All Business Units

Head of Power:	<i>Local Government Act 1995</i>
Express Power to Delegate:	Section 5.42
Delegation No.:	DC608
Delegation Title:	Acceptance of Contract Variations Relating to Tenders Approved by Council
Legislative Reference of Power:	Section 3.57 <i>Local Government Act 1995</i> and Part 4 r. 21A of the Local Government (Functions and General) Regulations 1996
Power or Duty being Delegated:	In accordance with Part 4 of the Local Government (Functions and General) Regulations 1996 authority is conferred on the delegate to accept: <ul style="list-style-type: none"> <li>a) Aggregate total of contract variations relating to tenders approved by Council to a maximum value of 15% of the contract value or \$100,000, whichever is lesser (exclusive of GST).</li> </ul>
Conditions of Delegation:	Acceptance of the contract variation is conditional upon the Chief Executive Officer being satisfied that; <ul style="list-style-type: none"> <li>a) The contract enables the contract to be varied, and the variation is in accordance with variation provisions of the contract;</li> <li>b) Additional goods or services that were not, or could not have been, foreseen at the time the contract was executed;</li> <li>c) The variation is necessary in order for the goods or services to be supplied and does not change the scope of the contract; and</li> <li>d) Sufficient funds are available in the appropriate capital or operating budget to meet the additional cost.</li> </ul>
Delegated To	Chief Executive Officer

Delegation Number: DC608

Council Adoption: 27/11/2018

Reviewed/Modified: 03/19, 08/21, 03/22, 03/23

Relevant Management Practice:

Relevant Policy:

Relevant Delegation:

M607 Tenders and Expressions of Interest

P607 Tenders and Expressions of Interest

DM607 Acceptance of Tenders



## Strategic Direction Leadership

### Delegation from Council DC616 Write-off Debts

<b>Responsible Business Unit/s</b>	<b>Financial Services</b>
<b>Responsible Officer</b>	<b>Chief Executive Officer</b>
<b>Affected Business Unit/s</b>	<b>Financial Services</b>

<b>Head of Power:</b>	<i>Local Government Act 1995</i>
<b>Express Power to Delegate:</b>	Section 5.42
<b>Delegation No.:</b>	DC616
<b>Delegation Title:</b>	Write-off debt
<b>Legislative Reference of Power:</b>	6.12, 6.12 (1) (c)
<b>Power or Duty being Delegated:</b>	<p>Authority is conferred on the delegate under section 6.12 of the <i>Local Government Act 1995</i> to write-off any single amount of money owing to the City less than \$2,000 (GST exclusive) where:</p> <ul style="list-style-type: none"> <li>a) The amount is too small to warrant collection;</li> <li>b) It is considered that the cost of collection is likely to be disproportionate to the amount which is owed: and</li> <li>c) The amount has not been previously identified and provided for in the Provision for Doubtful Debts.</li> </ul> <p>Authority is conferred on the delegate to write-off any amount of money previously specifically identified and provided for in the Provision for Doubtful Debts where:</p> <ul style="list-style-type: none"> <li>d) The amount is found to be uncollectable; and</li> <li>e) Compliance with applicable Australian Accounting Standards or other professional pronouncements require the debt to be removed from the City's accounts.</li> </ul>
<b>Conditions of Delegation:</b>	A record of any amounts written-off under this delegation is required to be kept and made available for external audit purposes.
<b>Delegated To</b>	Chief Executive Officer

Delegation Number: DC616

Relevant Management Practice: N/A

Council Adoption: 27/03/07

Relevant Policy: N/A

Reviewed/Modified: 09/08, 03/10, 02/11, 03/12, 03/13, 03/14, 03/15, 08/15, 03/16, 03/17, 06/18, 03/19, 08/21, 03/22, 03/23

Relevant Delegation: DM616 Write off Debts

## Strategic Direction Leadership

### Delegation from Council DC686 Granting Fee Concessions – Development Applications

Responsible Business Unit/s	Chief Executive Officer
Responsible Officer	Chief Executive Officer
Affected Business Unit/s	Chief Executive Officer
Head of Power:	<i>Local Government Act 1995</i>
Express Power to Delegate:	Section 5.42
Delegation No.:	DC686
Delegation Title:	Granting Fee Concessions – Development Applications
Legislative Reference of Power:	<i>Local Government Act 1995</i> Section 6.12(1)(b) Planning and Development Regulations 2009 52
Power or Duty being Delegated:	<p>The delegate, under section 6.12 of the <i>Local Government Act 1995</i>, is authorised to waive or grant concessions in relation to any amount of money which is owed to the City in relation to a development application, where it is considered inappropriate to charge the full amount.</p> <p>For example, a person may have previously paid a fee for the approval of a development application; it may be inappropriate to charge the full fee if the applicant submits a new proposal that is substantially similar to the earlier application.</p> <p>This delegation does not apply to an amount of money owing in respect of rates or service charges.</p>
Conditions of Delegation:	<ol style="list-style-type: none"> <li>1. The delegate may only grant a concession in proportion to the reduction in the assessment workload; that is, the concession must reflect the proportion of the fee that relates to the assessment work that the City would not have to perform because of the work previously done on the first assessment.</li> <li>2. The delegate must not exercise this delegation with respect to development applications for projects where the estimated value of the project exceeds \$10 million.</li> <li>3. Council shall be informed of the details whenever this delegation is exercised.</li> </ol>
Delegated To	Chief Executive Officer

Delegation Number: DC686

Relevant Management Practice: N/A

Council Adoption: 27/03/07

Relevant Policy: N/A

Reviewed/Modified: 09/08, 03/10, 02/11, 03/12, 03/13, 03/14, 03/15, 03/16, 06/16, 03/17, 03/18, 03/19, 08/21, 03/22, 03/23

Relevant Delegation: N/A

## Strategic Direction Community

### Delegation from Council DC702 Granting Fee Waiver – Collier Park Golf Course

Responsible Business Unit/s	Chief Executive Office
Responsible Officer	Chief Executive Officer
Affected Business Unit/s	Chief Executive Officer

Head of Power:	<i>Local Government Act 1995</i>
Express Power to Delegate:	Section 5.42
Delegation No.:	DC702
Delegation Title:	Granting Fee Waiver – Collier Park Golf Course
Legislative Reference of Power or Duty being Delegated:	Section 6.12 1 (b)
Power or Duty being Delegated:	The delegate is authorised under section 6.12 of the <i>Local Government Act 1995</i> to vary the Schedule of Fees and Charges for the Collier Park Golf Course to undertake promotional offers, charity events and other concessional rates.
Conditions of Delegation:	Not Applicable
Delegated To	Chief Executive Officer

Delegation Number: DC702

Council Adoption: 23/08/2022

Reviewed/Modified: 03/23

Relevant Management Practice: N/A

Relevant Policy: N/A

Relevant Delegation: N/A

## Strategic Direction *Environment (Built and Natural)*

### Delegation from Council DC377 Referrals and Issuing Certificates

Responsible Business Unit/s	Chief Executive Officer, Development Services
Responsible Officer	Chief Executive Officer, Director Development and Community Services
Affected Business Unit/s	Development Services

Head of Power:	<i>Building Act 2011</i>
Express Power to Delegate:	Section 127(1) & (3)
Delegation No.:	DC377
Delegation Title:	Referrals and Issuing Certificates
Legislative Reference of Power:	Section 145A
Power or Duty being Delegated:	Authority to refer uncertified applications under s 17(1) to a building surveyor who is not employed by the local government.
Conditions of Delegation:	A delegation of a special permit authority's powers or duties may be only to: <ul style="list-style-type: none"> <li>○ An employee of the special permit authority (s127(2)); or</li> <li>○ a person employed by the local government under s5.36 of the <i>Local Government Act 1995</i>.</li> </ul>
Delegated To	Chief Executive Officer Director Development and Community Services Manager Development Services Senior Building Surveyor Assistant Building Surveyor

Delegation Number: DC377

Relevant Management Practice: N/A

Council Adoption:

Relevant Policy: N/A

Reviewed/Modified:

Relevant Delegation: N/A



## Strategic Direction *Environment (Built and Natural)*

### Delegation from Council DC378 Inspection and Copies of Building Records

Responsible Business Unit/s	Chief Executive Officer, Development Services
Responsible Officer	Chief Executive Officer, Director Development and Community Services
Affected Business Unit/s	Development Services

Head of Power:	<i>Building Act 2011</i>
Express Power to Delegate:	Section 127(1) & (3)
Delegation No.:	DC378
Delegation Title:	Inspection and Copies of Building Records
Legislative Reference of Power:	Section 131 (2)
Power or Duty being Delegated:	Authority to determine an application from an interested person to inspect and copy a building record.
Conditions of Delegation:	A delegation of a special permit authority's powers or duties may be only to: <ul style="list-style-type: none"> <li>○ An employee of the special permit authority (s127(2)); or</li> <li>○ a person employed by the local government under s5.36 of the <i>Local Government Act 1995</i>.</li> </ul>
Delegated To	Chief Executive Officer Director Development and Community Services Manager Development Services Senior Building Surveyor Assistant Building Surveyor

Delegation Number: DC378

Relevant Management Practice: N/A

Council Adoption:

Relevant Policy: N/A

Reviewed/Modified:

Relevant Delegation: N/A

## Strategic Direction Environment (Built and Natural)

### Delegation from Council DC379

#### Private Pool Barrier – Alternative and Performance Solutions

Responsible Business Unit/s	Chief Executive Officer, Development Services
Responsible Officer	Chief Executive Officer, Director Development and Community Services
Affected Business Unit/s	Development Services

Head of Power:	<i>Building Act 2011</i>
Express Power to Delegate:	Section 127(1) and (3)
Delegation No.:	DC379
Delegation Title:	Private Pool Barrier – Alternative and Performance Solutions
Legislative Reference of Power:	Building Regulations 2012 Regulation 50(4), 51(2), 51(3) and 51(5)
Power or Duty being Delegated:	<p>Authority to approve requirements alternative to a fence, wall, gate or other component included in the barrier, if satisfied that the alternative requirements will restrict access by young children as effectively as if there were compliance with AS 1926.1.</p> <p>Authority to approve a door for the purposes of compliance with AS 1926.1, where a fence or barrier would cause significant structural or other problem which is beyond the control of the owner or occupier or the pool is totally enclosed by a building or a fence or barrier between the building and pool would create a significant access problem for a person with a disability.</p> <p>Authority to approve a performance solution to a Building Code pool barrier requirement if satisfied that the performance solution complies with the relevant performance requirement.</p> <p>Authority to use alternative requirements for a barrier to a pre-May 2016 private swimming pool.</p> <p>Authority to arrange for an authorised person to inspect.</p>
Conditions of Delegation:	<p>A delegation of a special permit authority's powers or duties may be only to:</p> <ul style="list-style-type: none"> <li>○ An employee of the special permit authority (s127(2)); or</li> <li>○ a person employed by the local government under s5.36 of the <i>Local Government Act 1995</i>.</li> </ul> <p>The proposed method of enclosure must not provide a lesser standard of protection than would otherwise have been provided through adherence to the provisions of Australian Standard 1926.1.</p>
Delegated To	<p>Senior Building Surveyor Chief Executive Officer Director Development and Community Services Manager Development Services Assistant Building Surveyor Development Services Compliance Officer</p>

Delegation Number:	DC379	Relevant Management Practice:	N/A
Council Adoption:		Relevant Policy:	N/A
Reviewed/Modified:		Relevant Delegation:	N/A

## Strategic Direction Leadership

### Delegation from Council DC617

### Granting Discounts, Concessions, Fee Waiver and Debt Write Off

Responsible Business Unit/s	Chief Executive Officer
Responsible Officer	Chief Executive Officer
Affected Business Unit/s	All

Head of Power:	<i>Local Government Act 1995</i>
Express Power to Delegate:	Section 5.42
Delegation No.:	DC617
Delegation Title:	Grant Discounts, Concessions, Fee Waiver and Debt Write-Off
Legislative Reference of Power or Duty being Delegated:	Section 6.12(1)(b)(c) Section 6.12 (3)
Power or Duty being Delegated:	<ol style="list-style-type: none"> <li>1. Grant concessions in relation to fees, levies or charges by the Council for the use of its facilities and services.</li> <li>2. To write-off any single amount of money owing to the City less than \$2,000 (GST exclusive) subject to conditions as stipulated.</li> <li>3. To write-off any amount of money previously specifically identified and provided for in the Provision for Doubtful Debts subject to conditions as stipulated</li> </ol>
Conditions of Delegation:	<p><u>Write-off any single amount of money owing to the City less than \$2,000 (GST exclusive) where:</u></p> <ol style="list-style-type: none"> <li>a) The amount is too small to warrant collection;</li> <li>b) It is considered that the cost of collection is likely to be disproportionate to the amount which is owed: and</li> <li>c) The amount has not been previously identified and provided for in the Provision for Doubtful Debts.</li> <li>d) A record of any amounts written-off under this delegation is required to be kept and made available for external audit purposes.</li> </ol> <p><u>Write-off any amount of money previously specifically identified and provided for in the Provision for Doubtful Debts where:</u></p> <ol style="list-style-type: none"> <li>a) The amount is found to be uncollectable; and</li> <li>b) Compliance with applicable Australian Accounting Standards or other professional pronouncements require the debt to be removed from the City's accounts.</li> <li>c) A record of any amounts written-off under this delegation is required to be kept and made available for external audit purposes.</li> </ol>
Delegated To	Chief Executive Officer



Delegation Number:	DC617	Relevant Management Practice:	N/A
Council Adoption:		Relevant Policy:	N/A
Reviewed/Modified:		Relevant Delegation:	N/A

## Strategic Direction Leadership

### Delegation from Council DC618 Commence a Prosecution for an Offence

Responsible Business Unit/s	Chief Executive Officer
Responsible Officer	Chief Executive Officer
Affected Business Unit/s	All business units

Head of Power:	<i>Local Government Act 1995</i>
Express Power to Delegate:	Section 5.42
Delegation No.:	DC618
Delegation Title:	Commence a Prosecution for an Offence
Legislative Reference of Power:	Section 9.24 (1) (c)
Power or Duty being Delegated:	<ol style="list-style-type: none"> <li>Authority to initiate prosecutions on behalf of the Local Government under the <i>Local Government Act 1995</i>, all Regulations made under the <i>Local Government Act 1995</i> and City of South Perth Local Laws made under the <i>Local Government Act 1995</i>.</li> <li>Authority to be registered on the eCourts Portal as persons authorised to commence prosecutions and lodge prosecution notices on behalf of the City.</li> </ol>
Conditions of Delegation:	Nil.
Delegated To	Chief Executive Officer

Delegation Number: DC618

Relevant Management Practice: N/A

Council Adoption:

Relevant Policy: N/A

Reviewed/Modified:

Relevant Delegation: N/A