



# Annual Budget 2015/2016 >



## **1. INTRODUCTION**

The City of South Perth recognises that effective financial management and good stewardship of its assets are among the most important responsibilities that a local government performs for the community. The City's 2015/2016 Annual Budget delivers some very significant new community assets whilst demonstrating responsible and sustainable management of the City's financial resources. It provides a range of relevant services to meet identified community needs and it includes capital initiatives that deliver on our community's vision for the City.

Aligned with the direction identified in the Strategic Plan and consistent with our Corporate Business Plan and the financial parameters in the Long Term Financial Plan, this Budget provides a blueprint for accountable and responsible financial management during the 2015/2016 year.

The strategies around which the Annual Budget was developed are:

- To exercise responsible management of the City's financial resources.
- To deliver a level of funding which is relevant, economically responsible and sustainable.
- To ensure cost effective delivery of a high level of relevant services to the City's ratepayers.
- To finance a pro-active program to maintain and enhance the City's infrastructure assets.

Engaging with our community, monitoring contemporary trends in best practice service delivery and critically evaluating the services that we offer has allowed us to effectively determine the range and quality of the services we deliver to the community. We have received valuable feedback from our community during the year through community forums, workshops and customer surveys. This has influenced the direction of the budget and has complemented the work of the Council Members and professional officers in developing the 2015/2016 Budget.

This Budget recognises community aspirations- but responsibly matches them against our financial and organisational capacity to ensure that we respect our stewardship responsibilities. Meeting the challenge of maximising value for money, the City will use this budget to build upon its existing solid financial foundations and strategic direction - to ensure that our community remains financially, socially and environmentally sustainable.

The City of South Perth 2015/2016 Annual Budget Schedules incorporates all of the relevant statutory elements. These have been extracted from the detailed management budgets that will be used by the City's leadership team to monitor and administer the City's finances.

### **1.1. OPERATING REVENUE AND EXPENDITURE**

The Operating Budgets are developed from the City's strategic direction and Long Term Financial Plan. Management Budgets are considered by each of the City's business units before being reviewed for alignment and approved by the Executive and ultimately by Council.

The organisational structure is consistent with the monthly financial report groupings that form the basis for the Management Budgets. This permits comparative analysis between years. The Statutory Budget includes all disclosures required by relevant legislation and regulations.

Operating Revenue and Expenditure includes all programs which have been endorsed by Council during the past year for inclusion in the 2015/2016 Annual Budget. The operating budgets acknowledge the strategic direction given by Council and incorporate the feedback received from major stakeholders in the community during the visioning, strategic plan and budget development process. In accordance with statutory requirements, the budget also includes full cost accounting using activity based costing (ABC) principles to attribute corporate costs to those programs causing them to be incurred.

### **1.2. CAPITAL EXPENDITURE PROGRAM**

The Capital Expenditure Program was formulated using asset management systems which determine the optimum time to conduct repairs and remedial work on the City's infrastructure assets (roads, paths, drains, parks etc) to maintain these assets in the best condition at the least cost. The 2015/2016 Capital Budget includes the commencement of construction of highly anticipated major new community facilities at Manning Hub but it also supports responsible spending on roads, paths and drainage. Other infrastructure capital initiatives include water-wise initiatives, reticulation enhancements, park and playground upgrades and renewal of foreshore assets as part of the City's commitment to provide effective management and maintenance of its infrastructure assets.

### **1.3. MOVEMENTS IN RESERVES**

Funding to and from cash backed Reserves for 2015/2016 (in line with the Long Term Financial Plan) demonstrates the benefits of prudent forward financial planning to provide for significant future financial obligations. Funds generated from strategic land disposals were placed in the Major Community Facilities Reserve to provide funding for discretionary capital projects in 2015/2016 and into the future.

Significant capital initiatives in 2015/2016 will be supported by monies previously provided in reserves - including major community facilities at Manning and on the river foreshore. Information technology, plant & equipment and reticulation replacement all enjoy contributions from cash-backed reserves accumulated in prior years. Reserves also offer non-rates funding options when making financial decisions about major asset preservation projects.

### **1.4. MUNICIPAL BORROWINGS**

The City uses loan borrowings as part of a responsible and sustainable funding strategy. Loan borrowings are undertaken in accordance with Council Policy P604 - Use of Debt as a Funding Source and Section 6.20 of the Local Government Act. Borrowings are sourced through WA Treasury Corporation and are taken as fixed rate loans on terms that match the life of the associated asset. All loan borrowings are secured against the general revenue of the City.

The City has undertaken three tranches of fixed rate borrowings in previous years as part of its own strategic funding model. As the older debt is maturing, new municipal borrowings can be considered where appropriate, as our debt servicing ratios are still well within the limits of both debt covenant levels and industry benchmarks. Borrowings may be considered to address the effects of inter-generational equity in relation to large community facilities where the capital expenditure occurs within a single year but the community benefit from those facilities extends for several decades.

The City plans to undertake borrowings of some \$5.0M in this year as part of the funding package for the Manning Community Facility to address this very issue. The borrowings reflect 27% of the total funding mix for this project.

In some circumstances the City acts as a guarantor for community sporting groups or associations for Self Supporting Loans. Repayments of principal and interest for Self Supporting Loans are all fully reimbursed by the beneficiary community group / association. There is no impost on the City's ratepayers for servicing these loans. Currently the City has six self-supporting loans to community sporting groups or associations.

Details of all loans (existing and proposed for 2015/2016) are contained at Note 10 of the Statutory Budget.

## **2. BUDGET PARAMETERS**

The significant assumptions on which the 2015/2016 Annual Budget has been developed are:

- (a) Rates will be levied on the Gross Rental Value of all ratable properties within the City at a rate of 6.3098 cents in the dollar (6.0700 cents in 2014/2015).
- (b) A minimum rate payment of \$910.00 will apply in 2015/2016 compared to \$875.00 in 2014/2015. (This means that 11.5% of properties will be minimum-rated this year - well within the maximum allowable level of 50% and close to last year's 11.2%)
- (c) A standard domestic Rubbish Service Charge will increase to \$262.00 in 2015/2016 (last year \$252.00) - which is still one of the lowest of all metropolitan local governments.
- (d) Interest rate charges of 5.5% per annum and an administration fee of \$10.00 per installment will apply for payment of rates and service charges by installment in accordance with the provisions of Section 6.45 (3) & (4) of the Local Government Act and Local Government Financial Management Regulation 67.
- (e) Late payment interest of 11% per annum will be applied to rates, service charges and other monies (including third party debts for ESL) outstanding beyond due dates in accordance with Section 6:51(1) of the Local Government Act and Local Government Financial Management Regulation 67.
- (f) Revenue and Expenditure disclosed in the Operating and Capital Budgets are net of Goods and Services (GST) - with the exception of the Collier Park Village which is treated as 'Input Taxed' for GST purposes as per an Australian Tax Office Private GST Ruling applicable to the City.
- (g) The Emergency Services Levy (ESL), a state government charge that local governments are required to collect and remit to the Fire & Emergency services Levy will be included on rates notices at the gazetted rate.

### **3. BUDGET STRUTURE**

In addition to the Statutory Budget format, the 2015/2016 Budget has also been presented in the management format of the monthly Management Accounts as submitted to Council. The Management Budgets allow an assessment of each Department's revenue and expenditure and can be used to provide a consolidated view of the operations under Council's control.

The Management Operating Budgets include:

- Operating Revenue and Expenditure
- Payroll and associated costs
- Depreciation
- Interest and related costs
- Corporate costs & overheads allocated

Aggregating the Management Budgets establishes the operating surplus. Adding back the depreciation and other non-cash items gives the cash-flow to fund the Capital Expenditure Program.

The Management Operating Budgets do not include the following items which are disclosed elsewhere:

- Capital Revenues
- Capital Expenditure
- Loan Principal Repayments
- Transfers to or from cash backed Reserves
- The accrual Opening Position carried forward from the previous year.

### **4. BUDGET OVERVIEW**

#### **4.1. DEVELOPING THE ANNUAL BUDGET**

In developing its Annual Budget, the City must establish the three main elements of its budget model - its 'Cash Demand', the 'Funding from Sources other than Rates' & then the 'Amount Required to be Raised from Rates'.

##### **Cash Demand:**

- Required funding to deliver Operational Programs and Services
- Required funding for the Acquisition or Creation of Assets
- Amount of Cash Reserves to be created
- Funding required for repayment of Borrowings
- Adjusted for and Non-Cash Items

##### **Funding from Sources other than Rates:**

- Grant funds - Operational
- Fees & Charges
- Investment revenue
- Grant Funds - for Developing Assets
- Proceeds from Asset Sales
- Cash Reserves Used
- Borrowings

(Total Cash Demand) - (Funding from Sources other than Rates) = Amount Required to be Raised from Rates.

Once that amount is known, and the Valuer General advises the City of the Total Gross Rental Value (GRV) of all ratable properties in the City, it is simply a matter of dividing the Total GRV by the Amount Required from Rates to determine the Rate in the \$ that is applied to the GRV of each property. This establishes the rates for each property.

#### **4.2. ANNUAL RATES & RUBBISH CHARGES**

Properties in the City are rated based on the Gross Rental Value (GRV) of the property. GRV is an independent determination of the likely annual return on a property after deduction of rates and land taxes. For example a property assessed as having a GRV of \$26,000 would reflect the assessed rental return after rates and taxes being \$500 per week.

The WA Valuer General's Office provided a new GRV for every property in the City as at 1 July 2014 and does so on a three yearly cycle. The City is obliged to use these values to establish the 2015/2016 rates - which are determined by applying a nominated rate in the dollar to the GRV of each property to set the rates to be levied against each property.

The City has established a 'Rate in the Dollar' for 2015/2016 of 6.3098 cents per dollar of assessed Gross Rental Value. It was 6.0700 cents in 2014/2015 - representing an increase of 3.95%. This rate in the dollar will apply to the Gross Rental Valuations (GRV) as supplied by the Valuer General's Office for each property in the City.

It is important to note, the rate in the dollar of 6.3098 cents is the fifth lowest to be levied by the City at any time since 1997 - providing conclusive evidence that increases in rates over the last 18 years have been driven largely by increases in property valuations (and GRVs) rather than as a result of Council decisions on rates. Changes in the rate in the dollar charged by the City over the years and the recent downwards movements in that rate in the dollar is demonstrated in the Budget newsletter which accompanies the annual rates notice.

The impact of the increase in all Council charges (rates and rubbish charges) for an 'average property' in the city (having a GRV of \$25,910) compared to 2014/2015 is 4.51%. However, when the impact of the state government Emergency Services Levy (ESL) is added in, that increase in all charges becomes 5.41% or \$2.16 per week. The combined increase for minimum rated properties is 4.80% or \$1.17 per week.

Older Australians will continue to enjoy the benefits of the Rates Rebates and Deferrals scheme which entitles them to specific concessions on their local government rates.

The standard domestic rubbish service charge increases from \$252.00 to \$262.00 which is still one of the lowest of all metropolitan local governments. The charge reflects a full cost recovery for this service which includes weekly rubbish pick-up, fortnightly recycling collection and two kerb-side rubbish collections per year. 1,100 litre rubbish services for rateable commercial properties are \$1,310.00. Non rateable properties will pay \$360.00 per standard rubbish service and \$1,800.00 for 1,100 litre bin services.

As noted above, the Emergency Services Levy (a State Government charge) will again appear on all Rate Notices. Monies collected in relation to this charge are forwarded directly to the Fire & Emergency Services Authority (FESA). No money from this charge is retained by the City.

#### **2015/2016 - Forecast Rate Yield**

<b>Property Class</b>	<b>Ratable Value</b>	<b>Rate In \$</b>	<b>Rate Yield \$</b>	<b>Min No</b>	<b>Min \$</b>	<b>Total Yield</b>
Residential	459,576,252	6.3098	27,181,469	2,229	2,028,390	29,209,859
Commercial	54,898,006	6.3098	3,424,072	52	47,320	3,471,392
Interim		6.3098	100,000	0	0	100,000
<b>Total</b>	<b>\$514,474,258</b>		<b>\$30,705,541</b>	<b>2,281</b>	<b>2,075,710</b>	<b>32,781,251</b>

#### **Impact of 2015/2016 Rates & Charges**

<b>Type of Rate</b>	<b>2014/2015</b>	<b>2015/2016</b>
Rates, Rubbish & ESL Charge - Minimum GRV (GRV of less than \$14,422)	\$1,272.88	\$1,333.96
Rates, Rubbish & ESL Charge - Average GRV (GRV of \$25,910)	\$2,075.62	\$2,187.86
Percentage of Minimum Rated Properties	11.2%	11.5%

#### **4.3. RESERVE FUNDING**

Planned transfers from Reserves to the Municipal Fund in 2015/2016 are \$6.39M in net terms after re-investing some \$1.78M worth of interest revenue back to the cash backed reserves in proportion to the average balances held during the year. The change in the reserves balance represents the next phase in a planned strategic accumulation and use of cash backed reserves to fund significant building projects, infrastructure projects and technology acquisitions.

In 2015/2016, the planned transfers to Reserves are largely related to transferring the proceeds of strategic land disposals. These monies are then being applied in 2015/2016 and subsequent years to fund several significant discretionary capital projects including several in the 2015/2016 budget as well as the EJ Oval Precinct Upgrade and the George Burnett Leisure Centre (Dry Area) expansion in future years.

Major transfers out of Reserves back to the Municipal fund in 2015/2016 represent contributions towards the Manning Community Facility, Sir James Mitchell Park River Walls & Promenade and the Millers Pool enhancement.

Cash backed reserves are expected to have a balance of \$52.93M at 30 June 2016 - including those quarantined for the purposes of the Collier Park Retirement Village, Golf Course and Waste Management. Funds relating to these separate business entities are held in Quarantined Reserves which reflect the operating results of each of these major business undertakings. Quarantined Reserves make up around 53.2% (\$28.17M) worth of the anticipated year-end balance.

The other 46.5% (\$24.76M) are Discretionary City Reserve Funds for future projects - primarily being strategic land disposal proceeds held in the Major Community Facilities Reserve (formerly Asset Enhancement Reserve) that will provide allocations for future major community projects. The remaining monies in other specific purpose discretionary reserves will contribute to acquisitions of plant & equipment, technology, parking management facilities and infrastructure projects.

During the 2015/2016 budget process, the City intends consolidating its existing Reserves from 24 separate reserves down to 14. Several inactive reserves will be closed and some other smaller reserves having similar purposes will be consolidated into existing reserves. This will provide greater clarity around the purposes for which the reserves are established and will streamline administration of the cash backed reserves. Furthermore, the Asset Enhancement Reserve will be re-titled Major Community Facilities Reserve (although its purpose remains the same). A new Public Art Reserve will be established to manage developer contributions raised through the Percent for Art Policy.

The intended purposes of the various Reserves are disclosed in the Notes to the Statutory Budget at Note 6 with detail of the major transfers to and from those Reserves at Note 7. The projected year end balances of each Reserve (and the aggregate movements to and from the Reserves) are disclosed in the Notes to the Statutory Budget at Note 15.

#### **4.4. SALARY & WAGES INFORMATION**

Aggregate salary and wage information is provided for all approved staff positions in the 2015/2016 Budget. The Annual Budget includes 219.9 FTE approved positions (214.9 FTE in 2014/2015). The staff FTE headcount has ranged between 210 and 230 in the period between 2005/2006 and 2015/2016.

Staffing levels proposed in the budget reflect an appropriate mix of resources across the organisation to match our capacity with service expectations.

Overall, the total payroll budget has increased by 4.81% on a like for like basis compared to the previous year (including the compulsory 0.5% increase in the Superannuation Guarantee Levy and EBA increases and other relevant loadings and award increases).

Including new positions proposed in the budget, the total increase moves up to 7.28%. Discussion on the staff number changes follows later in this section of the budget.

The 2015/2016 staffing establishment and payroll budget is disclosed by directorate as presented in the table below.

Directorate	FTE Headcount	Total \$
Chief Executive's Office	25.7	2,711,268
Financial & Information Services	47.2	4,337,099
Development & Community Services	47.5	4,264,733
Infrastructure Services	99.5	7,786,664
<b>Total</b>	<b>219.9</b>	<b>\$19,099,764</b>

The table below shows the 2015/2016 payroll budget disclosed by salary component and directorate.

Directorate	Salaries	Super	Long Service	Total \$
Chief Executive's Office	2,345,867	308,623	56,778	2,711,268
Financial & Information Services	3,779,860	466,373	90,866	4,337,099
Development & Community Services	3,738,697	437,902	88,133	4,264,733
Infrastructure Services	6,857,075	769,227	160,361	7,786,664
	<b>\$16,721,499</b>	<b>\$1,982,125</b>	<b>\$396,138</b>	<b>\$19,099,764</b>

#### **New positions**

During the previous two years, the City had adopted a cautious approach towards addressing its staffing needs, remaining conscious that despite the increasing demands for expansion of services from our community, impending local government reform required a restrained approach towards staffing increases. With reform now off the agenda, the City has now taken the opportunity to respond to service demands by re-assessing its staffing complement.

The following changes in the approved FTE staff positions are proposed for 2015/2016 - resulting in a net increase of 5.0 FTE:

#### **Parking Officer (1.0 FTE Headcount)**

This role will address known inabilities to address existing breaches of the City's parking strategy. It is expected to be entirely self-funded by additional revenue generated.

#### **Animal Care Facility Officer (0.4 FTE Headcount)**

This position is matched by a 0.4 FTE from the Town of Victoria Park and provides the opportunity for the animal care facility to provide a fee generating cat boarding facility.

#### **Catering Officer (0.8 FTE)**

This position is proposed as an alternative to the service that is currently provided by an external resource at a higher cost.

#### **Senior Business Systems Analyst (1.0 FTE Headcount)**

This position is created in recognition of the ever-increasing reliance from within our organisation and the community for expansion of our Digital service delivery options.

#### **Customer Focus Team (0.5 FTE Headcount)**

To provide the capacity to deliver the high level of customer responsiveness that is expected by our community, the staffing complement in this area is to be increased by 0.5 FTE.

#### **Senior Planning Officer (1.0 FTE Headcount)**

Recognising the additional workload associated with the increasing number of JDAP and SAT planning matters, the City intends providing an additional resource to address such matters.

**Environmental Health Officer (0.6 FTE Headcount)**

The addition to the headcount in this area is expected to reduce the current overtime requirement as well as provide capacity to address the additional responsibilities that the City will incur under the new Health Act.

**Public Art Officer (0.6 FTE Headcount)**

This role will be responsible for administering the public art projects that will arise from the developer contributions levied under the Percent for Art policy.

**Building Surveyor Officer (1.0 FTE Headcount Removed)**

This position has previously been in the budget but is now removed to recognise responsibilities being addressed by external resources.

**4.5. DEPRECIATION**

In accordance with relevant accounting standards, depreciation is calculated on the value of non-current fixed assets (including infrastructure) and is recognised as an expense in the Comprehensive Income Statement. The calculation and recording of depreciation as an expense in the accounts gives an approximate indication of the rate at which infrastructure and other fixed assets deteriorate over time.

It also suggests a level of spending required to maintain the asset base of Council in good condition. Asset useful lives used in calculating depreciation are approximations and are used as a guide. Individual assets may deteriorate at a slower rate due to ongoing maintenance or variations in usage patterns.

The City aims to maintain its expenditure on the maintenance of infrastructure assets at a level in excess of the rate of asset deterioration as indicated by the calculated depreciation. Thus, the City's inventory of Infrastructure Assets is enhanced - to leave a legacy for future residents of the City.

Depreciation is treated as a non-cash item in developing the budget which means that it is not required to be funded directly by ratepayers. Hence it is 'added back' when determining the level of funding required to be levied from Rates. This calculation is disclosed in the statutory Rate Setting Statement.

**4.6. ALLOCATION OF CORPORATE COSTS**

The costs of providing corporate support such as financial management, accounts payable, payroll, human resources management, occupational health and safety, records management, technology resources and information technology support are allocated across all service areas within the administration.

Council Members (Governance) receive an allocation of the costs of officers' time in preparing and presenting reports to meetings and briefings, minute taking, technology, secretarial and administrative support. The overall impact of these internal corporate allocations on the budget is nil.

<b>Net Corporate Costs Allocated Inwards</b>	
Council Members	680,090
Community Services & Recreation	349,567
Collier Park Golf Course	144,074
Libraries	431,476
Collier Park Village	127,688
Waste Management Services	236,608
Ranger Services	290,680
Development Services (including Health Services)	525,998
Infrastructure Administration	321,204
Parks & Environment	551,858
Engineering Infrastructure	307,255
Corporate Services	502,599
Governance	268,264
	<b>\$4,737,361</b>



<b>Net Corporate Costs Allocated Outwards</b>	
Financial Services	(1,535,080)
Human Resources	(587,145)
Information Technology & Records Management	(1,307,011)
Customer Focus Team	(491,123)
Building Operating Costs	(267,000)
Governance & CEO Office	(218,750)
Other Administrative Support	(331,252)
	<b>( 4,737,361)</b>

#### **4.7. CAPITAL WORKS CARRIED FORWARD FROM 2014/2015 INTO 2015/2016**

Capital works / work in progress totaling a net \$4.00M have been recommended for carry forward into the 2015/2016 year. Factors that can lead to projects being carried forward include awaiting approvals from statutory bodies, contractors not being available when required, scheduling works at a time when they will cause less disruption in the community and allowing more opportunity for public consultation in the process.

Specific items relating to the 2014/2015 Capital Program now carried forward into 2015/2016 are detailed in the Section 5 of this Budget document (Page 5.01). A concerted effort will be made to progress the bulk of the carried forward funds relating to infrastructure projects by the end of the second quarter of the 2015/2016 year.

#### **4.8. CAPITAL EXPENDITURE PROJECTS**

Funds totaling some \$33.49M have been set aside by Council for the 2015/2016 Capital Works Budget. This amount excludes carry forward works, transfers to cash backed reserves and loan principal repayments. Of the total capital / non recurrent expenditure budget, some \$31.66M is provided for renewal of assets or creation of new assets. The remaining \$1.83M is allocated to other non-recurrent expenditures such as precinct studies, feasibility studies and planning for future facilities or condition assessments and other asset management data collection activities.

The allocation of funds to individual projects is detailed in the Capital Expenditure section of the Budget.

An overview of the Capital Expenditure Budget classified by category is provided below:

<b>Capital Expenditure Category</b>	<b>Asset Classification</b>	<b>\$ Amount</b>
<b>Asset Renewal / New Asset Creation</b>		
Road Network	Asset Renewal	2,588,000
Traffic Management Measures	New Asset Creation	1,130,000
Storm Water Drainage	Asset Renewal	825,000
Path Network	Asset Renewal	505,000
Bus Shelters	Asset Renewal	50,000
Streetscape Projects	Asset Renewal	300,000
Parks & Reserves	Asset Renewal	1,715,000
Street & Reserve Lighting	New Asset Creation	150,000
Foreshore Assets - River Wall West	Asset Renewal	1,500,000
Foreshore Assets - Millers Pool Precinct	Asset Renewal	2,550,000
Environmental Projects	Asset Renewal	278,000
Building Assets - Manning Community Hub	New Asset Creation	16,910,000
Building Assets - Minor Works	Asset Renewal	800,000
Plant & Fleet Replacement	Asset Renewal	1,264,415
Technology Assets, Software & Digital Service Delivery	New Asset Creation	637,000
Unified Communications System	New Asset Creation	150,000
Parking Management	New Asset Creation	70,000
Minor Projects	New Asset Creation	155,000
Waste Management	New Asset Creation	113,400
<b>Total Asset Creation &amp; Renewal</b>		<b>\$31,690,815</b>

<b>Non Recurrent Expenditure</b>		<b>\$ Amount</b>
Roads - Studies, Planning & Asset Data Collection		130,000
Traffic Management - Planning & Forward Design		100,000
Storm Water Drainage - Studies, Planning & Asset Data Collection		75,000
Water Management Initiatives		40,000
Paths - Asset Data Collection		60,000
Parks & Reserves - Planning & Design		95,000
Environmental Projects - Minor initiatives		77,000
Building Assets- Asset Condition Assessment		60,000
Water Body Risk Mitigation		50,000
Planning Precinct Studies		200,000
Technology Consultancy & Project Planning		48,000
CPV Unit Refurbishments		325,000
CPGC - Non Recurrent		263,989
Land Sale Costs		135,000
CSRFF Funding Initiatives		50,000
Other Minor Studies / Projects		125,000
<b>Total Non-Recurrent Initiatives</b>		<b>\$1,833,989</b>

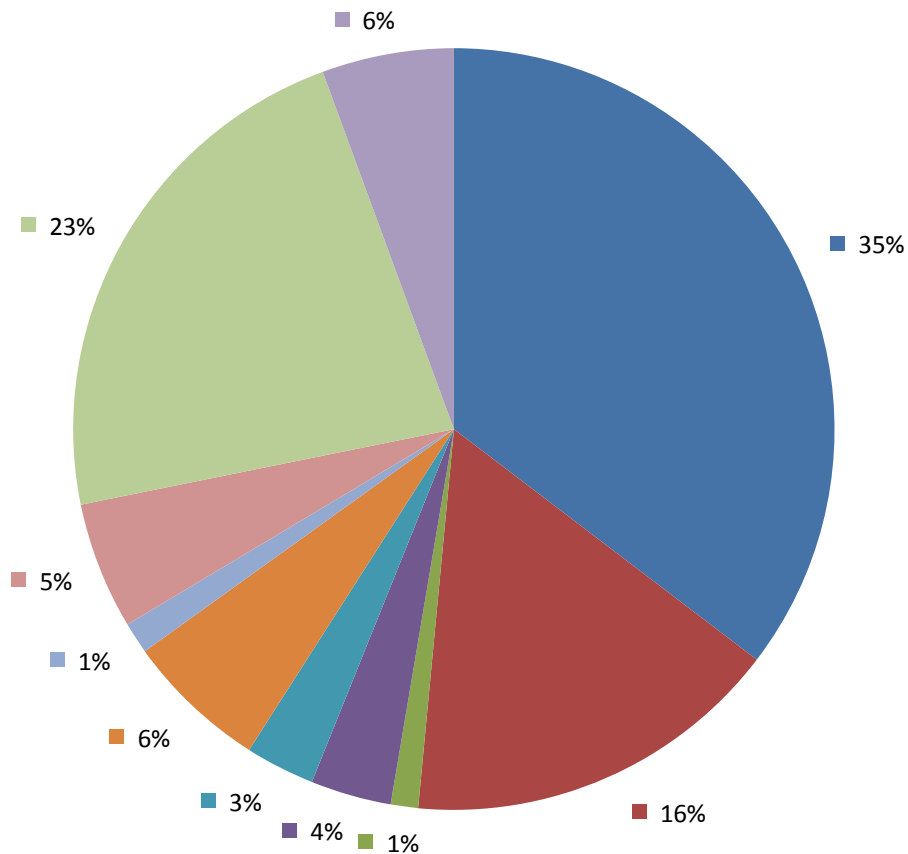
#### **5.0 LOOKING TO THE FUTURE**

The 2015/2016 Budget is a very significant one. Reflecting the City's largest ever capital expenditure program of some \$33.49M, it will see the progression of several very significant community facility initiatives for which planning, consultation and financing activities have been progressing for some years. The budget builds upon the City's sound, financial foundations and its well-articulated strategic direction - complemented by the input of Council Members, our community and the staff of the City of South Perth. The responsible input of key stakeholders in the community, guided by the City's well established planning framework and financial capacity will enable the South Perth community to enjoy the enhanced services and public facilities which this budget delivers.

The principles of business excellence will guide the work of the administration and Council in the 2015/2016 year. Continuous improvement, community involvement and a genuine commitment to deliver customer focused service to the community will support the model which the City uses to deliver the programs and initiatives contained in this budget.

We are proud to present the 2015/2016 Annual Budget of the City of South Perth.

Analysis of Funding Sources



Rates	Fees & Charges
Operating Grants	Capital Grants
Interest Revenue	Asset Sales / Trade In
Other Revenue	Borrowings
Reserve Funds Used	Opening Balance & Accruals

**Budget Financial Summary - 2015/2016 Funding**

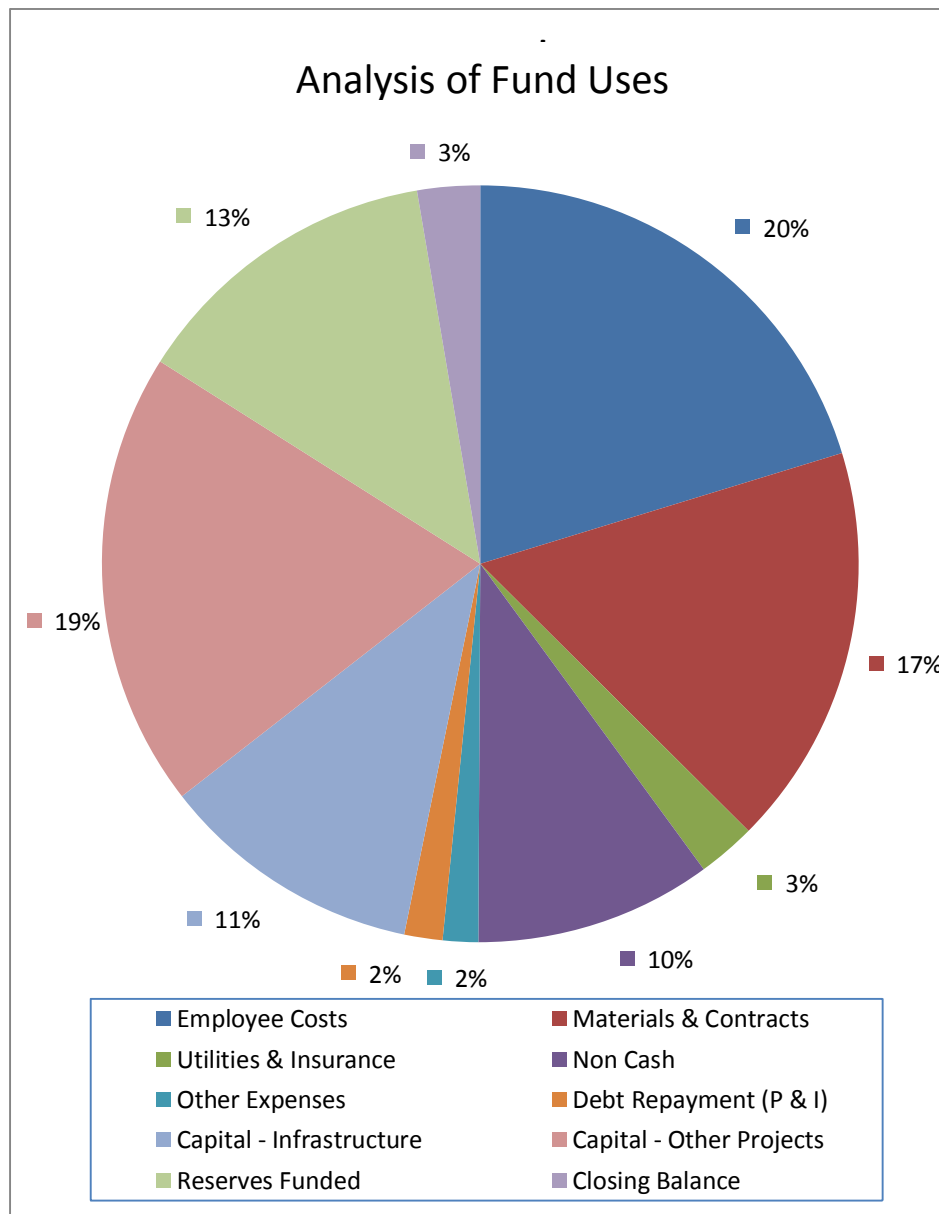
(Statutory Account Format)

Operating Revenue	\$	52.82M
Capital Revenue (Own Source)	\$	5.58M
Grants for Development of Assets	\$	3.19M
Reserve Funds Used	\$	20.93M
City Borrowings	\$	5.00M
Opening Balance & Accruals	\$	5.20M
<b>Total Funding</b>	<b>\$</b>	<b>92.72M</b>

Rates Funding	35.4%
Earned Revenue	31.0%
Reserve Funds Used	22.6%
Accruals & Borrowings	11.0%
<b>Total Funding</b>	<b>100.0%</b>

**Key Financial Ratios - Budget 2015/2016**

Operating Surplus Ratio	8.70%
(Benchmark is 0% - 15%)	
Own Source Revenue	106.0%
(Benchmark is > 90%)	



Budget Financial Summary - 2015/2016 Expenses	
(Statutory Account Format)	
Cash Operating Expenditure	\$ 43.46M
Non Cash Operating Expenditure	\$ 10.44M
Debt Principal Repayments	\$ 1.02M
Non Recurrent / Capital Costs	\$ 31.69M
Reserves Funded (inc Interest)	\$ 14.53M
Closing Balance	\$ 2.77M
Non Operating Items	\$ (0.75M)
Less Non Cash Items	\$ (10.44M)
<b>Total Cash Expenditure</b>	<b>\$ 92.72M</b>
Cash Operating Expenditure	46.1%
Non Recurrent / Capital Costs	34.2%
Debt Service (Net of SSL)	1.8%
Reserve Funding / Accruals	17.9%

Key Financial Ratios - Budget 2015/2016	
Debt Service Ratio	7.89
(Benchmark is > 5.0)	
Asset Sustainability Ratio	119.6%
(Benchmark is > 110%)	



# Statutory Budget >



**BUDGETED STATEMENT OF COMPREHENSIVE INCOME BY PROGRAM  
FOR THE YEAR ENDING 30 JUNE 2016**

	Notes	2015 Budget	2015 Projection	2016 Budget
<b>REVENUE FROM ORDINARY ACTIVITIES</b>				
General Purpose Funding	Page 2.03	35,591,144	36,255,610	36,860,923
Governance	4, 5	242,750	283,445	75,000
Law, Order, Public Safety	3, 4	115,000	329,940	103,000
Health	3, 4	103,000	111,496	95,500
Welfare Services	3, 4	0	0	0
Housing	3, 4	1,396,920	1,502,078	1,570,593
Community Amenities	3, 4	6,156,250	6,098,330	7,161,550
Recreation and Culture	3, 4	4,999,585	5,588,557	4,280,950
Transport	3, 4	2,124,400	2,235,955	1,948,000
Economic Services	3, 4	663,250	647,571	620,250
Other Property and Services	3, 4	177,500	184,186	108,500
		<u>51,569,799</u>	<u>53,237,168</u>	<u>52,824,266</u>
<b>EXPENSES FROM ORDINARY ACTIVITIES</b>				
General Purpose Funding	Page 2.03	361,533	353,805	332,757
Governance	3, 4	6,727,221	6,463,129	6,576,028
Law, Order, Public Safety	3, 4	804,821	836,225	779,457
Education	3, 4	97,500	105,334	70,500
Health	3, 4	463,864	485,168	559,037
Welfare Services	3, 4	503,525	488,365	510,841
Housing	3, 4	2,219,723	2,301,457	2,251,707
Community Amenities	3, 4	8,923,578	8,534,804	8,877,960
Recreation and Culture	3, 4	19,704,750	18,913,361	18,718,009
Transport	3, 4	12,789,487	12,266,505	13,448,573
Economic Services	3, 4	746,139	701,293	773,070
Other Property and Services	3, 4	525,206	867,974	329,928
		<u>53,867,347</u>	<u>52,317,422</u>	<u>53,227,867</u>
<b>BORROWING EXPENSES</b>				
General Purpose Funding		339,987	334,313	464,247
Recreation & Culture		202,280	202,279	212,126
		<u>542,267</u>	<u>536,593</u>	<u>676,373</u>
<b>GRANTS - ASSET DEVELOPMENT</b>				
Law, Order & Public Safety	8	200,000	200,000	0
Community Amenities	8	727,000	874,732	0
Recreation & Culture	8	103,500	61,601	1,600,000
Transport	8	232,500	173,021	1,585,000
		<u>1,263,000</u>	<u>1,309,354</u>	<u>3,185,000</u>
<b>PROFIT (LOSS) ON DISPOSAL OF ASSETS:</b>				
Profit on Sale of Land & Buildings		24,250,000	24,246,623	5,226,015
less Carrying Amount		0	0	0
Proceeds on Sale of Plant & Equipment	12	321,880	182,393	328,330
less Carrying Amount		(274,135)	(164,238)	(139,726)
		<u>24,297,745</u>	<u>24,264,778</u>	<u>5,414,619</u>
<b>MOVEMENT IN EQUITY</b>				
Joint Venture - Rivers Regional Council		0	(28,051)	0
<b>NET RESULT</b>		<u><u>\$ 22,720,930</u></u>	<u><u>\$ 25,929,235</u></u>	<u><u>\$ 7,519,645</u></u>

**BUDGETED STATEMENT OF COMPREHENSIVE INCOME BY NATURE & TYPE CLASSIFICATIONS  
FOR THE YEAR ENDING 30 JUNE 2016**

	<b>2015 Budget</b>	<b>2015 Projection</b>	<b>2016 Budget</b>
<b>OPERATING REVENUE</b>			
Rates Revenue	31,264,500	31,293,887	32,781,251
Fees & Charges			
General Purpose Funding	367,500	377,876	350,000
Governance	0	0	0
Law, Order & Public Safety	107,000	117,860	93,000
Education	0	0	0
Health	31,500	35,601	33,500
Welfare Services	0	0	0
Housing	1,290,420	1,394,202	1,463,630
Community Amenities	6,803,250	6,874,325	7,111,550
Recreation & Culture	3,758,465	3,755,201	3,832,950
Transport	1,501,500	1,339,769	1,665,000
Economic Services	408,250	454,563	430,250
Other Property & Services	5,000	415	2,500
Fees & Charges	14,272,885	14,349,812	14,982,380
Grants & Subsidies - Operating	1,766,683	2,990,587	1,062,000
Contributions & Reimbursements	457,000	604,455	173,000
Interest Revenue	2,539,500	2,670,935	2,741,084
Service Charges	0	(0)	0
Other Revenue	1,269,231	1,327,492	1,084,551
<b>Total Operating Revenue</b>	<b>51,569,799</b>	<b>53,237,168</b>	<b>52,824,266</b>
<b>OPERATING EXPENDITURE</b>			
Employee Expenses	19,361,055	19,390,978	20,930,841
Materials & Contracts	18,489,615	17,208,995	17,721,219
Utilities & Insurances	2,555,650	2,527,854	2,574,500
Ammortisation Expense	45,000	49,310	48,000
Depreciation	10,403,500	10,025,443	10,395,250
Other Expenses	3,012,527	3,114,841	1,558,056
<b>Total Operating Expenditure</b>	<b>53,867,347</b>	<b>52,317,422</b>	<b>53,227,867</b>
<b>BORROWING EXPENSES</b>			
General Purpose Funding	339,987	334,313	464,247
Recreation & Culture	202,280	202,279	212,126
	<b>542,267</b>	<b>536,593</b>	<b>676,373</b>
<b>PROFIT (LOSS) ON DISPOSAL OF ASSETS:</b>			
Profit on Sale of Buildings	24,250,000	24,246,623	5,226,015
less Carrying Amount	0	0	0
Proceeds on Sale of Plant & Equipment	321,880	182,393	328,330
less Carrying Amount	(274,135)	(164,238)	(139,726)
	<b>24,297,745</b>	<b>24,264,778</b>	<b>5,414,619</b>

**BUDGETED STATEMENT OF COMPREHENSIVE INCOME BY NATURE & TYPE CLASSIFICATIONS  
FOR THE YEAR ENDING 30 JUNE 2016**

		<b>2015 Budget</b>	<b>2015 Projection</b>	<b>2016 Budget</b>
<b>GRANTS - ASSET DEVELOPMENT</b>				
Law, Order & Public Safety	8	200,000	200,000	0
Community Amenties	8	727,000	874,732	0
Recreation & Culture	8	103,500	61,601	1,600,000
Transport	8	232,500	173,021	1,585,000
		<u><b>1,263,000</b></u>	<u><b>1,309,354</b></u>	<u><b>3,185,000</b></u>
<b>MOVEMENT IN EQUITY</b>				
Joint Venture - Rivers Regional Council		0	(28,051)	0
		<u><b>0</b></u>	<u><b>(28,051)</b></u>	<u><b>0</b></u>
<b>NET RESULT</b>		<u><u><b>\$22,720,930</b></u></u>	<u><u><b>\$25,929,235</b></u></u>	<u><u><b>\$7,519,645</b></u></u>
<b>Other Comprehensive Income</b>		<u><u><b>0</b></u></u>	<u><u><b>0</b></u></u>	<u><u><b>0</b></u></u>
<b>TOTAL COMPREHENSIVE INCOME</b>		<u><u><b>\$22,720,930</b></u></u>	<u><u><b>\$25,929,235</b></u></u>	<u><u><b>\$7,519,645</b></u></u>

Other Comprehensive Revenue is impacted by external forces and is not able to be estimated reliably. In all such instances it is anticipated that other comprehensive income will relate to non cash transactions (revaluations of infrastructure assets) and as such, will have no impact on the Annual Budget.



**BUDGETED RATE SETTING STATEMENT  
FOR THE YEAR ENDING 30 JUNE 2016**

	Notes	2015 Budget	2015 Projection	2016 Budget
<b>OPERATING REVENUE (Excluding Rates)</b>				
General Purpose Funding	Page 2.03	4,326,644	4,933,672	4,079,672
Governance	4, 5	242,750	283,445	75,000
Law, Order, Public Safety	3, 4	115,000	329,940	103,000
Education	3, 4	0	0	0
Health	3, 4	103,000	111,496	95,500
Welfare Services	3, 4	0	0	0
Housing	3, 4	1,396,920	1,502,078	1,570,593
Community Amenities	3, 4	6,156,250	6,098,330	7,161,550
Recreation and Culture	3, 4	4,999,585	5,588,557	4,280,950
Transport	3, 4	2,124,400	2,235,955	1,948,000
Economic Services	3, 4	663,250	647,571	620,250
Other Property and Services	3, 4	177,500	184,186	108,500
		<u>20,305,299</u>	<u>21,915,230</u>	<u>20,043,015</u>
<b>OPERATING EXPENSES</b>				
General Purpose Funding	Page 2.03	701,520	688,118	797,004
Governance	3, 4	6,727,221	6,463,129	6,576,028
Law, Order, Public Safety	3, 4	804,821	836,225	779,457
Education	3, 4	97,500	105,334	70,500
Health	3, 4	463,864	485,168	559,037
Welfare Services	3, 4	503,525	488,365	510,841
Housing	3, 4	2,219,723	2,301,457	2,251,707
Community Amenities	3, 4	8,923,578	8,534,804	8,877,960
Recreation and Culture	3, 4	19,907,030	19,115,641	18,930,135
Transport	3, 4	12,789,487	12,266,505	13,448,573
Economic Services	3, 4	746,139	701,293	773,070
Other Property and Services	3, 4	525,206	867,974	329,928
		<u>54,409,614</u>	<u>52,854,014</u>	<u>53,904,240</u>
<b>NET OPERATING RESULT (Excluding Rates)</b>		<u><b>\$ (34,104,315)</b></u>	<u><b>\$ (30,938,785)</b></u>	<u><b>\$ (33,861,225)</b></u>
<b>ADJUST FOR CASH BUDGET REQUIREMENTS</b>				
(Non Cash Items)				
Depreciation of Assets		10,403,500	10,025,443	10,395,250
Ammortisation Expense		45,000	49,310	48,000
Realised (Gain) / Loss on Sale of Assets		1,065,828	1,065,828	0
Movement in Employee Benefit Provisions		0	0	0
Movement in Equity - Joint Venture		0	0	0
(Non Current Cash Items)				
Movement in Non Current CPV Liability		750,000	598,802	750,000
Movement in Deferred Pensioners		25,000	(11,781)	25,000
Movement in Other Non Current Debtors		0	16,444	0
Movement in Other Non Current Assets		0	52,630	(29,697)
Disposal of Previously Revalued Buildings		0	0	0
		<u>12,289,328</u>	<u>11,796,677</u>	<u>11,188,553</u>

**BUDGETED RATE SETTING STATEMENT  
FOR THE YEAR ENDING 30 JUNE 2016**

	Notes	2015 Budget	2015 Projection	2016 Budget
<b>ACQUISITIONS - NON CURRENT ASSETS</b>				
Acquisition of Buildings		(2,318,000)	(1,900,196)	(17,200,000)
Acquisition of Land		0	0	0
Acquisition of Furniture		(15,000)	(4,946)	(545,000)
Acquisition of Technology		(558,500)	(351,392)	(417,000)
Acquisition of Plant & Equipment		(245,000)	(177,084)	(183,400)
Acquisition of Mobile Plant		(1,513,250)	(1,191,916)	(1,264,415)
Construction of Infrastructure Assets		(9,473,700)	(6,987,346)	(11,591,000)
Work in Progress		0	0	(4,000,000)
Acquisition of Artworks		(100,000)	0	(120,000)
Acquisition of Software		(140,000)	(103,769)	(370,000)
		<u>(14,363,450)</u>	<u>(10,716,648)</u>	<u>(35,690,815)</u>
<b>REPAYMENT OF LOANS</b>				
Loan Principal Repayments		(1,632,642)	(1,632,689)	(1,278,611)
Self Supporting Loan Advanced		(100,000)	(100,000)	0
		<u>(1,732,642)</u>	<u>(1,732,689)</u>	<u>(1,278,611)</u>
<b>CAPITAL REVENUES</b>				
Proceeds on Sale of Land & Buildings	12	24,250,000	27,115,000	5,255,712
Proceeds on Sale of Plant & Equipment	12	321,880	182,393	328,330
Cash Deposit Received - Deferred Land Sale		600,000	565,356	565,356
Grants for Acquisition of Assets		1,263,000	1,309,354	3,185,000
Proceeds of New Loans		100,000	100,000	5,000,000
Self Supporting Loans Recouped		252,116	252,116	263,326
		<u>26,786,996</u>	<u>29,524,219</u>	<u>14,597,724</u>
<b>RESERVE TRANSFERS</b>				
Transfers to Reserves		(32,791,758)	(35,284,067)	(14,534,793)
Transfers from Reserves		12,109,200	12,182,612	20,931,744
		<u>(20,682,558)</u>	<u>(23,101,455)</u>	<u>6,396,951</u>
<b>NET FUNDS DEMAND</b>				
		(31,806,641)	(25,168,680)	(38,647,423)
Add				
Opening Position Surplus (Deficit)		2,517,574	2,517,574	8,642,782
Less				
Closing Position ( Surplus) Deficit		(1,975,433)	(8,642,782)	(2,776,610)
<b>AMOUNT TO BE RAISED FROM RATES</b>		<u>31,264,500</u>	<u>31,293,887</u>	<u>32,781,251</u>

**BUDGETED RATE SETTING STATEMENT  
FOR THE YEAR ENDING 30 JUNE 2016**

Notes	2015 Budget	2015 Projection	2016 Budget
<b>BUDGET OPENING / CLOSING POSITION</b>			
<b>Current Assets</b>			
Cash & Other Equivalents - Unrestricted	5,786,492	13,490,471	7,058,943
Cash & Other Equivalents - Restricted	56,753,376	59,329,041	52,932,090
Trade & Other Receivables			
Rates	161,227	221,509	196,509
Sundry Debtors	980,535	350,204	150,204
Infringement Debtors	402,299	325,400	370,400
GST Debtors	622,650	1,621,178	948,863
Pension Rebate Receivable	22,224	8,262	18,262
UGP Debtors	4,039	50,275	0
ESL Debtors	93,821	46,006	56,006
Self Supporting Loan Debtors	258,256	263,326	275,256
Provision for Doubtful Debts	(181,781)	(199,436)	(199,436)
Inventories - Materials	140,168	106,238	136,238
Assets Held for Resale - Land	2,000,000	2,180,348	0
Accrued Interest Revenue	186,326	489,858	539,858
Prepayments	321,507	292,238	446,013
Subtotal	<u>67,551,139</u>	<u>78,574,919</u>	<u>62,929,207</u>
Exclude			
Assets Held for Resale - Land	(2,000,000)	(2,180,348)	0
Self Supporting Loan Debtors	(258,256)	(263,326)	(275,256)
Adjusted Current Assets	<u>65,292,883</u>	<u>76,131,246</u>	<u>62,653,952</u>
<b>Current Liabilities</b>			
Trade & Other Payables			
Accounts Payable	2,536,130	2,943,143	2,285,828
Income in Advance	3,068,220	3,014,380	93,373
Accrued Wages	221,886	472,224	477,224
Accrued Interest Expenses	34,379	31,810	35,310
Interest Bearing Liabilities	1,144,820	1,278,611	1,388,389
Employee Entitlements - Annual Leave	2,099,264	2,115,683	2,065,683
Employee Entitlements - Long Service Leave	1,559,846	1,937,835	1,987,835
Subtotal	<u>10,664,545</u>	<u>11,793,685</u>	<u>8,333,641</u>
Exclude			
Interest Bearing Liabilities	(1,144,820)	(1,278,611)	(1,388,389)
Liabilities Associated with Restricted Assets	(2,955,651)	(2,355,651)	0
Adjusted Current Liabilities	<u>6,564,074</u>	<u>8,159,423</u>	<u>6,945,252</u>
Adjusted Net Current Assets	58,728,809	67,971,823	55,708,700
Less			
Restricted Assets - Cash Reserves	(56,753,376)	(59,329,041)	(52,932,090)
<b>Surplus (Deficit)</b>	<u><b>1,975,433</b></u>	<u><b>8,642,782</b></u>	<u><b>2,776,610</b></u>

**BUDGETED SCHEDULE OF GENERAL PURPOSE FUNDING  
FOR THE YEAR ENDING 30 JUNE 2016**

	<b>2015 Budget</b>	<b>2015 Projection</b>	<b>2016 Budget</b>
<b>RATES REVENUE</b>			
<b>General Rate:</b>			
GRV Rate in \$ = 6.0700 cents			30,605,541
GRV Rate in \$ = 6.4573 cents	29,095,000	29,098,455	
<b>Minimum Rate:</b>			
2,281 Assessments at \$875			2,075,710
2,282 Assessments at \$825.00	1,984,500	1,984,500	
<b>Interim Rating:</b>			
GRV Rate in \$ = 6.0700 cents			100,000
GRV Rate in \$ = 6.4573 cents	185,000	210,932	
<b>Sub-Total</b>	<b>31,264,500</b>	<b>31,293,887</b>	<b>32,781,251</b>
Plus - Late Payment Penalties / Interest on Rating	263,000	292,073	260,000
Plus - Administration Fees	205,000	223,518	195,000
Less - Rates Written Off	(7,500)	(10,052)	(10,000)
<b>Total Amount Made Up From Rates</b>	<b>31,725,000</b>	<b>31,799,426</b>	<b>33,226,251</b>
<b>Grant Revenue:</b>			
General (untied) Grant	952,533	1,437,647	506,000
	<b>952,533</b>	<b>1,437,647</b>	<b>506,000</b>
<b>Other General Purpose Income:</b>			
Pensioner's Deferred Rates Interest Grant	32,500	2,063	25,000
Interest Revenue (including Reserve Funds)	2,217,500	2,321,076	2,426,121
ESL Administration Fee	40,000	39,750	40,000
UGP Deferred Payment Financing Charge	7,500	7,359	0
Movement in JV Equity	0	0	0
Other General Purpose Revenue	608,611	610,187	627,551
	<b>2,906,111</b>	<b>2,980,434</b>	<b>3,118,672</b>
<b>TOTAL GENERAL PURPOSE FUNDING REVENUE</b>	<b>35,583,644</b>	<b>36,217,507</b>	<b>36,850,923</b>
<b>Expenses Relating to General Purpose Funding</b>			
Rates Collection / Valuation Expenses	(330,293)	(315,273)	(319,401)
Interest Expense	(339,987)	(334,313)	(464,247)
Financing Expense	(40,000)	(20,572)	(25,000)
Change in Equity - Joint Venture	0	(28,051)	0
Allocations	16,260	20,144	21,644
<b>TOTAL GENERAL PURPOSE FUNDING EXPENSES</b>	<b>(694,020)</b>	<b>(678,066)</b>	<b>(787,004)</b>
<b>NET GENERAL PURPOSE FUNDING</b>	<b>34,889,624</b>	<b>35,539,441</b>	<b>36,063,919</b>

**BUDGETED SCHEDULE OF RATES LEVIED  
FOR THE YEAR ENDING 30 JUNE 2016**

<b>Particulars - Budget 2015/2016</b>	<b>Rateable Value</b>	<b>Rate in \$ Cents</b>	<b>Non Min No.</b>	<b>Rate Yield (\$)</b>	<b>Min No.</b>	<b>Min Yield (\$)</b>	<b>Total Levied (\$)</b>
<b>General Rate - GRV</b>							
Residential	459,576,252	6.3098	17,033	27,181,469	2,229	2,028,390	29,209,859
Commercial	54,898,006	6.3098	542	3,424,072	52	47,320	3,471,392
Interim Rates	-	6.3098		100,000	-	-	100,000
<b>TOTAL</b>	<b><u>514,474,258</u></b>		<b><u>17,575</u></b>	<b><u>30,705,541</u></b>	<b><u>2,281</u></b>	<b><u>2,075,710</u></b>	<b><u>32,781,251</u></b>

<b>Particulars - Actual 2014/2015</b>	<b>Rateable Value</b>	<b>Rate in \$ Cents</b>	<b>Non Min No.</b>	<b>Rate Yield (\$)</b>	<b>Min No.</b>	<b>Min Yield (\$)</b>	<b>Total Levied (\$)</b>
<b>General Rate - GRV</b>							
Residential	459,576,252	6.0700	17,039	25,797,402	2,223	1,945,125	27,742,527
Commercial	54,898,006	6.0700	549	3,301,053	45	39,375	3,340,428
Interim Rates		6.0700		210,932			210,932
<b>TOTAL</b>	<b><u>514,474,258</u></b>		<b><u>17,588</u></b>	<b><u>29,309,387</u></b>	<b><u>2,268</u></b>	<b><u>1,984,500</u></b>	<b><u>31,293,887</u></b>

**Statistical Information - 2015/2016**

Rate in the \$	6.3098
Minimum Rate	910.00
Average GRV \$	25,910
Minimum Rate GRV \$	14,422
% of Minimum Rated Properties	11.5%
Property Count - Residential	19,262
Property Count - Commercial	594
Property Count Total	19,856

**BUDGETED STATEMENT OF FINANCIAL POSITION (EXTRACT - CURRENT ITEMS ONLY)  
FOR THE YEAR ENDING 30 JUNE 2016**

	<b>2015 Budget</b>	<b>2015 Projection</b>	<b>2016 Budget</b>
<b>Current Assets</b>			
Cash & Other Equivalents - Unrestricted	5,786,492	13,490,471	7,058,943
Cash & Other Equivalents - Restricted	56,753,376	59,329,041	52,932,090
Trade & Other Receivables			
Rates	161,227	221,509	196,509
Sundry Debtors	980,535	350,204	150,204
Infringement Debtors	402,299	325,400	370,400
GST Debtors	622,650	1,621,178	948,863
Pension Rebate Receivable	22,224	8,262	18,262
UGP Debtors	4,039	50,275	0
ESL Debtors	93,821	46,006	56,006
Self Supporting Loan Debtors	258,256	263,326	275,256
Provision for Doubtful Debts	(181,781)	(199,436)	(199,436)
Inventories - Materials	140,168	106,238	136,238
Assets Held for Resale - Land	2,000,000	2,180,348	0
Accrued Interest Revenue	186,326	489,858	539,858
Prepayments	321,507	292,238	446,013
Subtotal	<u>67,551,139</u>	<u>78,574,919</u>	<u>62,929,207</u>
Exclude			
Assets Held for Resale - Land	(2,000,000)	(2,180,348)	0
Self Supporting Loan Debtors	(258,256)	(263,326)	(275,256)
Adjusted Current Assets	<u>65,292,883</u>	<u>76,131,246</u>	<u>62,653,952</u>
<b>Current Liabilities</b>			
Trade & Other Payables			
Accounts Payable	2,536,130	2,943,143	2,285,828
Income in Advance	3,068,220	3,014,380	93,373
Accrued Wages	221,886	472,224	477,224
Accrued Interest Expenses	34,379	31,810	35,310
Interest Bearing Liabilities	1,144,820	1,278,611	1,388,389
Employee Entitlements - Annual Leave	2,099,264	2,115,683	2,065,683
Employee Entitlements - Long Service Leave	1,559,846	1,937,835	1,987,835
Subtotal	<u>10,664,545</u>	<u>11,793,685</u>	<u>8,333,641</u>
Exclude			
Interest Bearing Liabilities	(1,144,820)	(1,278,611)	(1,388,389)
Liabilities Associated with Restricted Assets	(2,955,651)	(2,355,651)	0
Adjusted Current Liabilities	<u>6,564,074</u>	<u>8,159,423</u>	<u>6,945,252</u>
Adjusted Net Current Assets	58,728,809	67,971,823	55,708,700
Less			
Restricted Assets - Cash Reserves	(56,753,376)	(59,329,041)	(52,932,090)
<b>Surplus (Deficit)</b>	<u><b>1,975,433</b></u>	<u><b>8,642,782</b></u>	<u><b>2,776,610</b></u>

**BUDGETED STATEMENT OF CASHFLOWS  
FOR THE YEAR ENDING 30 JUNE 2016**

	Notes	2015 Budget	2015 Projection	2016 Budget
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>				
<b>RECEIPTS:</b>				
Rates	4	31,262,000	31,214,038	32,731,251
Fees & Charges	4	17,472,885	16,956,924	15,770,280
Service Charges	4	250,000	203,764	50,275
Interest	4, 14	2,434,500	2,405,600	2,791,084
Contributions, Reimbursements & Donations	4	457,000	604,455	136,000
Other Revenues	4	1,269,231	1,299,441	1,028,689
Operating Grants	4	2,366,683	3,190,587	992,000
GST Refunded by ATO		0	0	1,434,575
		<u>55,512,299</u>	<u>55,874,809</u>	<u>54,934,153</u>
<b>PAYMENTS:</b>				
Employee Costs	4	(19,091,055)	(18,814,414)	(20,935,841)
Materials and Contracts	4	(21,849,615)	(21,087,462)	(19,933,694)
Utilities & Insurances	4	(2,475,650)	(2,357,256)	(2,395,725)
Interest Expense	4	(545,267)	(542,162)	(722,560)
Other Expenses	4	(3,012,527)	(3,086,790)	(1,558,056)
GST Payable to ATO		(250,000)	(213,518)	0
		<u>(47,224,114)</u>	<u>(46,101,601)</u>	<u>(45,545,877)</u>
<i>Net cash flows from operating activities</i>		8,288,185	9,773,208	9,388,276
<b>CASHFLOWS FROM INVESTING ACTIVITIES</b>				
Purchase / Construction of Assets				
Land, Buildings or Improvements	Section 4	(2,318,000)	(1,900,196)	(21,200,000)
Infrastructure Assets	Section 4	(9,473,700)	(6,987,346)	(11,591,000)
Plant & Equipment	Section 4	(1,758,250)	(1,369,000)	(1,567,815)
Furniture & Technology Equipment	Section 4	(713,500)	(460,106)	(1,332,000)
Proceeds from Disposal of Land & Buildings	12	24,250,000	27,115,000	5,226,015
Proceeds from Disposal of Plant & Equipment	12	321,880	182,393	328,330
Proceeds from Deferred Land Asset Sale		600,000	565,356	565,356
Grants for the Development of Assets		1,263,000	1,309,354	3,185,000
<i>Net cash flows from investing activities</i>		<u>12,171,430</u>	<u>18,455,456</u>	<u>(26,386,114)</u>
<b>CASHFLOWS FROM FINANCING ACTIVITIES</b>				
Proceeds from Borrowing	10	100,000	100,000	5,000,000
Incoming (Outgoing) CPV / CPH Contributions		750,000	598,802	750,000
Self Supporting Loan Receipts		252,116	252,116	263,326
Self Supporting Loans Advanced		(100,000)	(100,000)	0
Repayment of Borrowing		<u>(1,632,642)</u>	<u>(1,632,689)</u>	<u>(1,278,611)</u>
<i>Net Cash flows from financing activities</i>		(630,526)	(781,771)	4,734,715
<i>Net increase /(decrease) in Cash Held</i>		(853,469)	4,345,437	(12,828,479)
Cash & Cash Equivalents at beginning of the year		63,393,337	68,474,075	72,819,512
Cash & Cash Equivalents at the end of the year		<u>\$ 62,539,868</u>	<u>\$ 72,819,512</u>	<u>\$ 59,991,033</u>

**BUDGETED STATEMENT OF CASHFLOWS  
FOR THE YEAR ENDING 30 JUNE 2016**

**Reconciliation of Cash**

For the purpose of preparing the budgeted Statement of Cash Flows; Cash is considered to include cash on hand and in banks. Budgeted cash at the end of the year is reconciled to the Statement of Financial Position as follows:

	<b>2015 Budget</b>	<b>2015 Actual</b>	<b>2016 Budget</b>
Cash at Bank	500,000	3,327,105	1,500,105
Cash on Hand	3,515	3,515	3,515
Investments - Bank Bills & Term Deposits	5,282,977	10,159,851	5,555,323
Investments - Bank Bills & Term Deposits - Restricted	56,753,376	59,329,041	52,932,090
<i>Net Cash &amp; Cash Equivalents at the end of the Year</i>	<u><u>\$ 62,539,868</u></u>	<u><u>\$ 72,819,512</u></u>	<u><u>59,991,033</u></u>

**Reconciliation of Net Cash used in Operations to  
Change in Net Assets resulting from Operations**

<i>Net change in assets resulting from operations</i>	22,720,930	25,929,235	7,519,645
<i>Add/Less Non Cash Items</i>			
Depreciation Expense	10,403,500	10,025,443	10,395,250
Ammortisation Expense	45,000	49,310	48,000
(Profit) Loss on Disposal of Land Assets	(24,250,000)	(24,246,623)	(5,226,015)
(Profit) Loss on Sale of Assets	(47,745)	(18,155)	(188,604)
Change in Equity of Joint Venture	0	28,051	0
<i>Non operating items included in the Income Statement</i>			
Grants for the Development of Assets	(1,263,000)	(1,309,354)	(3,185,000)
<b><i>Changes in Assets and Liabilities during the year</i></b>			
(Increase) Decrease in Current Receivables	247,500	(773,478)	782,588
(Increase) Decrease in Non-Current Receivables	0	1,867	0
(Increase) Decrease in Accrued Interest Revenue	(105,000)	(265,335)	(50,000)
Increase (Decrease) in Accrued Wages	270,000	230,337	5,000
Increase (Decrease) in Current Creditors	(180,000)	(438,510)	(657,313)
Increase (Decrease) in Accrued Interest Expense	(3,000)	(5,569)	3,500
Increase (Decrease) in Income in Advance	0	(19,196)	0
(Increase) Decrease in Inventories	0	43,930	(30,000)
(Increase) Decrease in Prepayments	150,000	145,717	(153,775)
Increase (Decrease) in Intangibles - Software	0	49,310	125,000
Increase (Decrease) in Current Provisions	300,000	346,228	(50,000)
Increase (Decrease) in Non Current Provisions	0	0	50,000
<i>Net Cash Provided by Operations</i>	<u><u>\$ 8,288,185</u></u>	<u><u>\$ 9,773,208</u></u>	<u><u>\$ 9,388,276</u></u>

**Credit Standby Arrangements**

Council has determined that it does not anticipate any specific requirement for an on-going short term credit arrangement during the budget period. Council's bankers monitor the daily operational cash position against the level of short term term deposits held with the institution and will provide a temporary financing accommodation on a daily basis if the Muni Fund goes into overdraft. Any overdraft balance shown in the year end reconciliation of cash is only the result of timing differences due to unrepresented cheques or deposits.



**1. SIGNIFICANT ACCOUNTING POLICIES**

The significant policies which have been adopted in the preparation of this Annual Budget are:

(a) **Basis of Accounting**

The Annual Budget has been drawn up in accordance with the applicable Australian Accounting Standards and disclosure requirements of the Local Government Act (1995) and the Local Government Financial Management Regulations (1996). It has been prepared on the accrual basis under the convention of historical cost accounting. The accounting policies are consistently applied unless otherwise stated.

(b) **The Local Government Reporting Entity**

All funds through which the Council controls resources to carry on its functions have been included in the statements forming part of this Annual Budget. In the process of reporting on the local government as a single entity, all transactions and transfers between funds have been eliminated.

(c) **Critical Accounting Estimates / Projected Balances**

Preparation of this financial report in conformity with Australian Accounting Standards has required management to make professional judgements and estimates that may affect both the application of policies and the reported amounts of assets, liabilities, revenues and expenses. In the case of projected balances these are most informed estimates as at the date of preparing the budget but may be subject to adjustment when year end balances are confirmed.

All such estimates are based on historical experience and other factors that are believed to be reasonable under the circumstances. This experience and other relevant factors combine to form the basis for making professional judgements about the carrying values of assets and liabilities that may not otherwise be readily apparent. Realised actual results may therefore differ from these professional estimates.

(d) **Comparatives**

Prior year comparative figures have been adjusted to reflect changes in presentation for the current year.

(e) **Allocation of Corporate Costs**

Allocation of corporate costs using Activity Based Costing principles has been included in this financial report. This allocation of costs has a neutral impact upon the overall operating result of the City but results in a more accurate reflection of the costs of providing specific services by incorporating an allocation for corporate costs and services provided by other service areas.

(f) **Trust Funds**

The Council is required under the Local Government Act to maintain a separate and distinct Trust Fund to account for all monies held by way of deposit or in trust for any person. The City performs only a custodial role in respect of these monies so the monies cannot be used for Council purposes. They are excluded from the Statement of Financial Position and Annual Budget.

(g) **Investments**

All investments have been valued at cost and interest earned on those investments is recognised by accrual at reporting date.

(h) **Inventories - Stores and Materials**

Inventories held at reporting date have been valued at the lower of cost or net realisable value on a weighed average cost basis.

(i) **Rates, Grants, Donations and Other Contributions**

Rates, grants, donations and other contributions are recognised as revenues when the Council obtains control over the assets comprising the contributions. Control over rates is obtained at the commencement of the rating year when rates are levied. Control over granted assets is normally obtained upon their receipt or upon prior notification that a grant has been secured. Contributions over which the Council has control but which had not been received at reporting date are accrued and recognised as receivable.

(j) **Employee Entitlements**

Employee entitlements accumulated as a result of employees rendering services up to the reporting date are accrued in the Budget. These benefits include wages and salaries, annual leave, and long service leave.

Liabilities arising in respect of wages and salaries, annual leave and other employee entitlements expected to be settled within twelve months of the reporting date are measured at their nominal amounts. All other employee entitlement liabilities are measured at the present value of the estimated future cash outflows to be made in respect of services provided by employees up to the reporting date. To determine the present value of future cash outflows the City uses the interest rates attached to government guaranteed securities which have terms to maturity approximating the terms of the related liability.

(k) **Infrastructure and Property, Plant & Equipment**

(i) **Cost and Valuation**

Infrastructure, property, plant, furniture and equipment are carried at cost or an independent valuation. Any gain or loss on disposal of assets is determined as the difference between the carrying amount of the asset at the time of disposal and the proceeds from disposal and is included in the operating results in the year of disposal. Any surplus arising as a consequence of revaluation is recognised on the Comprehensive Statement of Income rather than being credited directly to the asset revaluation reserve.

(ii) **Depreciation**

Infrastructure assets and items of property, plant, furniture, equipment and buildings (but excluding freehold land) are depreciated over their estimated useful lives as follows:

• Artwork	50 years
• Buildings	As assessed for individual components
• Plant & Equipment	10 years
• Furniture & Fittings	10 years
• Computer Equipment	5 years
• Mobile Plant	5 years
• Infrastructure - Roads	25-60 years for individual components
• Infrastructure - Drains	100 years
• Infrastructure - Footpaths	60 years
• Infrastructure - Parks Equipment	20 years
• Infrastructure - Street Furniture	20 years

Assets are depreciated from the date of acquisition or, in respect of internally constructed assets, from the time an asset is completed and held ready for use.

(l) **Infrastructure Assets**

Infrastructure assets have been valued on the basis of engineering estimates for current replacement and, having consideration for the age of such assets and the estimated remaining useful life of such assets, accumulated depreciation to date has been deducted from the current estimated replacement cost.

(m) **Leases**

The Council's rights and obligations under finance leases, which are leases that effectively transfer to the Council substantially the entire risks and benefits incidental to ownership of the leased items, are to be initially recognised as assets and liabilities equal in amount to the present value of the minimum lease payments. The assets are disclosed as plant and equipment under lease, and are to be amortised to expense over the period during which the local government is expected to benefit from the use of the leased assets. Minimum lease payments are to be allocated between interest expense and reduction of the lease liability, according to the interest rate implicit in the lease. Lease liabilities are to be allocated between current and non-current components. The principal component of lease payments due on or before the end of the succeeding year is disclosed as a current liability and the remainder of lease liability is disclosed as a non-current liability.

(m) **Leases (continued)**

In respect of operating leases, where the lessor effectively retains substantially all of the risks and benefits incident to ownership of the leased items, lease payments are charged to expense over the lease term and hence no recognition of assets and liabilities is necessary.

(n) **Leaseholder Liability**

This represents Council's obligation to repay the unit lease purchase price paid by residents of the Collier Park Village. This amount becomes due when individual lease holders relinquish their leases and it is predetermined in accordance with the individual leases.

(o) **Goods & Services Tax**

Revenues, expenses and assets are recognised net of the amount of goods and services tax (GST) except where the amount of GST incurred is not recoverable from the Australian Taxation Office (ATO). In these circumstances the GST is recognised as part of the cost of acquisition of the asset or as part the expense.

Receivables and payables are stated with the amount of GST included. The net amount of GST recoverable from, or payable to, the ATO is included as a current asset or liability in the Balance Sheet. Cash flows are included in the Cash Flow Statement on a gross basis. The GST components of cash flows arising from investing and financing activities which are recoverable from or payable to the ATO are classified as operating cash flows in the statement.

(n) **Gain / Loss on Revaluation of Assets**

In accordance with AASB 1001, where a gain or loss is realised upon revaluation of non current assets, the gain is required to be reported as Other Comprehensive Income on the Comprehensive Income Statement rather than being taken directly to the asset revaluation reserve.

In the upcoming year, the City intends to revalue certain classes of Infrastructure Asset - and this will result in either a gain or loss on revaluation of those classes of assets. However, at the time of preparing this budget, it has not been possible to reliably determine the quantum of that revaluation adjustment. Given that such an adjustment can not be reliably measured - and is non-cash in nature, the City has not disclosed any amount for such revaluation adjustment in the Budgeted Comprehensive Income Statement. This departure from the accounting standards has no effect upon the budget nor the financial results disclosed therein.

**2. CHANGES IN ACCOUNTING POLICY**

Accounting policies applied are consistent with those applied in the previous year. The policies comply with applicable Accounting Standards and other legislative pronouncements. They also include full cost accounting allocations using ABC principles as required under current legislative requirements. These allocations reflect an internal distribution of costs to attribute such corporate costs directly to those areas causing their incurrence. Therefore they do not have any impact upon the overall operating result of the Council.

**3. OBJECTIVE AND FUNCTIONS (PROGRAMS) OF COUNCIL**

**Community Vision**

We belong to an engaged and cohesive community that is linked by vibrant local centres and shared spaces. We live and travel in ways that nurture our environment; and our housing and amenities meet the diverse needs of a changing society.

**Mission Statement**

To work together to create a city for everyone.

**Statement of Objective**

The City of South Perth is dedicated to providing high quality services to the community through the various service-orientated programs it delivers:

**3. OBJECTIVE AND FUNCTIONS (PROGRAMS) OF COUNCIL (continued)**

The activities relating to these programs reported on the Statement of Comprehensive Income are as follows:

- **GOVERNANCE**  
The program reflects the statutory element of local government operations including Council Member support, community consultation and involvement, statutory reporting, compliance and accountability.
- **LAW, ORDER AND PUBLIC SAFETY**  
The program includes animal control, parking management and the safer cities program. This activity also includes fire prevention and the City's payment to FESA for emergency services in relation to its own properties only.
- **EDUCATION**  
The program includes the operation and maintenance of pre-school facilities including operating costs for public utilities, building maintenance and upkeep of grounds.
- **HEALTH**  
The health program includes food inspection services, noise control, pest control and environmental health administration.
- **WELFARE**  
The program includes the operation and maintenance of the buildings and grounds of senior citizens centres located at Manning and South Perth.
- **HOUSING**  
The largest single component of the Housing program is the operation and maintenance of the Collier Park Village complex. This includes all operating costs for the facility and the revenue streams arising from resident's fees.
- **COMMUNITY AMENITIES**  
This program includes household rubbish collection services and recycling collections plus the operation of a Waste Transfer Station. The administration of Town Planning Schemes and associated regulatory activities are other major components of the Community Amenities Program.
- **RECREATION AND CULTURE**  
This program includes the operation and maintenance of public halls and their grounds plus the operation of two libraries and a cultural centre. A major component of the revenue stream for this program is the operation of the 27 hole Collier Park Golf Course.  
  
Maintenance and upkeep of all sporting and passive reserves and various sporting pavilions and public facilities is included in the program - as are grants to community and cultural organisations. Council's acclaimed regional festival 'Fiesta' also forms part of the Recreation & Culture program.
- **TRANSPORT**  
The transport program includes maintenance and rehabilitation of roads, drainage works and maintenance of footpaths and parking facilities. Streetscapes and verge maintenance are also included as is the maintenance of traffic devices and traffic signs plus expenses relating to street lighting.
- **ECONOMIC SERVICES**  
This program includes building control and swimming pool inspections plus the operation of the City's plant nursery.
- **OTHER PROPERTY AND SERVICES**  
This program includes public works overheads and the operation of the City's vehicle fleet.

**4. STATEMENT OF COMPREHENSIVE INCOME**

**(a) Interest Revenues (Reg 28)**

The City recognises the bulk of its revenue at the commencement of the year when rates are levied. However, expenditure patterns tend to be phased more evenly throughout the year. As some funds collected will necessarily not be required until later in the year, the City invests funds awaiting dispensation in short term financial instruments. Interest is recognised when earned, rather than when received.

Anticipated interest earnings for the 2015/2016 year are shown below:

	<b>Budget 2015</b>	<b>Actual 2015</b>	<b>Budget 2016</b>
Investment Earnings - Municipal & Trust	640,000	597,778	700,000
Investment Earnings - Reserve	1,636,500	1,781,084	1,781,084
Interest on Rates	263,000	292,073	260,000
	<b>\$2,539,500</b>	<b>\$2,670,935</b>	<b>\$2,741,084</b>

**(b) Fees and Charges Disclosed by Program (Reg 25)**

	<b>Budget 2015</b>	<b>Actual 2015</b>	<b>Budget 2016</b>
General Purpose Funding	367,500	377,876	350,000
Governance	0	0	0
Law, Order, Public Safety	107,000	117,860	93,000
Education	0	0	0
Health & Welfare	31,500	35,601	33,500
Housing	1,290,420	1,394,202	1,463,630
Community Amenities	6,803,250	6,874,325	7,111,550
Recreation & Culture	3,758,465	3,755,201	3,832,950
Transport	1,501,500	1,339,769	1,665,000
Economic Services	408,250	454,563	430,250
Other Property	5,000	415	2,500
	<b>\$14,272,885</b>	<b>\$14,349,812</b>	<b>\$14,982,380</b>

**(c) Significant Expenses**

	<b>Budget 2015</b>	<b>Actual 2015</b>	<b>Budget 2016</b>
Auditors Remuneration	52,500	36,860	50,000
Bad or Doubtful Debts - General Debtors	40,000	20,572	25,000
Bad or Doubtful Debts - Parking Infringements	37,500	22,056	40,000
	<b>\$130,000</b>	<b>\$79,488</b>	<b>\$115,000</b>

**(d) Depreciation Expense Attributed by Program (Reg 27)**

	<b>Budget 2015</b>	<b>Actual 2015</b>	<b>Budget 2016</b>
Governance	483,000	489,136	473,750
Law, Order, Public Safety	7,000	0	10,000
Education	50,000	45,579	42,500
Health	14,500	16,990	14,500
Welfare	81,000	73,683	70,000
Housing	510,000	494,207	492,500
Community Amenities	148,000	135,482	149,000
Recreation & Culture	3,799,000	3,703,140	3,781,000
Transport	5,297,500	5,051,041	5,345,000
Economic Services	8,500	16,185	15,000
Other Property & Services	5,000	0	2,000
	<b>\$10,403,500</b>	<b>\$10,025,443</b>	<b>\$10,395,250</b>

**(e) Asset Disposals by Type**

During the year Council expects to dispose of land and to scrap / replace assets which are no longer considered serviceable but are yet to be fully depreciated. Accordingly, the carrying amounts (book values) are recognised as a cost on disposal. This accounting entry is a 'non cash' book entry only and has no impact on Council's cash position.

Disposals disclosed by Asset Type are:

<b>Asset Category</b>	<b>Sale Proceeds</b>	<b>Carrying Amount</b>	<b>Gain / (Loss)</b>
Plant & Equipment	328,330	(139,726)	188,604
Land	625,000	(420,000)	205,000
Land & Buildings - Assets Held for Resale	4,065,356	* (2,180,384 )	1,884,972
*(Disclosed on Balance Sheet)	<b>\$5,018,686</b>	<b>(\$2,740,110)</b>	<b>\$2,278,576</b>

Information relating to the disposal of land and buildings is contained at Note 9. Details regarding items of Plant & Equipment to be disposed of during the year can be found at Note 12.

**(f) Interest Expense**

**(Reg 27)**

	<b>Budget 2015</b>	<b>Actual 2015</b>	<b>Budget 2016</b>
Interest on City Loans - Municipal	222,591	222,592	350,685
Interest on Self Supporting Loan - Golf Course	202,280	202,279	212,126
Interest on Self Supporting Loans - Community	117,396	111,721	113,562
	<b>\$542,267</b>	<b>\$536,592</b>	<b>\$676,373</b>

**5. COUNCIL MEMBERS FEES AND ALLOWANCES**

The current year's Annual Budget provides for the following fees and allowances for Council Members:

	<b>Budget 2015</b>	<b>Actual 2015</b>	<b>Budget 2016</b>
<b>Meeting Attendance Fees</b>			
Mayor & Council Members	212,000	211,665	215,000
	<b>\$212,000</b>	<b>\$211,665</b>	<b>\$215,000</b>
<b>Expenses</b>			
Communications / Technology Allowance	50,000	41,842	45,000
Local Government Allowance - Mayor & Deputy	71,250	77,250	80,000
Councillors Training / Seminars	50,000	28,368	50,000
Reimbursements	20,000	18,186	22,500
Mayoral Vehicle (Operating Costs)	6,250	5,493	2,650
Election Expenses	0	0	80,000
Subscriptions- WALGA, Advisory / Advocacy	45,000	42,498	45,000
Professional Insurances	25,000	24,740	27,500
Other Expenses	5,500	4,763	7,500
Legal Costs - Local Govt Reform	90,000	95,160	0
Non Cash Items - Depreciation & Carrying Amt	60,000	57,350	60,000
	<b>\$423,000</b>	<b>\$395,650</b>	<b>\$420,150</b>
<b>Total Direct Costs</b>	<b>\$635,000</b>	<b>\$607,315</b>	<b>\$635,150</b>

In June 2015, the Salaries & Allowances Tribunal issued a determination relating to meeting attendance fees and allowances payable to Council Members. This review provided the minimum and maximum amount allowable for each class of Council Member entitlements including mayoral allowances, meeting attendance fees and technology & communication allowances. The budget provides a funding allocation in line with the allowable amounts for local governments in the Tribunal's Band 2 classification. The precise quantum of the allowances is the subject of annual consideration by Council.

## **6. CASH BACKED RESERVES**

The City accumulates funds in cash backed reserves to provide funding for identified projects in the future. These reserves act as savings plans for the future and are part of a responsible forward financial strategy. The City's cash backed reserves comprise both Discretionary & Quarantined Reserves. The funding and operating results of discrete business entities such as the Collier Park Village and Collier Park Golf Course as well as the Waste Management operation are separately identified and held in cash backed Quarantined Reserves. Future funding for identified City initiatives outside these separate entities is held in Discretionary City Cash Reserves.

### **PURPOSE OF RESERVES**

- **PLANT REPLACEMENT RESERVE**  
This reserve is used to fund the balance of the purchase price of Plant and Equipment associated with City works after trade-in and allowances. The reserve is funded by annual allocations from the Municipal Fund.
- **FUTURE MUNICIPAL WORKS RESERVE**  
Initially established to accumulate funds for future municipal works, the balance of the reserve will be transferred to the Major Community Facilities Reserve as part of the 2015/2016 Budget process.
- **COLLIER PARK RESIDENTS' LOAN OFFSET RESERVE**  
This reserve was established to partially cash-back the loan liability due to residents departing the village complex. It is funded by the premium representing the difference between the sale price of the units in the village to the ingoing resident and the amount of refund to the departing resident. Adequate funds are maintained in the reserve to meet all short term draw-downs by departing residents on the reserve.
- **COLLIER PARK GOLF COURSE RESERVE**  
This reserve was established to quarantine funds relating to the Collier Park Golf Course, to purchase plant & equipment, reticulation equipment and to repay debt (if any) associated with the Golf Course. The reserve is funded by an amount equal to a specified percentage of the annual operating surplus excluding depreciation with the remainder returned to the City's Municipal Fund as a dividend in accordance with Council Policy P608.
- **WASTE MANAGEMENT RESERVE**  
This reserve was established to provide for investment in new waste management initiatives. Funds move into or out of the reserve by annual allocation equal to the operating surplus (deficit) from the waste budget.
- **RETICULATION AND PUMP RESERVE**  
This reserve was established to provide funds for the replacement of reticulation and pumps at various parks and gardens. As part of the 2015/2016 Budget process, the balances of the Future Park Works and Future Streetscapes Reserves will be consolidated into this reserve.
- **INFORMATION TECHNOLOGY RESERVE**  
This reserve was established to finance the acquisition and enhancement of information technology and digital service delivery initiatives. The municipal fund provides ongoing appropriations as and when needed.
- **INSURANCE RISK RESERVE**  
This reserve reflects the 'burning cost' method of premium for workers compensation. It supports differences between the "deposit" premium and an adjusted premium in the event of a significant uninsured claim.
- **MAJOR COMMUNITY FACILITIES RESERVE - formerly ASSET ENHANCEMENT RESERVE**  
This reserve was established to quarantine the net proceeds of major strategic land sales to provide for future significant community based capital projects. During the 2015/2016 year, this reserve will receive funding from net land sale proceeds from the sale of the Manning Commercial Land, Ray St land (final instalment) and Crawshaw Crescent as well as consolidations from certain reserves being made redundant in the 2015/2016 Budget process. Monies will then be drawn down from this reserve to support major capital initiatives including the Manning Community Hub, EJ Oval Precinct upgrade and the construction of the SJMP foreshore promenade.

**6. PURPOSE OF RESERVES (Continued)**

- **FOOTPATH RESERVE**  
This reserve was established to quarantine funding for future path construction / replacement. The reserve will be consolidated into the Sustainable Infrastructure Reserve as part of the 2015/2016 Budget process.
- **UNDERGROUND POWER RESERVE**  
This reserve was established to support the City's contribution to the undergrounding of overhead electrical cables. It is currently inactive as there are no current underground power schemes.
- **PARKING RESERVE**  
This reserve was established to quarantine funds contributed by developers in lieu of providing parking facilities for their developments. Council will subsequently use these monies for additional parking management measures in the district within the vicinity of these developments as opportunities arise.
- **COLLIER PARK VILLAGE RESERVE**  
This reserve accumulates the lease premium and refurbishment levy paid by ingoing residents of the retirement village as well as the operating result (adjusted for depreciation) for the Village each year. Capital purchases and refurbishment costs associated with this complex are funded from this reserve. In the event of an operating shortfall, the reserve is expected to subsidise the difference so that the facility's operations do not impose a financial burden upon the City's ratepayers.
- **RIVER WALL RESERVE**  
This reserve was established to quarantine monies to be used to attract matching funds from state government with a view towards sharing financial responsibility for maintaining the river walls. This reserve will be drawn down during the 2015/2016 year to support major capital projects including the replacement of river walls and the construction of the SJMP foreshore promenade.
- **RAILWAY STATION PRECINCT RESERVE**  
This reserve was established to provide funding for anticipated future works on streetscape enhancements and parking management initiatives in the precincts around the possible (future) South Perth and Canning Bridge Railway Stations.
- **FUTURE BUILDING WORKS RESERVE**  
This reserve was established to provide funding for planned future major building projects. The intent of the reserve is to spread the burden of major community building infrastructure more equitably over the years. This reserve will be consolidated into the Major Community Facilities Reserve as part of the 2015/2016 Budget process.
- **FUTURE TRANSPORT PROJECTS RESERVE**  
Initially established to provide funding for future transport related projects or for road projects that were temporarily suspended whilst awaiting contractor availability or external approvals, this reserve will be consolidated into the Sustainable Infrastructure Reserve as part of the 2015/2016 Budget process.
- **FUTURE STREETSCAPES WORKS RESERVE**  
Initially established to provide funding for planned (future) major streetscape projects, this reserve will be consolidated into the Reticulation & Pump Replacement Reserve as part of the 2015/2016 Budget process.
- **FUTURE PARKS WORKS RESERVE**  
Initially established to provide funding for future major park development works, this reserve will be consolidated into the Pump Replacement Reserve as part of the 2015/2016 Budget process.
- **SUSTAINABLE INFRASTRUCTURE RESERVE**  
This reserve was created to provide funding to assist with the financially sustainable management of our community infrastructure including roads, paths, drainage, river walls, streetscapes and parks. As part of the 2015/2016 budget process, the Future Transport & Path Reserves will be consolidated into this reserve.



**6. CASH BACKED RESERVES (Continued)**

**PURPOSE OF RESERVES**

- PUBLIC ART RESERVE

This reserve has been newly established in 2015/2016 to quarantine developer contributions obtained under the Percent for Art policy. Monies held in the reserve may be made available for significant public art installations in these precincts. Reserve funds are not available to fund operational arts programs.

**7. MAJOR RESERVE TRANSFERS**

The reasons for major transfers of funds into and out of Reserves are:

**Consolidation of Existing Reserves**

Future Municipal Works Reserve	Transferring to Major Community Facilities Reserve	(362,027)
Future Building Projects Reserve	Transferring to Major Community Facilities Reserve	(2,948,218)
Major Community Facilities Reserve	Consolidating above Reserves	3,310,245
Future Streetscapes Reserve	Transferring to Reticulation & Pump Reserve	(100,182)
Future Park Works Reserve	Transferring to Reticulation & Pump Reserve	(5,163)
Reticulation & Pump Reserve	Consolidating above Reserves	105,345
Paths Reserve	Transferring to Sustainable Infrastructure Reserve	(7,376)
Future Transport Works Reserve	Transferring to Sustainable Infrastructure Reserve	(514,483)
Sustainable Infrastructure Reserve	Consolidating above Reserves	521,859

**Transfers to Municipal Fund**

Collier Park Village Loan Offset	Refunds to departing residents	2,250,000
Collier Park Golf Course Reserve	Loan & Capital expenditure & dividend to Muni Fund	664,349
Waste Management Reserve	Replacement bins and works at Transfer Station	323,400
Major Community Facilities Reserve	Contribution towards major capital initiatives	12,975,000
Collier Park Village Reserve	Capital Expenditure and reimburse operating loss	731,376
Public Art Reserve	Matching contribution for SJMP Foreshore artwork	50,000

**Transfers to Reserves from Municipal Fund (excluding Interest revenue earned)**

Collier Park Village Loan Offset	Incoming refundable amounts from new residents	3,000,000
Collier Park Golf Course	Operating Result for Year & cash injection	755,654
Waste Management Reserve	Operating Result for Year	529,225
Major Community Facilities Reserve	Proceeds from planned strategic land disposals	2,304,652
Collier Park Village Reserve	Lease Premiums & Refurb Levies from new residents	500,000
Sustainable Infrastructure Reserve	Funding allocation to support future LTFP initiatives	1,000,000
Insurance Risk Reserve	Contribution towards claims below insured thresholds	250,000
Parking Facilities	Funding allocation to support future LTFP initiatives	250,000
Public Art Reserve	Seed funding to establish the Reserve	150,000

The City has a custodial responsibility for certain refundable monies associated with the Collier Park Village. These amounts do not result in the recognition of revenue upon their receipt and are transferred directly to the Collier Park Village Residents Loan Offset Reserve. The monies are held in this reserve until the residents depart from the Village and the monies are then refunded from the. The movement in this reserves resulting from these transactions is disclosed in the Rate Setting Statement as Transfers to Non City Reserves.

A number of planned discretionary capital projects identified in the LTFP have individual funding models that rely on Reserve funds as part of the model. These projects will be delivered over several years commencing with 2015/2016 - so the funds generated by the land parcel disposals are being quarantined in the Major Community Facilities Reserve where they are specifically 'marked' as applying to particular projects and held until required.

Interest earned on Reserve funds is transferred to reserves - apportioned according to their respective balances.

**8. CONTRIBUTIONS / GRANTS FOR DEVELOPMENT OF ASSETS**

Grants and contributions for the development of assets shown on the Comprehensive Income Statement are comprised of the following (other grants are for operational purposes rather than asset acquisition):

<b>Purpose of Grant</b>	<b>2016</b>
Grants for Road Construction	1,585,000
Grants / Contributions for Building Works	1,600,000
	<b>\$3,185,000</b>

The City also received certain other (prepaid) non-recurrent grants in June 2015. The expenditure associated with these prepaid grants will necessarily be carried forward from 2014/2015 when the related works will occur.

<b>Purpose of Grant</b>	<b>Prepaid</b>
Grants for Environmental Projects - Maintenance of natural environment areas	572,234
Grants for Sports Ground Renovation Works	200,000
	<b>\$772,234</b>

**9. TRADING UNDERTAKINGS AND MAJOR LAND TRANSACTIONS**

The Local Government Financial Management Regulations 27(i) & (k) require the disclosure of trading undertakings and major land transactions in which Council is involved.

The City expects to be involved in the following land transactions during the 2015/2016 year:

- Disposal of commercial land adjacent to the Manning Community Hub.
- Disposal of Crawshaw Crescent Sump.

<b>Land Parcel</b>	<b>Disposal Type</b>	<b>Disposal Date</b>	<b>Est. Net Proceeds</b>	<b>Est. Sale Cost</b>
Manning Commercial Land	As per S 3.58	October 2015	3,500,000	120,000
Crawshaw Crescent Sump	As per S 3.58	May 2016	625,000	15,000
Lot 800 & 801 Ray St (instalment only) - See below.	Private Treaty	March 2014	565,356 (final instalment)	0
			<b>\$4,690,356</b>	<b>\$135,000</b>

Business plans relating to the proposed disposal of the Manning Commercial land and Crawshaw Crescent sump are not required under statutory requirements as the disposal is under the statutory threshold value. However, the City will be making all relevant statutory disclosures regarding the disposal of assets under Section 3.58 of the Local Government Act during the 2015/2016 financial year (ahead of the proposed disposal date).

The net sale proceeds of the disposal of the identified land parcels will be transferred to the Major Community Facilities reserve as indicated in the 2015/2016 Annual Budget. These funds will be applied in 2015/2016 and future years to support the construction of major community assets - including the Manning Community Hub, EJ Oval Precinct Upgrade and George Burnett Leisure Centre Expansion.

Each major discretionary capital project has its own specific funding model that separately identifies the respective contributions from cash reserves, grant funding, land disposals and general funds. For those projects that have a dependence on land disposals as part of their funding package, the project will not commence until the related land disposal has been concluded

**Lot 800 & 801 Ray St**

A contract relating to the disposal of the land parcels at Lot 800 & 801 Ray St, South Perth by private treaty for a value of \$3.7M including GST was executed in 2013/2014. The transaction involved a deferred settlement over 3 instalments. The first instalment (deposit) of \$2.5M has been quarantined as restricted cash in the 2013/2014 year and the second instalment of \$0.6M was received in 2014/2015. Title to the subject land parcel will not transfer until receipt of the final instalment in March 2016.

**10. LOAN BORROWINGS**

The City uses loan borrowings as part of a responsible and sustainable funding strategy. Borrowings are undertaken in accordance with Council Policy P604 - Use of Debt as a Funding Source. Borrowings are sourced through WA Treasury Corporation and are taken as fixed rate borrowings on terms that match the life of the associated asset. All loan borrowings are secured against the general revenue of the City.

In some circumstances the City acts as a guarantor for community sporting groups or associations for Self Supporting Loans. Repayments of principal and interest for Self Supporting Loans are all fully reimbursed by the beneficiary community group / association. There is no impost on municipal funds for servicing these loans.

Loan No	Purpose	Interest %	Maturity	Opening Balance	New Loan Proceeds	Principal Repayments	Interest Repayments	Closing Balance
<b>City Loans</b>								
223	Infrastructure Capital Projects	6.32%	Jun 2019	1,426,207	0	(324,088)	(88,931)	1,102,119
225A	Infrastructure Capital Projects	5.48%	Jun 2021	1,328,071	0	(192,227)	(76,564)	1,135,844
225B	Infrastructure Capital Projects	4.02%	Jun 2021	706,294	0	(106,229)	(30,946)	600,065
231 *	Manning Community Facility	3.69%	Dec 2035	0	5,000,000	(128,752)	(154,244)	4,871,248
				<b>3,460,572</b>	<b>5,000,000</b>	<b>( 751,296)</b>	<b>(350,685)</b>	<b>7,709,276</b>
<b>Self Supporting Loan - Collier Park Golf Course</b>								
227	Upgrade Island 9 Hole Course	4.97%	Sep 2026	3,878,867	0	(263,989)	(212,126)	3,614,878
				<b>3,878,867</b>	<b>0</b>	<b>(263,989)</b>	<b>(212,126)</b>	<b>3,614,878</b>
<b>Self Supporting Loans - Community Sporting Groups / Associations</b>								
218	Manning Tennis Club	6.59%	Nov 2015	3,664	0	(3,664)	(66)	0
220	Old Mill Theatre	6.28%	Nov 2021	31,015	0	(4,115)	(2,043)	26,900
224	South Perth Hospital Extension	6.15%	Feb 2020	1,243,554	0	(219,527)	(81,001)	1,024,027
228	South Perth Bowling Club	4.49%	Nov 2027	72,907	0	(4,410)	(3,785)	68,497
229	South Perth Bowling Club	4.49%	Nov 2027	444,320	0	(26,570)	(22,079)	417,750
230	South Perth Bowling Club	4.40%	Jul 2029	96,357	0	(5,040)	(4,588)	91,318
				<b>1,891,817</b>	<b>0</b>	<b>(263,326)</b>	<b>(113,562)</b>	<b>1,628,491</b>
				<b>\$9,231,256</b>	<b>\$5,000,000</b>	<b>(\$1,278,611)</b>	<b>(\$676,373)</b>	<b>\$12,952,645</b>

\* New Loan details are calculated using indicative quotations supplied by WA Treasury Corporation and will be subject to firm quotes at the time the actual borrowing is undertaken.

**30 (a) OPENING POSITION**

In order to ensure the prompt availability of operating funds at the commencement of the financial year (and to avoid the associated overdraft costs) Council prepares its Annual Budget on a timeframe which facilitates adoption by early July each year. This necessarily involves the use of estimated figures for the budget opening position and (projected) year end actual figures - as these are not finalised until after the Annual Budget is adopted.

The estimated opening position used in the derivation of this financial year's Budget was calculated in accordance with the requirements of the Local Government Financial Management Regulations (1996) and the Department of Local Government Guideline No 8. The opening position reflects the projected Net Current Asset position of the Council as at 1 July after allowing for year end adjustments and therefore represents the current accrual position rather than a cash position.

Balances used in the calculation of the opening position (Restricted Assets excluded) are as follows:

<b>Current Assets</b>	<b>Balance</b>
Cash on Hand	3,330,620
Investments (including Restricted Cash)	69,488,892
Debtors - Rates (excluding deferred amounts)	221,509
Debtors - Others	2,465,216
Inventory	106,238
Inventory - Land Held for Resale	2,180,348
Prepayments & Accrued Income	782,097
<b>Total Current Assets</b>	<b>\$78,574,919</b>

<b>Total Current Assets</b>	<b>\$78,574,919</b>
Adjust for	
Self Supporting Loan Principal Recouped	(263,326)
Land Held for Resale	(2,180,348)
<b>Adjusted Total Current Assets</b>	<b>\$76,131,246</b>

<b>Current Liabilities</b>	<b>Balance</b>
Accounts Payable	(2,943,143)
Income in Advance	(3,014,380)
Accrued Wages	(472,224)
Accrued Interest Expense	(31,810)
Interest Bearing Liabilities	(1,278,611)
Provisions	(4,053,517)
<b>Total Current Liabilities</b>	<b>(\$11,793,685)</b>

<b>Total Current Liabilities</b>	<b>(\$11,793,685)</b>
Add back	
Interest Bearing Liabilities	1,278,611
Liabilities Associated with Restricted Assets - Instalment in Advance (Land Disposal)	2,355,651
<b>Adjusted Total Current Liabilities</b>	<b>(\$8,159,423)</b>

<b>Adjusted Net Current Assets</b>	<b>\$67,971,823</b>
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<b>Adjusted Net Current Assets</b>	<b>\$67,523,835</b>
Less	
Restricted Assets (Cash Reserves)	(59,329,041)

<b>Opening Position - (Includes Carry Forward Works of \$ 4,000,000)</b>	<b>\$8,642,782</b>
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**11 (b) CLOSING POSITION**

The projected closing position (as defined in the Local Government Financial Management Regulations & Guidance Note 8) at the end of the budget period is expected to be:

<b>Current Assets</b>	<b>Balance</b>
Cash on Hand	1,503,620
Investments (including Restricted Cash)	58,487,413
Debtors - Rates (excluding Deferred amounts)	196,509
Debtors - Others	1,619,556
Inventory	136,238
Inventory - Land Held for Resale	0
Prepayments & Accrued Income	985,871
<b>Total Current Assets</b>	<b>\$62,927,207</b>

<b>Total Current Assets</b>	<b>\$</b>
Adjust for	
Self Supporting Loan Principal Recouped	( 275,256)
Land Held for Resale	( 0 )
<b>Adjusted Total Current Assets</b>	<b>\$62,653,952</b>

<b>Current Liabilities</b>	<b>Balance</b>
Accounts Payable	(2,285,828 )
Income in Advance	(93,373)
Accrued Wages	(477,224))
Accrued Interest Expense	(35,310)
Interest Bearing Liabilities	(1,388,389)
Provisions	(4,053,518)
<b>Total Current Liabilities</b>	<b>(\$8,333,641)</b>

<b>Total Current Liabilities</b>	<b>(\$8,333,641 )</b>
Add back	
Interest Bearing Liabilities	1,388,389
Liabilities Associated with Restricted Assets - Deposit in Advance (Land Disposal)	0
<b>Adjusted Total Current Liabilities</b>	<b>(\$6,945,252)</b>

<b>Adjusted Net Current Assets</b>	<b>\$55,708,700</b>
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<b>Adjusted Net Current Assets</b>	<b>\$55,708,700</b>
Less	
Restricted Assets (Cash Reserves)	(52,932,090)

<b>Closing Position</b>	<b>\$2,776,610</b>
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The final actual 2014/2015 Closing Position (which becomes the Opening Position for this Budget) is determined after the close-off of the 2014/2015 year end financial accounts. At that time any difference between the estimated Closing Position (used to facilitate the adoption of the Budget in early July) and the final (audited) position is determined and brought to account through the Q1 Budget Review in October.

The closing position as declared above includes funds associated with Carry Forward Works.

**12. DETAILS OF ASSET DISPOSALS**

During the budget period it is planned that Council will dispose of certain non current assets either by trade-in or outright sale. Items to be traded will be replaced (wherever possible) on a 'like for like' basis - providing that the replacement item continues to reflect a 'best value' and 'fit for purpose' outcome. Trade in figures reflect professional officer estimates of the likely trade values based on known market conditions and likely trade in dates.

Anticipated gains (losses) on disposal are:

<b>Asset Description</b>	<b>Plant Number</b>	<b>Sale Proceeds</b>	<b>Carry Amount</b>	<b>Gain (Loss)</b>
Mazda 6	47099	18,000	13,360	4,640
Subaru Forester	47097	18,000	11,085	6,915
Toyota Hybrid	43390	16,000	10,750	5,250
Subaru Forester X	43394	18,000	11,880	6,120
Ford PX Ranger XLT 4x4 Utility	43387	20,000	8,515	11,485
Toyota Camry Atara	48030	18,000	14,136	3,864
Subaru Forester Wagon	43389	18,000	11,650	6,350
Ford PX Ranger 4x2 XL Hi Rider 2.2L Diesel	43388	12,000	12,080	(80)
Ford Ranger Supercab CH XL 4x2 Freestyle	43370	11,000	0	11,000
Ford Ranger Supercab CH XL 4x2 Freestyle	43369	12,000	1,000	11,000
Ford Ranger 4x4 Utility	43367	13,000	0	13,000
KIA 2x4 Freestyle Cab Chassis	43371	14,000	660	13,340
Kia 2x4 Freestyle Cab Chassis	43372	14,000	660	13,340
Ford Ranger XL 4x2 Freestyle Cab Chassis	43373	12,000	980	11,020
Ford Falcon FG R6 SSB Utility LPG	43375	13,000	225	12,775
Ford Falcon Utility FG MK11 SSB 4.0L LPG	43392	12,000	10,780	1,220
Ford PK Ranger 4x4 XLT 3.0L Turbo Diesel	43385	14,000	4,890	9,110
Takeuchi Excavator	75033	15,000	0	15,000
Hino Dutro Tip Truck	53039	22,000	0	22,000
Howard Pegasus 493	73595	8,000	885	7,115
Stihl BR500 Backpack Blower	73781	100	395	(295)
Stihl FS260 Brushcutter	73847	100	605	(505)
Stihl FS260 Brushcutter	73845	100	605	(505)
Stihl FS260 Brushcutter	73846	100	605	(505)
Stihl BG86C Blower	73848	60	260	(200)
Stihl BR500 Backpack Blower	73786	100	395	(295)
Stihl FS260 Brushcutter	73850	100	605	(505)
Stihl FS260 Brushcutter	73851	100	605	(505)
Stihl FS260 Brushcutter	73852	100	605	(505)
Stihl BG86C Blower	73854	60	260	(200)
Stihl FS260 Brushcutter	73855	100	605	(505)
Stihl FS260 Brushcutter	73856	100	605	(505)
Stihl BG86C Blower	73858	60	260	(200)
Stihl FS420 Brushcutter	73859	100	605	(505)
MEY 4HP Edger	73835	150	845	(695)
Stihl BG86C Blower	73860	60	260	(200)
Stihl BG86C Blower	73861	60	260	(200)
Stihl BG86C Blower	73862	60	260	(200)
Stihl BR500 Backpack Blower	73798	100	395	(295)
Stihl FS420 Brushcutter	73863	100	605	(505)
Stihl FS420 Brushcutter	73864	100	605	(505)
Stihl MS261 Chainsaw	73801	180	540	(360)
Stihl BG86C Blower	73871	60	260	(200)
Stihl HS81T Hedgetrimmer	73806	100	395	(295)
Stihl HS81T Hedgetrimmer	73805	100	395	(295)

12. DETAILS OF ASSET DISPOSALS (Continued)

Asset Description	Plant Number	Sale Proceeds	Carry Amount	Gain (Loss)
Stihl HS81T Hedgetrimmer	73807	100	395	(295)
Stihl HS81T Hedgetrimmer	73809	100	395	(295)
Stihl BG86C Blower	73872	60	260	(200)
Stihl Pole Saw HT101	73901	200	715	(515)
Stihl BG86C Blower	73873	60	260	(200)
Stihl MS261 Chainsaw	73902	200	680	(480)
Stihl HS81T Hedgetrimmer	73900	100	510	(410)
Stihl BR500 Backpack Blower	73874	100	370	(270)
MEY 4HP Edger	73835	200	845	(645)
Stihl HS81T Hedgetrimmer	73903	100	505	(405)
Stihl BG86C Blower	73875	60	260	(200)
Stihl HS81T Hedgetrimmer	73819	100	395	(295)
Stihl BG86C Blower	73876	60	260	(200)
Stihl HS81T Hedgetrimmer	73821	100	395	(295)
Stihl BG86C Blower	73878	60	260	(200)
Stihl HS81T Hedgetrimmer	73823	100	395	(295)
Stihl HT101 Polesaw	73827	200	625	(425)
Stihl BG86C Blower	73880	60	260	(200)
Stihl HS81T Hedgetrimmer	73825	100	395	(295)
Stihl MS192T Chainsaw	73762	150	180	(30)
Stihl BG86C Blower	73881	60	255	(195)
Stihl BG86C Blower	73882	60	255	(195)
Cement Mixer	73649	50	1,315	(1,265)
Stihl BR500 Backpack Blower	77068	80	250	(170)
Stihl BG86C Blower	77071	60	200	(140)
Stihl FS240 Brushcutter	77072	100	475	(375)
Stihl MS261 Chainsaw	77074	200	540	(340)
Stihl KM85R Combisystem	77044	80	0	80
Honda HRU196 Rotary Mower	77067	80	160	(80)
Stihl BG86C Blower	76015	60	250	(190)
Stihl BG86C Blower	72161	60	250	(190)
Stihl BG86C Blower	72162	60	250	(190)
Stihl FS240 Brushcutter	72148	80	470	(390)
Stihl FS240 Brushcutter	72149	80	470	(390)
Stihl BR500 Backpack Blower	72151	80	385	(305)
Stihl FS240 Brushcutter	72150	80	470	(390)
Toro Greens Mower	82042	3,000	0	3,000
Toro Greens Mower	82041	4,000	0	4,000
Toro Bunker Rake-SandPro	82036	3,500	0	3,500
Kawasaki Mule	82037	3,000	0	3,000
Kawasaki Mule	82038	4,000	0	4,000
Kubota Tractor	82034	7,000	0	7,000
TBD Asset Management	New	0	0	0
TBD Building Services	New	0	0	0
Bin Trailer	New	0	0	0
Emergency Mobile Generator	New	0	0	0
Karcher High Pressure Cleaner	New	0	0	0
Stihl KM130 Hedgetrimmer	New	0	0	0
Stihl KM130 Hedgetrimmer	New	0	0	0
Stihl KM130 Hedgetrimmer	New	0	0	0
Stihl KM130 Hedgetrimmer	New	0	0	0
		<b>\$328,330</b>	<b>\$139,726</b>	<b>\$188,604</b>

**13. RATES INFORMATION**

**(a) Rate in the Dollar**

A rate of 6.0700 cents in the dollar (6.0700 in 2014/2015) will be applied to the Gross Rental Value (GRV) of all rateable properties (residential and commercial) in the municipality which are not subject to the minimum rate.

**(b) Minimum Rate**

Council will impose a minimum rate of \$910.00 per annum for the 2015/2016 budget year (\$875.00 in 2014/2015). This amount has been determined to be an equitable minimum rate to reflect the basic cost of servicing lots.

**(c) Instalment Options**

In accordance with the requirements of the Local Government Act (1995) and the Local Government Financial Management Regulations (1996), the City offers ratepayers a choice of payment of rates by either one, two or four instalments. To offset the cost of offering the instalment payment option, the Local Government Act (1995) allows the City to charge a \$10.00 administration fee on the second, third and fourth instalments plus interest at the prescribed rate of 5.5% per annum on instalment payments.

**(d) Instalment Due Dates**

The due dates for each payment under the instalment options for the 2015/2016 rating year are:

1 <sup>st</sup> Instalment	26 August 2015
2 <sup>nd</sup> Instalment	11 November 2015
3 <sup>rd</sup> Instalment	13 January 2016
4 <sup>th</sup> Instalment	16 March 2016

To qualify for the instalment option, ratepayers must pay any arrears and the full amount of the first instalment by the due date for the first instalment.

**(e) Penalty Interest**

An interest charge of 11% per annum will be applied to all outstanding rates (excluding deferrals by qualifying pensioners) in accordance with the provisions of the Local Government Act. This is consistent with the rate of interest charged by FESA on outstanding Emergency Services Levy (ESL) payments.

**(f) Concessions**

In accordance with the provisions of the Rates & Charges (Rebates & Deferrals) Act, concessions will be offered to eligible pensioners and seniors to allow them to either defer their rates or receive a percentage rebate of their rates provided they register within the specified period and pay the balance of rates and charges within the year in which they are assessed. Eligibility for a concession is determined by meeting the requirements specified in the Rates & Charges (Rebates & Deferrals) Act.

**(g) Incentive Scheme**

The incentive scheme to encourage the early payment of rates will not operate in the 2015/2016 year.

**(h) Rates Charges & Interest**

Anticipated yields from administration fees and interest charges relating to rates for the 2015/2016 year are:

	2015	2016
Administration Fees - Rates	143,980	145,000
Interest on Rates (Pre-Interest on Instalments & Penalty Interest)	292,073	260,000
	<b>\$438,068</b>	<b>\$407,016</b>

**(i) Emergency Services Levy**

During the 2015/2016 year the City will again be required to perform the role of third party collection agent for the Emergency Services Levy (ESL) for properties within the district. The ESL is a state government levy used to fund the operations of the career and volunteer fire brigades. It increased by 10.9% in 2015/2016. All monies collected by the City for the ESL are forwarded directly to the Fire and Emergency Services Authority (FESA) on a quarterly basis. The ESL revenues are treated as non controlled items - and are excluded from the City's Statement of Financial Position. Following the City's adoption of the FESA Option B payment model, only the outstanding debts for ESL owed to the City at year end are recorded in the City's Balance Sheet.



2015 / 2016 ANNUAL BUDGET  
NOTES TO AND FORMING PART OF THE BUDGET

14. RESERVE BALANCES

Reg 27(g)

	2015 Budget	2015 Actual	2016 Budget
<b>Discretionary Reserves</b>			
<b>Plant Replacement Reserve</b>			
Opening Balance as at 1 July	688,629	688,629	206,828
Transfers from Retained Surplus	0	0	0
Interest Revenue	15,500	18,199	5,629
Transfers to Retained Surplus	( 500,000 )	( 500,000 )	( 0 )
Closing Balance as at 30 June	<b>\$204,129</b>	<b>\$206,828</b>	<b>\$212,457</b>
<b>Future Municipal Works Reserve</b>			
Opening Balance as at 1 July	349,817	349,817	361,283
Transfers from Retained Surplus	0	0	0
Interest Revenue	12,500	11,466	0
Transfers to Retained Surplus	( 0 )	( 0 )	( 361,283 )
Closing Balance as at 30 June	<b>\$362,317</b>	<b>\$361,282</b>	<b>\$ 0</b>
<b>Reticulation &amp; Pump Replacement Reserve</b>			
Opening Balance as at 1 July	223,196	223,196	231,351
Transfers from Retained Surplus	0	0	105,236
Interest Revenue	7,500	8,155	7,835
Transfers to Retained Surplus	( 0 )	( 0 )	( 0 )
Closing Balance as at 30 June	<b>\$230,696</b>	<b>\$231,351</b>	<b>\$344,422</b>
<b>Information Technology Reserve</b>			
Opening Balance as at 1 July	486,576	486,576	984,584
Transfers from Retained Surplus	475,000	475,000	0
Interest Revenue	17,000	23,008	27,030
Transfers to Retained Surplus	( 0 )	( 0 )	( 0 )
Closing Balance as at 30 June	<b>\$978,576</b>	<b>\$984,584</b>	<b>\$1,011,614</b>
<b>Insurance Risk Reserve</b>			
Opening Balance as at 1 July	172,121	172,121	178,476
Transfers from Retained Surplus	0	0	250,000
Interest Revenue	6,000	6,355	4,906
Transfers to Retained Surplus	( 0 )	( 0 )	( 0 )
Closing Balance as at 30 June	<b>\$178,121</b>	<b>\$178,477</b>	<b>\$433,382</b>
<b>Major Community Facilities Reserve</b>			
<b>Formerly Asset Enhancement Reserve</b>			
Opening Balance as at 1 July	3,455,685	3,455,685	24,697,053
Transfers from Retained Surplus	24,850,000	27,115,000	5,616,558
Interest Revenue	264,500	576,368	608,971
Transfers to Retained Surplus	( 6,450,000 )	( 6,450,000 )	( 12,975,000 )
Closing Balance as at 30 June	<b>\$22,120,185</b>	<b>\$24,697,052</b>	<b>\$17,947,581</b>

**2015 / 2016 ANNUAL BUDGET  
NOTES TO AND FORMING PART OF THE BUDGET**

**14. RESERVE BALANCES (Continued)**

	<b>2015 Budget</b>	<b>2015 Actual</b>	<b>2016 Budget</b>
<b>Path Works Reserve</b>			
Opening Balance as at 1 July	153,058	153,058	6,958
Transfers from Retained Surplus	0	0	0
Interest Revenue	5,500	3,900	0
Transfers to Retained Surplus	( 150,000 )	( 150,000 )	( 6,958 )
Closing Balance as at 30 June	<b>\$8,558</b>	<b>\$6,958</b>	<b>\$ 0</b>
<b>UGP Reserve</b>			
Opening Balance as at 1 July	100,015	100,015	103,669
Transfers from Retained Surplus	0	0	0
Interest Revenue	3,500	3,654	2,855
Transfers to Retained Surplus	( 0 )	( 0 )	( 0 )
Closing Balance as at 30 June	<b>\$103,515</b>	<b>\$103,669</b>	<b>\$106,524</b>
<b>Parking Reserve</b>			
Opening Balance as at 1 July	137,862	137,862	168,148
Transfers from Retained Surplus	45,000	45,000	250,000
Interest Revenue	5,000	5,286	4,616
Transfers to Retained Surplus	( 20,000 )	( 20,000 )	( 0 )
Closing Balance as at 30 June	<b>\$167,862</b>	<b>\$168,148</b>	<b>\$422,764</b>
<b>River Wall Reserve</b>			
Opening Balance as at 1 July	1,449,813	1,449,813	164,190
Transfers from Retained Surplus	0	0	0
Interest Revenue	33,000	34,377	4,641
Transfers to Retained Surplus	( 1,320,000 )	( 1,320,000 )	( 0 )
Closing Balance as at 30 June	<b>\$162,813</b>	<b>\$164,191</b>	<b>\$168,831</b>
<b>Railway Station Reserve</b>			
Opening Balance as at 1 July	710,236	710,236	736,186
Transfers from Retained Surplus	0	0	0
Interest Revenue	25,000	25,950	20,279
Transfers to Retained Surplus	( 0 )	( 0 )	( 0 )
Closing Balance as at 30 June	<b>\$735,236</b>	<b>\$736,186</b>	<b>\$756,465</b>
<b>Future Building Works</b>			
Opening Balance as at 1 July	2,114,882	2,114,882	2,950,623
Transfers from Retained Surplus	750,000	750,000	0
Interest Revenue	61,000	85,741	0
Transfers to Retained Surplus	( 0 )	( 0 )	( 2,950,623 )
Closing Balance as at 30 June	<b>\$2,925,882</b>	<b>\$2,950,623</b>	<b>\$ 0</b>

14. RESERVE BALANCES (Continued)

	2015 Budget	2015 Actual	2016 Budget
<b>Future Transport Projects Reserve</b>			
Opening Balance as at 1 July	495,418	495,418	513,519
Transfers from Retained Surplus	0	0	0
Interest Revenue	17,500	18,101	0
Transfers to Retained Surplus	( 0 )	( 0 )	( 513,519 )
Closing Balance as at 30 June	<b>\$512,918</b>	<b>\$513,518</b>	<b>\$ 0</b>
<b>Future Streetscapes Reserve</b>			
Opening Balance as at 1 July	96,550	96,550	100,078
Transfers from Retained Surplus	0	0	0
Interest Revenue	3,500	3,528	0
Transfers to Retained Surplus	( 0 )	( 0 )	( 100,078 )
Closing Balance as at 30 June	<b>\$100,050</b>	<b>\$100,078</b>	<b>\$ 0</b>
<b>Future Parks Reserve</b>			
Opening Balance as at 1 July	4,976	4,976	5,158
Transfers from Retained Surplus	0	0	0
Interest Revenue	0	182	0
Transfers to Retained Surplus	( 0 )	( 0 )	( 5,158 )
Closing Balance as at 30 June	<b>\$4,976</b>	<b>\$5,157</b>	<b>\$ 0</b>
<b>Sustainable Infrastructure Reserve</b>			
Opening Balance as at 1 July	1,269,097	1,269,097	1,671,206
Transfers from Retained Surplus	350,000	350,000	1,520,476
Interest Revenue	50,500	52,109	66,981
Transfers to Retained Surplus	( 0 )	( 0 )	( 0 )
Closing Balance as at 30 June	<b>\$1,669,597</b>	<b>\$1,671,205</b>	<b>\$3,258,663</b>
<b>Public Art Reserve</b>			
Opening Balance as at 1 July	0	0	0
Transfers from Retained Surplus	0	0	150,000
Interest Revenue	0	0	1,375
Transfers to Retained Surplus	( 0 )	( 0 )	( 50,000 )
Closing Balance as at 30 June	<b>\$0</b>	<b>\$0</b>	<b>\$101,375</b>
<b>Total for Discretionary Reserves</b>	<b>\$30,465,431</b>	<b>\$33,079,307</b>	<b>\$24,764,078</b>

During the 2015/2016 budget process, the City intends consolidating its existing Reserves from 24 separate reserves down to 14. Several inactive reserves will be closed and some other smaller reserves having similar purposes will be consolidated into existing reserves. This will provide greater clarity around the purposes for which the reserves are established and will streamline administration of the cash backed reserves. Furthermore, the Asset Enhancement Reserve will be re-titled Major Community Facilities Reserve (although its purpose remains the same). A new Public Art Reserve will be established to manage developer contributions raised through the Percent for Art Policy.

2015 / 2016 ANNUAL BUDGET  
NOTES TO AND FORMING PART OF THE BUDGET

14. RESERVE BALANCES (Continued)

	2015 Budget	2015 Actual	2016 Budget
<b>Quarantined Reserves</b>			
<b>Collier Park Village Residents Offset Reserve</b>			
Opening Balance as at 1 July	19,579,542	19,579,542	20,907,739
Transfers from Retained Surplus	2,750,000	2,547,250	3,000,000
Interest Revenue	890,000	729,395	936,519
Transfers to Retained Surplus	( 2,000,000 )	( 1,948,448 )	( 2,250,000 )
Closing Balance as at 30 June	<b>\$21,219,542</b>	<b>\$20,907,739</b>	<b>\$22,594,258</b>
<b>Collier Park Village Reserve</b>			
Opening Balance as at 1 July	1,657,384	1,657,384	1,484,043
Transfers from Retained Surplus	400,000	496,856	500,000
Interest Revenue	59,000	57,786	54,963
Transfers to Retained Surplus	(733,750)	( 727,983 )	( 731,376 )
Closing Balance as at 30 June	<b>\$1,382,634</b>	<b>\$1,484,043</b>	<b>\$1,307,630</b>
<b>Collier Park Golf Course Reserve</b>			
Opening Balance as at 1 July	147,328	147,328	428,875
Transfers from Retained Surplus	955,000	1,003,114	755,664
Interest Revenue	20,000	9,068	13,120
Transfers to Retained Surplus	( 585,000 )	( 730,635 )	( 664,349 )
Closing Balance as at 30 June	<b>\$537,328</b>	<b>\$428,875</b>	<b>\$533,310</b>
<b>Waste Management Reserve</b>			
Opening Balance as at 1 July	2,935,401	2,935,401	3,429,075
Transfers from Retained Surplus	630,258	720,763	529,225
Interest Revenue	90,000	108,457	97,914
Transfers to Retained Surplus	( 350,450 )	( 335,546 )	( 323,400 )
Closing Balance as at 30 June	<b>\$3,305,209</b>	<b>\$3,429,075</b>	<b>\$3,732,814</b>
<b>Total Quarantined Reserves</b>	<b>\$26,444,713</b>	<b>\$26,249,732</b>	<b>\$28,168,012</b>
<b>Summary of Reserve Balances</b>			
Opening Balance as at 1 July	36,227,586	36,227,586	59,329,041
Transfers from Retained Surplus	31,205,258	33,502,983	12,677,159
Interest Revenue	1,586,500	1,781,085	1,857,634
Transfers to Retained Surplus	( 12,109,200 )	( 12,182,613 )	( 20,931,744 )
Closing Balance as at 30 June	<b>\$56,910,144</b>	<b>\$59,329,041</b>	<b>\$52,932,090</b>



# Management Budget >



**CITY OF SOUTH PERTH**  
**BUDGET 2015/2016 - OPERATING REVENUE & EXPENDITURE**  
**July-2015**

Key Responsibility Areas	2014/2015 Budget		2014/2015 Projection		2015/2016 Budget		2015/2016 Comments / Notes
<b>REVENUE</b>							
<b>Chief Executive's Office</b>							
City Administration		0		0		0	
Human Resources Admin Revenue		0		0		0	
Governance Admin		0		0		0	
Ranger Services							
Animal Control		101,500		110,752		90,500	
Fire Prevention		2,000		3,639		2,500	
Parking Management		1,558,500		1,339,004		1,677,500	
District Rangers		11,500		15,550		10,000	
Sub Total Revenue - Ranger Services		1,673,500		1,468,944		1,780,500	
Total Revenue - Governance & Legal		1,673,500		1,468,944		1,780,500	
<b>Total Revenue - Chief Executive's Office</b>		<b>1,673,500</b>		<b>1,468,944</b>		<b>1,780,500</b>	
<b>Directorate - Financial &amp; Information Services</b>							
Administration		26,000		0		0	
Financial Services							
Administration		1,077,533		1,614,036		599,000	
Investment Activities		2,711,111		2,824,012		2,938,672	
Rating Activities		31,927,500		31,965,900		33,416,251	
Property Management		409,385		416,306		375,000	
Total Revenue - Financial Services		36,151,529		36,820,255		37,328,923	
Information Services							
Information Technology		14,250		9,000		0	
Total Revenue - Information Services		14,250		9,000		0	
Library Services							
Administration		14,120		13,395		13,250	
Civic Centre Library		13,750		14,351		13,000	
Manning Library		2,750		1,786		2,500	
Old Mill		2,500		2,422		2,500	
Total Revenue - Library Services		33,120		31,953		31,250	
<b>Total Revenue - Dir Financial &amp; Info Services</b>		<b>36,198,899</b>		<b>36,861,208</b>		<b>37,360,173</b>	

**CITY OF SOUTH PERTH**  
**BUDGET 2015/2016 - OPERATING REVENUE & EXPENDITURE**  
**July-2015**

Key Responsibility Areas	2014/2015 Budget		2014/2015 Projection		2015/2016 Budget		2015/2016 Comments / Notes
<b>Directorate - Development &amp; Community Services</b>							
Administration	0		0		0		
Planning	798,250		867,390		800,150		
Building Services	498,250		549,857		480,250		
Community, Culture & Recreation							
Administration	7,000		41,023		23,000		
Major Events	305,000		307,545		307,500		
Community Events	17,500		13,546		15,000		
Fiesta	35,000		47,322		50,000		
Recreation & Facility Bookings	237,000		230,841		260,000		
Senior Citizens	0		0		0		
Safer City Program	0		0		0		
Halls & Public Buildings	209,500		180,505		214,500		
<b>Total Revenue - Community, Culture &amp; Recreation</b>	<b>811,000</b>		<b>820,782</b>		<b>870,000</b>		
Collier Park Retirement Complex							
Collier Park Village	1,009,250		1,008,809		1,065,443		
Collier Park Hostel	0		136		0		
Collier Park Community Centre	5,000		5,455		5,750		
<b>Total Revenue - Collier Park Complex</b>	<b>1,014,250</b>		<b>1,014,400</b>		<b>1,071,193</b>		
Health & Regulatory Services							
Administration	13,000		15,945		1,000		
Preventative Services	90,000		95,551		94,500		
Other Sanitation	1,500		644		1,000		
<b>Total Revenue - Health Services</b>	<b>104,500</b>		<b>112,140</b>		<b>96,500</b>		
<b>Total Revenue - Dir Development &amp; Community</b>	<b>3,226,250</b>		<b>3,364,568</b>		<b>3,318,093</b>		
<b>TOTAL REVENUE - ADMIN BUSINESS UNITS</b>	<b>41,098,649</b>		<b>41,694,721</b>		<b>42,458,766</b>		

**CITY OF SOUTH PERTH**  
**BUDGET 2015/2016 - OPERATING REVENUE & EXPENDITURE**  
**July-2015**

Key Responsibility Areas	2014/2015 Budget		2014/2015 Projection		2015/2016 Budget		2015/2016 Comments / Notes
<b>EXPENDITURE</b>							
<b>Chief Executive's Office</b>							
City Administration							
Corporate Support		1,079,225		1,037,356		784,551	
Building Operating Costs		107,250		107,597		89,000	
Human Resources Administration		262,851		235,937		236,246	
<b>Total Expense - City Administration</b>		<b>1,449,326</b>		<b>1,380,889</b>		<b>1,109,797</b>	
Governance Admin		711,290		689,656		839,707	
Governance - Elected Members		1,444,235		1,383,440		1,527,622	
City Communications							
Community Promotions		485,778		516,497		554,799	
Publications		131,000		104,346		177,500	
Ranger Services							
Animal Control		252,594		242,915		301,007	
Fire Prevention		89,385		90,155		94,376	
Parking Management		675,941		650,940		787,196	
District Rangers		329,708		356,026		292,285	
Other Law & Order		3,000		1,773		2,000	
<b>Total Expense - Ranger Services</b>		<b>1,350,628</b>		<b>1,341,809</b>		<b>1,476,864</b>	
<b>Total Expense - Governance</b>		<b>4,122,931</b>		<b>4,035,747</b>		<b>4,576,492</b>	
<b>Total Expense - Chief Executive's Office</b>		<b>5,572,257</b>		<b>5,416,637</b>		<b>5,686,289</b>	
<b>Director Financial &amp; Info Services</b>							
Administration		300,018		198,553		332,240	
Financial Services		0		0		0	
Administration		406,059		419,143		379,743	
Rating Activities		321,533		305,182		307,757	
Investment Activities		379,987		382,936		489,247	
Property Management		1,273,428		1,273,876		164,000	
<b>Total Expense - Financial Services</b>		<b>2,681,025</b>		<b>2,579,690</b>		<b>1,672,987</b>	
Information Technology		912,759		953,959		943,151	
Customer Services Team		245,328		260,208		311,296	



**CITY OF SOUTH PERTH**  
**BUDGET 2015/2016 - OPERATING REVENUE & EXPENDITURE**  
**July-2015**

Key Responsibility Areas	2014/2015 Budget	2014/2015 Projection	2015/2016 Budget	2015/2016 Comments / Notes
Library Services				
Library Administration	241,750	205,274	224,600	
Civic Centre Library	1,516,977	1,521,819	1,571,484	
Manning Library	633,817	630,002	708,713	
Local Studies Collection	5,000	11,906	10,000	
Old Mill	55,186	50,366	53,614	
<b>Total Expense - Library Services</b>	<b>2,452,730</b>	<b>2,419,367</b>	<b>2,568,411</b>	
<b>Total Expense - Dir Finance &amp; Info Services</b>	<b>6,291,842</b>	<b>6,213,223</b>	<b>5,495,845</b>	
<b>Directorate - Development &amp; Community Services</b>				
Administration	231,508	219,789	239,886	
Planning	1,741,289	1,680,338	1,885,061	
Building Services	511,564	433,272	515,570	
Community, Culture & Recreation				
Administration	991,802	1,010,897	1,079,318	
Major Events Expense	925,000	924,002	915,000	
Community Events	206,000	197,398	171,000	
Civic Functions	119,270	135,970	126,423	
Donations	160,000	151,307	185,000	
Fiesta	300,048	334,054	312,270	
Safer City Program	43,134	32,598	36,789	
Senior Citizens	436,525	428,682	440,841	
Recreation & Facility Bookings	744,610	738,515	791,522	
Halls & Public Buildings	470,518	483,377	489,643	
<b>Total Expense - Community, Culture &amp; Recreation</b>	<b>4,396,907</b>	<b>4,436,802</b>	<b>4,547,806</b>	
Collier Park Retirement Complex				
Collier Park Village	1,884,918	1,909,897	1,926,332	
Collier Park Hostel	0	0	0	
Collier Park Community Centre	1,000	2,345	2,000	
<b>Total Expense - Collier Park Complex</b>	<b>1,885,918</b>	<b>1,912,242</b>	<b>1,928,332</b>	

**CITY OF SOUTH PERTH**  
**BUDGET 2015/2016 - OPERATING REVENUE & EXPENDITURE**  
**July-2015**

Key Responsibility Areas	2014/2015 Budget		2014/2015 Projection		2015/2016 Budget		2015/2016 Comments / Notes
Health Services							
Administration		373,683		408,251		473,287	
Infant Health Services		14,500		9,745		9,750	
Preventative Services		71,690		61,327		63,500	
Other Sanitation		25,172		27,555		0	
<b>Total Expense - Health Services</b>		<b>485,045</b>		<b>506,878</b>		<b>546,537</b>	
<b>Total Expense - Health &amp; Regulatory Services</b>		<b>485,045</b>		<b>506,878</b>		<b>546,537</b>	
<b>Total Expense - Dir Develop &amp; Community Service</b>		<b>9,252,231</b>		<b>9,189,320</b>		<b>9,663,192</b>	
<b>TOTAL EXPENDITURE - ADMIN BUSINESS UNITS</b>		<b>21,116,330</b>		<b>20,819,179</b>		<b>20,845,326</b>	

**DIRECTORATE - INFRASTRUCTURE SERVICES**  
**BUDGET 2015/2016 - OPERATING REVENUE & EXPENDITURE**  
 July-2015

Key Responsibility Areas	2014/2015		2015/2016		2015/2016
	Budget	Projection	Budget		Comments / Notes
<b>REVENUE</b>					
<b>Infrastructure Support</b>					
Administration Revenue	18,000	12,752	0		
<b>Total Revenue - Infrastructure Support</b>	<b>18,000</b>	<b>12,752</b>	<b>0</b>		
<b>City Environment</b>					
Contributions	335,000	410,231	270,000		
Nursery Revenue	165,000	97,714	158,000		
Asset Control Revenue	110,040	39,873	129,410		
Environmental Services Revenue	0	6,759	0		
<b>Total Revenue - City Environment</b>	<b>610,040</b>	<b>554,577</b>	<b>557,410</b>		
<b>Engineering Infrastructure</b>					
Design Office Revenue	16,000	455	0		
Construction & Maintenance					
Road Grants	417,900	634,473	218,000		
Contributions to Works	170,000	163,088	108,500		
Reinstatement Revenue	15,000	21,832	12,500		
Crossover Revenue	70,000	108,591	40,000		
Asset Control Revenue	29,110	78,692	92,320		
Other Revenue	7,500	21,098	0		
<b>Sub Total - Construction &amp; Maint</b>	<b>709,510</b>	<b>1,027,774</b>	<b>471,320</b>		
<b>Total Revenue - Engineering Infrastructure</b>	<b>725,510</b>	<b>1,028,228</b>	<b>471,320</b>		
<b>Waste Management</b>					
Refuse Collection	4,901,360	4,891,845	5,046,228		
Recycling	1,200,200	1,206,484	1,326,232		
<b>Total Revenue - Waste Management</b>	<b>6,101,560</b>	<b>6,098,330</b>	<b>6,372,460</b>		
<b>Collier Park Golf Course</b>					
Collier Park Golf Course - Revenue	2,697,920	2,728,373	2,792,640		
<b>Total Revenue - Collier Park Golf Course</b>	<b>2,697,920</b>	<b>2,728,373</b>	<b>2,792,640</b>		
<b>TOTAL REV - INFRASTRUCTURE SERVICES</b>	<b>10,153,030</b>	<b>10,422,260</b>	<b>10,193,830</b>		

**DIRECTORATE - INFRASTRUCTURE SERVICES**  
**BUDGET 2015/2016 - OPERATING REVENUE & EXPENDITURE**  
 July-2015

Key Responsibility Areas	2014/2015		2014/2015		2015/2016		2015/2016
	Budget		Projection		Budget		Comments / Notes
<b>EXPENDITURE</b>							
<b>Infrastructure Support &amp; Administration</b>							
Governance Cost		312,505		329,029		363,000	
<b>Total Expense - Infrastructure Support</b>		<b>312,505</b>		<b>329,029</b>		<b>363,000</b>	
<b>City Environment</b>							
Reserves & Parks Maintenance		3,976,638		3,858,069		3,995,720	
Miscellaneous Parks Programmes		30,000		25,932		30,000	
Grounds Maintenance		247,000		197,611		202,000	
Streetscape Maintenance		1,870,000		1,877,962		2,118,000	
Environmental Services		610,006		584,641		608,631	
Plant Nursery		234,575		270,707		269,380	
Overheads		1,099,358		1,007,296		1,594,162	
Asset Holding Costs		2,500,000		2,499,998		2,500,000	
Building Maintenance		620,406		574,839		521,459	
Reserve Building Maintenance & Operations		134,750		108,137		132,250	
Public Convenience Maintenance & Operations		192,000		189,680		188,000	
Operations Centre Maintenance		134,000		162,070		137,500	
Jetty Maintenance		20,000		6,455		13,000	
<b>Total Expense - City Environment</b>		<b>11,668,733</b>		<b>11,363,398</b>		<b>12,310,102</b>	
<b>Engineering Infrastructure</b>							
Design Office Overheads		357,798		365,928		385,793	
Sub Total - Design Office		<b>357,798</b>		<b>365,928</b>		<b>385,793</b>	
Construction & Maintenance							
Reinstatements		45,000		28,372		25,000	
Crossovers		100,000		122,935		100,000	
Asset Holding Costs		4,885,000		4,644,572		4,902,000	
Roads, Paths & Drains		2,835,500		2,683,720		2,886,000	
Fleet Operations		651,570		901,818		841,360	
Overheads		972,473		1,029,852		1,151,561	
Sub Total - Construction & Maintenance		<b>9,489,543</b>		<b>9,411,269</b>		<b>9,905,921</b>	
<b>Total Expense - Engineering Infrastructure</b>		<b>9,847,341</b>		<b>9,777,197</b>		<b>10,291,713</b>	

**DIRECTORATE - INFRASTRUCTURE SERVICES**  
**BUDGET 2015/2016 - OPERATING REVENUE & EXPENDITURE**  
 July-2015

Key Responsibility Areas	2014/2015 Budget		2014/2015 Projection		2015/2016 Budget		2015/2016 Comments / Notes
<b>Waste Management</b>							
Refuse Collection		4,455,792		4,326,182		4,378,913	
Recycling		525,000		520,694		723,024	
Transfer Station		735,725		755,220		867,161	
<b>Total Expense - Waste Management</b>		<b>5,716,517</b>		<b>5,602,096</b>		<b>5,969,098</b>	
<b>Collier Park Golf Course</b>							
Collier Park Golf Course - Expense		2,324,808		2,298,831		2,430,740	
<b>Total Expense - Collier Park Golf Course</b>		<b>2,324,808</b>		<b>2,298,831</b>		<b>2,430,740</b>	
<b>TOTAL EXP - INFRASTRUCTURE SERVICES</b>		<b>29,869,904</b>		<b>29,370,550</b>		<b>31,364,653</b>	

**CITY OF SOUTH PERTH  
BUDGET 2015/2016 - CAPITAL SUMMARY**

July-2015

Key Responsibility Areas	2014/2015 Budget		2014/2015 Projection		2015/2016 Budget		2015/2016 Comments / Notes
<b>CAPITAL REVENUE</b>							
<b>Chief Executive's Office</b>							
Land Sales	24,450,000		24,246,623		5,226,015		
Major Community Building Grants	0		200,000		0		
<b>Total Revenue - Chief Executive's Office</b>	<b>24,450,000</b>		<b>24,446,623</b>		<b>5,226,015</b>		
<b>Directorate - Financial &amp; Info Services</b>							
Financial Services Capital	103,500		98,055		0		
<b>Total Revenue - Financial &amp; Info Services</b>	<b>103,500</b>		<b>98,055</b>		<b>0</b>		
<b>Directorate - Development &amp; Community Services</b>							
Collier Park Retirement Complex							
Collier Park Village	400,000		496,856		500,000		
Collier Park Hostel	0		0		0		
Total Revenue - Collier Park Retirement Complex	400,000		496,856		500,000		
<b>Total Revenue - Dir Development &amp; Community</b>	<b>400,000</b>		<b>496,856</b>		<b>500,000</b>		
<b>Collier Park Golf Course</b>							
Collier Park Golf Course	0		0		0		
Total Revenue - Collier Park Golf Course	0		0		0		
<b>Directorate - Infrastructure Services</b>							
Roads, Paths & Drains	342,500		304,621		1,585,000		
Traffic Management	0		0		0		
City Environment	707,000		1,134,350		0		
Building Management	150,000		150,000		1,600,000		
<b>Total Revenue - Dir Infrastructure Services</b>	<b>1,199,500</b>		<b>1,588,971</b>		<b>3,185,000</b>		
<b>Underground Power</b>							
Underground Power	0		(0)		0		
<b>Total Revenue - Underground Power</b>	<b>0</b>		<b>(0)</b>		<b>0</b>		
<b>TOTAL CAPITAL REVENUE</b>	<b>26,153,000</b>		<b>26,630,506</b>		<b>8,911,015</b>		

**CITY OF SOUTH PERTH  
BUDGET 2015/2016 - CAPITAL SUMMARY**

July-2015

Key Responsibility Areas	2014/2015 Budget		2014/2015 Projection		2015/2016 Budget		2015/2016 Comments / Notes
<b>CAPITAL EXPENDITURE</b>							
<b>Administration Projects</b>							
<b>Chief Executive's Office</b>							
Administration		15,000		0		165,000	
Ranger Services		685,000		678,701		80,000	
Major Land & Building Initiatives		1,897,300		1,200,391		17,045,000	
<b>Total Expense - Chief Executive's Office</b>		<b>2,597,300</b>		<b>1,879,092</b>		<b>17,290,000</b>	
<b>Directorate - Financial &amp; Info Services</b>							
Information Technology		1,110,000		695,310		835,000	
Finance Capital Expense		0		0		0	
Library Services							
General Capital Expense		0		0		0	
Heritage Capital Expense		0		0		0	
Total Expense - Library Services		0		0		0	
<b>Total Expense - Dir Financial Services</b>		<b>1,110,000</b>		<b>695,310</b>		<b>835,000</b>	
<b>Unclassified Capital</b>							
General Capital Expense		0		0		0	
<b>Total Expense - Unclassified Capital</b>		<b>0</b>		<b>0</b>		<b>0</b>	
<b>Directorate - Development &amp; Community Services</b>							
Strategic Urban Planning		125,000		87,792		200,000	
Community Culture & Recreation							
Community, Culture & Recreation		195,000		130,668		60,000	
Total Expense - Community, Culture & Recreation		195,000		130,668		60,000	
Collier Park Retirement Complex		325,000		369,035		325,000	
Health & Regulatory Services							
Preventative Services		0		0		0	
Total Expense - Health & Regulatory Services		0		0		0	
<b>Total Expense - Development &amp; Community Services</b>		<b>645,000</b>		<b>587,495</b>		<b>585,000</b>	

**CITY OF SOUTH PERTH**  
**BUDGET 2015/2016 - CAPITAL SUMMARY**  
**July-2015**

Key Responsibility Areas	2014/2015 Budget		2014/2015 Projection		2015/2016 Budget		2015/2016 Comments / Notes
<b>Collier Park Golf Course</b>							
Collier Park Golf Course		421,115		418,497		474,289	
<b>Total Expense - Golf Course</b>		<b>421,115</b>		<b>418,497</b>		<b>474,289</b>	
<b>Directorate - Infrastructure Services</b>							
Roads, Paths & Drains							
Roadworks		2,102,000		1,512,228		2,718,000	
Drainage		512,700		437,498		900,000	
Water Management Initiatives		305,000		199,108		40,000	
Paths		450,000		421,775		565,000	
Other		220,000		100,448		115,000	
<b>Total - Roads, Paths &amp; Drains</b>		<b>3,589,700</b>		<b>2,671,058</b>		<b>4,338,000</b>	
Traffic Management		984,500		598,503		1,230,000	
Waste Management		520,450		419,768		173,400	
City Environment							
Streetscape Projects		380,000		415,111		300,000	
Park Development		695,500		549,551		1,810,000	
Street & Reserve Lighting		0		0		150,000	
Environmental Projects		489,000		252,390		355,000	
Foreshore Asset Management		4,045,000		3,011,098		4,050,000	
<b>Total - City Environment</b>		<b>5,609,500</b>		<b>4,228,150</b>		<b>6,665,000</b>	
Recoverable Works		7,500		56,055		0	
Building Management		928,000		762,022		710,000	
Other Projects		205,000		220,563		50,000	
Fleet Management		1,312,900		943,877		1,054,115	
Sustainability		130,000		64,778		120,000	
<b>Total Expense - Dir Infrastructure Services</b>		<b>13,287,550</b>		<b>9,964,774</b>		<b>14,340,515</b>	
<b>Underground Power</b>							
Underground Power Project		0		0		0	
<b>Total - Underground Power</b>		<b>0</b>		<b>0</b>		<b>0</b>	
<b>TOTAL CAPITAL EXPENDITURE</b>		<b>18,060,965</b>		<b>13,545,169</b>		<b>33,524,804</b>	





# Schedule of Capital Projects >



**CITY OF SOUTH PERTH  
BUDGET 2015/2016 - CAPITAL SUMMARY**

July-2015

Key Responsibility Areas	2014/2015 Budget		2014/2015 Projection		2015/2016 Budget		2015/2016 Comments / Notes
<b>CAPITAL REVENUE</b>							
<b>Chief Executive's Office</b>							
Land Sales		24,450,000		24,246,623		5,226,015	
Major Community Building Grants		0		200,000		0	
<b>Total Revenue - Chief Executive's Office</b>		<b>24,450,000</b>		<b>24,446,623</b>		<b>5,226,015</b>	
<b>Directorate - Financial &amp; Info Services</b>							
Financial Services Capital		103,500		98,055		0	
<b>Total Revenue - Financial &amp; Info Services</b>		<b>103,500</b>		<b>98,055</b>		<b>0</b>	
<b>Directorate - Development &amp; Community Services</b>							
Collier Park Retirement Complex							
Collier Park Village		400,000		496,856		500,000	
Collier Park Hostel		0		0		0	
Total Revenue - Collier Park Retirement Complex		400,000		496,856		500,000	
<b>Total Revenue - Dir Development &amp; Community</b>		<b>400,000</b>		<b>496,856</b>		<b>500,000</b>	
<b>Collier Park Golf Course</b>							
Collier Park Golf Course		0		0		0	
Total Revenue - Collier Park Golf Course		0		0		0	
<b>Directorate - Infrastructure Services</b>							
Roads, Paths & Drains		342,500		304,621		1,585,000	
Traffic Management		0		0		0	
City Environment		707,000		1,134,350		0	
Building Management		150,000		150,000		1,600,000	
<b>Total Revenue - Dir Infrastructure Services</b>		<b>1,199,500</b>		<b>1,588,971</b>		<b>3,185,000</b>	
<b>Underground Power</b>							
Underground Power		0		(0)		0	
<b>Total Revenue - Underground Power</b>		<b>0</b>		<b>(0)</b>		<b>0</b>	
<b>TOTAL CAPITAL REVENUE</b>		<b>26,153,000</b>		<b>26,630,506</b>		<b>8,911,015</b>	

**CITY OF SOUTH PERTH  
BUDGET 2015/2016 - CAPITAL SUMMARY**

July-2015

Key Responsibility Areas	2014/2015 Budget		2014/2015 Projection		2015/2016 Budget		2015/2016 Comments / Notes
<b>CAPITAL EXPENDITURE</b>							
<b>Administration Projects</b>							
<b>Chief Executive's Office</b>							
Administration		15,000		0		165,000	
Ranger Services		685,000		678,701		80,000	
Major Land & Building Initiatives		1,897,300		1,200,391		17,045,000	
<b>Total Expense - Chief Executive's Office</b>		<b>2,597,300</b>		<b>1,879,092</b>		<b>17,290,000</b>	
<b>Directorate - Financial &amp; Info Services</b>							
Information Technology		1,110,000		695,310		835,000	
Finance Capital Expense		0		0		0	
Library Services							
General Capital Expense		0		0		0	
Heritage Capital Expense		0		0		0	
Total Expense - Library Services		0		0		0	
<b>Total Expense - Dir Financial Services</b>		<b>1,110,000</b>		<b>695,310</b>		<b>835,000</b>	
<b>Unclassified Capital</b>							
General Capital Expense		0		0		0	
<b>Total Expense - Unclassified Capital</b>		<b>0</b>		<b>0</b>		<b>0</b>	
<b>Directorate - Development &amp; Community Services</b>							
Strategic Urban Planning		125,000		87,792		200,000	
Community Culture & Recreation							
Community, Culture & Recreation		195,000		130,668		60,000	
Total Expense - Community, Culture & Recreation		195,000		130,668		60,000	
Collier Park Retirement Complex		325,000		369,035		325,000	
Health & Regulatory Services							
Preventative Services		0		0		0	
Total Expense - Health & Regulatory Services		0		0		0	
<b>Total Expense - Development &amp; Community Services</b>		<b>645,000</b>		<b>587,495</b>		<b>585,000</b>	

**CITY OF SOUTH PERTH**  
**BUDGET 2015/2016 - CAPITAL SUMMARY**  
**July-2015**

Key Responsibility Areas	2014/2015 Budget		2014/2015 Projection		2015/2016 Budget		2015/2016 Comments / Notes
<b>Collier Park Golf Course</b>							
Collier Park Golf Course		421,115		418,497		474,289	
<b>Total Expense - Golf Course</b>		<b>421,115</b>		<b>418,497</b>		<b>474,289</b>	
<b>Directorate - Infrastructure Services</b>							
Roads, Paths & Drains							
Roadworks		2,102,000		1,512,228		2,718,000	
Drainage		512,700		437,498		900,000	
Water Management Initiatives		305,000		199,108		40,000	
Paths		450,000		421,775		565,000	
Other		220,000		100,448		115,000	
<b>Total - Roads, Paths &amp; Drains</b>		<b>3,589,700</b>		<b>2,671,058</b>		<b>4,338,000</b>	
Traffic Management		984,500		598,503		1,230,000	
Waste Management		520,450		419,768		173,400	
City Environment							
Streetscape Projects		380,000		415,111		300,000	
Park Development		695,500		549,551		1,810,000	
Street & Reserve Lighting		0		0		150,000	
Environmental Projects		489,000		252,390		355,000	
Foreshore Asset Management		4,045,000		3,011,098		4,050,000	
<b>Total - City Environment</b>		<b>5,609,500</b>		<b>4,228,150</b>		<b>6,665,000</b>	
Recoverable Works		7,500		56,055		0	
Building Management		928,000		762,022		710,000	
Other Projects		205,000		220,563		50,000	
Fleet Management		1,312,900		943,877		1,054,115	
Sustainability		130,000		64,778		120,000	
<b>Total Expense - Dir Infrastructure Services</b>		<b>13,287,550</b>		<b>9,964,774</b>		<b>14,340,515</b>	
<b>Underground Power</b>							
Underground Power Project		0		0		0	
<b>Total - Underground Power</b>		<b>0</b>		<b>0</b>		<b>0</b>	
<b>TOTAL CAPITAL EXPENDITURE</b>		<b>18,060,965</b>		<b>13,545,169</b>		<b>33,524,804</b>	

**CITY OF SOUTH PERTH**  
**BUDGET 2015/2016 - CAPITAL REVENUE**  
**July-2015**

Account Number		Account Description	2014/2015 Budget	2014/2015 Projection	2015/2016 Budget	2015/2016 Comments / Notes
		<b>Chief Executive's Office</b>				
8839	0457	Profit - Disposal of Assets - Civic Triangle	24,250,000	24,246,623	0	
8839	0458	Profit - Disposal of Assets - Manning	0	0	3,319,652	
8839	0459	Profit - Disposal of Assets - Crawshaw Cres	0	0	420,000	
8839	0460	Profit - Disposal of Assets - Ray St	0	0	1,486,363	
8853	0108	Major Community Building Grants	0	200,000	0	
8853	0421	Building Contributions	200,000	200,000	0	
		<b>Total Revenue - CEO Office</b>	<b>24,450,000</b>	<b>24,646,623</b>	<b>5,226,015</b>	
		<b>Dir - Financial &amp; Info Services</b>				
8799	0108	Building Project - Grant Funds	0	0	0	
8854	0108	Grant - NBN Capital	103,500	98,055	0	
		<b>Total Revenue - Financial Services Capital</b>	<b>103,500</b>	<b>98,055</b>	<b>0</b>	
		<b>Dir - Development &amp; Community Services</b>				
		<b>Community, Culture &amp; Recreation</b>				
		Prior Year Revenue				
		<b>Total Rev - Comm, Culture &amp; Recreation</b>	<b>0</b>	<b>0</b>	<b>0</b>	
		<b>Collier Park Retirement Complex</b>				
8811	0205	CPV - Ingoing Lease Premiums	400,000	496,856	500,000	
		<b>Total Revenue Collier Park Complex</b>	<b>400,000</b>	<b>496,856</b>	<b>500,000</b>	
		<b>Total Rev - Dir Develop &amp; Comm Services</b>	<b>400,000</b>	<b>496,856</b>	<b>500,000</b>	
		<b>Community Projects</b>				
		Prior Year Revenue	0	0	0	
		<b>Total Revenue - Community Projects</b>	<b>0</b>	<b>0</b>	<b>0</b>	
		<b>Dir Infrastructure Services</b>				
		<b>Contributions - Roads &amp; Streets</b>				
5995	0421	Contributions - Unspecified	0	0	0	
5995	0424	Contributions - Sumps	0	0	0	
5995	0426	Contributions - Roadworks	0	0	0	
5995	0428	Contributions - Drains	0	0	0	
5995	0499	Road Reserve Access Inspection Fee	40,000	54,600	40,000	
		<b>Sub Total</b>	<b>40,000</b>	<b>54,600</b>	<b>40,000</b>	

**CITY OF SOUTH PERTH**  
**BUDGET 2015/2016 - CAPITAL REVENUE**  
**July-2015**

Account Number		Account Description	2014/2015 Budget	2014/2015 Projection	2015/2016 Budget	2015/2016 Comments / Notes
		<b>Capital Grants</b>				
5999	0104	Specific Purpose Road Grants	200,000	168,071	1,475,000	
5999	0105	Local Roads Grants	0	0	0	
5999	0106	Direct Roads Operating Grant	70,000	77,000	70,000	
5999	0109	Grant - Paths	32,500	4,950	0	
		Sub Total	302,500	250,021	1,545,000	
		<b>Sub Total - Roads &amp; Streets</b>	<b>342,500</b>	<b>304,621</b>	<b>1,585,000</b>	
		<b>City Environment</b>				
5998	0108	Grants	707,000	1,130,939	0	
5998	0421	Contributions - Unspecified	0	3,411	0	
5998	0425	Contributions - Street Trees	0	0	0	
5998	0427	Contributions - Parks	0	0	0	
		Sub Total	707,000	1,134,350	0	
		<b>Sub Total - City Environment</b>	<b>707,000</b>	<b>1,134,350</b>	<b>0</b>	
		<b>Building Management</b>				
5994	0421	Contribution to Building Works	0	0	0	
5994	0108	Grants	150,000	150,000	1,600,000	
		<b>Sub Total - Building Management</b>	<b>150,000</b>	<b>150,000</b>	<b>1,600,000</b>	
		<b>Underground Power Project</b>				
5990	0015	Underground Power - Stage 5	0	(0)	0	
5990	0499	UGP - In Kind Costs Reimbursement	0	0	0	
		<b>Sub Total - Underground Power</b>	<b>0</b>	<b>(0)</b>	<b>0</b>	
		<b>Total Dir Infrastructure</b>	<b>1,199,500</b>	<b>1,588,971</b>	<b>3,185,000</b>	
		<b>TOTAL CAPITAL REVENUE</b>	<b>26,153,000</b>	<b>26,830,506</b>	<b>8,911,015</b>	

**CITY OF SOUTH PERTH**  
**BUDGET 2015/2016 - CAPITAL EXPENDITURE**  
**July-2015**

Account Number		Account Description	2014/2015 Budget	2014/2015 Projection	2015/2016 Budget	2015/2016 Comments / Notes
		<b>Chief Executive's Office</b>				
		<b>Administration Projects</b>				
8702	5831	Minor Office Refurbishment	0	0	150,000	
8715	5831	Civic Furnishings	15,000	0	15,000	
8737	5831	Mayoral Portrait	0	0	0	
		Prior Year Projects	0	0	0	
		Add back Assets Capitalised	0	0		
		Sub Total	15,000	0	165,000	
		<b>Major Land &amp; Building Transactions</b>				
8845	5831	Manning Hub Facility - Construction	1,200,000	747,075	16,390,000	Includes forfeited shop compensation
8846	5831	Manning Hub Facility - Fit Out	0	0	520,000	
8508	5831	Land Transaction Costs	297,300	277,770	135,000	
8851	4719	Land Management Strategy	0	0	0	
8961	5831	EJ Oval Precinct Redevelopment	0	57,070	0	
8914	5831	Old Mill Precinct	150,000	118,477	0	
8916	5831	Heritage Tram House	250,000	0	0	
		Add back Assets Capitalised	0	0		
		Sub Total	1,897,300	1,200,391	17,045,000	
		<b>Ranger Services</b>				
8828	5831	Parking Management Devices	105,000	0	70,000	
8852	5831	Animal Care Facility Upgrade	490,000	491,337	10,000	
8963	5831	Dog & Cat Cages & Quarrantine Pens	80,000	72,000	0	
8962	5831	CCTV for Animal Care Facility	10,000	10,280	0	
		Add back Assets Capitalised		105,084		
		Sub Total	685,000	678,701	80,000	
		<b>Total Exp - Chief Exec Office</b>	<b>2,597,300</b>	<b>1,879,092</b>	<b>17,290,000</b>	

**CITY OF SOUTH PERTH**  
**BUDGET 2015/2016 - CAPITAL EXPENDITURE**  
**July-2015**

Account Number	Account Description	2014/2015 Budget	2014/2015 Projection	2015/2016 Budget	2015/2016 Comments / Notes
	<b>Director - Financial &amp; Info Services</b>				
8723	5831 Building Revaluation	0	0	0	
	Add back Assets Capitalised	0	0	0	
	Sub Total	0	0	0	
8703	5831 Information Technology Acquisitions	220,000	0	125,000	Servers, PCs, Mobile Devs & Peripherals
8704	5831 Computer Network Enhancements	107,000	71,415	55,000	Radio Links, WAP & Communications
8705	5831 Electrical / Communication Equipment	0	10,860	22,000	
8726	5831 Tech for Meeting Rooms / Chamber	0	0	0	
8717	5831 GIS Development	0	3,661	0	
8708	5831 EDMS Project	5,000	0	50,000	
8718	5831 Web Development	80,000	56,705	200,000	
8721	5831 Software Acquisition	150,000	68,116	45,000	
8757	5831 Sharepoint - Intranet	25,000	26,500	0	
8758	5831 CRM Workflow Development	89,500	37,136	75,000	
8761	5831 Server Room	200,000	0		
8762	2820 Technology - Reform / Consultancy	0	0	48,000	
8763	5831 Unified Communications Project	138,500	141,181	150,000	
8764	5831 Online Bookings Software Solution	25,000	20,000	0	
8765	5831 Online DA Solution	55,000	49,525	0	
8767	5831 Rangers Mobility Solution	15,000	0	35,000	
8768	5831 Civic Hall AV Upgrade	0	0	30,000	
	Prior Year Projects	0	0	0	
	Add back Assets Capitalised	0	210,211	0	
	Add back Intangibles Capitalised				
	Sub Total	1,110,000	695,310	835,000	
	<b>Library Services</b>				
8844	5831 Digitise Heritage Images	0	0	0	
	Sub Total	0	0	0	
	<b>Total Exp - Dir Fin &amp; Info Services</b>	<b>1,110,000</b>	<b>695,310</b>	<b>835,000</b>	



**CITY OF SOUTH PERTH**  
**BUDGET 2015/2016 - CAPITAL EXPENDITURE**  
**July-2015**

Account Number		Account Description	2014/2015 Budget	2014/2015 Projection	2015/2016 Budget	2015/2016 Comments / Notes
		<b>Dir Development &amp; Community Services</b>				
		<b>Strategic Urban Planning</b>				
8930	5831	Precinct Studies	125,000	87,792	200,000	
		Sub Total	125,000	87,792	200,000	
		<b>Community, Culture &amp; Recreation</b>				
8831	5831	Public Art	100,000	0	0	Funds now directed to Public Art Reserve
		Prior Year Projects	0	0	0	
		Sub Total	100,000	0	0	
		<b>Recreation &amp; Youth Activities</b>				
8504	5831	Community Facility Funding	95,000	125,722	50,000	
		Prior Year Projects	0	0	0	
		Sub Total	95,000	125,722	50,000	
		<b>Council Halls</b>				
8808	5831	Hall Furniture - Trestle Tables etc	0	0	0	
8855	5831	Mobile Audio System for Functions	0	0	10,000	
		Add back Assets Capitalised	0	4,946	0	
		Sub Total	0	4,946	10,000	
		Sub Total - Comm, Culture & Rec	195,000	130,668	60,000	
		<b>Retirement Complex</b>				
8809	3715	CP Village - Refurbishment	325,000	369,035	325,000	
8810	3715	CP Hostel - Refurbishment	0	0	0	
8810	3718	CP Hostel - Accreditation Fee	0	0	0	
		Add back Assets Capitalised	0	0	0	
		Sub Total	325,000	369,035	325,000	
		<b>Health &amp; Regulatory Services</b>				
8952	5831	Sundry Equipment Purchases	0	0	0	
		Add back Assets Capitalised	0	0	0	
		Sub Total	0	0	0	
		<b>Total Exp - Dir Develop &amp; Community</b>	<b>645,000</b>	<b>587,495</b>	<b>585,000</b>	

**CITY OF SOUTH PERTH**  
**BUDGET 2015/2016 - CAPITAL EXPENDITURE**  
**July-2015**

Account Number		Account Description	2014/2015 Budget	2014/2015 Projection	2015/2016 Budget	2015/2016 Comments / Notes
		<b>Collier Park Golf Course</b>				
8505	5831	Plant Replacement - CPGC	169,900	0	210,300	
8535	5831	Major Maintenance Initiatives	0	0	0	
8537	5831	CPGC Loan Principal Expense	251,215	251,215	263,989	
		Prior Year Projects	0	0	0	
		Add back Assets Capitalised	0	167,282	0	
		Sub Total	421,115	418,497	474,289	
		<b>Waste Management</b>				
8951	5831	Bin Purchases / Plant Replacement	60,000	0	75,000	
8954	5831	Transfer Station Redevelopment	325,000	244,303	0	
8958	2500-2699	Greenwaste Tub Grinding	60,000	60,466	60,000	
8955	5831	Transfer Station Plant	75,450	0	38,400	
		Add back Assets Capitalised	0	114,999	0	
		Sub Total	520,450	419,768	173,400	
		<b>Underground Power Project</b>				
8740	5831	UGP Stage 3	0	0	0	
8741	5831	UGP Stage 4	0	0	0	
8742	5831	UGP Stage 5	0	0	0	
		Previous Stages	0	0	0	
		Sub Total	0	0	0	
		<b>Recoverable Works</b>				
6999	Various	Recoverable Works	7,500	56,055	0	
		Sub Total	7,500	56,055	0	

**CITY OF SOUTH PERTH**  
**BUDGET 2015/2016 - CAPITAL EXPENDITURE**  
**July-2015**

Account Number		Account Description	2014/2015 Budget	2014/2015 Projection	2015/2016 Budget	2015/2016 Comments / Notes
		<b>Fleet Management</b>				
8000	5831	Mobile Plant Acquisitions	1,267,900	0	1,054,115	
8766	5831	Fleet Management Solution	45,000	34,244	0	
		Add back Assets Capitalised	0	909,634	0	
		Sub Total	1,312,900	943,877	1,054,115	
		<b>Roadworks</b>				
5567	1500-1699	Marsh Ave (Parsons - Manning)	200,000	22,000	0	
5573	1500-1699	Renwick St (Sandgate - Canning)	140,000	12,631	0	
5586	1500-1699	Marsh Ave (Parsons - Griffin)	0	0	235,000	
5587	1500-1699	South Tce (Canning - Coode)	0	0	393,000	
5588	1500-1699	Welwyn Ave	0	0	495,000	
5589	1500-1699	Duckett Drive (Isabella - Conochie)	0	0	150,000	
5590	1500-1699	Todd Ave (Canning - Throssell)	0	0	270,000	
5591	1500-1699	Jubilee St (Douglas - Weston)	0	0	185,000	
5592	1500-1699	Roebuck Drive (Edgewater - Mt Henry)	0	0	210,000	
5593	1500-1699	Alston Ave (Canning - Labouchere)	0	0	125,000	
5594	1500-1699	Griffin Cres (Marsh - Welwyn)	0	0	100,000	
5595	1500-1699	Landsdowne Rd (Seventh - George)	0	0	140,000	
5596	1500-1699	ROW Upgrades	0	0	60,000	
5597	1500-1699	Parking Area Improvements	0	0	50,000	
5598	4719	Road Survey Data	0	0	60,000	
5599	4719	Traffic Modelling - Station Precinct	0	0	70,000	
5600	1500-1699	South Terrace (Canning - Murray)	0	0	175,000	
		Prior Year Projects	1,762,000	1,477,597	0	
		Add back Assets Capitalised	0	0	0	
		Sub Total	2,102,000	1,512,228	2,718,000	
		<b>Water Management</b>				
5584	1500-1699	Doneraille Park S/W Treatment Wetland	305,000	197,506	0	
5515	1500-1699	Water Management Initiatives	0	1,602	40,000	
		Prior Year Projects	0	0	0	
		Add back Assets Capitalised	0	0	0	
		Sub Total	305,000	199,108	40,000	

**CITY OF SOUTH PERTH**  
**BUDGET 2015/2016 - CAPITAL EXPENDITURE**  
**July-2015**

Account Number		Account Description	2014/2015 Budget	2014/2015 Projection	2015/2016 Budget	2015/2016 Comments / Notes
		<b>Drainage</b>				
5559	1500-1699	Storm Drain Infrastructure - Catchment 32	100,000	139,364	145,000	
5561	1500-1699	Storm Drain Infrastructure - Catchment 40	140,000	7,960	205,000	
5563	1500-1699	Storm Drain Infrastructure - Catchment 36	65,000	69,249	105,000	
5578	1500-1699	Stormwater Pit Replacement	35,000	37,653	35,000	
5579	1500-1699	Drainage Forward Works Program Design	25,000	3,990	45,000	
5604	1500-1699	Queen St Drainage Upgrade	0	0	150,000	
5605	1500-1699	Melville Pde GPT Instalation	0	0	75,000	
5606	1500-1699	Melville Pde Drainage Upgrade	0	0	110,000	
5607	4719	Drainage Data Survey	0	0	30,000	
		Prior Year Projects (C.Fwd)	147,700	179,281	0	
		Add back Assets Capitalised	0	0	0	
		Sub Total	512,700	437,498	900,000	
		<b>Paths</b>				
5005	1500-1699	Footpath Maintenance / Replacement	30,000	9,931	200,000	
5483	1500-1699	Salter Pt Path Infill	100,000	100,226	50,000	
5484	1500-1699	Path Infill Program	90,000	120,641	120,000	
5581	1500-1699	Commercial Precinct Pavement Upgrades	50,000	23,111	0	
5601	1500-1699	Path - Birdwood, Hobbs & Moresby	0	0	50,000	
5602	1500-1699	Path Upgrade SJMP Node N7	0	0	85,000	
5603	4719	Path Asset Survey	0	0	60,000	
		Prior Year Projects (C.Fwd)	180,000	167,866	0	
		Add back Assets Capitalised	0	0	0	
		Sub Total	450,000	421,775	565,000	
		<b>Other</b>				
5061	1519	Bus Shelters	50,000	61,717	50,000	
5203	5831	Travelsmart Promotion / Program	0	0	5,000	
5485	5831	SJMP Viewing Platform	125,000	0	0	
5541	1500-1699	Upgrade to Cycling Infrastructure	45,000	38,731	0	
5608	4719	Emergency Management Planning	0	0	35,000	
5609	4719	Parking Strategy	0	0	25,000	
		Add back Assets Capitalised	0	0	0	
		Sub Total	220,000	100,448	115,000	
		<b>Total Exp - Roads, Paths &amp; Drains</b>	<b>3,589,700</b>	<b>2,671,058</b>	<b>4,338,000</b>	

**CITY OF SOUTH PERTH**  
**BUDGET 2015/2016 - CAPITAL EXPENDITURE**  
**July-2015**

Account Number		Account Description	2014/2015 Budget	2014/2015 Projection	2015/2016 Budget	2015/2016 Comments / Notes
		<b>Traffic Management</b>				
7250	4719	LATM Studies	45,000	34,385	25,000	
7141	4719	Planning & Forward Design	60,000	33,160	75,000	
7145	1500-1699	Area 9A & 9B Traffic Management	30,000	5,889	0	
7148	4719	Mends St Upgrade Planning	76,500	49,334	0	
7149	1500-1699	Manning Rd - Ley St Intersection Upgrade	332,500	279,791	0	
7151	1500-1699	Broome St (Shaftsbury Reserve Parking)	20,000	2,771	0	
7152	1500-1699	McDonald St Slow Points	50,000	7,974	0	
7153	1500-1699	Davilak - Edgecombe St Roundabout	190,000	23,608	0	
7155	1500-1699	Hayman Rd / Thelma St Roundabout	0	0	530,000	
7156	1500-1699	Manning Rd Traffic Count Site	0	0	15,000	
7157	1500-1699	Mill Pt Rd & Labouchere Rd	0	0	85,000	
7158	1500-1699	Mend St Planning & Design	0	0	170,000	
7159	1500-1699	Banksia Tce / Brandon St Median Repair	0	0	80,000	
7160	1500-1699	Bessell Ave Slow Points	0	0	50,000	
7161	1500-1699	Todd Ave Slow Points	0	0	50,000	
7162	1500-1699	Alston Ave Pedestrian Refuge	0	0	25,000	
7163	1500-1699	Henley St Median Construction	0	0	35,000	
7164	1500-1699	Marsh Ave / Griffin Cres Roundabout	0	0	90,000	
		Prior Year Projects	180,500	161,591	0	
		Add back Assets Capitalised	0	0	0	
		<b>Total Exp - Traffic Management</b>	<b>984,500</b>	<b>598,503</b>	<b>1,230,000</b>	
		<b>Other Projects</b>				
6260	5831	Asset Management Initiatives	205,000	220,563	0	Transferred to Operating Expense
6312	2500-2699	Water Bodies Risk Mitigation	0	0	50,000	
		Prior Year Projects	0	0	0	
		Add back Assets Capitalised	0	0	0	
		<b>Sub Total</b>	<b>205,000</b>	<b>220,563</b>	<b>50,000</b>	

**CITY OF SOUTH PERTH**  
**BUDGET 2015/2016 - CAPITAL EXPENDITURE**  
**July-2015**

Account Number	Account Description	2014/2015 Budget	2014/2015 Projection	2015/2016 Budget	2015/2016 Comments / Notes
	<b>Streetscape Projects</b>				
6160	2500-2699 TMM Improvements	60,000	58,997	70,000	
6267	2500-2699 Street Tree Planting Program	75,000	78,043	80,000	
6292	2500-2699 Senescent Tree Removals	120,000	123,171	100,000	
6310	2500-2700 Walanna Drive streetscape (Melinga - Lowan)	0	0	50,000	
	Prior Year Projects	125,000	154,900	0	
	Add back Assets Capitalised	0	0	0	
	Sub Total	380,000	415,111	300,000	
	<b>Park Development</b>				
6035	2548 Pump & Bore Replacement	100,000	108,895	100,000	
6092	2500-2699 Playground Equipment Upgrades	110,000	54,187	190,000	
6262	2500-4719 Master Plan & Design for Parks	95,000	10,319	45,000	
6273	1500-2699 Park Furniture / Shelter / BBQ Upgrades	55,000	52,024	50,000	
6274	2500-2699 Landscaping in Hydro Zoned Parks	120,000	119,598	50,000	
6284	2500-2699 Irrigation Upgrades	129,500	119,839	60,000	
6293	2500-2699 Urban Forest Project	30,000	27,670	50,000	
6294	2500-2699 Water Management Upgrades	50,000	50,351	30,000	
6308	2500-2699 James Miller Oval Upgrade Works	0	0	1,235,000	
	Prior Year Projects	6,000	6,668	0	
	Add back Assets Capitalised	0	0	0	
	Sub Total	695,500	549,551	1,810,000	
	<b>Street &amp; Reserve Lighting</b>				
6311	2500-2699 Angelo St Median Lighting	0	0	60,000	
6312	2500-2699 Karawarra Greenways Lighting Upgrade	0	0	90,000	
	Prior Year Projects	0	0	0	
	Add back Assets Capitalised	0	0	0	
	Sub Total	0	0	150,000	

**CITY OF SOUTH PERTH**  
**BUDGET 2015/2016 - CAPITAL EXPENDITURE**  
**July-2015**

Account Number	Account Description	2014/2015 Budget	2014/2015 Projection	2015/2016 Budget	2015/2016 Comments / Notes
	<b>Environmental Projects</b>				
6176	2500-2699 Green Plan Implementation	35,000	23,537	40,000	
6187	2500-2699 Clontarf Foreshore Rehabilitation	0	0	60,000	
6206	2500-2699 Cloisters Foreshore Erosion Control	90,000	82,425	8,000	
6277	2500-2699 McDougall Lake Resoration	20,000	20,129	20,000	
6278	2500-2699 Salter Pt / Waterford Restoration Plan	40,000	40,909	0	
6286	2500-2699 Weed Mapping Project	60,000	60,560	50,000	
6295	2500-2699 Water Action Plan	22,000	22,064	15,000	
6302	2500-2699 Cygnia Cove Natural Areas	100,000	0	100,000	
6303	2500-2699 Mt Henry Spit Weed Control	12,500	0	12,000	
6304	2500-2699 Salter Pt Restoration Stage 2	48,750	0	50,000	
6305	2500-2699 Cloisters Rehabilitation	8,250	0	0	
	Prior Year Projects	52,500	2,765	0	
	Add back Assets Capitalised	0	0	0	
	<b>Sub Total</b>	<b>489,000</b>	<b>252,390</b>	<b>355,000</b>	
	<b>Foreshore Asset Management</b>				
6209	2500-2699 River Wall Maint Works	0	0	0	
6289	2500-2699 Mend St Jetty Promenade Wall Design	0	0	0	
6291	2500-2699 River Wall Minor Works	40,000	42,531	50,000	
6300	1500-2699 SJMP River Wall	2,175,000	2,251,265	0	
6301	1500-2699 SJMP Promenade	1,720,000	619,261	0	
6297	2500-2699 Como Beach River Wall	60,000	37,512	0	
6306	2500-2699 Millers Pool	0	0	2,500,000	
6307	2500-2699 River Wall (Queen St - Narrows)	0	0	1,500,000	
	Prior Year Projects	50,000	60,530	0	
	Add back Assets Capitalised	0	0	0	
	<b>Sub Total</b>	<b>4,045,000</b>	<b>3,011,098</b>	<b>4,050,000</b>	
	<b>Total Exp - City Environment</b>	<b>5,609,500</b>	<b>4,228,150</b>	<b>6,665,000</b>	

**CITY OF SOUTH PERTH**  
**BUDGET 2015/2016 - CAPITAL EXPENDITURE**  
**July-2015**

Account Number	Account Description	2014/2015 Budget	2014/2015 Projection	2015/2016 Budget	2015/2016 Comments / Notes
	<b>Building Management</b>				
8116	4500-4699 Asbestos Removal Program	60,000	62,136	40,000	
8118	4500-4699 Operations Centre Upgrade	35,000	35,265	350,000	
8123	5831 Civic Centre Air Conditioner Replacement	0	0	60,000	
8130	5831 Ecostar Ratings for Buildings	0	0	40,000	
8147	4500-4699 Disability Improvements - City Buildings	60,000	62,268	20,000	
8148	1500-1699 George Burnett Skatepark Repairs	60,000	49,729	0	
8149	1500-1699 Civic Centre Retaining Walls	50,000	1,905	75,000	
8150	1500-1699 Civic Centre Disability Access Ramp	90,000	18,753	0	
8151	5831 Operation Centre Perimeter Alarm System	0	0	35,000	
8152	5831 Operation Centre Perimeter Fence	0	0	30,000	
8250	4719 Building Asset Condition Survey	0	0	60,000	
	Prior Year Projects	523,000	480,185	0	
	Add back Assets Capitalised	0	0	0	
	Sub Total	928,000	762,022	710,000	
	<b>Sustainability</b>				
6190	5831 Sustainability Education Program	20,000	0	0	
6193	5831 Sustainability Action Plan	110,000	64,778	120,000	
	Sub Total	130,000	64,778	120,000	
	<b>Total Exp - Infrastructure Services</b>	<b>13,287,550</b>	<b>9,964,774</b>	<b>14,340,515</b>	
	<b>TOTAL CAPITAL EXPENDITURE</b>	<b>18,060,965</b>	<b>13,545,169</b>	<b>33,524,804</b>	





# Schedule of Carried Forward Works >



**SCHEDULE OF CARRY FORWARD WORKS**

<b>Account No</b>	<b>Account Description</b>	<b>Justification for Carrying Work Forward</b>	<b>Anticipated</b>
8845.5831	Manning Community Facility	WIP - Tender awarded	450,000
8704.5831	Computer Network Enhancements	Wireless Link Upgrade - In progress	40,000
8761.5831	Server Room - Manning Hub	Can't be done until after construction	200,000
8721.5831	Software Development	In Progress but incomplete	80,000
8758.5831	CRM Upgrade	In Progress but incomplete	50,000
5567.1500.30	Marsh Ave (Parsons - Manning)	In Progress but incomplete	180,000
5573.1500.30	Renwick St (Sandgate - Canning)	In Progress but incomplete	125,000
5584.1500.30	Doneraile Park Wetland	In Progress but incomplete	105,000
5561.1500.30	Drainage Infrastructure - Catchment 40	In Progress but incomplete	130,000
5581.1500.30	Commercial Precinct Paving	In Progress but incomplete	27,000
5485.1500.30	SJMP Viewing Platform Repairs	In Progress but incomplete	125,000
8000.5831	Mobile Plant	Vehicles will not be delivered til 15/16	360,000
7250.4719	LATM Studies	In Progress but incomplete	10,000
7141.4719	LATM Planning & Forward Design	In Progress but incomplete	27,000
7145.1500.30	Area 9A & 9B Traffic Management	In Progress but incomplete	25,000
7148.4719	Mend St Upgrade Planning	In Progress but incomplete	25,000
7149.1500.30	Manning Rd - Ley St Intersection	In Progress but incomplete	150,000
7151.1500.30	Broome St Parking	In Progress but incomplete	18,000
7153.1500.30	Davilak - Edgecombe Roundabout	Design issues due to limitation of road reserve	167,000
5579.1500.30	Drainage Design Program	In Progress but incomplete	30,000
6092.2500.30	Playground Equipment Upgrades	Delayed by consultation phase	55,000
6262.4719	Park Master Planning / Design	In Progress but incomplete	85,000
6302.2500.30	Cygnia Cove Environmental Work	Grant awarded May - work not commenced	100,000
6303.2500.30	Mt Henry Spit Weed Control	Grant awarded May - work not commenced	12,500
6304.2500.30	Salter Pt Restoration - Stage 2	Grant awarded May - work not commenced	48,750
6305.2500.30	Cloisters Foreshore Restoration	Grant awarded May - work not commenced	8,250
6301.1500.30	SJMP Promenade	In Progress - not complete	1,100,000
6297.2500.30	Como Beach River Wall	In Progress - not complete	22,500
8149.1500.30	Civic Centre Retaining Walls	In Progress - not complete	48,000
8150.1500.30	Disability Access Ramps	In Progress - not complete	72,000
Various	Residual Projects	Minor residual costs to complete projects	124,000
			<b>4,000,000</b>



# Schedule of Movements in Reserve Funds >



**MOVEMENTS IN RESERVES**  
**BUDGET 2015/2016 - MOVEMENT IN RESERVES**  
**July-2015**

Account Number		Account Description		2014/2015 Budget	2014/2015 Projection	2015/2016 Budget	2015/2016 Comments / Notes
<b>9901</b>		<b>Plant Replacement Reserve 1</b>	<b>M</b>				
9901	0435	Interest Revenue		(15,500)	(18,199)	(5,629)	
9901	7801	Transfer from Municipal Fund		0	0	0	
9901	7802	Transfer to Municipal Fund		500,000	500,000	0	
1044	9901	Transfer to Reserves		15,500	18,199	5,629	
1045	9901	Transfer from Reserves		(500,000)	(500,000)	0	
<b>9906</b>		<b>Future Municipal Works Reserve</b>	<b>M</b>				
9906	0435	Interest Revenue		(12,500)	(11,466)	0	
9906	7801	Transfer from Municipal Fund		0	0	0	
9906	7802	Transfer to Municipal Fund		0	0	361,283	To Major Community Facilities Reserve
1044	9906	Transfer to Reserves		12,500	11,466	0	
1045	9906	Transfer from Reserves		0	0	(361,283)	To Major Community Facilities Reserve
<b>9907</b>		<b>CPV Loan Offset Reserve</b>	<b>Q</b>				
9907	0435	Interest Revenue		(890,000)	(729,395)	(936,519)	
9907	7801	Transfer from Municipal Fund		(2,750,000)	(2,547,250)	(3,000,000)	
9907	7802	Transfer to Municipal Fund		2,000,000	1,948,448	2,250,000	
1044	9907	Transfer to Reserves		3,640,000	3,276,645	3,936,519	
1045	9907	Transfer from Reserves		(2,000,000)	(1,948,448)	(2,250,000)	
<b>9911</b>		<b>CPGC Reserve</b>	<b>Q</b>				
9911	0435	Interest Revenue		(20,000)	(9,068)	(13,120)	
9911	7801	Transfer from Municipal Fund		(955,000)	(1,003,114)	(755,664)	Operating Result
9911	7802	Transfer to Municipal Fund		585,000	730,635	664,349	Capital Exp + Dividend to Muni Fund
1044	9911	Transfer to Reserves		975,000	1,012,182	768,784	
1045	9911	Transfer from Reserves		(585,000)	(730,635)	(664,349)	

**MOVEMENTS IN RESERVES**  
**BUDGET 2015/2016 - MOVEMENT IN RESERVES**  
**July-2015**

Account Number		Account Description	2014/2015 Budget	2014/2015 Projection	2015/2016 Budget	2015/2016 Comments / Notes
<b>9912</b>		<b>Waste Management Reserve</b>	<b>Q</b>			
9912	0435	Interest Revenue	(90,000)	(108,457)	(97,914)	
9912	7801	Transfer from Municipal Fund	(630,258)	(720,763)	(529,225)	
9912	7802	Transfer to Municipal Fund	350,450	335,546	323,400	Capital Exp
1044	9912	Transfer to Reserves	720,258	829,220	627,139	
1045	9912	Transfer from Reserves	(350,450)	(335,546)	(323,400)	
<b>9913</b>		<b>Reticulation &amp; Pump Reserve</b>	<b>M</b>			
9913	0435	Interest Revenue	(7,500)	(8,155)	(7,835)	
9913	7801	Transfer from Municipal Fund	0	0	(105,236)	Consolidate Reserves
9913	7802	Transfer to Municipal Fund	0	0	0	
1044	9913	Transfer to Reserves	7,500	8,155	113,071	
1045	9913	Transfer from Reserves	0	0	0	
<b>9915</b>		<b>Information Technology Reserve</b>	<b>M</b>			
9915	0435	Interest Revenue	(17,000)	(23,008)	(27,030)	
9915	7801	Transfer from Municipal Fund	(475,000)	(475,000)	0	
9915	7802	Transfer to Municipal Fund	0	0	0	
1044	9915	Transfer to Reserves	492,000	498,008	27,030	
1045	9915	Transfer from Reserves	0	0	0	
<b>9916</b>		<b>Insurance Risk Reserve</b>	<b>M</b>			
9916	0435	Interest Revenue	(6,000)	(6,355)	(4,906)	
9916	7801	Transfer from Municipal Fund	0	0	(250,000)	
9916	7802	Transfer to Municipal Fund	0	0	0	
1044	9916	Transfer to Reserves	6,000	6,355	254,906	
1045	9916	Transfer from Reserves	0	0	0	

**MOVEMENTS IN RESERVES**  
**BUDGET 2015/2016 - MOVEMENT IN RESERVES**  
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Account Number		Account Description	2014/2015 Budget	2014/2015 Projection	2015/2016 Budget	2015/2016 Comments / Notes
<b>9917</b>		<b>Major Community Facilities Reserve **</b>				
9917	0435	Interest Revenue	(264,500)	(576,368)	(608,971)	
9917	7801	Transfer from Municipal Fund	(24,850,000)	(27,115,000)	(5,616,558)	Sale of land & Reserve consolidation
9917	7802	Transfer to Municipal Fund	6,450,000	6,450,000	12,975,000	
1044	9917	Transfer to Reserves	25,114,500	27,691,368	6,225,529	
1045	9917	Transfer from Reserves	(6,450,000)	(6,450,000)	(12,975,000)	
<b>9918</b>		<b>Paths Reserve</b>	<b>M</b>			
9918	0435	Interest Revenue	(5,500)	(3,900)	0	
9918	7801	Transfer from Municipal Fund	0	0	0	
9918	7802	Transfer to Municipal Fund	150,000	150,000	6,958	To Sustainable Infrastructure Reserve
1044	9918	Transfer to Reserves	5,500	3,900	0	
1045	9918	Transfer from Reserves	(150,000)	(150,000)	(6,958)	To Sustainable Infrastructure Reserve
<b>9921</b>		<b>Underground Power Reserve</b>	<b>M</b>			
9921	0435	Interest Revenue	(3,500)	(3,654)	(2,855)	
9921	7801	Transfer from Municipal Fund	0	0	0	
9921	7802	Transfer to Municipal Fund	0	0	0	
1044	9921	Transfer to Reserves	3,500	3,654	2,855	
1045	9921	Transfer from Reserves	0	0	0	
<b>9922</b>		<b>Parking Facilities Reserve</b>	<b>M</b>			
9922	0435	Interest Revenue	(5,000)	(5,286)	(4,616)	
9922	7801	Transfer from Municipal Fund	(45,000)	(45,000)	(250,000)	
9922	7802	Transfer to Municipal Fund	20,000	20,000	0	
1044	9922	Transfer to Reserves	50,000	50,286	254,616	
1045	9922	Transfer from Reserves	(20,000)	(20,000)	0	

**MOVEMENTS IN RESERVES**  
**BUDGET 2015/2016 - MOVEMENT IN RESERVES**  
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Account Number		Account Description	2014/2015 Budget	2014/2015 Projection	2015/2016 Budget	2015/2016 Comments / Notes
<b>9923</b>		<b>Collier Park Village Reserve</b>	<b>Q</b>			
9923	0435	Interest Revenue	(59,000)	(57,786)	(54,963)	
9923	7801	Transfer from Municipal Fund	(400,000)	(496,856)	(500,000)	Ingoing Premium & Refurb Levy
9923	7802	Transfer to Municipal Fund	733,750	727,983	731,376	Capital & Operating Loss
1044	9923	Transfer to Reserves	459,000	554,642	554,963	
1045	9923	Transfer from Reserves	(733,750)	(727,983)	(731,376)	
<b>9924</b>		<b>River Wall Reserve</b>	<b>M</b>			
9924	0435	Interest Revenue	(33,000)	(34,377)	(4,641)	
9924	7801	Transfer from Municipal Fund	0	0	0	
9924	7802	Transfer to Municipal Fund	1,320,000	1,320,000	0	
1044	9924	Transfer to Reserves	33,000	34,377	4,641	
1045	9924	Transfer from Reserves	(1,320,000)	(1,320,000)	0	
<b>9925</b>		<b>Railway Station Precinct Reserve</b>	<b>M</b>			
9925	0435	Interest Revenue	(25,000)	(25,950)	(20,279)	
9925	7801	Transfer from Municipal Fund	0	0	0	
9925	7802	Transfer to Municipal Fund	0	0	0	
1044	9925	Transfer to Reserves	25,000	25,950	20,279	
1045	9925	Transfer from Reserves	0	0	0	
<b>9926</b>		<b>Future Building Projects Reserve</b>	<b>M</b>			
9926	0435	Interest Revenue	(61,000)	(85,741)	0	
9926	7801	Transfer from Municipal Fund	(750,000)	(750,000)	0	
9926	7802	Transfer to Municipal Fund	0	0	2,950,623	To Major Community Facilities Reserve
1044	9926	Transfer to Reserves	811,000	835,741	0	
1045	9926	Transfer from Reserves	0	0	(2,950,623)	To Major Community Facilities Reserve

**MOVEMENTS IN RESERVES**  
**BUDGET 2015/2016 - MOVEMENT IN RESERVES**  
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Account Number		Account Description		2014/2015 Budget	2014/2015 Projection	2015/2016 Budget	2015/2016 Comments / Notes
<b>9927</b>		<b>Future Transport Works Reserve</b>	<b>M</b>				
9927	0435	Interest Revenue		(17,500)	(18,101)	0	
9927	7801	Transfer from Municipal Fund		0	0	0	
9927	7802	Transfer to Municipal Fund		0	0	513,519	To Sustainable Infrastructure Reserve
1044	9927	Transfer to Reserves		17,500	18,101	0	
1045	9927	Transfer from Reserves		0	0	(513,519)	To Sustainable Infrastructure Reserve
<b>9928</b>		<b>Future Streetscapes Works Reserve</b>	<b>M</b>				
9928	0435	Interest Revenue		(3,500)	(3,528)	0	
9928	7801	Transfer from Municipal Fund		0	0	0	
9928	7802	Transfer to Municipal Fund		0	0	100,078	To Reticulation & Pump Reserve
1044	9928	Transfer to Reserves		3,500	3,528	0	
1045	9928	Transfer from Reserves		0	0	(100,078)	To Reticulation & Pump Reserve
<b>9929</b>		<b>Future Parks Projects Reserve</b>	<b>M</b>				
9929	0435	Interest Revenue		0	(182)	0	
9929	7801	Transfer from Municipal Fund		0	0	0	
9929	7802	Transfer to Municipal Fund		0	0	5,158	To Reticulation & Pump Reserve
1044	9929	Transfer to Reserves		0	182	0	
1045	9929	Transfer from Reserves		0	0	(5,158)	To Reticulation & Pump Reserve
<b>9930</b>		<b>Sustainable Infrastructure Reserve</b>	<b>M</b>				
9930	0435	Interest Revenue		(50,500)	(52,109)	(66,981)	
9930	7801	Transfer from Municipal Fund		(350,000)	(350,000)	(1,520,476)	
9930	7802	Transfer to Municipal Fund		0	0	0	
1044	9930	Transfer to Reserves		400,500	402,109	1,587,457	
1045	9930	Transfer from Reserves		0	0	0	



**MOVEMENTS IN RESERVES**  
**BUDGET 2015/2016 - MOVEMENT IN RESERVES**  
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Account Number		Account Description	2014/2015 Budget		2014/2015 Projection		2015/2016 Budget		2015/2016 Comments / Notes
<b>9931</b>		<b>Public Art Reserve</b>	<b>M</b>						
9931	0435	Interest Revenue		0		0		(1,375)	
9931	7801	Transfer from Municipal Fund		0		0		(150,000)	
9930	7802	Transfer to Municipal Fund		0		0		50,000	
1044	9931	Transfer to Reserves		0		0		151,375	
1045	9931	Transfer from Reserves		0		0		(50,000)	
		<b>Reserve Movement Totals</b>							
	0435	Interest Revenue		(1,586,500)		(1,781,084)		(1,857,634)	
	7801	Transfer from Municipal Fund		(31,205,258)		(33,502,983)		(12,677,158)	
	7802	Transfer to Municipal Fund		12,109,200		12,182,612		20,931,742	
	1044	Transfer to Reserves		32,791,758		35,284,067		14,534,792	
	1045	Transfer from Reserves		(12,109,200)		(12,182,612)		(20,931,742)	