Contractual Performance Criteria and Performance Indicators 1 July 2025 to 30 June 2026

Elected Member Relations

Maintains productive working relationships with elected member underpinned by high levels of communication and the provision of timely, relevant and accurate advice and information.

- Council meeting agendas are accurate, provide relevant information and are distributed in a timely manner so as informed decisions are made.
- CEO is always approachable and available to discuss relevant issues with Elected Members on a 'one on one' basis with all Councillors.
- CEO responds promptly to elected member enquiries with relevant, useful and accurate information. Emails are generally responded to within 5 working days.
- Council meeting agendas are received by elected members 72 hours before the meeting (in accordance with Section 5.5 of the Local Government Act).
- Facilitates regular informal roundtable discussions with Councillors to share information and seek input.
- Facilitates Workshops structured as twoway engagement forums—not unidirectional presentations.

Stakeholder Relations

Maintains a professional, cooperative, effective and mutually respectful working relationship with key community - stakeholder groups and State and Federal government representatives.

- The CEO facilitates at least 4 meetings per year with local parliamentary representatives that are directly engaged or involved in City matters and issues.
- The CEO is accessible and responsive to key community groups, including sporting club clubs, residents associations, and business networks.
- The CEO is recognised by stakeholder groups as fair, engaged and supportive of community initiatives.

Customer Service

Leads the delivery of timely, contemporary, and efficient customer service across all aspects of the organisation.

- The annual Customer Service Survey maintains or exceeds 75% satisfaction with the overall service provided by the City.
- There is demonstrated achievement of the customer service standards contained within the Customer Service Charter.
- Implements feedback loops between community consultation and service delivery, and reports findings to Council quarterly.

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•	CEO is visibly independent from the		
	Mayor and administration in dealings		
	with all elected members		

Organisational Development

Develops and inspires the workforce by providing the guidance, environment and resources necessary for them to develop their professional and technical skills, enjoy their work and deliver sound organisational outcomes.

- The CEO is to assess the organisation's capability annually using relevant tools and benchmarks and provide Elected Members with a strategic briefing outlining key findings, capability gaps, and recommended strategic actions or improvements.
- Demonstrated evidence of the number of employees receiving an annual performance review.
- Demonstrated evidence of employee training and development programs and activities undertaken.
 CEO actively works to build trust and communication between the administration (CEO and Directors) and Council.
- Undertakes a cultural engagement survey and seeks to improve transparency, organisational responsiveness, and maintain proactive employee morale
- Promotes multidisciplinary collaboration, knowledge sharing across Business Units

Corporate Strategic Planning

Facilitates a community driven integrated planning framework with transparent and functional linkage between community vision and aspiration and service, program and project delivery underpinned by the Corporate Business Plan.

- The Council Plan reflects the aspirations of the community and is current, relevant and used by employees and elected members as a guide to resource allocation and decision making.
- The Council Plan accurately reflects the aspirations and strategic objectives of the Council and contains comprehensive, relevant and useful financial projections.
- The CEO and elected members have regular forums in which progress against the objectives of the Strategic Community Plan and Corporate Business Plan are discussed.
- Council is engaged early in strategy development and delivery planning.

Financial Management

Collaborates with Council in developing and adopting the annual budget in a timely manner, informed by the Strategic Community Plan, Corporate Business Plan and Long-Term Financial

Plan.

- The Corporate Business Plan is relevant and useful in assessing revenue capacity, allocating resources and determining financial priorities in the annual budget process.
- The CEO and Council participate in interactive forums where current and strategic financial challenges and opportunities are discussed and understood and the long-term sustainability of the local government is explained.
- Financial reporting is transparent and provides a timely and accurate representation of the local government's financial position to elected members and the community.
- The annual financial statements auditors report contains no qualification and improvement in existing audit findings.

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(e.g. Ranger services/parks and environment/infrastructure, building/planning etc) for the benefit of the customer and community.		 Budgeting and capital works planning reflects Council and community infrastructure priorities. Provides advice on how best to balance development pressures and financial sustainability with community expectations.
 Governance Ensures compliance with all statutory and legal obligations and the currency, efficacy and accessibility of Council policies, local laws, strategies, plans and public registers. The Annual Compliance return demonstrates compliance across all areas of assessment. Local laws are all current and reviewed within the statutory time frame. All public registers are current and accessible on the local government's website. Council policies are current and effectively guide Council decision making. Implement strong governance practices that include transparency in planning decisions and Council engagement. Ensures administrative officers provide clear, jargon free advice within Council reporting that enables informed decisionmaking by Councillors. Ensures independence is maintained between the Mayor (the Council) and the CEO (the Administration)/ Executive 	 Program and Project Delivery Leads the delivery of quality programs and projects in line with the annual projections and allocations of the corporate business plan and annual budget in a timely and cost-effective manner. All programs being identified and endorsed as part of the integrated planning process and delivered within budget and projected time frame. Projects being delivered in-line with intended objectives and scope and being on time and within budget. Progress the priority land projects, including Collins St Hall, Angelo St and Drainage Sumps, and hold a workshop on land assets. Facilitates a review, including a Council Workshop, of the existing Community Recreation Facilities Plan. Develops a Public Place Activation proposal that identifies opportunities and initiatives that aim to stimulate and enhance social and economic development across the City. 	This box has intentionally been left blank

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Prioritise sporting infrastructure delivery, precinct based activation and visible	
 community benefit projects. Quarterly reports on key project progress, risks and stakeholder engagement. 	