

2010/
2011

CITY OF SOUTH PERTH Annual Report

A CITY
FOR
EVERYONE



OUR MISSION

Working Together to Create a City for Everyone

Our mission statement outlines the purpose and core business of the City of South Perth. This statement identifies the important roles of the community, the Council and the staff in ensuring that the strategies outlined in the Strategic Plan 2010 – 2015 can be achieved.

OUR VISION

We belong to an engaged and cohesive community that is linked by vibrant local centres and shared spaces. We live and travel in ways that nurture our environment; and our housing and amenities meet the diverse needs of a changing society.

Our vision statement describes how the City of South Perth will respond to the community's aspirations and priorities for the future.

OUR VALUES

The City of South Perth conducts its business based on its corporate values:

Excellence
To develop a culture of flexibility, innovation and responsiveness in the delivery of service.

Trust
To develop an environment of openness and transparency.

Customer Focus
To work together with our customers to achieve positive outcomes.

Respect
To recognise and acknowledge individuals, their opinions and their contributions.

Working Together to Create a City for Everyone

	COMMUNITY	ENVIRONMENT	HOUSING AND LAND USES	PLACES	TRANSPORT AND INFRASTRUCTURE	GOVERNANCE
Strategic Direction	Create opportunities for a safe, active and connected community.	Nurture and develop natural spaces and reduce impacts on the environment.	Accommodate the needs of a diverse and growing population with a planned mix of housing types and non-residential land uses.	Plan and develop safe, vibrant and amenable places.	Improve accessibility to a diverse and interconnected mix transport choices.	Ensure that the City's governance enables it to respond to the community's vision and deliver its service promises in a sustainable manner.
Initiatives	<p>South Perth Community Centre and Library</p> <p>The South Perth Community Centre and Library was opened on 7 February 2011. The facility is a culmination of several years collaborative work involving community engagement, specialised design, construction and fit-out of the new facility.</p> <p>See page 26</p>	<p>Climate Change Risk Assessment Adaptation Report</p> <p>As a key initiative of its Climate Change Strategy the City developed Climate Change Risk Assessment Adaptation Reports, facilitated by Local Government Insurance Services (LGIS) and Echelon Australia Pty Ltd.</p> <p>The purpose of the project was to undertake a 'desktop' and assessment of the City's risks in terms of the effects of actual or potential climate change impacts. It is a critical exercise for the City, as managers of civic infrastructure and other key social, economic and environmental assets.</p> <p>See page 47</p>	<p>South Perth Tourist Map</p> <p>As part of the City's commitment to fostering economic development, a new initiative of producing and distributing a Tourist Map was developed. The Tourist Map outlines and describes the key tourist destinations within the City of South Perth. A total of 20,000 copies of the Tourist Map were distributed to 270 outlets throughout Western Australia.</p> <p>See page 57</p>	<p>Old Mill Precinct Redevelopment</p> <p>A proposal to develop the site of the historic Old Mill was first considered by Council in 2006.</p> <p>The current proposal, endorsed by Council in September 2010 for the purpose of community consultation, would bring together a mix of heritage, cultural, recreational and adventure facilities to the iconic foreshore site. It aims to foster a sense of community by increasing appreciation of South Perth's heritage.</p> <p>The City advertised the proposal in November 2010 for a period of 45 days, and held a Public Information Forum attended by about 250 residents.</p> <p>See page 63</p>	<p>Canning Bridge Precinct Vision</p> <p>In November 2010, the Cities of South Perth and Melville and the Western Australian Planning Commission respectively adopted the Canning Bridge Precinct Vision.</p> <p>This study examined ways of promoting more intensive development in the precinct in line with the Western Australian Planning Commission's <i>Directions 2031 and Beyond</i> principles relating to transit oriented development.</p> <p>See page 70</p>	<p>New Dog Local Law</p> <p>The City adopted the new Dog Local Law 2011 in June 2011. The Dog Local Law is the result of extensive community consultation over a 10-month period, including two extended public submission periods and a public forum attended by over 300 members of the public. The local law came into operation from Saturday 3 September 2011.</p> <p>See page 76</p>

ABOUT THIS REPORT

The Annual Report 2010/2011 for the City of South Perth provides a comprehensive overview of the activities and performance of the City in accordance with the Strategic Plan 2010–2015 and the Corporate Plan 2010/2011.

Our Objective

The aim of the report is to demonstrate with transparency the performance, achievements and challenges of Council and its administration over the year. The Report is designed for a broad ranging audience, including Council, community, staff, government agencies and City stakeholders.

The report demonstrates the City's commitment to being a leading local government which is recognised for efficiency, accountability and financial stability.

The Annual Report 2010/2011 is underpinned by the Strategic Plan 2010–2015 which was developed with community input from the *Our Vision Ahead* project.

Our Vision Ahead was a City of South Perth initiative designed to explore the aspirations of the community. The aim was to create a shared vision for the future that both Council and community could work towards.

The resulting outcome was the Strategic Plan 2010–2015 which identified six key strategic directions; Community, Environment, Housing and Land uses, Places, Transport and Governance.

The Corporate Plan is the organisation's one year plan to implement projects, conduct operations and provide services in order to meet the directions set by Council.

This Annual Report takes its direction from the Corporate Plan 2010/2011 for the City, providing a detailed overview of the City's activities and performance.

Our Theme

The theme for this report reflects the City's Mission, ***Working Together to Create a City for Everyone.***

We trust that you will find this Annual Report useful and informative and we welcome your valued feedback.

How to Read This Annual Report

There are three main areas of the City of South Perth's Annual Report 2010/2011.





Our City and Council Overview

This section provides an overview of the City's lifestyle and population and how our organisation operates.

Our Strategic Directions

Each Strategic Direction provides a comprehensive in focus project, highlights and challenges for the 2010/2011 reporting year as defined by the Corporate Plan 2010/2011.

A table showcases additional commitments, initiatives and outcomes.

KEY			
	Completed		Substantially Completed
	Commenced		Deferred

Financial Statements 2010/2011

The financial statements demonstrate the City's commitment to financial accountability to our community.

The City of South Perth respectfully acknowledges the Noongar people and elders as the traditional owners and custodians of the land on which Council meets.

Table of Contents

About This Report.....	Inside Cover
Our Mission, Our Vision, Our Values.....	Inside Cover
Our City.....	2
Mayor's Message.....	6
CEO's Message	7
Financial Snapshot	8
Our Council.....	11
Governance Framework	18
Our Organisation	20
About Executive Management Team.....	21
Staff Profile.....	22
Statutory Information.....	23
Our Performance – Strategic Directions	24
Community	25
Environment	46
Housing And Land Uses	56
Places.....	62
Transport.....	69
Governance	75
Financial Statements.....	88
Glossary	139
Index	141
Where You Can Find This Report.....	Inside Back Cover
Useful Contacts	Outside Back Cover

Cover image – Capturing the spirit of a City for everyone, our cover image is the entrance of the new Community Centre and Library. This vibrant community hub is the new civic and cultural heart of the City.

A City for Everyone



Civic Centre, 1960

The City of South Perth is located 4km south of Perth and is known for its gracious street trees, extensive parks and gardens, and leafy environment, all of which complement the unique urban village atmosphere cherished by its community.

With an area of 19.9km², the City offers a highly urbanised environment, dominated by residential land uses and a number of village precincts. Providing a range of dwelling types often found in a conventional garden city suburb, and a mix of medium to high density housing types, the City supports a population of approximately 44,000 people and a range of small to medium size businesses and commercial activity.

Bounded by the Swan River to the north and west, Town of Victoria Park and City of Canning in the east and the Canning River in the south, the City has substantial river foreshore of approximately 660ha amounting to one third of its total area.

Given its inner city location, immediately adjacent to the City of Perth capital, the City of South Perth is preparing for significant and sustained growth over the next 20 years with a target of 6000 additional dwellings, representing a 30% increase in the existing number of dwellings within the City.

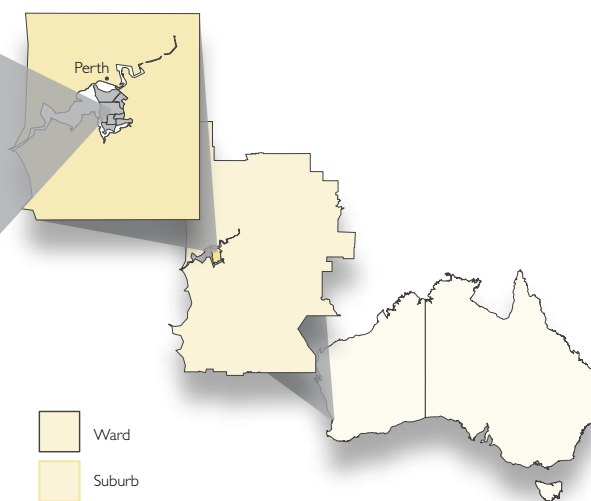
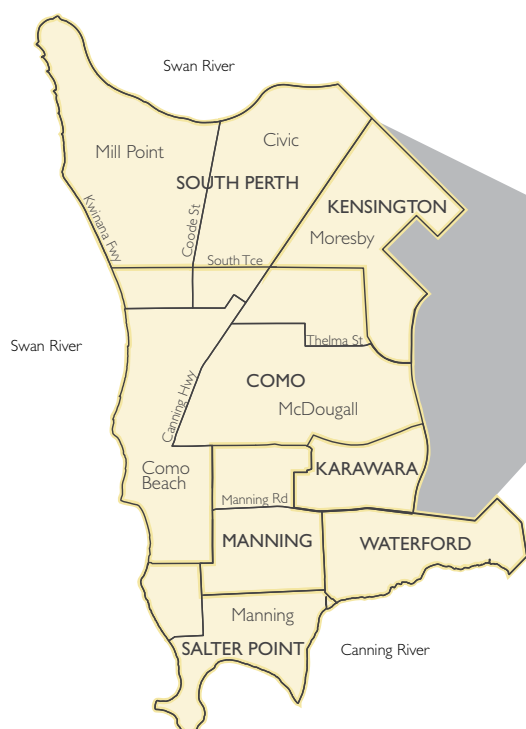
Major attractions of the City include the internationally known Swan and Canning Rivers, Sir James Mitchell Park, Perth Zoo, South Perth Community Centre and Library, Royal Perth Golf Club, Collier Park Golf Course, George Burnett Park and Leisure Centre, and Milyu Nature Reserve.

History

South Perth was first gazetted as a Roads Board on 19 June 1892, and held its first meeting as a Roads Board on 19 September 1892. Ten years later the Roads Board became a Municipality before reverting back to its original status in 1922. South Perth was proclaimed a City on 1 July 1959 and has remained the City of South Perth.

Substantial residential growth took place in the 1950s and 1960s, aided by improvements in access from the construction of roads and bridges. The area comprising South Perth has changed since originally being gazetted as a Roads Board. In 1955, a large portion of southern South Perth (Waterford, Manning and Salter Point) was transferred from the administration of the Canning Roads Board to the City of South Perth.

Our City Snapshot



Population: 44,000 (2010)

Area: 19.9km²

Area of Parks and Gardens: 4.66km²

Suburbs: Como, Karawara, Kensington,

Manning, Salter Point, South Perth and Waterford

Libraries: South Perth and Manning

Senior Citizens Centres: South Perth and Manning

Child Health Centres: 2

Kindergartens: 3

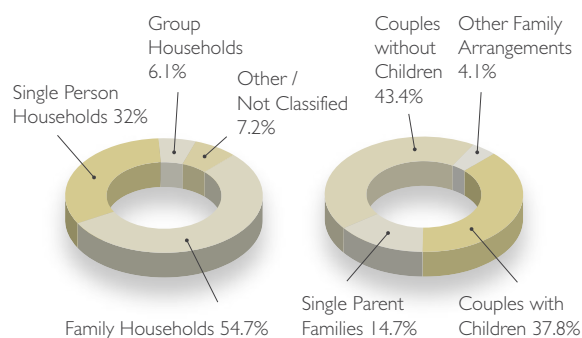
Primary Schools: 12

Secondary Schools (Gov't): 1

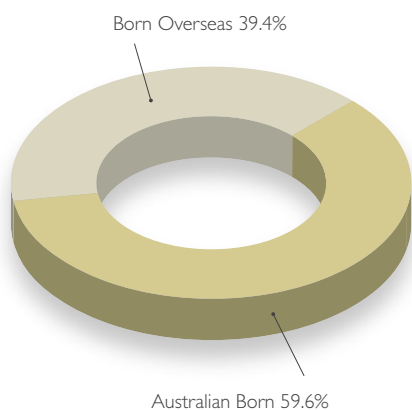
Secondary Colleges (Private): 3

City of South Perth employees: 224.2 (full-time equivalent)

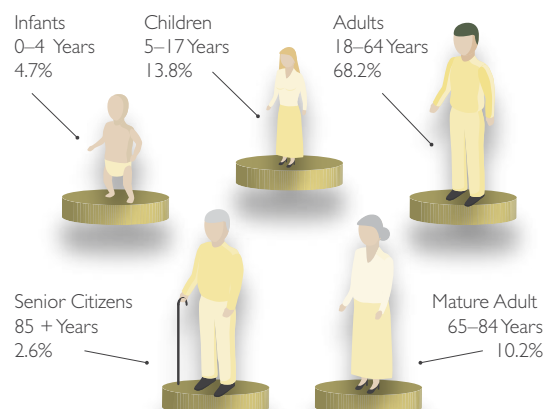
How We Live



Our Cultural Background



Our Age Structure



A Year In Our City



South Perth Youth Network Workshop



2010 Emerging Artist Award winner
Rebecca Doedens with her entry, *Waiting*



Mayor James Best at the launch of the
Discover Your River Campaign



Thank a Volunteer Day breakfast

July

- City of South Perth Council adopted the 2010–2011 Budget
- Young Writers' Award – Christobel Mattingley Bronze Medallion awarded to Penrhos College student, Sophia O'Sullivan
- 400 trees were planted as part of National Tree Day at the New Norcia Benedictine Monastery
- City of South Perth awarded *Committee for Perth – Certificate of Membership* in recognition of being the inaugural local government member

August

- City of South Perth achieved Milestone 4 under the International Council for Local Environmental Initiatives (ICLEI) Water Campaign
- The City's Mosquito Management Program commenced in water catchment areas
- Council adopted the South Perth Station Precinct Plan, a culmination of two years, consultation and research. The outcome of a joint study between City of South Perth and the Department of Planning

September

- South Perth Youth Network (SPYN) workshops were held to create the youth magazine, SPYN Mag
- Morning Melodies Cygnet Concert held for seniors
- The City was awarded *Silver Status* for the Occupational Health and Safety Management Systems Audit

October

- Rebecca Doedens was the overall winner of the City's Emerging Artist Awards with her entry, *Waiting*
- Discover Your Rivers Campaign Launch
- Marketing workshops were held for sports clubs within the City as part of the Sports Club Development Program

November

- Old Mill Redevelopment Day, 250 residents attended following the community consultation period when 428 submissions were received. It provided an opportunity to participate in an interactive session with Project Architect, Garry Lawrence
- Remembrance Day Service held at the City's Civic Centre
- Release of South Perth Tourist Map, 20,000 maps distributed to 270 outlets across Western Australia
- Inaugural signing of *Swan Canning Rivers Charter*

December

- Thank a Volunteer Day celebrating the contribution of volunteers to the City
- Morning Melodies Cygnet Concert for seniors
- Extraordinary Election held for McDougall Ward
- City of South Perth awarded certificate of appreciation from Como Secondary College for supporting the Como Golf Academy

January

- 50,000 people attend City of South Perth smoke and alcohol free Celebration Zone as part of Australia Day celebrations on the South Perth foreshore. Up from 30,000 in 2010
- 60 activities offered for young people
- 46 people became Australian Citizens at the Australia Day Citizenship Ceremony

February

- State of the art multipurpose South Perth Community Centre and Library opened its doors to the public on 7 February, 2011
- Council adopted the Collier Park Golf Course design scheme to upgrade the 9 hole course
- City of South Perth completed the review of its commercial parking precinct

March

- Over 300 residents attended the Dog Local Law public forum
- City of South Perth Fiesta annual community celebration, over 14 events attended by 20,000 people
 - Como IGA Fiesta Opening Concert, James Morrison Motown Band at Sir James Mitchell Park
 - Respect Yourself, Respect Your Culture Moorditj Keila Dreaming
 - Smarter than Smoking Morning Melodies Concert
 - Speaking Sustainability
 - Angelo Street Marketplace
- Council endorsed the City's Climate Change Risk Assessment Adaptation Report, a first for Western Australian local government
- Public Open Day for the South Perth Community Centre and Library

April

- Official opening of the South Perth Community Centre and Library. Costing \$11.80 million, the project was supported by \$2 million of funding from the Commonwealth Government's Infrastructure Australia fund and \$1.5 million from Lotterywest.
- ANZAC Day Service, Memorial Gardens in South Perth
- National Youth Week and the South Perth Youth Network photography competition.

May

- Sustainable Living Fair featuring water and energy efficiency, household waste and home food production
- Collier Park Golf Course redevelopments commenced on the three 9-hole courses. Estimated cost of \$5.77 million
- Seniors, Safety Seminar held by Neighbourhood Watch attended by 300 seniors
- Workshops held for community consultation regarding the Kensington and Arlington Precinct studies

June

- Speak with Confidence Awards, 13 students from seven schools entered the competition. The winner was Chad Cartwright-Worral from Como Primary School with his speech titled "Time of my life"
- The City hosted Pioneer Luncheon for 300 pioneers who have lived in the City for 50 years or more
- Council adopted the new Street Verge Policy
- The Minister for Planning endorsed the Canning Bridge Precinct Vision
- The City received a Bronze Award for the Annual Report 2009/2010 at the Australasian Reporting Awards in Melbourne



Australia Day Citizenship Ceremony



Governor General Dr Ken Michael AC opening the new Community Centre and Library



Fiesta's Angelo Street Marketplace



ANZAC Day service



Mayor's Message

It gives me a great sense of pride to present the City of South Perth's Annual Report 2010/2011 to you. This annual report highlights and documents the many exciting initiatives and achievements during a very busy twelve month period for the City.

Strategic Plan 2010–2015

This year was the first full year under the guidance of the City's Strategic Plan 2010–2015. The Strategic Plan was developed on the findings of the *Our Vision Ahead* and it details how the Council will respond to and meet the community's priorities, aspirations and needs over the next five years. The Strategic Plan sets out Council's goals and direction, with a focus on the six key themes of community, environment, housing and land uses, places, transport and governance.

We continue to engage and respond to our community's growing and changing needs through the projects and activities the City undertakes.

We strongly believe that the foundations and direction of our Strategic Plan will provide a lasting legacy for future generations in the City of South Perth.

Year in Review

The year has been one of significant achievements for the City, including the opening of the new South Perth Community Centre and Library and significant progress on a

number of key projects including the Canning Bridge Precinct Vision, South Perth Station Precinct, Manning Community Hub revitalisation and the Old Mill redevelopment.

We are proud of our commitment to sustainability and believe that we are delivering a diverse and effective range of sustainable environmental, social and economic programs and services that meet the needs and expectations of our community, many of which are documented in detail in this report.

Thank You

I would like to take the opportunity to acknowledge former Mayor James Best and former Councillors Travis Burrows, Les Ozsdolay and Peter Best for the leadership, enthusiasm and expertise that they brought to the Council.

We welcome new Councillors Sharron Hawkins Zeeb, Fiona Reid and Bill Gleeson to Council who come with tremendous enthusiasm and a fresh perspective.

On behalf of the Council, I thank everyone who has contributed their time, passion and energy to making this a very successful year for the City.

A handwritten signature in black ink, which appears to read 'S. Doherty'.

Sue Doherty
Mayor
(Elected October 2011)





CEO's Message

It is with pleasure that I commend the City's Annual Report 2010/2011 to you. This report documents the progress, many achievements and some of the challenges the City has experienced this year:

Financial Sustainability

The City has worked hard on ensuring its financial and environmental sustainability, making decisions that ensure our ongoing financial viability whilst undertaking innovative environmental projects that conserve and preserve our precious environment. This year the City spent considerable funds on a broad range of capital projects, community services, development services, infrastructure services, all of which go towards making the City of South Perth one of the most desirable and sought after places to live, work, play and visit in Western Australia.

South Perth Community Centre and Library

February 2011 saw the opening of the City's new \$11.80 million Community Centre and Library. The state of the art centre is the civic and cultural heart of the City and has created a vibrant hub that caters for everyone in our community, offering a diverse range of services and facilities. (see page 26)

Stakeholder Relationships

A key focus for this year has been developing stronger relationships with the City's key stakeholders. The City has been in ongoing discussions with key government and private stakeholders on a number of issues and projects including the Old Mill redevelopment, Swan/Canning River walls infrastructure, Manning Road off ramp, South Perth Railway Station Precinct, Canning Bus interchange, Light Rail Network, and Curtin Town. With many of these projects now advanced in planning, 2011/2012 is expected to be another year of continued progress and development.

Directions 2031 and Beyond

The state government released *Directions 2031 and Beyond* which places the City of South Perth at the heart of Western Australia's growth and development, with an extra 6000 lots to be created within the City in the next 20 years.

The City has two significant projects of wider metropolitan significance, that complement *Directions 2031 and Beyond* – Canning Bridge Precinct Vision (see page 70) and South Perth Railway Station Precinct. (see page 71)

In November 2010, the Cities of South Perth, Melville and the Western Australian Planning Commission respectively adopted the Canning Bridge Precinct Vision as a long-term guidance document for the future planning of the precinct. The objective of the Canning Bridge Precinct Vision is to meet community needs and revitalise the precinct with a mix of office, retail, residential, recreational and cultural uses, maximising opportunities offered by its unique 'transport hub' location. A consultant will be appointed during the 2011/2012 year to assist with the implementation of the Canning Bridge Precinct Vision.

The City, in partnership with the Department of Planning, also completed an important precinct study for land surrounding the proposed South Perth Railway Station precinct. This study examines ways of promoting and facilitating more intensive and diverse development in the precinct and will form the basis of a Scheme Amendment to the Western Australian Planning Commission.

Metropolitan Local Government Review Panel

The City is well positioned in respect to the state government's Metropolitan Local Government Review Panel, established in 2011 to undertake an independent review of Perth metropolitan local government and broader governance structures. The Council initiated a review of its elected member representation and ward boundaries during 2011 with a view to reducing elected member representation and achieving a more sustainable local government for our community.

Australasian Reporting Awards — Bronze Award

Finally, the City is very proud of its achievement of winning a bronze award in June 2011 at the Australasian Reporting Awards. A significant achievement for the City, we trust that this year's Annual Report builds upon the success of last year's Annual Report in reporting on our achievements, performance and challenges for 2010/2011.

Thank You

We would like to sincerely thank all Councillors, employees, residents and stakeholders who have contributed to making this a successful year and we look forward to continuing to work together to create a city for everyone.

Cliff Frewing
CEO

Financial Snapshot



Financial Philosophy

The City prides itself on its financial management philosophy. Sound strategic financial planning ensures that our services and capital projects are properly funded and appropriately resourced, whilst delivering our community with the best value from the use of our financial resources. Regular detailed financial reporting provides accountability for the use of our financial resources as well as informing the community of our future financial planning activities. Together, these financial management initiatives provide a well-structured framework for responsible and sustainable financial management that ensures the effective stewardship of our financial and community assets.

Annual Revenue

Annual revenue in 2010/2011 reached \$45.95 million against a budget target of \$44.85 million. A higher than anticipated turnover of residential units at the Collier Park Village contributed to the increased revenue, whilst the early payment of one quarter of the 2010/2011 general purpose administration and road grants by the Local Government Grants Commission added another \$360,000. Stronger than budgeted performance at the Collier Park Hostel delivered a further \$150,000 whilst the unbudgeted receipt of a \$350,000 grant from the Swan River Trust also made a significant contribution to the revenue result. Collier Park Golf Course green fees and building licence revenues were slightly less than anticipated.

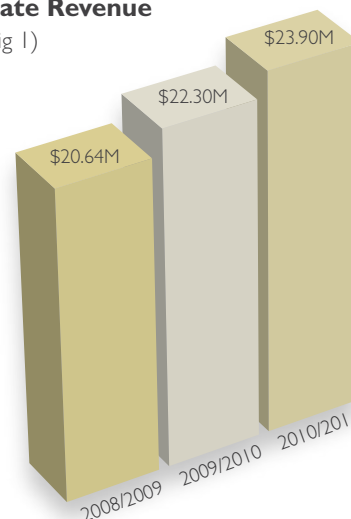
Expenditure

Total expenditure (including operating expenditure and capital projects) of \$58.39 million was very close to the \$58.42 million budget allocation. (see fig 5) Operating expenditure was \$39.93 million against a budget of \$39.95 million with most operational areas on budget. Salaries and associated costs were within 2.55% of budget expectations at year end. In total, capital projects met budget expectations at 30 June 2011, however, there were some unbudgeted works relating to the late receipt of unbudgeted Swan River Trust grant monies and some accelerated expenditure on major upgrade projects at the Collier Park Golf Course and Waste Transfer Station (see glossary). Although these funds were accounted for in the 2010/2011 financial statements, they will not be reimbursed from quarantined reserve funds until early 2011/2012. Offsetting these accelerated expenditures were some \$825,000 of planned but incomplete capital works that will be carried forward to 2011/2012.

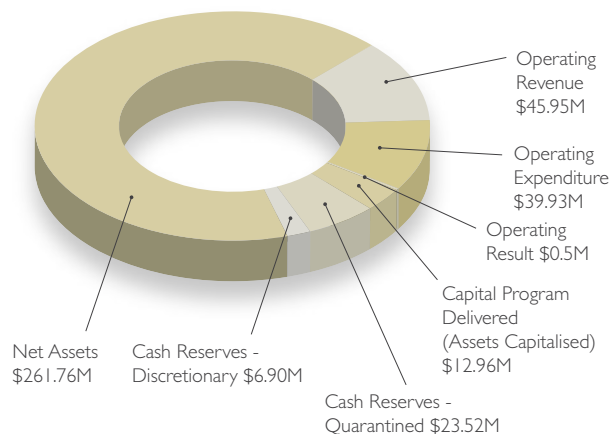
Net Assets

At the conclusion of the 2010/2011 year, the value of community assets (our net asset position) had improved from \$203.50 million to \$261.76 million. (see fig 3) This increase is largely attributable to a significant revaluation increment relating to the value of our roads network but also reflects an ongoing capital investment in enhancing of our other infrastructure such as our path and our drainage networks and major community buildings. Importantly, the increase in net asset value provides convincing evidence that the City is maintaining and enhancing its community infrastructure at a faster rate than it is being depreciated. This is essential to ensure the City's long term financial sustainability. The positive trend of a strengthening net asset position (see fig 3) reflects a very sound result despite the challenging economic climate that prevailed during the year.

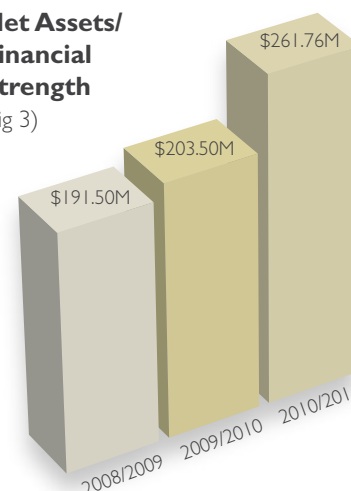
Rate Revenue
(fig 1)



Revenue Financial Snapshot - 2010/2011 (fig 2)



**Net Assets/
Financial
Strength**
(fig 3)



Capital Program

One hundred per cent of the value of the planned capital program (see glossary) was completed by 30 June – with \$18.46 million worth of projects being delivered. Of this, \$12.96 million of assets was capitalised and the remainder was expensed (see fig 4). This expenditure includes creation of new assets as well as maintenance and renewal of existing ones.

As detailed above, monies associated with incomplete capital infrastructure works of approximately \$820,000 have been carried forward into 2011/2012 to complete the approved capital program.

Financial Ratios

The long term strength of the City's financial position is reflected in the financial ratios disclosed in the annual financial statements. The debt service ratio of 2.24% remains well within the industry benchmark level of less than 10%, whilst both the gross debt to revenue and gross debt to realisable assets ratios remain very modest relative to industry benchmarks. The City's level of dependence on rates as a funding source (52% versus an industry benchmark of 60%) demonstrates our financial independence whilst the outstanding rates ratio of just 1.3% reflects another excellent collection result.

The short term liquidity ratios – current ratio and untied cash to creditors – both appear lower than industry benchmarks in the published accounts. However it is important to note that this largely reflects a change in accounting treatment of trust bonds and deposits as well as some accelerated expenditure in major upgrades to the golf course and waste transfer station in 2010/2011 that could not be reimbursed from cash backed reserves to municipal funds until early 2011/2012. Allowing for these two factors, the (revised) current ratio is actually 1.20:1 which is better than industry benchmarks.

Overall, the headline financial ratios provide strong evidence of the City's continued commitment to responsible and sustainable financial management.

Cash Reserves

Cash backed reserves, which play an important role in ensuring our long term financial sustainability, are used to responsibly accumulate funds for projects in future years. At 30 June 2011, a total of \$30.42 million was held in cash backed reserves. Of this, \$23.52 million is quarantined reserves relating to waste management, the Collier Park Golf Course and Collier Park Retirement Complex. The

remaining \$6.90 million represent accumulated funds for future projects including \$3.40 million in the Future Fund and \$3.50 million in general discretionary cash reserves.

Accountability for Use of Financial resources

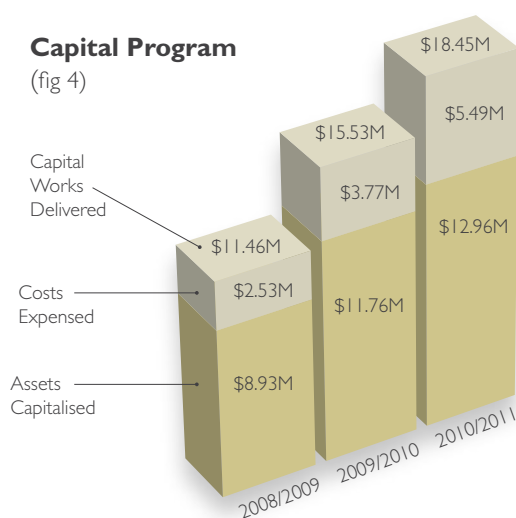
The audited financial statements shown on pages 89 to 138 include disclosures that exceed statutory requirements and demonstrate the City's commitment to financial accountability to our community.

Looking Ahead

Looking forward to the new year, the 2011/2012 budget again builds upon our sound financial foundations to ensure that our City remains one that is financially, socially and environmentally sustainable.

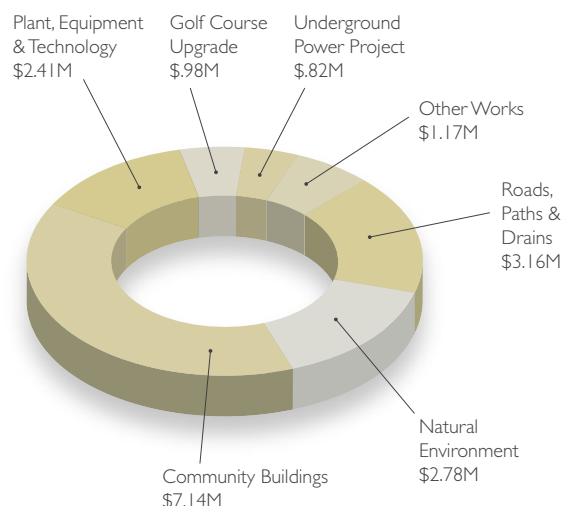
Capital Program

(fig 4)



Major Expenditures

(fig 5)



About Council

Role of Local Government

The third level of government after federal and state, local government is the closest linked to the community. The City of South Perth is one of 141 local governments in Western Australia.

The general function of a local government, as defined in the *Local Government Act 1995*, is to provide for the good government of the people in its district, which is achieved by a system of governance that provides:

- Good decision making
- Community participation in decisions and affairs of local government
- Operational transparency
- Accountability to the community
- An efficient and effective local government.

The City of South Perth Council comprises 12 Councillors and Mayor at large who are elected by the community to govern the City of South Perth. Two councillors represent each ward (see glossary), with each councillor serving for a term of four years.

Role of Councillors

Council members represent the interests of the community and their role is to participate in the Council's decision making processes, translating the community's needs and aspirations into the future direction of the City.

Role of the Mayor

The Mayor has a unique leadership role in Council and presides at Council Meetings, and represents and speaks on behalf of the City at civic and ceremonial events. The Mayor also liaises with the CEO on the performance of the City's functions.

Council Decision Making Process

Ordinary Council Meetings are held once a month at the Civic Centre, cnr Sandgate St and South Tce, South Perth, from 7pm.

The draft Council Agenda is presented by staff to the Council at an informal and public Council Briefing the week before the Council Meeting, allowing Councillors the opportunity to hear deputations from the public on agenda items and discuss items with staff. No decisions are made at Agenda Briefings which are generally held on the third Tuesday of each month. All meetings are open to the public.

Council Elections

In Western Australia, voting in local government elections is voluntary and Councillors are elected for four-year terms with council elections held every two years on the third Saturday in October, for half of the council members.

A Special Election was held on 17 December 2010 for the McDougall ward to fill the vacancy following the passing of Councillor Roy Wells.

For more information about local government elections in Western Australia visit the Western Australian Electoral Commission's website: www.waec.wa.gov.au

Council swears in new Councillor Peter Howat



Councillor Profiles

**Elected Member Representatives as at
30 June 2011** (please refer to Ward map on page 3)



Mayor
James Best

Elected in 2007, Mayor James Best has extensive experience in management consulting, and specialised in strategic and business planning, stakeholder and issues management, community engagement and social impact assessment.

Formerly the Managing Director of Best Business Communication Pty Ltd, Mayor Best graduated from Curtin University with a Bachelor of Arts degree with Majors in Politics and Sociology.

He is a full-time Mayor and a member of the following boards and organisations to promote and further the interests of the City:

- Chair, Swan Canning Rivers 21 Councils Forum
- Convenor, Knowledge Arc Light Rail 5 Councils Taskforce (from Canning Bridge to UWA)
- Member, Better Local Government (reform) Taskforce
- Board Member, WA Local Government Association Council
- Deputy Chair, South East Metro Zone of Councils
- Board Member, Perth Zoological Parks Authority
- Chair, John Curtin Leadership Academy
- Member of the Audit and Governance Committee
- Member of the CEO Evaluation Committee

Manning Ward



Les Ozsdolay

Councillor Les Ozsdolay was first elected to Manning Ward in 2002.

A resident of Waterford since 1984, Cr Ozsdolay holds a Bachelor of Business (Administration) and has 30 years of professional experience with the Commonwealth Government. Retired from full-time employment in 2005, Cr Ozsdolay is now a part-time Human Resource Consultant, and part-time Technical Officer at Carson St School, East Victoria Park.

Como Beach Ward



Travis Burrows

Elected in 2007, Councillor Travis Burrows is focused on community safety, and is committed to open and accountable local governance.

Managing Director of a global engineering business, Cr Burrows has been a local resident for 10 years.

He is a member of the CEO Evaluation Committee.



Glenn Cridland

Elected in 2009, Councillor Glenn Cridland has lived in the City of South Perth since 1999.

Cr Cridland is a barrister practising in environmental, administrative, commercial and criminal law.

He is a member of the Audit and Governance Committee.



Peter Best

Elected in 2007, Councillor Peter Best brings wide experience to his position on Council, including work in international industries and aid agencies, BHP Billiton and community groups.

Cr Best holds a science degree, an MBA, is a trained Mediator and a graduate member of the Institute of Company Directors.

He is a member of the Audit and Governance Committee and the CEO Evaluation Committee.





Mill Point Ward



Rob Grayden

A life long resident of South Perth, Councillor Rob Grayden was elected a councillor for Mill Point Ward in 2007.

Cr Grayden holds a Bachelor of Arts in Literature and Journalism, Diploma of Education, Diploma Business and Bachelor of Law.

He currently operates his own legal practice, practising in civil and commercial law.

He is a member of the Audit and Governance Committee and the CEO Evaluation Committee.



Betty Skinner

Elected in October 2009, Councillor Betty Skinner brings more than 25 years' executive management experience in local government to her position.

A pioneer for women in local government, Cr Skinner was the first woman in Western Australia, in 1985, to qualify as a local government practitioner.

She is a member of the Audit and Governance Committee and the CEO Evaluation Committee.

Civic Ward



Ian Hasleby

First elected in 2002 as the Civic Ward representative, Councillor Ian Hasleby was re-elected in 2007 for a further four-year term.

With a long career as a journalist and radio broadcaster, he promotes open communication in the community.

He is a member of the CEO Evaluation Committee.



Veronica Lawrance

Elected in October 2009, Councillor Veronica Lawrance holds a Bachelor of Communications (PR) from Curtin University and is half way through a Master's Degree in Public Relations.

Cr Lawrance has lived in South Perth almost exclusively since she migrated from the UK in 1985.

She is a member of the Audit and Governance Committee.



Moresby Ward



Sue Doherty

Deputy Mayor Sue Doherty is currently serving a second consecutive term on Council; she was first elected in 2002 and re-elected in 2007.

Cr Doherty's family has lived in Kensington and Como for two generations.

Cr Doherty holds a degree in education and brings a blend of public and private sector, and managerial experience to Council.

She is Chair of the Audit and Governance Committee.



Kevin Trent RFD

Councillor Kevin Trent is a highly active, participating member of the local community. A Kensington resident for 35 years, he has been a popular representative, serving as a member of Council from 1980 to 1999 and then from 2002 to 2010.

Cr Trent holds a Bachelor of Commerce (Policy Science) and is retired following 42 years service with Main Roads Western Australia.

He is a member of the CEO Evaluation Committee.

McDougall Ward



Colin Cala

A long-serving councillor and former Deputy Mayor of the City of South Perth, Councillor Colin Cala has been devoted to the service of the local community since 1995.

He has been a Karawara resident for 24 years and is an architect by profession.

He is a member of the Audit and Governance Committee and the CEO Evaluation Committee.



Peter Howat

Councillor Peter Howat has a long record of community involvement as a member of many civic, sporting and professional groups.

He currently serves on several local, national and international committees.

Cr Howat has a Doctorate and Master of Science in public health. He is a professor and Director of a Cancer Research Centre.



Council Meeting Schedule and Attendance

See the table below for details of the number of meetings attended by each Councillor during the year; in line with Section 534(1) (h) of the *Local Government Act 1995*:

Eleven Ordinary Council Meetings and two Special Council Meetings were held in 2010/2011.

Councillor Peter Howat was elected to Council on 20 December 2010 following the death of former Councillor Roy Wells.

	Ward	11 x Ord. Council Meetings	2 x Special Council Meetings	CEO Evaluation Committee	Audit & Governance Meeting
Mayor J Best		10/11	2/2	2/3	1/2
Cr V Lawrance	Civic	10/11	1/2	1/3*	1/2
Cr I Hasleby	Civic	10/11	1/2	3/3	
Cr P Best	Como Beach	11/11	2/2	3/3	2/2
Cr G Cridland	Como Beach	9/11	1/2		1/2
Cr T Burrows	Manning	9/11	2/2	3/3	
Cr L P Ozsdolay	Manning	8/11	2/2		
Cr CA Cala	McDougall	10/11	2/2	3/3	2/2
Cr P Howat (Sworn in 20.12.2010)	McDougall	4/11	1/2	1/3*	1/2*
Cr R Grayden	Mill Point	11/11	2/2	1/3	2/2
Cr B Skinner	Mill Point	11/11	2/2	2/3	2/2
Cr S Doherty	Moresby	8/11	2/2	2/3*	2/2
Cr K R Trent, RFD	Moresby	11/11	2/2	2/3	1/2*

Footnote: During the period July 2010 – June 2011
Council Members attended a range of Concept Forums,
Briefings and Workshops which totalled 47.

*Denotes observer at committee meetings.



Commo Beach Jetty

Councillor Committees

Councillors represent the community on a number of internal and external committees throughout the year.

City of South Perth Council has two internal committees, the Audit and Governance Committee and the CEO Evaluation Committee.

The Audit and Governance Committee

The Audit and Governance Committee oversees the City's audit process and deals with a range of governance issues. This committee's Terms of Reference are to provide guidance, assistance and oversight to the Council in relation to:

- The Financial Audit
- The City's Risk Management Framework
- The Statutory Compliance Audit
- The Code of Conduct
- Access to information
- Policy and Delegation reviews
- The Australian Business Excellence Framework
- The City's Local Laws.

The Committee meets on a needs basis during the year with the timing of each meeting coinciding with a particular aspect of the City's audit and governance cycle. All recommendations made by the committee are referred to Council for consideration.

Two meetings were held in February and May 2011 for the Audit and Governance Committee.

Membership

Membership of the committee comprises the Mayor, Deputy Mayor and six Councillors.

Chief Executive Officer Evaluation Committee

This Committee oversees the review of the CEO's performance and conducts annual performance reviews for the CEO. The Terms of Reference of the CEO Evaluation Committee are to:

- To oversee Council's only staff function, the performance review and management of the CEO.
- At all times to act in the best interests of the City whilst ensuring the principles of natural justice and procedural fairness are met.

- To ensure the appropriate leadership is in place to allow the City's strategic planning processes to be realised through the setting of appropriate performance criteria.
- To ensure equity and transparency in all dealings with the CEO's performance outcomes and remuneration obligations are met.
- To provide a safe forum for Council and the Chief Executive Officer to air any concerns or to discuss variances in any timelines that have been set as part of the performance criteria.
- To oversee the development of robust performance criteria that has a measurable return to the City.
- To set and oversee any changes in performance expectations for the review period
- To make recommendations to Council on all matters pertaining to the Chief Executive Officer Annual Review.

The Committee meets on a needs basis during the year and all recommendations are referred to Council. Three meetings were held in October, November 2010 and February 2011.

Membership

The current membership of the CEO Evaluation Committee consists of eight members, the Mayor and seven members with all six Wards represented.

External Council Representation

Council delegates are appointed as representatives and attend meetings on a range of special interest networks and committees. Council representatives attended meetings of the following external committees during 2010/2011 and provided delegate reports to Council:

- South East Metropolitan Regional Council
- South East District Planning Committee
- West Australian Local Government Association (WALGA) – South East Metropolitan Zone
- Perth Airport Municipalities Group
- Two Rivers Catchment Group
- South East Regional Centre for Urban Landcare (SERCUL)
- Local Emergency Management Committee for Canning (see glossary)

Governance Framework

The City has a comprehensive Corporate Governance Framework that guides the City in operating in an efficient and accountable manner; ensuring effective management of the City's financial, physical and community assets.

The Corporate Governance Framework provides elected members and staff with a framework that links their role under the *Local Government Act 1995* and other relevant legislation, the suite of governance documents and the functions performed by the City. This framework underpins and supports the Council achieving its mission, vision and goals in an open and transparent manner.

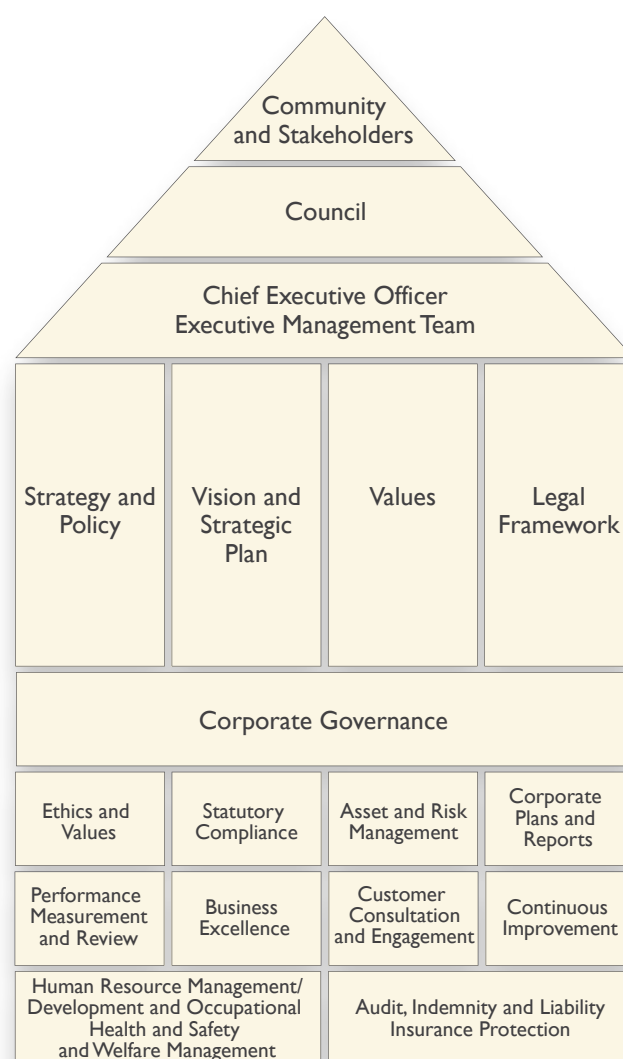
The City has committed itself to best practice through engaging the Australian Business Excellence Framework (see page 77) and promoting continuous improvement for staff and other participants.

This framework extends these principles to the continued good governance of the City by outlining structures and processes through which members and staff can achieve positive outcomes by professionally fulfilling their duties. The framework sets out clear boundaries for the role of each of the participants, which determines the extent of their responsibilities and provides clarity of purpose. It also allows for the accurate measurement of the performance of the organisation in achieving defined strategic goals.

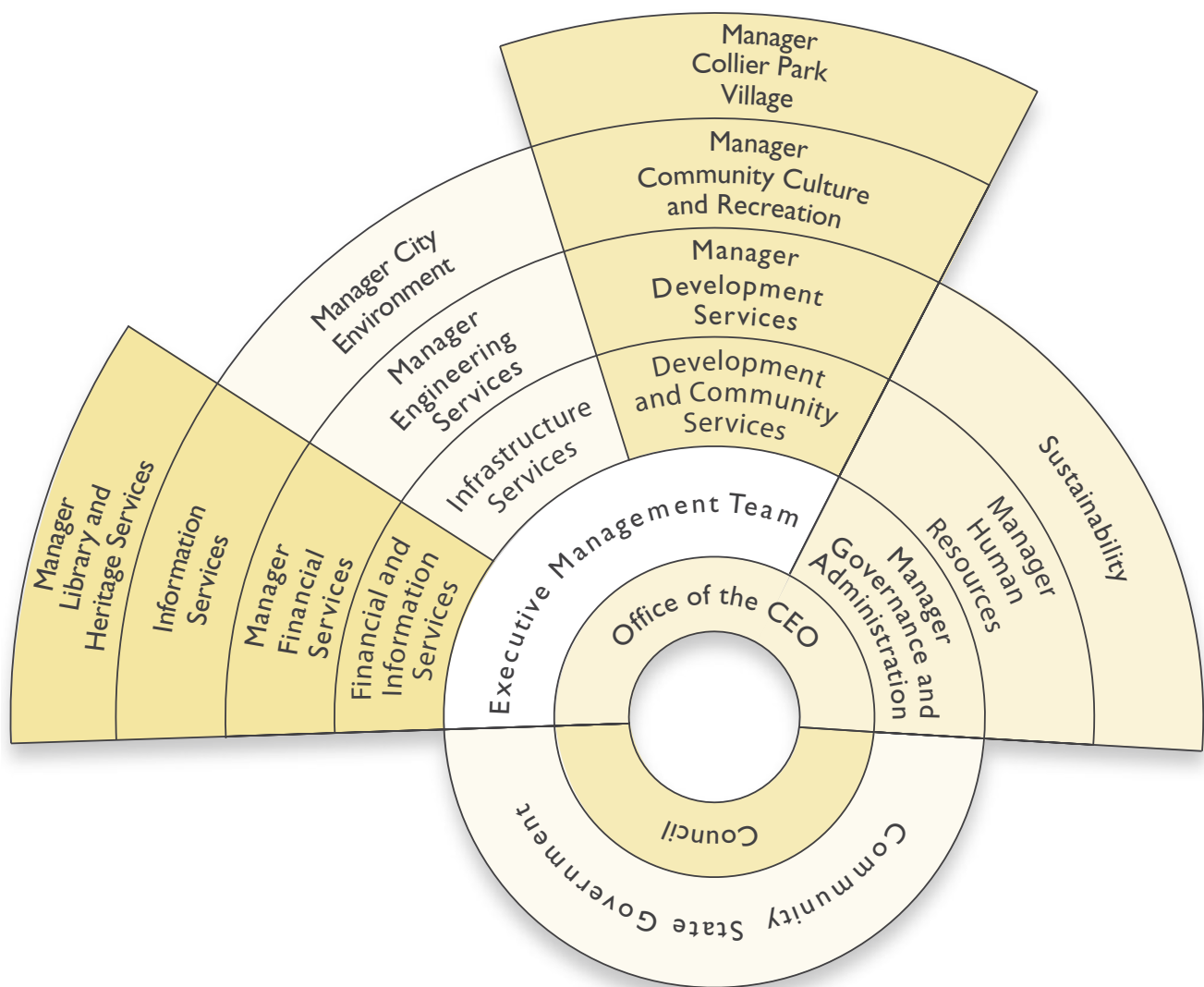
As part of the Corporate Governance Framework, the City committed to identifying and implementing an integrated Corporate Performance Reporting framework. This system is due to be implemented in early 2012 and will provide a consolidated electronic performance reporting framework for the City's Strategic Plan 2010–2015, Annual Corporate Plans and Annual Business Plans and Annual Report.

The City's 2010 Compliance Audit Return revealed an extremely high level of legislative and statutory compliance. The Compliance Audit Return assesses the majority of the City's statutory requirements, including delegations, executive functions, elections, tenders, official conduct, meeting process, local laws, finance, disclosure of interests, and local government employees. There were only two minor areas of non compliance identified. The first area of non compliance was an oversight of an elected member not lodging a primary return within the required date, which has since been submitted. The second area of non compliance was the requirement for all local laws to be reviewed within a statutory timeframe of eight years. This has been addressed with the City commencing an extensive review of its suite of local laws during this financial year.

Corporate Governance Framework



Our Organisation



About Executive Management Team

There are three directorates under the Chief Executive Officer – Infrastructure Services, Development and Community Services and Financial and Information Services, presided over by three directors. Each director is responsible for different key areas of the City's administration and operation.



Cliff Frewing
Chief Executive Officer
– Office of the CEO
CPA, B.Bus. Local
Government (Clerk)
(Treasurer), FLGMA

Cliff Frewing joined the City of South Perth as acting CEO from 2001–2003, on secondment from the City of Swan, where he was Treasurer and Executive Manager between 1986 and 2001. Cliff was also Treasurer at the City of Subiaco from 1980–1986 and is a former State President and National Director of Local Government Managers Australia (LGMA). He has been the CEO for the City since 2005.

Cliff is responsible for:

- Council Liaison
- Statutory Compliance
- Organisational Development
- Inter-Government Relations
- Sustainability
- Human Resource Management
- Council Minutes and Agendas
- Public Relations



Michael Kent
Director Financial and
Information Services
Post Grad. Dip Bus
B.Comm, Dip Bus
Admin, CPA, MLGMA

Michael Kent joined the City of South Perth in 1997. Prior to that he held senior accounting roles at the City of Melville for three years and has extensive experience in accounting in private practice.

Michael has served on numerous industry advisory boards and committees.

Michael was the project manager for the City's new Community Centre and Library.

Michael is responsible for:

- Financial Services
- Information Services
- Libraries and Heritage



Stephen Bell
Director
Infrastructure Services
B.Surv, BE (Civil), Grad
Cert (Eng), Grad Dip LGE,
Adv Dip Bus Mgt (AIM)

Stephen Bell commenced employment with the City of South Perth in 2008. He has approximately 27 years experience as a Civil Engineer in both the private and public sectors, including 15 years experience in various senior management roles within local government.

Stephen is responsible for:

- Engineering Survey and Design
- City Environment
- Construction and Maintenance
- Waste Management
- Collier Park Golf Course Operations
- Emergency Management



Vicki Lummer
Director Development
and Community Services
BA (HONS) in Geography
(UCT), Grad. Dip. Urban
and Regional Planning
(Curtin), MPIA

Vicki Lummer joined the City of South Perth in 2009, and she has extensive international experience with 20 years in local government town planning in South Africa, England and Australia. Vicki has previously held management roles at the City of Nedlands and the City of Cockburn.

Vicki is responsible for:

- Sustainable Development
- City Projects
- Town Planning
- Building Control
- Community, Culture and Recreation
- Health Services
- Aged Care

Staff Profile

Council considers staff to be one of the City's most important assets. The City's aim is to attract, retain and develop talented and committed employees through the continuous improvement of its Human Resource and Occupational Safety and Health programs and initiatives. (see page 84)

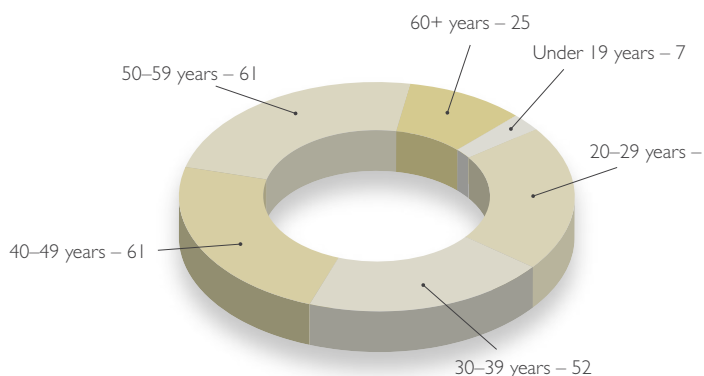
As at 30 June 2011 the City employed 170 full time, 60 part time and 29 part time casual employees in a variety of professional, technical, trade and administrative roles. Staff numbers remained relatively stable overall.

There were 38 positions either filled by temporary staff or vacant as at the end of the reporting period 2011.

Staff turnover returned to 25.4% for the year – close to the average of the last three years.

During the year, five staff took maternity leave compared to two in 2009/2010.

Workforce Composition 2010/2011 by Age

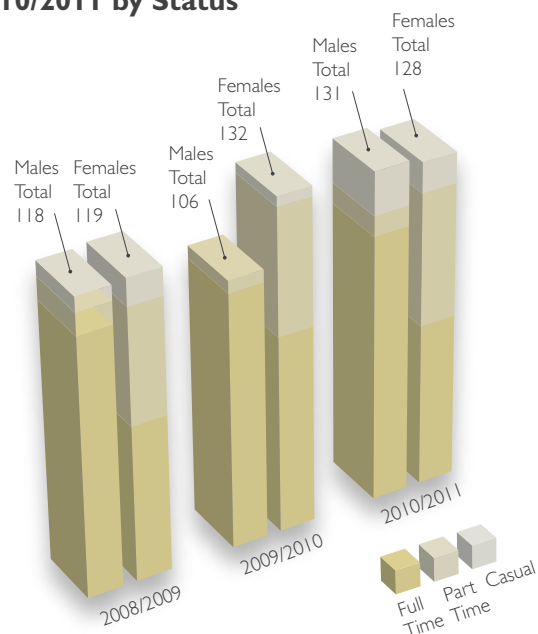


2008/2009
Occupied Positions – 237
Temporary Staff / Vacant Positions – 17
Total Staff Headcount – 254

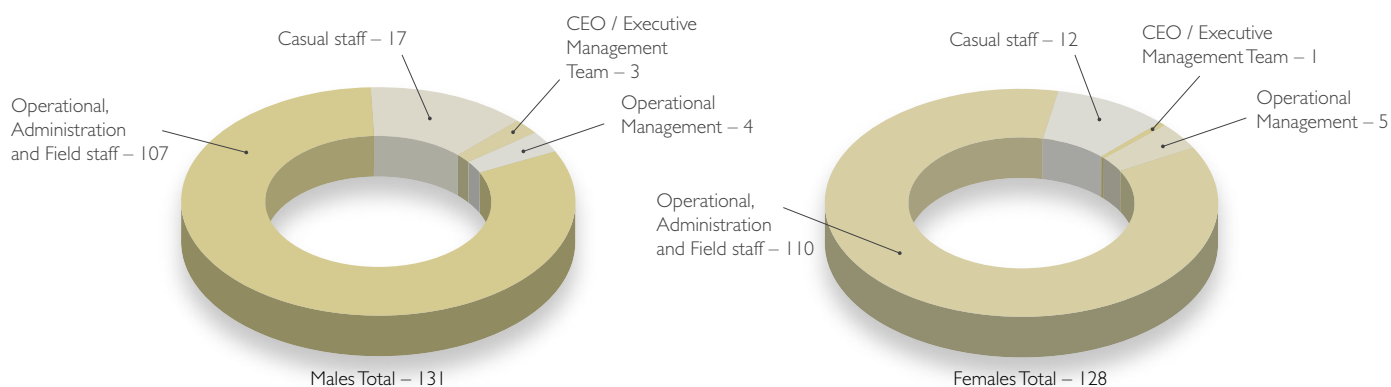
2009/2010
Occupied Positions – 238
Temporary Staff / Vacant Positions – 23
Total Staff Headcount – 261

2010/2011
Occupied Positions – 259
Temporary Staff / Vacant Positions – 38
Total Staff Headcount – 297

Workforce Composition 2010/2011 by Status



Workforce Composition 2010/2011 by Gender



Senior Officer's Remuneration

In accordance with 19B of the *Local Government (Administration) Regulations*, the City is required to disclose the number of employees with an annual cash salary of more than \$100,000.

Salary Band	Number of Officers
\$190,000 – 200,000	1
\$140,000 – 150,000	1
\$130,000 – 140,000	2
\$120,000 – 130,000	0
\$110,000 – 120,000	0
\$100,000 – 110,000	4



Strategic Plan 2010 - 2015



A key driver in the development of the Strategic Plan 2010– 2015 was community input from the *Our Vision Ahead* project.

The Strategic Plan's key themes are:

Community

Create opportunities for a safe, active and connected community.

Environment

Nurture and develop natural spaces and reduce impacts on the environment.

Housing and Land Uses

Accommodate the needs of a diverse and growing population with a planned mix of housing types and non-residential land uses.

Places

Plan and develop safe, vibrant and amenable places.


Transport and Infrastructure

Improve accessibility to a diverse and interconnected mix transport choices.

Governance

Ensure that the City's governance enables it to respond to the community's vision and deliver its service promises in a sustainable manner.

COMMUNITY

A photograph of two young boys of Asian descent, smiling and posing as superheroes. They are wearing blue capes with a white star on the bottom left corner and matching blue hats with white stars. The boy in the background has white face paint on his cheeks. They are standing on a green lawn under a large white tent, with other people visible in the blurred background.

Create opportunities
for a safe, active and
connected community.

IN FOCUS

Review, prioritise and develop facilities and relevant activities taking advantage of federal and state government funding.



SOUTH PERTH COMMUNITY CENTRE AND LIBRARY

The South Perth Community Centre and Library was opened on 7 February 2011, close to the anticipated project completion and within 1.4% of budget. The facility is a culmination of several years collaborative work involving community engagement, specialised design, construction and fit-out of the new facility.

The \$11.80 million project was supported by \$2.0 million from the Commonwealth Government's Infrastructure Australia fund and \$1.5 million from Lotterywest and has been popular with residents and visitors.

Incorporating a spacious and modern library integrated with a multipurpose community centre, child health clinic and adult learning centre, the building is a community hub.

The project successfully addressed key strategic initiatives from the City's Strategic Plan 2010–2015:

- developing new service delivery models to meet changing community needs and priorities
- using sustainable building practices
- ensuring activity centres and community hubs offer a diverse mix of uses and are safe, vibrant and amenable.

Demonstrating the City's commitment to sustainable living, the facility has incorporated a range of sustainable building practices.

These initiatives ensure that the environmental footprint of the building is minimised and serves as a working demonstration of sustainable living. (see page 52)

The City received critical acclaim at the Master Builders Association Excellence in Construction Awards for the Best Refurbishment or Renovation.

This vibrant community hub is the new civic and cultural heart of the City.

OUTCOMES

City of South Perth Library

The new library has almost double the usable floor space of the old library allowing for a greatly expanded range of library materials, a purpose built children's library and story time area, a special young adults area with gaming consoles, a cafe style reading lounge and more than 20 public use personal computers.

The library features a state-of-the-art radio frequency identification (RFID) catalogue management system. (see page 81)

The local studies collection, featuring a selection of 250 historical images, is housed at South Perth Library.

Library Reader Programs

The City's Libraries offer a variety of reading programs for children of all ages. Members are encouraged to use the library to develop a life long love of reading.

Members collect stamps to earn rewards and meetings are held monthly or bi-monthly at the City's Libraries. Events for all members are held during the school holidays.

Frog Club: a reader rewards club for children in Year 1.

Dragon Club: a club for Year 2–4 students.

Secret Club: a reader club for Year 5–7 students.

The success of the new library is apparent with library visits up 24% on the previous year:

Numbers of items borrowed and stock turn rates are up on previous years (even with only a temporary facility operating for more than half a year).

Attendances at story-time sessions are up 15% on the previous year and rhyme-time sessions up almost 32%.



Story Time at South Perth Library

OUTCOMES



South Perth Learning Centre class

Community Hall

The new Community Hall offers a new configurable space for conferences, functions, meeting and events.

Each room is equipped with high quality audiovisual equipment and a range of quality fittings and furnishings to support the various event types.

The Community Hall is keenly sought after as a venue during both weekdays and on weekends, with 105 bookings from opening in February 2011 to the end of the financial year.

Features include:

- Configurable space for conferences, functions, meeting rooms
- High quality audio visual equipment
- Quality furnishings and fittings
- Seating up to 400 people.

South Perth Learning Centre

In January 2011, the South Perth Learning Centre (SPLC) relocated from its long time premises in Labouchere Road to the lower level of the new South Perth Community Centre. This relocation has facilitated an increase in the number and variety of courses the SPLC can now offer to the local community.

SPLC features a series of well-equipped classrooms used for teaching subjects as diverse as languages, computing, crafts, sketching and a functioning demonstration kitchen (complete with hi tech audio-visual and recording systems) used for cooking classes.

Enrolment figures are up 35% for the SPLC and the organisation's capacity is greatly enhanced by operating in a modern, accessible building that meets all their needs while offering many exciting new opportunities. The City is making plans for celebrity chef, Neil Perry to open the community kitchen later in 2011.

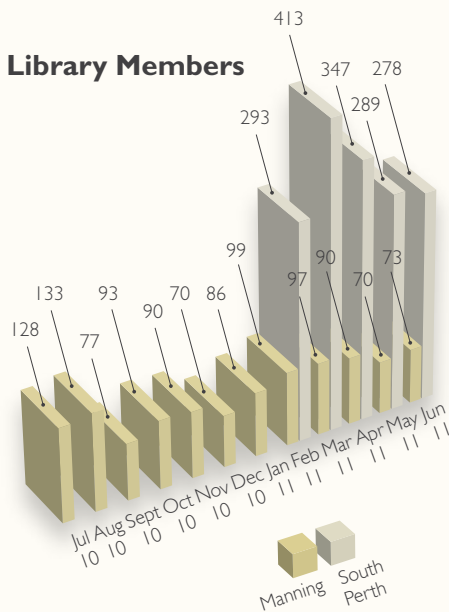
Child Health Clinic

The purpose built Child Health Clinic shares the lower level of the building with two clinic rooms, mothercraft training room and administration offices. This relocation is an improvement to the limited services that were available in the former locations not suited to the operation.

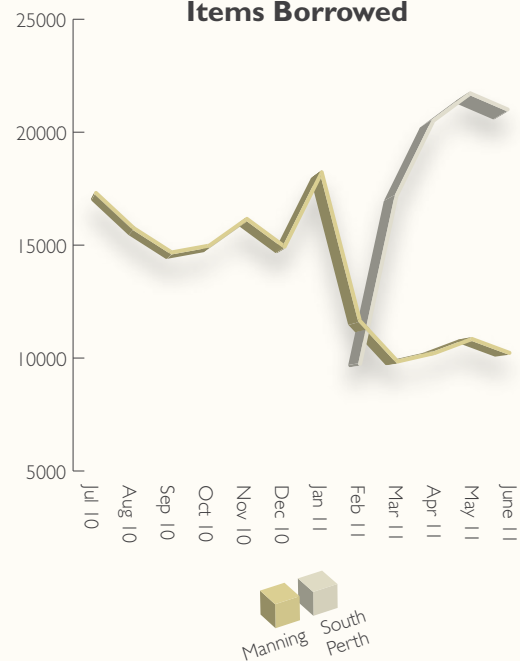
The Child Health Centre provides a launching pad into the Better Beginnings Reader program offered by the South Perth Library, establishing the first steps in life-long learning experience for our newest residents.

OUR LIBRARY SNAPSHOT

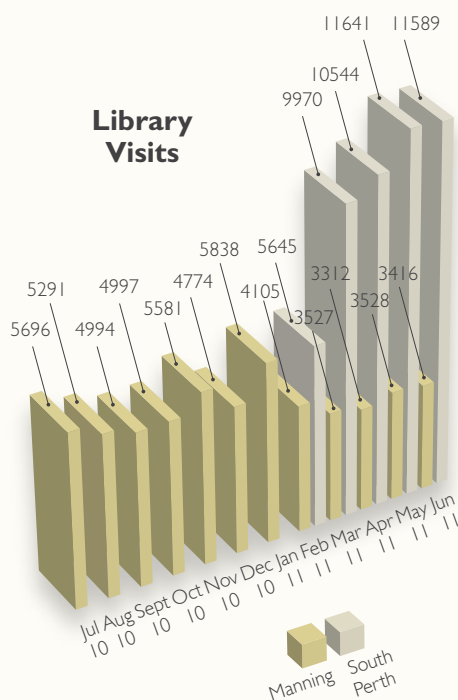
New Library Members



Items Borrowed

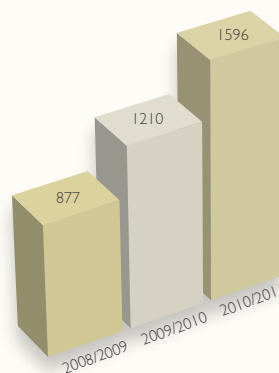


Library Visits

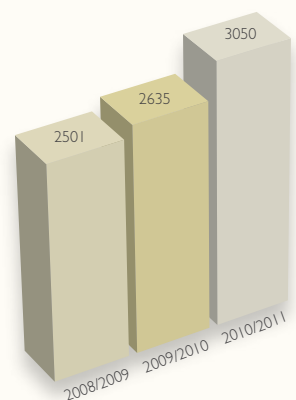


South Perth Library opened in February 2011

Story-time Attendance



Rhyme-time Attendance





HIGHLIGHTS

Develop, prioritise and review services and delivery models to meet changing community need and priorities.

CLUB DEVELOPMENT OFFICER AND SPORTS CLUB DEVELOPMENT

The City secured funding to extend its involvement in the state-wide Club Development Officer (CDO) scheme in 2010/2011.

A partnership between the City, Town of Victoria Park and the Department of Sport and Recreation, the officer's role is to support and develop community-based sport and recreation clubs with issues relating to management, funding, promotion and participation.

Outcomes

To facilitate the development of sports clubs throughout the City, a marketing and sponsorship workshop was held in October 2010. Attended by 18 clubs from the City, the workshop provided valuable information for clubs starting out.

A quarterly newsletter, *Spirit of the South* is distributed to 39 Sporting Clubs, all schools in the City and is available at the City's Libraries and Civic Centre to provide news and help promote clubs.

In conjunction with the Australian Sports Commission, the City continued its support of the federal government's Active After School Communities program, enabling primary school aged children access to free sport and other structured physical activity programs. The program aims to provide a positive experience that inspires children to then join a local club.

Through the state government's Community Sporting and Recreation Facilities Fund (CSRFF), the City contributed a total of \$17,379 to local clubs for facility and infrastructure development in the 2010/2011 financial year. This included resurfacing of tennis courts for the South Perth Lawn Tennis Club and installation of floodlights for Como Croquet Club.

COMMUNITY FACILITIES

The City encourages a vibrant and active community through recreation and leisure activities, and it continues to implement new initiatives and provide facilities to support the quality of community life of City of South Perth residents. The facilities include George Burnett Leisure Centre (GBLC), South Perth Community Centre and Hall, Sir James Mitchell Park, playing fields, halls, Liberty Swing and seminar rooms.

Outcomes

Use of the City's facilities increased by 28% in 2010/11 from the previous year. This can be compared to a 6% increase in the previous financial year.

Corporate and public events on the foreshore increased by 682 bookings up from 643 in the previous year and demonstrates the commitment the City has to providing a range of lush green parklands, reserves and waterways for a variety of uses.

Facility	Number of Bookings per Year		
	2008/2009	2009/2010	2010/2011
GBLC	3723	3665	4300
South Perth Community Centre (previously Civic Hall and Lesser Hall)	0 (Closed for 2008/2009)	0 (Closed for 2009/2010)	105 *
Collins St Centre	1060	1124	1467
Manning Hall	793	643	682
Passive Reserve Hire	248	200	340
Moresby St Hall	**	287	550
Ernest Johnson Scout Hall	**	256	536
Total	5913	6275	8071

* Represents total bookings for the South Perth Community Centre between February – June 2011.

** The City started taking bookings for the Moresby Street Hall in November 2009 and the Ernest Johnson Scout Hall in February 2011.



COMMUNITY SERVICES

Community partnerships and City-run initiatives ensured the continued provision of high quality community services and programs for a diverse range of community members including youth, children with disabilities, seniors, Indigenous groups and families. Some of the groups involved in 2010/2011 included the Department of Sport and Recreation, Moorditj Keila, South Metropolitan Public Health Unit, South Care, Curtin University Volunteers, The Centre for Cerebral Palsy, Carson Street School, Autism Association of WA, Rotary and Lions Clubs and local sporting clubs.

Outcomes

SPYN – South Perth Youth Network

The South Perth Youth Network (SPYN) is the City of South Perth's youth leadership team. SPYN has grown over the 2010/2011 year with 25 young people regularly participating in fortnightly meetings and youth focused events.

SPYN ran a series of practical workshops for young people to develop the skills needed to create a youth magazine for the area. Workshops covered photography, journalism, graphic design, urban art and cartooning. From the workshops, SPYN Mag, a targeted youth magazine, was developed to help combat crime, promote personal safety and healthy body image. Three issues were created in 2010/2011, with contributions from young people across the City.

Other SPYN highlights include regular broadcast slots on 95.3 FM Crackles and Gafa youth radio program, organising the Australia Day Youth Area, organising an online Facebook photography competition and supporting two skate events at Manning Skate Park.

Collier Park Village

Collier Park Village was completed in 1989 as an initiative of the City of South Perth Council. Designated for seniors' housing and ancillary services, Collier Park Village provides 169 two bedroom independent units as well as a community centre.

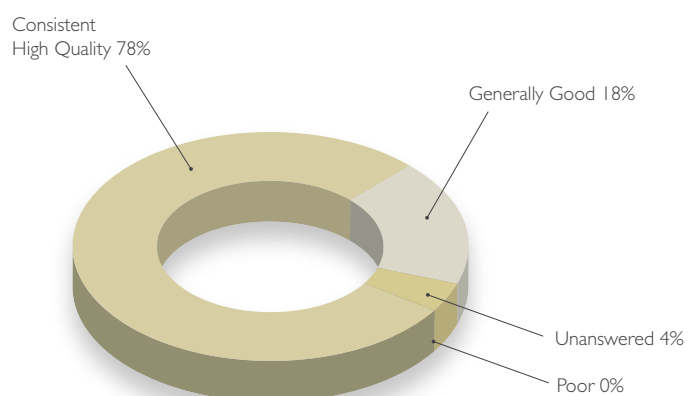
Collier Park Village is currently undergoing a refurbishment program with the refurbishment of 14 units in 2010/2011.

The Collier Park Village website has been upgraded and integrated within the City's content managed website. The new version has the capacity to offer a greater range of tools available to both the public and for the private internal use of village residents.

Resident survey results continue to reflect a high level of satisfaction with services provided to residents from both internal and external sources.

Each survey identifies present and future needs including additional care services provided to residents to enable them to continue to live independently within their own home.

Collier Park Village Satisfaction Rates





HIGHLIGHTS CONTINUED

Seniors

The City has a very active community of seniors and provides a wide range of social, recreational and cultural activities, to promote the health and wellbeing of seniors.

The City's two Senior Citizens Centres at Manning and South Perth coordinate a diverse range of seniors' activities.

The South Perth Senior Citizens Centre provides up to 500 meals a week to residents through Meals on Wheels.

The Cygnet Cinema Concert series continued in the 2010/2011 year with seniors enjoying first class performances at the morning concerts.

Cygnet Concerts were held in September, December and March with over 1000 people attending and enjoying three concerts.

Early Years

October 2010 saw the birth of the South Perth Early Years Network (SPEYN) with the intention enhancing the early years for children in the City of South Perth

area. All early childhood related organisations attended and contributed to the development of an action plan designed to focus on the critical early years of children's development in the City of South Perth. The South Perth Early Years Network meets monthly and is working towards achieving the community's early years aspirations.

DISABILITY ACCESS AND INCLUSION PLAN

2011 heralded the new Disability Access and Inclusion Plan (DAIP)(2011–2016) for the City. The DAIP is a legislative requirement and an essential part of the process is community consultation, which was undertaken to evaluate the last plan and to integrate feedback into the plan for the next five years.

Outcomes

The DAIP reference group, the Inclusive Community Action Group, continues to meet and is keen to engage more members from the wider community to serve as the conduit between the City of South Perth and the community on access and inclusion issues.



Cygnet Cinema Concert

FOOD AND HEALTH ACT COMPLIANCE

The City's Environmental Health Department undertake a range of programs and services to ensure public health is maintained to a high standard and that community members are protected from avoidable hazards. These programs and services are carried out in accordance with the *Food Act 2008* and the *Health Act 1911*.

Outcomes

	2009/2010	2010/2011	Change
Infectious Disease Follow Up	2	4	↑
EHO Complaints	193	382	↑
Rodent Control	102	167	↑
Food Premise Inspections	271	237	↓
Event Stallholders	251	295	↑
Public Buildings	6	63	↑
Hairdressing/Tattoo	36	49	↑
Mosquito Trapping	11	23	↑
Mosquito Fogging	1	9	↑
Larvicide Treatments	11	14	↑

Infectious disease follow up: The City is notified by the Department of Health when a resident is diagnosed with a reportable infectious disease. The City's Environmental Health Officers investigate the possible causes of the infectious disease.

EHO complaints: The increase is due to incorporating the mosquito complaints into the total complaints received and a slight increase in environmental health complaints generally.

Rodent control: Represents the number of free samples of rodent bait given to residents by the City.

Food premise inspections: Based on legislative changes in October 2009, all inspection schedules changed from an assigned class of food premises to a risk based classification requiring fewer inspections of certain shops.

Event stallholders: As events increase in popularity, more applications have been submitted to the City.

Public buildings: Due to the legislative changes in relation to food and the resourcing commitment that was required, this program was unable to be fully implemented.

Hairdressing/tattoo: Due to the legislative changes in relation to food and the resourcing commitment that was required, this program was unable to be fully implemented.

Mosquito trapping: The 2010/2011 mosquito season was extended from October 2009 – March 2010 to August 2010 – April 2011, creating more opportunities for trapping.

Mosquito fogging: In 2009/2010 the City outsourced mosquito fogging and experienced difficulties in obtaining contractors. In 2010/2011, the City purchased equipment to enable fogging by City staff.

Larvicide treatments: With the extended season, there were more opportunities for inspections and treatments to occur.

HIGHLIGHTS CONTINUED

CHALLENGE



Mosquito fogging treatment

MOSQUITO MANAGEMENT PLAN

With the City surrounded by water catchments to the north, west and south, the management of mosquitoes can be a challenge during mosquito season.

In 2010 the City formalised its approach to mosquito management through the City of South Perth Mosquito Management Plan 2010/2011, a joint approach between the Mosquito Management Working Group, Department of Health and the Swan River Trust

Outcomes

The City commenced the implementation of the Mosquito Management Plan two months earlier than usual to ensure population spikes were minimised over the breeding season.

In order to be effective, the mosquito management program used an integrated approach, combining

different methods of control and treatments to reduce and control the mosquito numbers and therefore reducing the risk of mosquito-borne disease.

The program commenced in August 2010 and continued through to April 2011.

The City unfortunately experienced an unfavourable season for mosquito numbers due to environmental conditions which caused some concern for Waterford and Manning residents. Extreme weather patterns caused unusually high tides and therefore greater wetland inundation and extended warm weather which resulted in a shortened breeding cycle.

During the season the City held resident stakeholder meetings to address the concerns they were experiencing with the unusually high mosquito numbers. The City received 91 complaints from residents in relation to excessive mosquitoes.

Actions

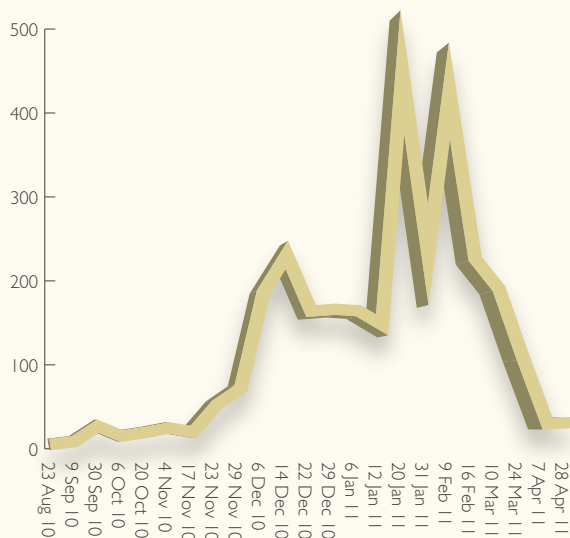
Larval Monitoring

Across the season, 42 larval inspections were undertaken in the tidal wetlands.

Adult Monitoring and Trapping

Tidal wetland traps were set to monitor adult mosquito activity. There were 23 trapping dates (three traps per date including Bodkin and Doneraile Parks) across the season and all recorded data was placed on the City's website.

Mosquito Trapping Results



Cultural Controls

A number of cultural controls were implemented for management of the tidal wetlands.

Signage was increased within 1 km of the mosquito breeding site to increase awareness of the wetland issues.

The Department of Health message regarding personal prevention measures was actively promoted and two information mail outs were sent to residents.

Chemical Controls

During the season 14 larvicide treatments and nine fogging treatments were carried out. This was an increase in mosquito treatments by the City in previous years.

Drains and stormwater outlets were treated at the beginning and mid season with briquettes, which were active for three months.

Year Ahead

The City will appoint an independent expert consultant to conduct a review of the City's mosquito management plan.



HIGHLIGHTS CONTINUED

Ensure that land use planning and service delivery aligns and responds to community safety priorities.

NEIGHBOURHOOD WATCH

The City actively supports the dedicated community based Neighbourhood Watch (NHW) group that operates in the City of South Perth to increase awareness of personal and property safety.

Outcomes

NHW members coordinate regular activities to promote a connected and safe community.

A diverse range of guest speakers addressed public meetings that were also attended by the WA Police. Meetings were held every second month with the attendance of approximately 25 people.

A senior's safety seminar, presented by the WA Police in May 2011, was attended by 100 senior residents of the City. The session was free and a personal alarm was provided to all attendees.

The Neighbourhood Watch Newsletter was distributed five times throughout the year to over 18,000 resident households. Thus newsletter provides information on crime statistics, safety information and increases neighbourhood awareness.

About 160 residents deliver the Neighbourhood Watch Newsletter and 50 of these attended a thank you afternoon tea and raffle hosted by the City.

COMMUNITY SAFETY INITIATIVES

The City of South Perth's Community Rangers play a vital role in the education and implementation of a wide range of community safety initiatives within the community.

Outcomes

Dog Pound

The City Rangers operate a successful dog pound and a re-homing program for stray and homeless dogs.

The Rangers are involved with community education and awareness and enforcement of the *Dog Act 1976*, assisting dog owners with compulsory registration, rules of exercise and dog nuisance control.

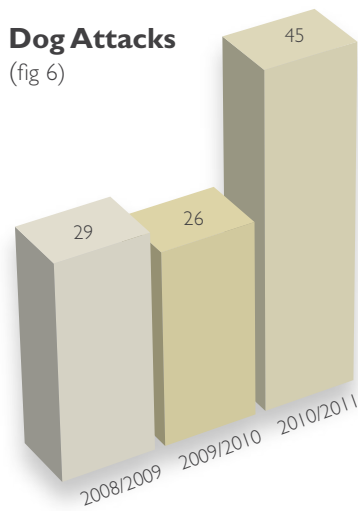
The Rangers have introduced the re-homing of dogs on the City's website and advertise through various forms of media including radio, newspaper, social media and promotional posters.

There were 148 dogs impounded (see fig 9) over the 2010/2011 financial year with 120 dogs released back to their owners. Four dogs were euthanised. (see fig 11)

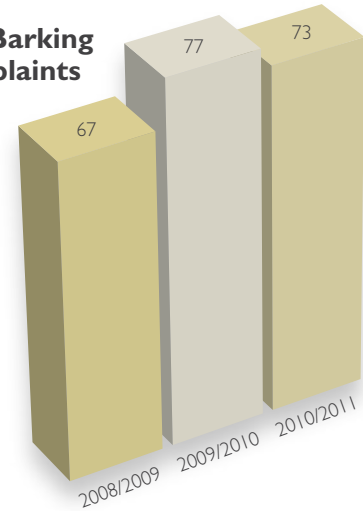


DOG SNAPSHOT

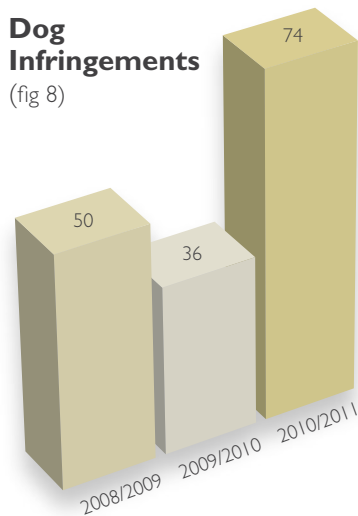
Dog Attacks
(fig 6)



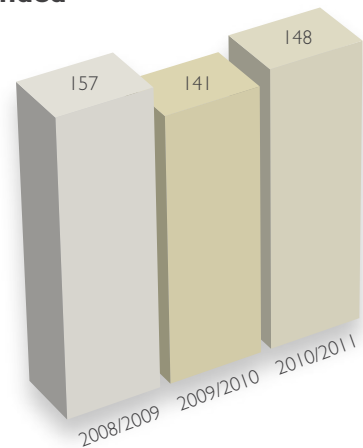
Dog Barking Complaints
(fig 7)



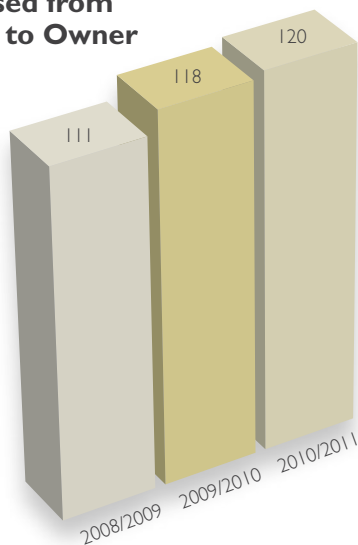
Dog Infringements
(fig 8)



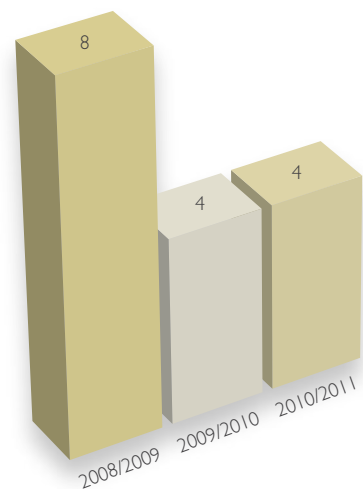
Dogs Impounded
(fig 9)



Dogs Released from Pound back to Owner
(fig 10)



Dogs Euthanised
(fig 11)



HIGHLIGHTS CONTINUED

Primary School Presentations

The City's Rangers have developed a Primary School presentation package for primary school children to educate them on responsible dog ownership, dog attacks, and the various duties a Ranger carries out on a daily basis.

These presentations were a huge success with the students, teachers and parents.

Parking

The City operates a number of public car parks and a number of paid car parking sites. The number of parking infringements in 2010–2011 saw a decrease of 7% from the previous financial year. (see fig 12)

Fire Breaks

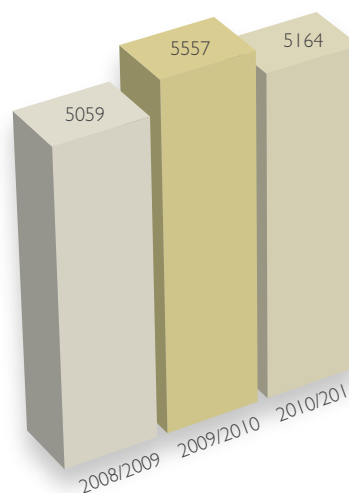
Firebreaks are a legal requirement and protect properties property from fire. They are required be in place before 30 November and maintained clear of all flammable material until 1 April each year.

The City's Rangers are authorised to issue infringements under the *Bush Fires Act 1956* to owners that do not comply. (see fig 13)

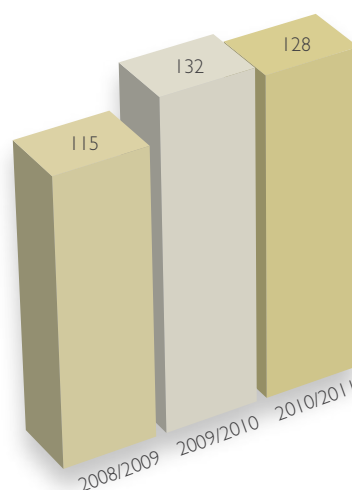
Emergency Management

Rangers are considered an invaluable additional resource for emergency service agencies and are trained in incident control procedures, traffic control and other general skills. Rangers liaise with other agencies such as WA Police, State Emergency Service, Department of Environment and Conservation, Fire and Emergency Services Authority (FESA), Department of Agriculture, Water Corporation and Department of Community Development to support and assist these agencies with emergency incidents as required.

Parking Infringements
(fig 12)



Fire Breaks Inspected
(fig 13)



GRAFFITI

The City developed a Graffiti Management Plan in 2007, to guide how the City reports, removes and reduces instances of graffiti in the district. The key to an effective service is timely removal of graffiti.

Outcomes

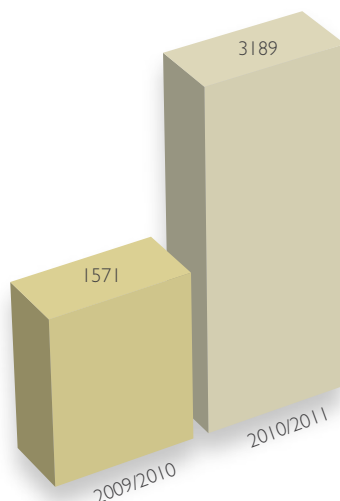
In response, the City has set up a graffiti hotline and a dedicated email address to report attacks.

The City runs a comprehensive Graffiti Management program, and graffiti is usually removed within 48 hours (weather permitting) of it being reported.

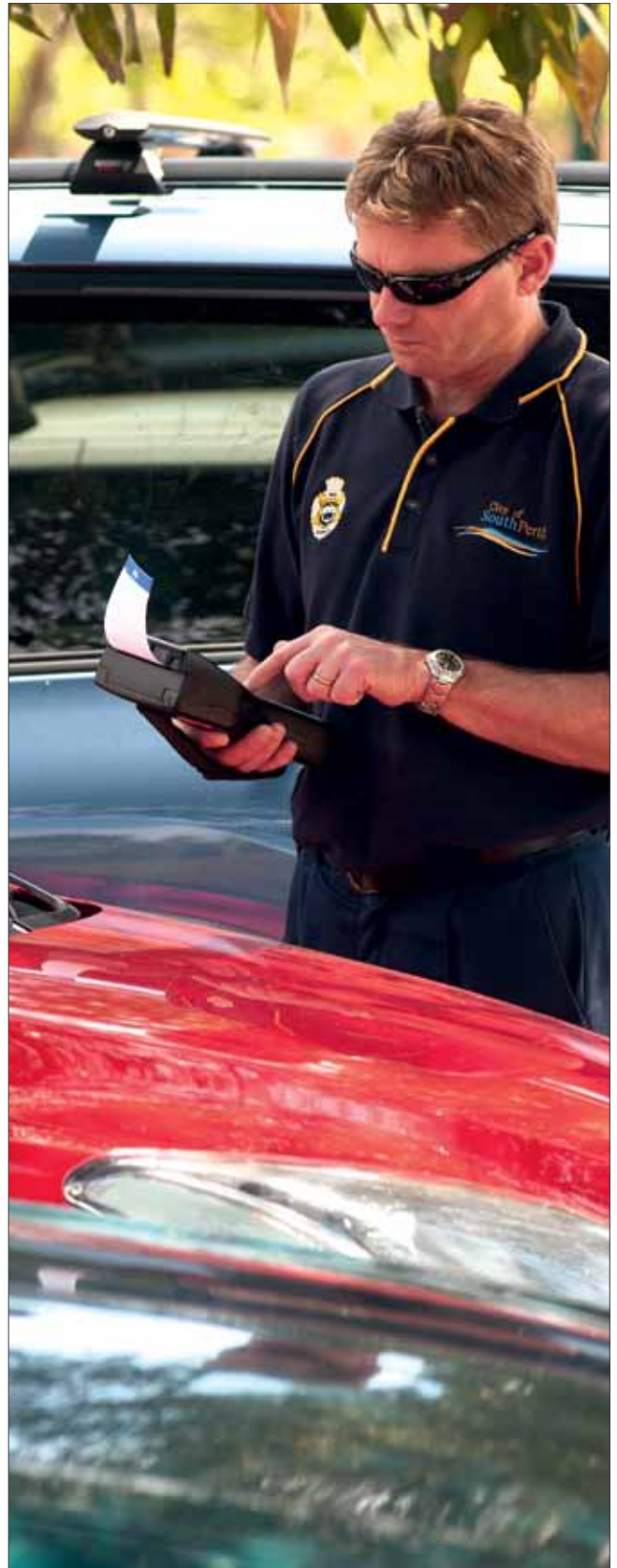
Timely removal is not always possible on assets that the City does not have maintenance responsibility for; however the City is very proactive in reporting attacks to the various state government agencies.

During 2010/2011, 3189 reported attacks were recorded, including 1766 on City property.

Reported Graffiti Incidents



The significant increase in reported graffiti from the previous year to 2010/2011 can be attributed to the upgrade and change over to a new reporting system, with PDAs enabling onsite recording of graffiti. This also coincided with a general increase across the City in graffiti.





HIGHLIGHTS CONTINUED

Encourage the Community to increase their social and economic activity in the local community.

COLLIER PARK GOLF COURSE MASTER PLAN

The City owns Perth's premier 27 hole public golf course in Como. In July 2009, Council adopted a Master Plan to guide the future direction of the Collier Park Golf Course. (see glossary) As part of the Master-planning process, the following components were assessed:

- Location of course facilities and driving range
- Irrigation
- Course layout
- Landscaping (including furniture and signage).

In February 2010, Council adopted a design scheme to upgrade the Island 9 hole course.

Outcomes

In December 2010, Council adopted the financial plan that demonstrated the golf course's capability of paying back the borrowing required for upgrade. A total budget of \$5.76 million to construct a new irrigation lake and redevelop the Island 9 course was approved.

In March and April 2011, Council approved tenders for irrigation replacement and the construction of a new pump station and irrigation lake.

Work on the site commenced in May 2011 and comprises four main components:

- course layout changes
- irrigation lake and pump-house construction
- irrigation replacement
- signage, landscaping and furniture.

Course Attendance

The golf course had 104,444 visitations for 2010/2011, which was slightly down on the previous year's 110,148 visitors. The main reason for the reduction in overall numbers was the closure of the Island 9 hole course in early May for restoration works.

Year Ahead

Work on the Golf Course is scheduled for completion in December 2011.



Redevelopment of Collier Park Golf Course



Performance at Australia Day Citizenship Ceremony

CELEBRATING CULTURAL DIVERSITY

The City supports and celebrates cultural diversity through a variety of arts, culture, heritage and social programs.

Outcomes

Anzac Day Service

Nearly 600 people turned out to commemorate ANZAC Day at the morning service held at the South Perth Civic Centre Memorial Gardens, cnr South Tce and Sandgate St, South Perth.

Australia Day Citizenship

A huge celebration on the South Perth foreshore attracted thousands to the City for the special citizenship ceremony held for 46 new citizens.

Thank a Volunteer Day

The City celebrated International Volunteer Day in December 2010. The event acknowledges and celebrates the invaluable contributions volunteers make to our community. Nominations were open to anyone who lives or volunteers within the City of South Perth.

The City received 20 nominations across the three age categories;

- 25 years plus
- 18–25 years
- Under 18 years.

Nominations were assessed against the following five criteria:

- Volunteering activity taking place in the City of South Perth community
- Significance of the contribution
- Period of time the volunteer has committed
- Added value to community life
- Going 'above and beyond' with a volunteering contribution.

2010 Volunteers of the Year

Junior Volunteer of the Year: Paulo Velho, nominated for his work with the after school environment program and bush care program at the Mt Henry Peninsula, MS Society, Salvation Army and Bethanie Aged Care Hostel.

Youth Volunteer of the Year: Tisha Grubi, nominated for her work with the Esther Foundation.

Volunteer of the Year: Norman Butterworth, nominated for his work with church groups, local school chaplains, Neighbourhood Watch, Probus, University of the Third Age, those in our community with mental illness, refugees, those needing pastoral care and support and those in aged care facilities who have enjoyed the concerts he participates in.

Citizenship Ceremonies

Nine citizenship ceremonies were conducted in 2010/2011, with 309 new citizens nationalised.

City of South Perth Citizen of the Year and Premier's Australia Day Active Citizenship Awards

On Australia Day 2011, Dena Gower was awarded the City of South Perth Citizen of the Year and the Premier's Australia Day Active Citizenship award for her work with Moorditj Keila.

Caitlyn Rogers was awarded the City of South Perth Young Citizen of the Year and the Premier's Australia Day Active Young Citizenship award for her voluntary work with Edventures WA.

Moorditj Keila received the award for the City of South Perth Premier's Australia Day Active Community Group or Event Award.

Dr Ted Maslen Awards

In the 2010/2011 year Tania Joppich was awarded \$3000 for receiving the highest TEE result in the City of South Perth.

Performances in the Australia Day Celebration Zone

HIGHLIGHTS CONTINUED

CITY EVENTS

The City of South Perth managed and delivered a series of large-scale events of statewide significance including Australia Day celebrations held in January 2011.

Outcomes

Australia Day Celebration Zone

For Australia Day 2011, the City, with sponsorship from Healthway and Lotterywest, established a 100,000m² fenced smoke and alcohol free Celebration Zone on the foreshore at Sir James Mitchell Park that entertained an estimated crowd of 50,000 people. This increased from 30,000 the previous year and indicates that the community are happy with the Council's alcohol ban, encouraging more family oriented activities.

The zone provided free entertainment in the lead up to the Skyworks show on Australia Day, with family friendly activities.

Sixty free activities suitable for children aged 2 to 12 years old and 20 free activities for youths aged 13 to 18 years old were provided.

Approximately 4000 square metres of shade structures, free sunscreen and free drinking water were provided and healthy food options were available.



Emerging Artist Award 2010

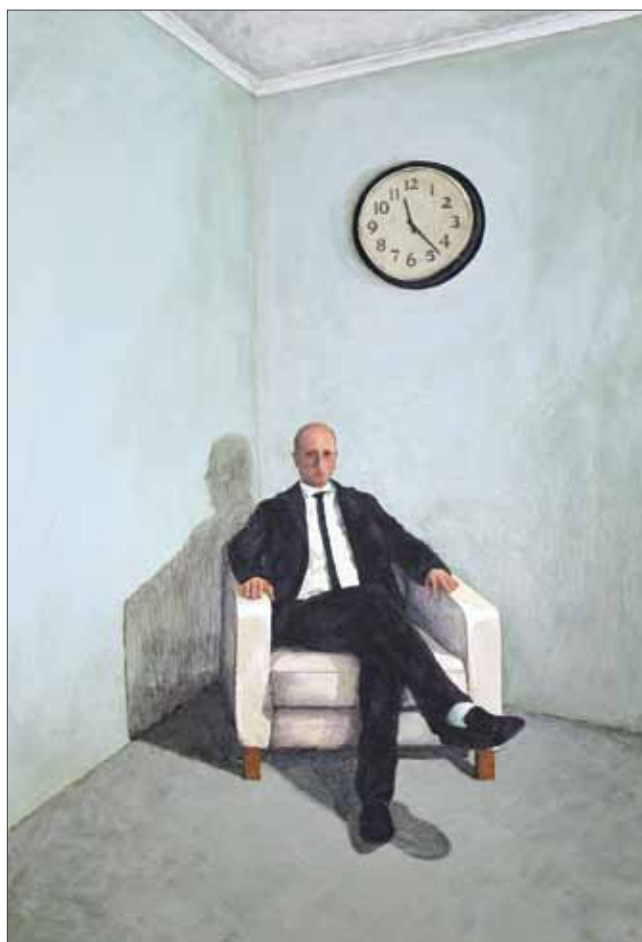
A diverse range of artworks were submitted for the 2010 Emerging Artist Award. Almost 150 entries were received, with 50 exhibited at Heritage House from 30 October to 23 November 2010.

The City's Artist Award has a growing audience and reputation in the Western Australia art community.

The Emerging Artist Award is an acquisitive award and provides an opportunity for artists to be recognised for their work. The overall winner receives \$4000 and individual categories attract a \$500 prize.

Award categories included Emerging Artist, Best Work on a Local Theme, Young Artist, Best Local Artist and the People's Choice Award, sponsored by the City of South Perth, IGA Como, MillPoint Caffe Bookshop and John McGrath MLA.

The 2010 overall winner was Rebecca Doedens with her piece *Waiting*.



Rebecca Doedens' winning work for the 2010 Emerging Artist Award, *Waiting*



City of South Perth Fiesta 2011

The City held its annual celebration, Fiesta, for a fortnight in March 2011 to showcase the unique attractions of the municipality.

A total of 14 events attended by approximately 20,000 people were held over the two-week period. Fiesta attracts a broad cross section of our community and surrounding localities, and promotes fun and free activities. Fiesta involves partnering with local sponsors, community groups and volunteers.

Fiesta Highlights

- **Como IGA Fiesta Opening Concert:** Smoke-free event for families at Sir James Mitchell Park on the South Perth foreshore with the James Morrison Motown Band attended by 4000 people.



- **Respect Yourself, Respect Your Culture Moorditj Keila Dreaming:** a community event held at the George Burnett Leisure Centre in Karawara. A smoke and alcohol free event with a tapping sticks children's showcase, fashion parade and Aboriginal Dreaming Musical organised and performed by the Moorditj Keila group.



- **Smarter than Smoking Morning Melodies**

Concert: smoke-free event for seniors at the Cygnet Cinema featuring the Libby Hammer Trio.



- **"Fit n Fun" Day:** aimed at families and supported by local sporting and community groups featuring fun activities for all ages.
- **Speaking Sustainability:** A public forum, held at the Perth Zoo for the first time in 2011, designed to inspire action towards creating a more sustainable future. Guest speakers included Dr Helen Robertson from Perth Zoo, Jamie Kronborg (Slow Food, Perth) and Sabrina Hahn, popular ABC Radio presenter.
- **Angelo Street Marketplace presented by Soco Realty:** Angelo Street in South Perth was closed off to host Unwrapped: the Marketplace as the final event of Fiesta 2011. Over 60 stalls featuring young designers, live music on stage, kids activities and fashion parades.



Pioneer Lunch

The City of South Perth's annual Pioneer Luncheon is for residents who have lived in the City of South Perth for 50 years or more. More than 300 pioneers enjoyed a three-course meal and live entertainment in the new South Perth Community Centre Hall in June 2011.

HIGHLIGHTS CONTINUED



COMMUNITY FUNDING

The City recognises the importance of supporting community development and provides funding to community organisations and individuals through three different pools via its Community Funding Program.

Outcomes

In the 2010/2011 year the City's Community Development Grant Program awarded \$54,431 to nine organisations working within the City.

The Quick Response Grant Program awarded \$14,258 to 17 organisations working within the City.

The Individual Development Grant Program awarded \$14,900 to 66 people living in the City who represented Western Australia or Australia in interstate or international events. Forty-five of these people were supported to attend sporting championships, the state or nation in interstate or international competition, offering \$200 for interstate travel and \$300 for international travel.

Six were supported to attend musical tours, and 15 people were supported to attend academic competitions.

The Student Scholarship Fund awarded \$4500 to six students to support their continuation in year 11 and year 12 studies.

SNAPSHOT

COMMITMENT	INITIATIVE	OUTCOMES
Develop, prioritise and review services and delivery models to meet changing community need and priorities	Undertake a Family/Children's Needs Assessment	✓
	Prepare an Indigenous Engagement Strategy.	➔
	Undertake a review for future uses of Heritage House and the former South Perth Police Station.	↻
Encourage the community to increase their social and economic activity in the local community	Develop and implement a Public Art Policy.	✓
Review, prioritise and develop facilities and relevant activities taking advantage of Federal and State Government funding	Progress the proposed redevelopment of George Burnett Leisure Centre.	➔
	Undertake the design for the redevelopment of the Bill Grayden Pavillion.	✓



ENVIRONMENT

A woman with blonde hair, wearing a green zip-up jacket and dark pants, is kneeling in a nursery. She is holding a small potted plant with reddish-brown leaves. The nursery is filled with many other potted plants, including some with small white flowers and others with green leaves. In the background, there are wooden shelves holding more plants and a large white container.

Nurture and develop natural spaces and reduce impacts on the environment.

IN FOCUS

Build capacity within the City and community including partnering with stakeholders, to manage climate change risk through leadership, adaptation and mitigation.



CLIMATE CHANGE RISK ASSESSMENT ADAPTATION REPORT

As a key initiative of its Climate Change Strategy (see page 53), the City developed Climate Change Risk Assessment Adaptation Reports, facilitated by Local Government Insurance Services (LGIS) (see glossary) and Echelon Australia Pty Ltd.

The purpose of the project was to undertake a 'desktop' or first pass review and assessment of the City's risks in terms of the effects of actual or potential climate change impacts. It is a critical exercise for governments, as managers of civic infrastructure and other key social, economic and environmental assets.

The Reports provide the necessary reference for future and ongoing reviews of the City's exposure to potential and actual climate change risks.

The nine recommendations are:

- Raise awareness of climate change risks within the City and community to enhance decision-making and build community resilience as part of on-going communication and consultation.
- Review of identified extreme and high risks and adaptation options.
- Develop detailed adaptation plans including required actions, resources, timeframes and expected outcomes.
- Categorising of adaptation plans into e.g. short (< one year), medium (one to three years) and long term (> three years).
- Review all risk assessments including medium and low risks on a regular basis.
- Consideration of new climate change risks when reviewing risk assessments, or as and when they arise.
- Consideration of changes in relevant climate change data, operating environment, legislation, economy, demographics, and other relevant factors when reviewing risk assessments and adaptation plans.
- Inclusion of climate change risk management and adaptation plans into strategic and other management planning processes.
- Inclusion of climate change risk management results into the City's continuous improvement processes.

Council endorsed the City's Climate Change Risk Assessment Adaptation Reports in March 2011.

OUTCOMES

This trial project, the first in Western Australia to be undertaken by LGIS and Echelon, commenced in June 2010 and involved staff and management from across the City of South Perth, working together in several workshops conducted over a six-month period, as well as Councillor Briefings.



HIGHLIGHTS

Encourage the community to embrace sustainable lifestyles

Improve streetscape amenity whilst maximising environmental benefit

SUSTAINABLE LIVING STRATEGY

The City commenced developing a Sustainable Living Strategy to support the community embracing a sustainable lifestyle, as an outcome of the Community Visioning exercise held in 2009.

A key part of this was the development of a Sustainable Living Strategy Reference Group, including members of the Community Sustainability Advisory Group (CSAG) (see glossary) to review the strategy.

The main outcome in the development of this strategy is to understand the needs of the community in regard to their capacity to live (and work) sustainably.

A Community Sustainable Living Fair was held in May 2011 to engage directly with the community.

The event was held at the City's new Community Hall (see page 26) and was well received by the 190 community attendees. An average of 60 community members attended each of the four speakers throughout the afternoon.

Exhibits of energy and water efficiency, household waste, and household food production were presented and manned by the project's community reference group who also participated in the collection of a community survey.

Community survey data was collected on the day to gauge sustainability priorities. These were:

- to walk or cycle for short local trips
- install solar panels and/or smart power
- compost organic waste at home (worm farms, kitchen composting)
- reduce amount of packaging on purchases
- buy more locally produced food, and
- improve home food production.

The results of the community survey are now being considered for the further development of the Sustainable Living Strategy, throughout 2011/2012.

PRECINCT STREETSCAPE POLICIES FOR ARLINGTON AND KENSINGTON

Kensington and Arlington are both unique precincts within the City with much character and heritage. The objective of the proposed streetscape policies is to provide guidance for the design of future development in the Arlington and Kensington precincts, to ensure that new buildings or additions to existing buildings will be compatible with the desired streetscape.

The proposed Policy P351 'Precinct-Based Streetscape Policies' will form the second part of the City's Residential Design Policy Manual (see glossary).

Outcomes

In February 2011, the City of South Perth engaged planning consultants to prepare streetscape design policies for the two precincts.

During the year, a detailed site survey was undertaken and preliminary community engagement was undertaken. Landowners in the Arlington and Kensington precincts were invited to attend interactive workshops. A total of 70 landowners responded (28 from Arlington and 42 from Kensington).

Workshops were held in May 2011 for Arlington and Kensington, and aimed to encourage an understanding of different community perspectives on residential streetscapes. Participants discussed the elements they believe contribute to a high or low quality residential streetscape.

The views expressed by participants at the community workshops were diverse. The challenge is to devise policies that meet with the expectations of the majority of affected landowners.

Year Ahead

Drafts of the policies will be submitted by the consultants in August 2011, with a final draft presented to a Council meeting prior to advertising for submissions from members of the public. The target is to adopt final versions of the policies by February 2012.



STREETSCAPE ENHANCEMENT PROGRAM

The City has developed and implemented a Streetscape Enhancement Program which is seeking to improve the standard and sustainability of its streetscapes. The aim is to reduce the City's reliance on scheme water. This is being achieved by making streetscapes more waterwise, with careful selection of plants and by reducing the amount of grass on medians. This program was substantially completed by 30 June 2011.

Outcomes

Review of Street Verge Policy

In response to a very dry summer and increasing requests from residents to either pave or install synthetic turf on their verges, Council requested a review of Policy P210 – Street Verge Policy. The previous policy was very restrictive on paving, did not permit synthetic turf and was in favour of either lawn or verge gardens.

A new policy and associated Landscape Guidelines were adopted by Council at the June 2011 meeting.

The new policy makes it possible for residents to install either paving or synthetic turf (now considered one and the same) on smaller verges or on parts of verges. Other key points of the new policy and guidelines are:

- Permission is no longer required to establish a verge garden as long as the guidelines are followed
- The City now permits the use of synthetic turf as a street verge treatment, under certain circumstances

The draft landscape guidelines advise that the City's preference for street verge treatments remains either a planted lawn or a street garden. A mulched verge is also permitted. The use of brick paving and synthetic turf is permitted under certain circumstances and after formal application to the City.

Street Tree Planting and Management

As part of the Streetscape Enhancement Program, the City continued planting and managing its street trees ensuring the City's green leafy streets are maintained.

An additional 865 street trees were planted during 2010/2011 and 373 trees were removed, either for development or because of old age or dehydration.

The long dry summer took a toll on many of the City's mature Queensland Box trees. The City commenced a program of supplementary watering to some of these trees in an attempt to nurse them through until the winter rains came.

Redesign of the Mill Point Road On/Off Ramp

In consultation with Main Roads Western Australia (MRWA), a comprehensive redesign of the Mill Point Road On/Off ramp to/from the Kwinana Freeway was completed. This ramp is the main gateway into the City of South Perth from the City of Perth and Perth's Northern suburbs. Implementation of the design is scheduled for 2011/2012. As the ramps are within the controlled access freeway and the responsibility of MRWA, only 50% of the funding for the work will come from the City.

Waterwise Streetscape Makeovers

The City has determined that the southern / eastern gateway along Manning Road requires a substantial makeover to the streetscape. Through consultation with the local community and embracing waterwise principles for streetscape works, a complete design for the median treatment was finalised during the year. The design will be implemented in spring 2011.

Waterwise principles have also been addressed in the redesign and upgrades to landscaping within the various traffic management measures throughout the City. The upgrades will now ensure a high quality streetscape at minimum water usage.

HIGHLIGHTS CONTINUED

Review and integrate sustainable water management strategies to improve community and City practices.

WATER STRATEGY – MILESTONE 4

The Water Campaign is a sustainability initiative from ICLEI – Local Governments for Sustainability (see glossary) and the federal government. It provides local governments with a framework and structured approach to actively assess their consumption of water and how their activities affect water quality within their area. Council progression through this program is marked by five milestones.

Outcomes

Milestones	Measure	Progress
Milestone 1	Conduct a water consumption inventory and analysis for Corporate and Community consumers. Produce a water quality checklist.	Completed: May 2005
Milestone 2	Develop water goals in four action areas.	Completed: April 2006
Milestone 3	Produce a Water Action Plan.	Completed: June 2009
Milestone 4	Undertake implementation of the Water Action Plan, assessment and reporting of the quantitative and qualitative benefits resulting from the implemented actions.	Completed: August 2010
Milestone 5	Review and evaluate Council's progress in the Water Campaign.	To be completed in 2011/2012

The City was recognised and awarded for this achievement at the WALGA ICLEI recognition breakfast that was held in August 2010 at the Perth Convention and Exhibition Centre.

This milestone involved implementing the City's Water Action Plan (WAP) and the assessment and reporting of the quantitative and qualitative benefits resulting from the implemented actions.

Key achievements which led to the awarding of Milestone 4 included:

- Saving 10,909.5KL of water by switching off the scheme water irrigation of a number of the traffic management measures around the City. The City has transformed many of its medians, roundabouts and verges to native gardens, reducing unnecessary water consumption.
- Installation of dual flush cisterns, waterless urinals and push button taps at a number of facilities throughout the City. This is planned to continue with a rolling changeover program occurring as amenities and facilities need upgrading.

The City also progressed substantially towards the achievement of Milestone 5. This involves a review and evaluation of the City's progress in the Water Campaign™. (see glossary)

GROUNDWATER USE

The City is working towards reducing its reliance on groundwater, which is the principal source of water to irrigation parks and reserves. The City has been progressively improving the technology that delivers the water to improve efficiency.

This includes:

- The selection and purchase of a computer controlled central control system that is being progressively rolled out to the various parks and reserves. The system also makes use of a weather station that assists in working out evaporation rates to ensure there is little or no overwatering. This system enables more efficient monitoring and control of water use.
- Flow meters are being progressively installed to bores and pumps as budget allows. These measure water usage, which can then be recorded and reported on.

New more efficient irrigation systems are being progressively installed, as they become due for replacement. The newer systems are being designed using the principles of hydro-zoning which prioritises water use. For example on a sports field, the playing surface will receive more water than the surrounds.

DISCOVER YOUR RIVERS CAMPAIGN

City of South Perth Mayor James Best joined 20 other local government mayors and presidents in signing a Local Government Charter to pledge commitment to improving the health of the Swan and Canning river system at the official launch of the Discover Your Rivers Campaign in October 2010.

Each of the 21 local governments have river foreshore on the Swan and Canning Rivers, and are part of Western Australian Local Government Association's (WALGA) Swan Canning Policy Forum, a representative group of the Association's State Council formalised in April 2010.

The Discover Your River Campaign aims to help promote a sense of shared ownership of the river system and responsibility to maintain its health. It was developed to create awareness in the community as well as celebrate achievements of local community groups.

Mayor James Best signs the Local Government Charter at the Discover Your Rivers Campaign launch

PARKS AND RESERVES 2010/2011 CAPITAL WORKS PROGRAM

There are 13 projects within the Capital Works Program for 2010/2011, which involves upgrading the City's parks and reserves, including irrigation, furniture, lighting and playground equipment.

Outcomes

Irrigation upgrade – Bodkin Park / Andrew Thomson Reserve

Stage two of this two-year project was completed during 2010/2011. The reserve now has a modern and water efficient irrigation system.

Lighting upgrades – Sir James Mitchell Park (SJMP)

Work upgrading and replacing lighting along pathways within SJMP continued during 2010/2011. Works included the purchase of new poles and cabling and the installation of the cabling plus footings for the poles in the park between Ellam St and Hurlingham Rd.

LED lighting was also installed on the handrail of the new viewing platform within SJMP.



HIGHLIGHTS CONTINUED

Review and establish contemporary sustainable building, land use and environmental design standards

SOUTH PERTH LIBRARY AND COMMUNITY FACILITY

The new South Perth Library and Community Facility (see page 26), incorporates a number of sustainable design initiatives.

Outcomes

Smart Building Management System

The fully customised system integrates all security, light and power, air conditioning, shading systems (motorised blinds) and audio-visual systems into a single building management system.

Photovoltaic Cells

The roof of the building houses a 10KW bank of photovoltaic cells that take advantage of the building's orientation to generate power which can be used onsite to reduce the reliance on and use of the electrical supply grid.

Over the course of a year, this energy saving initiative is expected to save in electricity and building operating costs.

Temperature Management

The facility incorporates passive solar design principles such as northerly facing windows that take advantage of winter sun.

The building uses an under-floor displacement air conditioning system whereby cooled air enters the building from below through a series of floor-mounted diffusers.

Building zoning through the smart building management system enables the cooling of 'in use' areas of the building rather than the entire building. This system uses a self-learning algorithm for optimised start and stop times to achieve temperatures within the allowable temperature range for each building zone during periods of occupancy. Temperatures within each zone are maintained at certain plus or minus tolerances against a pre-determined ambient range.

Water Harvesting

Rainwater is harvested from the roof of the building and stored in underground tanks having a capacity of 75,000L. This water is then re-used to supply toilets and some garden areas.

The building is installed with low water use appliances and fittings feature in wet areas and food preparation areas throughout the building to assist in efficiently managing the City's water consumption.

Smart Building Management System



CLIMATE CHANGE STRATEGY

The City's Climate Change Strategy was developed as an extension to the City's participation in the ICLEI – Local Governments for Sustainability (see glossary) Cities for Climate Protection program, which it joined in 2001.

Climate change is a key consideration for government as managers and custodians of civic infrastructure. In addition, the likely impacts of climate change need to be understood to ensure an appropriate organisational and community planning response.

The Strategy is primarily about managing the City's risk and vulnerability to the actual and potential impacts of climate change.

Outcomes

This Climate Change Strategy sets the scene for the timeframe 2010–2015, and encompasses the themes of Leadership, Adaptation (to the impacts), and Mitigation (reduction of carbon emissions). Action Plans addressing the three themes direct effort toward the achievement of the objectives of the Strategy.

In May 2011, Council endorsed the City's first Climate Change Strategy.

Encourage the community to embrace sustainable lifestyles

NEW NORCIA LANDCARE

City officers participate in National Tree Day each year by planting trees within the Shire of Victoria Plains (see glossary) including at New Norcia Benedictine Monastery. This is an annual event, which began in 1998 as part of the City's Landcare partnership with the Shire of Victoria Plains and the New Norcia community.

In 2010, the City planted 400 trees.

NATURAL AREAS MANAGEMENT

School's Nurturing Nature Program

The City has been operating this program with local schools in partnership with Millennium Kids (MK) (see glossary) since the early 1990s. The program now involves schools working on sites around the City. To achieve this aim, the City has developed a long term partnership with the youth based environmental organisation, MK. The City and MK partner to involve interested local schools in a variety of project and programs based around the adoption of natural areas within the City.













Tree Planting

Over 34,495 tubes were planted in bushland and 157 trees were plants in parks in the City during 2010/2011. Most of these plants were propagated and grown in the City's Plant Nursery.

City of South Perth plant nursery



SNAPSHOT

COMMITMENT	INITIATIVE	OUTCOMES
Undertake assessments of the City's key natural areas, activity centres and streetscapes to identify opportunities to improve biodiversity	Preserve and promote the City's natural parks and reserves, with management plans, surveys and community awareness programs.	
	Provide a range of high quality public open space areas.	
	Implement and enforce vegetation controls to protect and preserve the City's biodiversity.	
	Develop and implement Heritage Precinct Trails.	
Improve streetscape amenity whilst maximising environmental benefit	Review of the City's Right of Way (ROW) Register.	
Review and integrate sustainable water management strategies to improve community and City practices	Develop and implement best practice Water Management initiatives.	
	Develop and implement the Drainage Infill and Upgrade Program.	
Encourage the community to embrace sustainable lifestyles	Develop and implement the Travel Smart and Roadwise Programs.	
	Develop and implement a Community Waste Education Program	
	Review and continue to develop the City's Waste Management Strategy	
	Participate in the Rivers Regional Council, particularly in relation to the alternative waste treatment facility	
	Review the Waste Collection Contract	

Greening our Streets

Street trees planted	865
Street trees removed	373
Park trees planted	157
Bushland plantings	34,495 tubes and 125mm pots
Plants into parks/ traffic areas	8500 as 125mm and 250mm pots



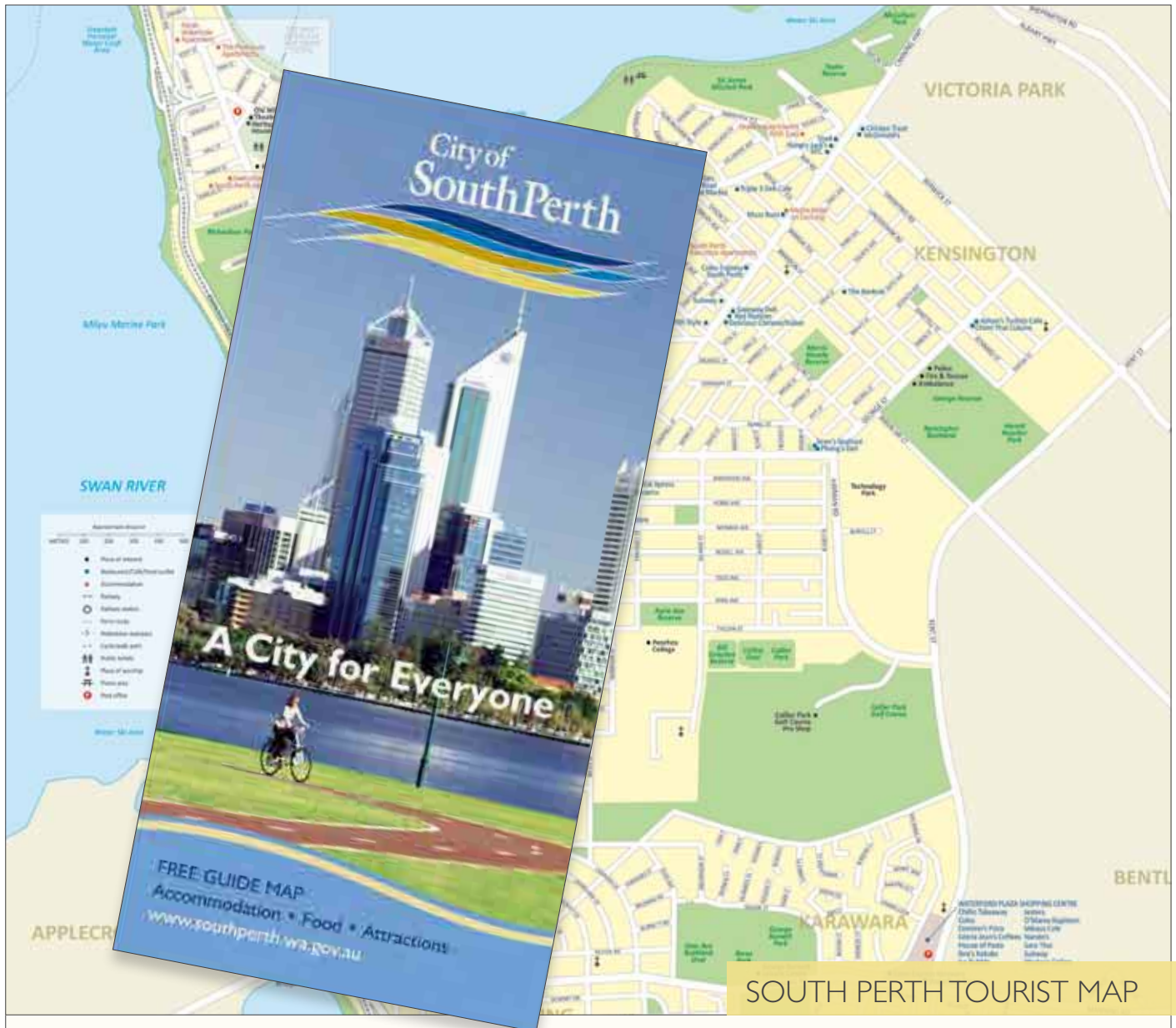
HOUSING AND LAND USES

Accommodate the needs of a diverse and growing population with a planned mix of housing types and non-residential land uses.



IN FOCUS

Encourage and facilitate economic development.



SOUTH PERTH TOURIST MAP

As part of the City's commitment to fostering economic development, a new initiative of producing and distributing a Tourist Map was developed. The Tourist Map outlines and describes the key tourist destinations within the City of South Perth. A total of 20,000 copies of the Tourist Map were distributed to 270 outlets throughout Western Australia.

OUTCOMES

The Tourist Map had an extremely successful pick up rate from metropolitan and regional areas, with the City's distribution agent reporting overwhelmingly positive feedback at the City's initiative. Given the unprecedented and unexpected demand for the Tourist Map, stock at distribution outlets depleted very quick. The City commenced work on a second edition of the Tourist Map, with 30,000 copies to be delivered to distribution outlets in December 2011.

HIGHLIGHTS

Undertake a housing needs study and develop a new local housing strategy to meet changing community needs and demands.

UNDERTAKE A LOCAL HOUSING STRATEGY REVIEW

The City commenced development of a new Local Housing Strategy in 2010/2011.

The draft Local Housing Strategy will address plans for the projected growth of the City's increasing population in innovative and sustainable ways.

The Local Housing Strategy responds to community aspirations identified through *Our Vision Ahead*, and aims to deliver the dwelling targets prescribed under the state government's *Directions 2031 and Beyond*. (see glossary)

Outcomes

The City resolved to develop the Local Housing Strategy internally through its Development and Community Services directorate.

Background research has been conducted and a draft Local Housing Strategy has been developed.

Key components in the draft Local Housing Strategy to be considered are:

- Investigate increased densities around locations of diverse land uses serviced by high frequency public transport
- Facilitate residential development in close proximity to public transport
- Deliver affordable housing options for low-moderate income earners
- Broaden the style of housing available in the City
- Encourage redevelopment as a tool to achieve high quality built outcomes and improved access to developments
- Simplify residential densities across the City
- Facilitate sustainable residential development.

YEAR AHEAD

Community engagement for the draft Local Housing Strategy will be undertaken from November 2011. The draft Local Housing Strategy will progress to adoption by Council, when it will be amalgamated into a wider Local Planning Strategy.



Develop integrated local land use planning strategies to inform precinct plans, infrastructure, transport and service delivery.

KARAWARA PRECINCT VISION

Developed in the early 1970s, Karawara is a suburb in the City of South Perth with design principles different to more conventional suburbs, featuring separate movement networks for vehicles and pedestrians.

While the development of Karawara has been beneficial in relation to pedestrian safety and access to public open space (POS), there have been challenges with the interconnection between dwellings and open space.

Outcomes

With the assistance of consultants, the City is reviewing these design principles and special Town Planning Scheme (see glossary) provisions for the suburb. This has involved extensive community consultation to define optimum design for future development.

An Options Report has been developed, which deals with:

- Improvements to the open space reserves
- Amendments to Town Planning Scheme No. 6
- Possible closure of selected POS links behind houses, pedestrian accessways (PAWs) or at ends of cul-de-sacs.

Challenge

In selecting the preferred options in the report, the following issues have arisen:

- Determining the requirements of key utility services regarding their infrastructure, should any pedestrian PAWs at the ends of cul-de-sacs or POS links behind houses be closed
- The need to prepare an indicative plan of possible closure of certain PAWs or POS links in order to obtain valuations of the affected land from the Valuer-General
- The need for easements to protect existing utility services within affected land, if certain PAWs or POS links were closed.

As a result of these issues, the City will be undertaking further community consultation, with progress of the project delayed.

CHALLENGE

WATERFORD TRIANGLE STUDY

Waterford Triangle is immediately adjacent to Curtin University, a campus of approximately 50,000 students and academics.

The existing low density housing in the Waterford Triangle is under pressure due to a high demand for housing for Curtin University students.

Currently, due to the R20 density coding and the prevailing lot sizes which are mostly less than 900m², this locality can only support single houses.

The aim of the study is to guide future higher density redevelopment of the Waterford Triangle. This will form the basis of a future Amendment to Town Planning Scheme No.6. (see glossary page xx)

Outcomes

Consultants engaged by the Council have prepared the Waterford Triangle Urban Design Plan and Design Guidelines. The final versions of these documents were adopted by Council in December 2010.

In June 2011, the Council received a petition from 36 signatories seeking an alternative plan for the Waterford Triangle with a proposed rear access laneway deleted. This issue needs to be fully resolved before the Council will be in a position to embark upon the Scheme Amendment to give effect to the Urban Design proposals.

Year ahead

The June 2011 petition will involve further community engagement in relation to any alternative design solutions for access to Manning Rd properties.

The target is to adopt an effective implementation strategy for the Urban Design Plan and Design Guidelines by March 2012. When that strategy has been adopted, the Council will commence the statutory Scheme Amendment process which will involve further community consultation.

HIGHLIGHTS CONTINUED

Planning Application Statistics

	2008/2009	2009/2010	2010/2011
Planning applications			
Total number of applications for planning approval processed	515	558	695
Percentage processed under delegated authority	94%	93%	95%
Subdivisions / amalgamations			
Subdivision / amalgamation referrals from WAPC	45	37	57
Subdivision / amalgamation clearances issued	31	17	4
Building licences			
Building licences issued	725	836	919
Total value of building projects	\$125,375,617	\$169,202,426	\$179,018,060



Amendments to Town Planning Scheme No. 6

Review Town Planning Scheme No. 6 (see glossary) to provide more opportunities and facilitation for commercial development.

The City processed the following Scheme Amendments:

Amendments in progress	Amendments finalised
<p>Amendment No. 8 – Karawara</p> <p>Amendment No. 17 – Building Height provisions</p> <p>Amendment No. 23 – Child Day Care Centres and Consulting Rooms</p> <p>Amendment No. 24 – Additional Use 'Office' Lot 5 (No. 52) Manning Road, Como</p> <p>Amendment No. 25 – South Perth Station Precinct</p> <p>Amendment No. 26 – Performance based increase in building height limit and density coding from R30 to R40 for Lot 3298 Murray Street</p> <p>Amendment No. 27 – Rezoning Lot 30 (No. 14) Collins Street, Kensington to Residential R25</p> <p>Amendment No. 28 – Rezoning Lot 51 (Nos. 245-247) Canning Highway to Highway Commercial</p>	<p>Amendment No. 15 – Restrictive covenants affecting residential density</p> <p>Amendment No. 18 – Performance based increase in building height limit from 7.0m to 10.5m for Penrhos College</p> <p>Amendment No. 19 – Increased density coding for Lot 50 Jubilee cnr Weston from R40 to R40/60</p> <p>Amendment No. 22 – Rezoning Lot 165 (No. 15) and Lot 166 (No. 17) Alston Avenue cnr Labouchere Road to Residential R20/R30</p>

SNAPSHOT

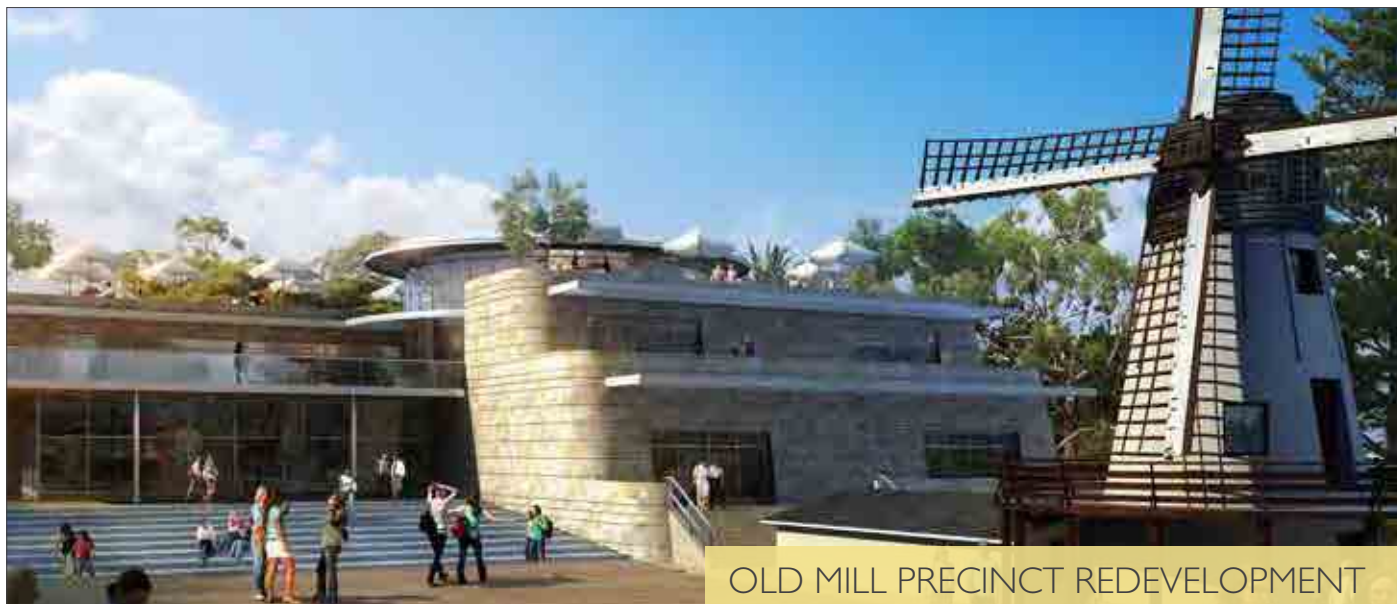
COMMITMENT	INITIATIVE	OUTCOMES
Encourage and facilitate economic development	Continue to be an active member of the South Perth Chamber of Commerce.	
	Develop and implement an Economic Development Strategy.	

PLACES

Plan and develop
safe, vibrant and
amenable places.

IN FOCUS

Identify and ensure activity centres and community hubs offer a diverse mix of uses and are safe, vibrant and amenable.



OLD MILL PRECINCT REDEVELOPMENT

The Old Mill, located at Mill Point, is one of Perth's best-known landmarks. Built in 1835 and operating until 1859, the mill produced 680kg of flour per day at its peak. Since then the site has been a hotel, residence, wine saloon and poultry farm.

In 1992, it was granted to the City of South Perth to commemorate the centenary of the founding of local government in South Perth in 1892. The stone buildings and site were repaired and upgraded and were vested in the National Trust.

A proposal to develop the site of the historic Old Mill was first considered by Council in 2006.

The current proposal, endorsed by Council in September 2010 for the purpose of community consultation, would bring together a mix of heritage, cultural, recreational and adventure facilities to the iconic foreshore site. It aims to foster a sense of community by increasing appreciation of South Perth's heritage.

Key features include renovations to the Old Mill; construction of a museum, restaurant, café and supporting retail outlet; restoration of Millers Pool; and the addition of a flying fox and pedestrian bridge over the Swan River to Kings Park.

The City advertised the proposal in November 2010 for a period of 45 days, and held a Public Information Forum attended by about 250 residents.

Informal consultation has been carried out with numerous state government agencies and other related stakeholders in relation to the Old Mill Concept Plan. The objective of this informal approach was to ascertain if there were any major obstacles (or 'fatal flaws') that needed to be addressed in the concept. All of these agencies have expressed support for the project – some conditional.

Following the community consultation, Council endorsed in early 2011 the progression of the project in principle:

- by authorising Project Architect Garry Lawrence to:
 - upgrade the Concept Plan as a result of the community consultation (including DAC) feedback;
 - prepare a detailed financial budget for the Millers Pool component of the concept prior to further consideration; and
 - prepare a detailed financial budget for a Tram House component of the Concept Plan, with a view to progressing it as a "stand alone" building that can be constructed in the short term with the understanding that it will be incorporated into the larger Gallery/Museum in the longer term should the City commit itself to this project; and
- a progress report on the above is due to be submitted to Council in September 2011.



HIGHLIGHTS

Identify and ensure activity centres and community hubs offer a diverse mix of uses and are safe, vibrant and amenable.

MANNING COMMUNITY HUB REVITALISATION

The City endorsed the development of the Manning Community Hub concept plans incorporating community, sporting and commercial activities in 2008. The Council's vision is for the Manning Community Hub to become a revitalised, attractive, vibrant and sustainable local centre with a mix of active community and commercial development that will lead to a greater densification in the surrounding vicinity.

In early 2011, the Council identified a portion of Reserve 24311, totalling approximately 6000 square metres which could be purchased by the City from the state government and then sold for commercial purposes to assist in funding the Manning Community Hub revitalisation.

Outcomes

The proposed area of development for improved civic facilities and additional commercial activities is Reserve 24331, situated at the rear of the Welwyn Avenue shopping precinct, Manning.

The City is proposing to seek the state government's agreement to acquire the land identified for commercial use for 5% of its value. If approved, the City proposes to sell the land for commercial purposes consistent with the plan that was supported by the community. All funds derived from the proposed land sale would assist in funding the redevelopment.

The Council conducted extensive community consultation during May and June 2011 to ascertain community support and found an overwhelming level of positive community support for the land acquisition and development. This consultation included production and distribution of an information brochure, one-on-one stakeholder meetings and a community information session.

Given the significant community support for this initiative, the City is proposing to make a submission in November 2011 to the Minister for Lands and State Parliament for approval to purchase the required land.

Engage the community to develop a plan for activities and uses on and near foreshore areas and reserves around the City.

FORESHORE RESTORATION

The City has developed and implemented various foreshore restoration projects when grant funding opportunities have arisen in 2010/2011.

Outcomes

Western Foreshore maintenance with Main Roads Western Australia (MRWA)

The City and MRWA have developed a Memorandum of Understanding (see glossary), which covers the maintenance of the Principal Shared Pathway, walls and other aspects of the western foreshore between the Narrows and Mount Henry bridges. The purpose of the Memorandum of Understanding is to identify maintenance responsibility for the enormous amount of infrastructure located on this foreshore. This is a significant achievement for the City as it now identifies and allocates funding for ageing infrastructure.

Coastal Protection Structures Asset Management Plan

The City has completed an Asset Management Plan for all of its coastal protection structures. These include:

- river walls
- drainage outfalls
- boat ramps
- jetties
- board walks.

This document will assist the City to better manage and budget for foreshore works in future years.



FORESHORE WORKS

The City completed several restoration projects during 2010/2011 as part of its foreshore management program. These included:

Redmond Reserve

In 2009 the City completed a mass-bloc wall at the base of Redmond Reserve to reduce erosion and the possibility of slippage. The second stage of this project commenced in May 2011 to restore the vegetation of the bank. Due to the steep slope, jarrah board terracing was installed and planted. This project was made possible due to a \$147,684 Riverbank grant from the Swan River Trust (see glossary).

South of Canning Bridge River Wall

The City completed restoration work to the river wall immediately to the south of the Canning Bridge. The work involved re-pointing the existing block wall, which will greatly increase its lifespan. This project was also made possible due to a \$195,000 Riverbank funding grant from the Swan River Trust and a significant contribution from Main Roads Western Australia.

Foreshore north of Comer St Footbridge

The City, in conjunction with the Swan River Trust and Main Roads Western Australia, completed foreshore erosion

control works on the section of the City's western foreshore between Comer St footbridge and Milyu Nature Reserve. This project involved the installation of geotextile sand filled containers off site and their installation along the foreshore.

This work was required due to the significant erosion that had occurred along this section of foreshore in recent years.

Milyu Nature Reserve

The City, with the Department for Environment and Conservation, carried out erosion control works and planting at Milyu Nature Reserve. This was made possible with \$27,000 assistance from the Swan River Trust's Riverbank funding program.

Salter Point Foreshore

The City engaged a consultant to develop and specify an erosion control program for the western foreshore of the Salter Point spit. This site has eroded rapidly in recent years. The program was made possible with \$13,371 assistance from the Swan River Trust Riverbank funding program.

Edgewater Foreshore Maintenance

Recently completed erosion control measures along the Canning River foreshore in the vicinity of the Edgewater Footbridge were maintained using \$10,334 funding assistance from the Swan River Trust's Riverbank program.

Redmond Reserve



HIGHLIGHTS CONTINUED



SIR JAMES MITCHELL PARK

Sir James Mitchell Park is one of Perth's premier attractions for locals, interstate and international tourists. Approximately 5km² in size, it borders the Swan River and provides a majestic view of the City of Perth and is visited by many thousands of people each year.

Viewing Deck in Sir James Mitchell Park (SJMP)

The City constructed a rock revetment wall to control foreshore erosion in the vicinity of the South Perth Esplanade car park in Sir James Mitchell Park in 2010. To complement the new wall and the previously constructed beaches, Council approved the construction of a viewing deck. This was completed in February 2011.

CHALLENGE

SIR JAMES MITCHELL PARK CEREMONIAL FLAGPOLE UPGRADE

At the March 2010 Ordinary Meeting, Council considered and adopted a Concept Plan for the Sir James Mitchell Park Ceremonial Flagpole Project, to commemorate the City's 50th year in 2009.

The project design was subsequently developed and advertised for tender. At the close of tenders, the prices received indicated that the cost of the project was now beyond the available budget due to a number of external factors. At the September 2010 meeting, Council resolved to decline to accept any of the tenders for this project and to defer the project.

Sir James Mitchell Park viewing deck

Facilitate optimal development of the Civic Triangle project

CIVIC TRIANGLE PROJECT

The Civic Triangle is an area of land of 7110m² marked by Labouchere Rd, Mill Point Rd and Mends St. The City owns all of this land, with the exception of the South Perth Post Office. With its unique location it is proposed that the Civic Triangle will become the new cultural and commercial hub for the City in the future.

The proposals for the Civic Triangle form part of the wider South Perth Station Precinct (see page 71).

Outcome

Planning consultants have been engaged to prepare the necessary Amendment No. 25 to Town Planning Scheme No. 6 for the South Perth Station Precinct which includes the Civic Triangle.




At the May 2011 meeting, Council endorsed the draft Amendment which was forwarded to the Western Australian Planning Commission (WAPC) for consent to advertise. In June 2011, the Department of Planning advised of matters to be resolved before consent to advertise the Amendment would be granted.

Year Ahead

The final Scheme Amendment documents will be sent to the Western Australian Planning Commission by February 2012 for the Minister's final approval. Action towards the development of the land can then be implemented. The project is expected to be completed by June 2012.



SNAPSHOT

COMMITMENT	INITIATIVE	OUTCOMES
In conjunction with key partners, review the impact of the proposed development and transport planning for the Curtin University Project.	Liaise with Curtin University, Town of Victoria Park, Department of Planning and other related parties to ensure an integrated planning for the region.	
	Liaise with Department of Commerce to facilitate integrated and sustainable development occurs in the Bentley Technology Park Precinct.	
Engage the community to develop a plan for activities and uses on and near foreshore areas and reserves around the City.	Review and implement the Sir James Mitchell Park Master Plan.	



TRANSPORT



Improve accessibility
to a diverse and
interconnected mix
of transport choices.

IN FOCUS

Improve access and use of railway station precincts and surrounding land uses.



City of South Perth Mayor James Best with Western Australian Minister for Planning John Day and City of Melville Mayor Russell Aubrey.

CANNING BRIDGE PRECINCT VISION

In November 2010, the Cities of South Perth and Melville and the Western Australian Planning Commission (see glossary) respectively adopted the Canning Bridge Precinct Vision as a long-term, non-binding and non-statutory guidance document for the future planning of the precinct, acknowledging it as an appropriate place for transit oriented development consistent the state government's *Directions 2031 and Beyond* strategy.

This study examined ways of promoting more intensive development in the precinct in line with the *Directions 2031 and Beyond* principles relating to transit oriented development.

- promotion of sustainable building types and uses which support the community
- a new bus station integrated with the train station
- opportunities for new commercial development adjacent to the freeway in Como in the longer term, including limited development on the foreshore
- enhancement of streetscapes and foreshore reserves, including increasing the size of the foreshore recreation areas
- allowance for a future ferry station integrated with the new bus/rail interchange
- establishment of a third bridge over the river.

A steering group known as the Canning Bridge Precinct Structure Plan Working Group, comprising senior officers of the local governments, Department of Planning and the government transport agencies, has been formed to guide the future structure planning.

OUTCOME

In June 2011, the Minister for Planning endorsed the Canning Bridge Precinct Vision, which will see a vibrant mix of residential, retail and commercial development built around the Canning Bridge interchange.

It promotes development integrated with public transport and local amenities, and aims to facilitate sustainable transport, improving pedestrian, cyclist and kiss and ride connections in the area, and making facilities accessible without needing a car.

Some of the key initiatives include;

- Substantial redevelopment opportunities with an increase in residential densities and building heights subject to performance based, streetscape and built form guidelines

CHALLENGES

Owing to the diverse interests and requirements of the study partners, a consultant for the preparation of a Structure Plan had not been appointed by the end of the year under review.

Year Ahead

It is expected that a consultant for the Structure Plan and related technical studies will be engaged by December 2011. These studies will involve further community consultation.

HIGHLIGHTS

SOUTH PERTH STATION PRECINCT

With the support of consultants, the City, in partnership with the Department of Planning, completed a precinct study for land around the proposed South Perth Station. This study examined ways of promoting more intensive development in the precinct, in line with the Western Australian Planning Commission's *Directions 2031* and *Beyond* principles relating to transit oriented development.

The City's South Perth Station Precinct Plan, developed with the Western Australian Planning Commission (WAPC) (see glossary), will guide the future redevelopment of the precinct.

An amendment to the City's Town Planning Scheme No. 6 is required in order to give effect to the proposals in the Precinct Study.

Outcomes

In November 2010, planning consultants were engaged to prepare the Amendment No. 25 to Town Planning Scheme No. 6. The draft Amendment was endorsed at the May 2011 Council meeting and then forwarded to the WAPC. In June 2011, the Department of Planning advised of matters to be resolved before consent to advertise the Amendment would be granted.

The South Perth Station Precinct study was completed in January 2011 with the support of consultants.

Under the plan, the precinct will become a vibrant hub bringing together a mixture of land uses integrated with public transport, providing access to South Perth's community facilities, and heritage and visitor attractions.

The plan facilitates development around a future South Perth train station, creating a pedestrian-friendly environment and a destination for transit patrons.

A variety of business and some residential development will create a lively public atmosphere, rich streetscapes and provide for a community focus.

The plan is the culmination of a three-year study covering an 800m radius of the proposed South Perth Station to be constructed near Richardson Street.

The study, which involved extensive consultation with community members, key stakeholders and government agencies, examined the current heritage, streetscape and demographic characteristics of the area, and applicable policy documents and previous studies.

With endorsement from the state government, the next stage will be amending the Town Planning Scheme No. 6 to make the developments possible and putting into place a contribution scheme to pay for streetscape and other improvements.

The plan outlines a combination of recommended funding sources for redevelopment including City fees and charges, and state and federal grants.

Challenges

The principal challenge relates to the issue of development contributions. In light of the concerns of the Department of Planning, the Amendment is being modified to remove these provisions. An alternative strategy for funding the upgrading of infrastructure is being investigated.

Prior to final approval of Amendment No. 25, the Department of Planning requires a traffic study to be completed.

Year Ahead

The City has commissioned consultants to undertake the traffic study, and the consultant's draft report is due to be received in September 2011.

By February 2012, the target is to complete the statutory public advertising process, consider any written submissions, and forward the final version of Amendment No. 25 to the WAPC for the Minister for Planning's final approval.



HIGHLIGHTS CONTINUED

Ensure transport and infrastructure plans integrate with the land use strategies and provide a safe and effective local transport network.

ROAD REHABILITATION PROGRAM

With 203km of road pavement it is important the City maintains an annual rehabilitation program including resurfacing to ensure the longevity of the asset network.

Outcome

In 2010/2011 \$1.36 million was spent on pavement rehabilitation within the City.

This program receives funding from the Commonwealth Government for the distributor class roads under the Metropolitan Regional Roads Group (MRRG) funding arrangement and the Nation Building Program – Roads to Recovery (RtoR).

The MRRG has in previous years accounted for about a third of all funding on roads resurfacing/rehabilitation with the RtoR program accounting for a further 10%. These percentages will decrease over time and particularly in the short term with less distributor roads qualifying for funding under the strict guidelines.

The more heavily trafficked distributor roads accounted for \$350,000 of this amount with the Commonwealth Government through the MRRG program providing \$250,000.

The Commonwealth Government also provided a further \$245,000 by way of the RtoR program.

The balance of \$865,000 came directly from the Municipal Fund as the City's commitment to pavement rehabilitation works.

While the expenditure on roads is down on previous years there was an acknowledgement in the budget that other activities were deserving of a priority with drainage works in particular at \$521,000 being approximately double the average expenditure of earlier programs.

This theme is being repeated in the 2011/2012 Budget.

The City collects and maintains data on roads through the WALGA sponsored ROMAN II asset management system and much of the reportable year has been spent in converting the data from the old format operating system to the current.

The development of a Five Year Rehabilitation Program will be one of the many outcomes that will flow from the new system.

Year Ahead

The Rehabilitation Program for 2011/2012 is \$1.5 million and is the first year of the revised Five Year Plan.

	2009/2010	2010/2011
Road Pavement Rehabilitation	19 pavement sections 39,700m ² affected 4.84km of roadway	18 pavement sections 29,800m ² affected 4km of roadway



TRAFFIC MANAGEMENT PROGRAM

Traffic management on local streets is about reducing overall vehicle speeds, providing a safer and more attractive road environment for all road users including property owners along the street and reducing the unwanted intrusion of through traffic by encouraging commuter movements along the higher order roads.

Outcome

Local Area Traffic Management Planning recommenced in 2010/2011 and will provide detailed strategies for future years.

The Department of Planning (DOP) completed a draft study into the Bentley Precinct that considers the extension of Henley Street to Jackson Road and Murray Street to Jackson Road.

DOP, Department of Education and Department of Transport provided a briefing to Council in November 2010 on the draft Bentley Precinct Study and extension of Henley St to Jackson Rd and Murray St from Jackson Rd through to McNabb.

A consultant was engaged to undertake a road safety audit of Manning Rd from Centenary Ave to Kent St in February 2011, after resumption of the Curtin University first semester. The outcomes of the audit are to be included in a 2011/2012 external funding application.

Ensure the City provides appropriate levels of pedestrian amenity.

FOOTPATH, SHARED PATH AND CYCLE PATH PROGRAM

The City has an extensive network of 235km of concrete slab paths that have become high maintenance assets over the years as tree roots and redevelopment coupled with the general damage to the slab units by vehicles driving on them all combining to reduce the functionality of the path.

Outcome

Relaying to remove hazards is an ongoing maintenance burden and to reduce this the City has maintained a replacement program to eliminate slabs and install poured concrete paths. The extent of the program has been reduced over successive years as the demand for new infill paths and cycleways have taken precedence. The replacement program was undertaken in the reporting year over the months November through to April.









A strong east/west pedestrian link was provided through the centre of Waterford and parallel to Manning Rd by the installation of several new paths. The paths were linked to the public transport routes along Manning Rd by connecting paths.

Planning for the upgrade of the shared path around the Collier Park Golf Course is underway and implementation will be progressed over the next several years in line with priorities from the City of South Perth Bike Plan.

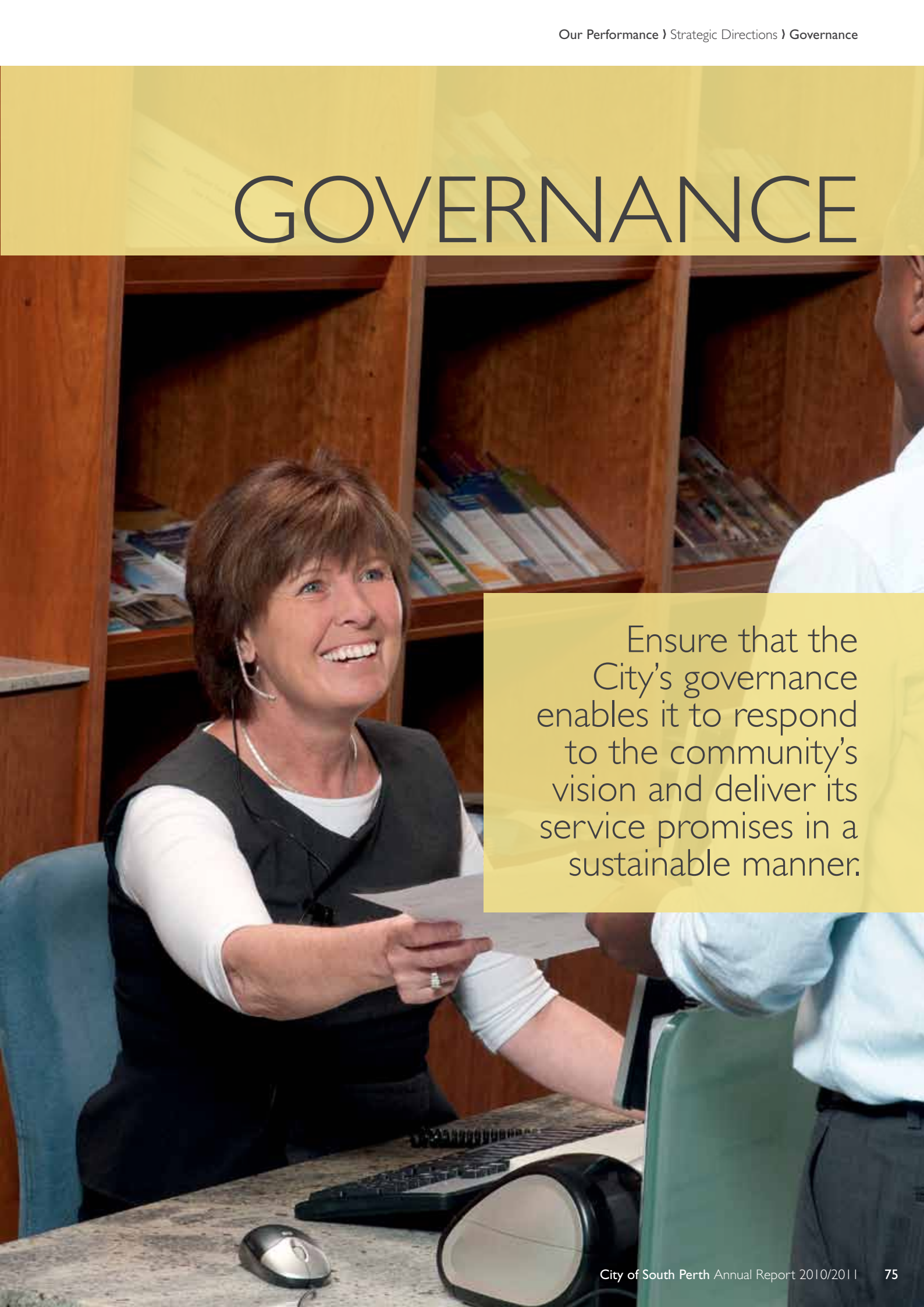
In 2010/2011 the City spent \$270,000 expanding the footpath network compared to just under \$50,000 in 2009/2010.

	2009/2010	2010/2011
Slab Replacement Program	39 path sections replaced 3700m (5500m ²)	18 path sections replaced 2675m (4010m ²)
New and Infill Path Sections constructed	4 sections Increased path asset by 420m (630m ²)	14 sections Increased path asset by 1750m (3100m ²)

SNAPSHOT

COMMITMENT	INITIATIVE	OUTCOMES
Improve access and use of railway station precincts and surrounding land uses.	Prepare reports for Council identifying the preferred strategic direction for the South Perth Station Precinct study.	
Ensure transport and infrastructure plans integrate with the land use strategies and provide a safe and effective local transport network.	Develop and implement City's Bike Plan 2011–2016.	
	Implement the Integrated Transport Plan.	
	Develop and implement End of Trip Facilities for Cyclists and Pedestrians.	
	Develop and implement the City's Parking Management Strategy.	
	Undertake a review of the Business Precinct Parking Project.	
Participate in a study of key activity corridors such as Canning Hwy and Manning Rd, to inform planning for future land uses and transport and infrastructure provision.	Participate in the Canning Hwy Rd Reservation Corridor Study being conducted by the Department of Planning.	
	Participate in major Public Transport Corridors and Transit Systems initiatives.	

GOVERNANCE

A woman with short brown hair, wearing a black vest over a white long-sleeved shirt, is smiling and holding a piece of paper. She is sitting at a desk with a computer keyboard and mouse. In the background, there are wooden shelves filled with various documents and folders. A man in a light blue shirt is partially visible on the right side of the frame.

Ensure that the City's governance enables it to respond to the community's vision and deliver its service promises in a sustainable manner.

IN FOCUS

Develop and sustain appropriate human, financial, asset and technological resource capacity to deliver the priorities set out in the Strategic Plan.



NEW DOG LOCAL LAW

The City adopted a new *Dog Local Law 2011* in June 2011. The *Dog Local Law* is the result of extensive community consultation over a 10-month period, including two extended public submission periods and a public forum attended by over 300 members of the public. The local law came into operation from in September 2011.

The four new major provisions of the new *Dog Local Law* include:

- the permitted dog exercise areas on and off lead in Sir James Mitchell Park have been increased
- dogs are now required to be on a lead within five metres of the edge of playing fields being used for organised sporting or other permitted activities
- dogs are now required to be on a lead within five metres of children's playgrounds
- dogs are now permitted in prohibited areas such as Sir James Mitchell Park and Neil McDougall Park if on a lead and restricted to footpaths, walkways and bridges.

HIGHLIGHTS

Implement management frameworks, performance management and reporting systems to drive and improve organisational performance

AUSTRALIAN BUSINESS EXCELLENCE FRAMEWORK

The City engages the Australian Business Excellence Framework to enhance our systems and processes with the objective of achieving sustainable performance and success for our community.

The City has developed a Corporate Planning Model to assist the City in effectively and efficiently achieving the vision, mission and goals of the Council.

The Strategic Plan, Corporate Plan and Business Plan model is underpinned by the City's innovative *Our Vision Ahead* project, which provided the foundation for the City's direction.

Our Vision Ahead was an extensive community visioning project which identified the community's future aspirations and priorities for the City. *Our Vision Ahead* involved extensive consultation and discussions with residents, community groups, business, schools and visitors.

The outcome was the creation of a shared vision for the City and community that facilitates a more vibrant sense

of community, engagement and belonging. The Visioning findings play a key role in Council's short and long term plans and initiatives, and provide invaluable direction for local community groups, business and individuals.

Our Vision Ahead provided the basis for the City's Strategic Plans 2010–2015. This Strategic Plan identifies six key strategic directions of community, environment, housing and land uses, places, transport and governance. The six key strategic directions all detail corporate initiatives, the majority of which are reported on in this Annual Report.

The City's annual Corporate Plan is the organisation's plan to implement projects, conduct operations and provide services in order to meet the direction set by Council in the Strategic Directions 2010–2015.

In recognition of the importance of corporate planning and reporting, a key corporate initiative this year was the identification and implementation of an electronic corporate performance reporting system.

Following considerable research, the City identified and subsequently purchased Civica's Performance Manager Software. The implementation of this software is planned for the first half of the 2011/2012 financial year and will provide a consolidated electronic reporting framework for the City's Strategic Plan 2010–2015, Annual Corporate Plans and Annual Business Plans.



HIGHLIGHTS CONTINUED

CORPORATE PERFORMANCE REPORTING FRAMEWORK

Corporate Planning Model



Provide and improve electronic service, information delivery and customer focus models which enhance customer experiences and enable community connections.

CUSTOMER RELATIONSHIP MANAGEMENT

The City recognises the importance of consistent, equitable and responsive service in managing the customer experience.

The City delivers a wide range of services to our community and visitors. The City receives well over 100,000 direct contacts a year from our customers by telephone, in writing or in person.

The City hosts almost one million visitors each year to the Perth Zoo, Australia Day celebrations and other major events.

Our Customer Relationship Management Approach

At the heart of our service delivery approach is the Customer Focus Model that guides staff in working with our customers to achieve positive outcomes. The model is based around well trained, customer-focused staff using leading edge technology solutions to support efficient, consistent customer service delivery over the telephone, the internet or at the counter. This performance is continually monitored and measured.

The City recognises that monitoring and tracking of our customer responsiveness is important. The City currently uses sophisticated phone management systems and direct customer feedback to do this.

Outcomes

Over 2010/2011, the City staff has been progressing the implementation of a new Customer Relationship Management System that will enable the City to more proactively manage customer requests to ensure the timeliness and completeness of responses to those requests. This will assist the City to further refine the service models and responsiveness so that it can deliver enhanced levels of service to the community.

With the implementation nearly 75% complete, the new system is expected to running before the end of 2011/2012.

The top five customer issues for 2010/2011 were:

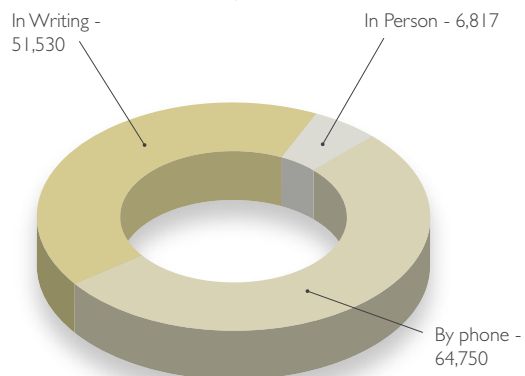
1. Development Services enquiries – progress of applications
2. Parking issues – infringement disputes
3. Dumped rubbish issues and kerbside collection enquiries
4. Rates enquiries – levied rates; payment issues
5. Dog complaints.

80% of Customer Contacts were solved at the first point of contact.

HIGHLIGHTS CONTINUED

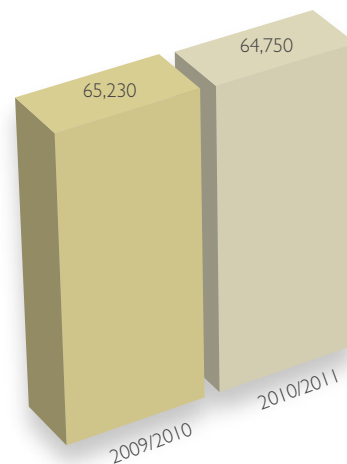
Number of Customer Contacts

(fig 12)



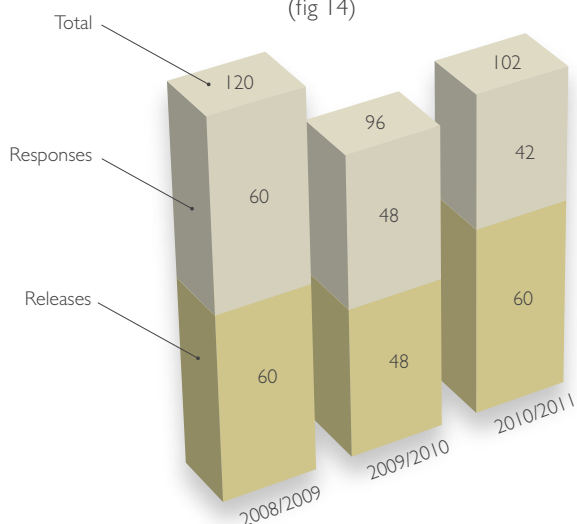
Call Centre Calls

(fig 13)



Media

(fig 14)



The City maintains a regular distribution of media releases regarding City developments, actions and events as a main communication tool. All media responses to media organisations are published on the City's website as public information.

INNOVATIVE USE OF TECHNOLOGY

One of the City's guiding strategies is to provide and improve electronic service, information delivery and customer focus models which enhance customer experiences and enable community connections.

The technology based transaction models available to customers include:

- Web accessible information on over 200 topics
- RFID patron self check library terminals
- Online payment systems
- Automated telephone management systems

Other customer focused technology initiatives that are currently in development include:

- Online tracking of development applications
- Lodging and tracking of customer requests on line

RFID Library System

During the reporting period, the library introduced a new radio frequency identification (RFID) catalogue management system, the most sophisticated of its kind in Australia.

All library materials have a RFID identifier attached to them which allows patrons to simply check out their own material without having to wait in queues to be served by library staff.

'Smart Bin' technology in the library returns area automatically recognises returned materials, checks them back into the catalogue and can even flag if the item is reserved for another reader, without requiring staff intervention.



HIGHLIGHTS CONTINUED

Implement further stages of the City's Content Managed Website

CITY WEBSITE

The City's website is a highly regarded source of news and information for our community.

Over the last year, several new sections of the website were launched:

- A new Library website featuring an online catalogue, information about reader clubs and services, on-line resources and databases, kids stuff, library-specific blogs and event listings.
- A new micro-site for the Collier Park Retirement Complex providing direct access to service information, financial transactions and social committee information.
- Re-designed and improved intranet for Council Members known as iCouncil. This secure-access portal provides a best practice online information resource to assist our Council Members in making informed decisions.

Acknowledging the opportunities presented through the integration of our City's content managed system (CMS) and geographical information systems (GIS), our web presence has been significantly enhanced over the last year by some leading edge developments in web design that allow residents to access mapping information in the web window.

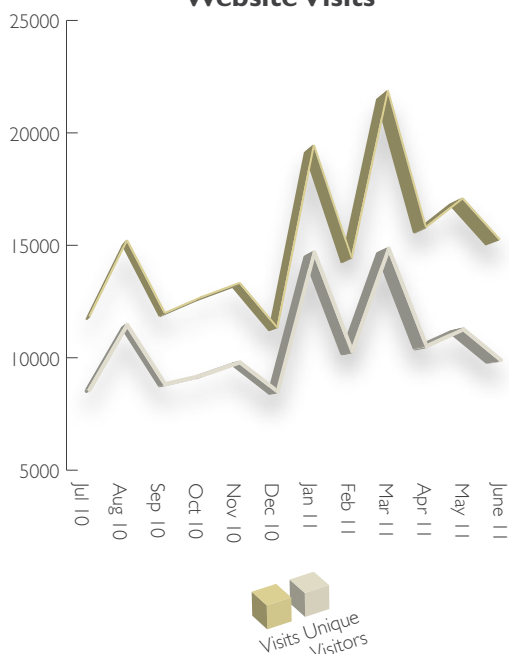
Key mapping features:

- 'Show me my Nearest' feature allows residents to locate and obtain contact details for their nearest school / sporting club / area of interest.
- 'Find my Bin Day' identifies the bin collection days for any nominated address in the City.
- Residents or visitors can query online to identify graphically displayed parking information within the City of South Perth – including parking locations, numbers of bays, parking restrictions and applicable parking fees.

Knowledge Management

Following a detailed analysis of potential corporate record keeping systems, the City has now selected HP Trim as its preferred corporate document management solution. A detailed specification, quotation and project timeline has been established. In the upcoming year, software licences will be acquired, systems will be implemented and integrated and file migration will begin with the system anticipated to go live in the final quarter of 2011/2012.

Website Visits



There are three distinct peaks in unique visitors to the website in August 2010, January 2011 and March 2011. The peak in August 2010 can be attributed to the first due date for rates instalments.

The spike in January 2011 coincides with the City's Australia Day celebrations (see page 42). The City's annual celebration, Fiesta in March 2011 increased traffic to the website over the two week period of the festival. (see page 43)

Develop a stakeholder advocacy strategy to identify funding and resource sharing opportunities so that the City can deliver the priorities set out in the Strategic Plan

RESOURCE AND PROJECT SHARING WITH LOCAL AUTHORITIES

The City of South Perth is actively involved in combining with the neighbouring Town of Victoria Park to provide services to both communities to enhance service delivery. Both local governments meet on a regular basis to discuss resources sharing opportunities and potential new initiatives.

Outcomes

Throughout 2010–2011, the following resources were shared:

- Town of Victoria Park provided street sweeping to the City of South Perth
- The City of South Perth provided the Town of Victoria Park use of the Dog Pound (see page 36) and Nursery Plant Stock (see glossary)

Risk Management

The City's uses a customised process based on the Australian Risk Management Standard to monitor, identify and assess emerging business, physical and financial risks to our operations. This comprehensive risk management approach allows us to minimise potential adverse impacts on the community and our environment.

Risks are managed using a suite of risk management treatments such as internal audit, structured maintenance programs, regular and accountable project and financial reporting, staff training, occupational health and safety initiatives, policy and governance frameworks and the Australian Business Excellence Framework. (see page 77)

The City also maintains a comprehensive portfolio of business insurances to mitigate losses due to unforeseen circumstances.

Using our best practice Risk Management Strategy as its guide, the Risk Management Committee proactively monitors and reviews all items identified in our Risk Register.

Each year all active risk treatments are assessed to ensure that they provide responsible, effective and sustainable risk management controls.

The results of this sophisticated risk management approach are reflected in our reliable and robust business model, safe work practices (used by staff and contractors) and our sustainable environmental practices.



HIGHLIGHTS CONTINUED

Develop and sustain appropriate human, financial, asset and technological resource capacity to deliver the priorities set out in the Strategic Plan.

REVIEW OF ELECTED MEMBER REPRESENTATION AND WARD BOUNDARIES

As part of the state government voluntary local government reform process, the Council undertook a review of its elected member representation and ward boundaries. The Council currently has 12 elected members and a Mayor representing six wards throughout the City. The Council initiated this review with a view to creating a stronger more sustainable local government for our community

Outcomes

The Council developed a number of options which were presented for community consultation. The Council recommended to the community the preferred option of abolishing the existing six wards and creating four new wards and reducing the number of offices of councillor from twelve to eight by recommending that all offices of Councillors (excluding the Mayor) be declared vacant at the 2013 Ordinary Elections, where elections will then be held for the eight vacant positions. The outcome of this review and subsequent recommendation to the Local Government Advisory Board will take place in August 2011.

HUMAN RESOURCES

Equal Employment Opportunity

The City is committed to the application of equal employment opportunity practices in managing staff and in the recruitment process.

The City has in place the following policies covering Equal Employment Opportunity:

- Elimination of harassment
- Grievance procedures
- Prevention of Bullying in the Workplace.

The City is committed to providing a work environment free from discrimination and harassment and has implemented preventative measures including awareness training, induction training for new employees and an ongoing review of policies and procedures.

Employee Assistance Program

During the year, a number of staff or their family members utilised the services of our Employee Assistance Program (EAP). EAP provides a set number of free confidential counselling sessions to assist staff (or their family members) to deal with issues which are affecting their home or work life.

Work/Life Balance

Balancing work and personal commitments is increasingly important for people with busy lives and families. The City provides a flexible working environment including the provision to work towards a 19-day month for inside workers and nine-day fortnight for outside workers, paid maternity leave and study assistance.

Training

To improve workplace practices and develop skills, the City provided a wide range of training in 2010/2011, such as First Aid, Manual Handling, Confined Spaces Entry, Fire Warden Training, Project Management Fundamentals, Verbal Judo, EEO and attendance at various workshops and conferences to keep abreast of legislative changes.

INDUSTRIAL RELATIONS

In 2010/2011 the City negotiated new Inside and Outside Employee Enterprise Agreements which were successfully approved by Fair Work Australia. An aim of the agreement negotiation process was to align where possible conditions of employment across the organisation was successfully achieved.

SILVER STATUS FOR OSH ACHIEVEMENTS

Our OSH Vision

To achieve best practice in occupational safety and health through building a safety culture dedicated to minimising risk and preventing injuries and ill health to employees, contractors and the general public.

The continuing improvement of our safety culture ensures that all parties operate in a safe and healthy environment in the workplace.

The City was awarded Silver Status for its OSH achievements by Local Government Insurance Services in 2010. The City is now working towards the achievement of Gold Status for 2011/2012.

Central Safety Committee

The Central Safety Committee meets bi-monthly to review the City's OSH performance and to discuss issues and initiatives. Safety Representatives who play an important role on the Committee also meet bi-monthly to discuss operational and 'hands on' safety measures and controls that are in place across the city such as work place inspections and hazard reporting. This meeting gives the safety representatives the opportunity to network and to provide input and recommendations to the Committee.

A new initiative for the Committee is to review and discuss the new Harmonisation Work Health and Safety Laws that will come into effect in January of 2012, replacing the current Work Health and Safety Regulations. The committee of management and employee representatives remains focused on the task of leading, promoting and coordinating safety and health activities to aim for a 'Zero Harm' environment for staff, contractors, volunteers, visitors and residents.

Lag Indicators

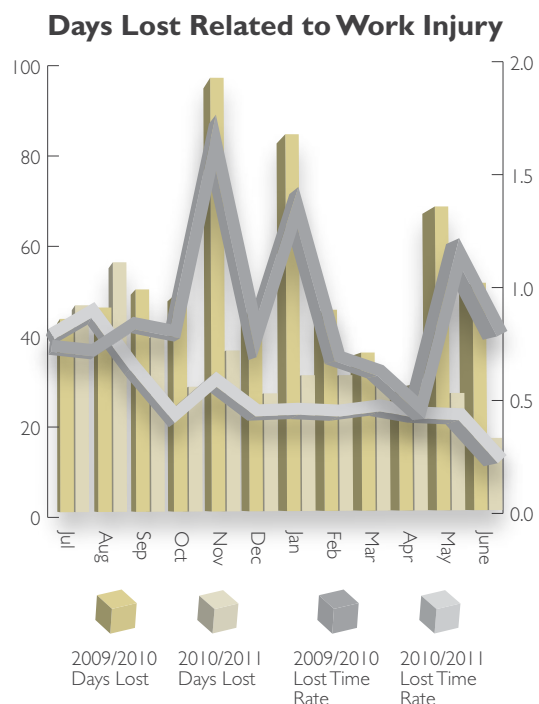
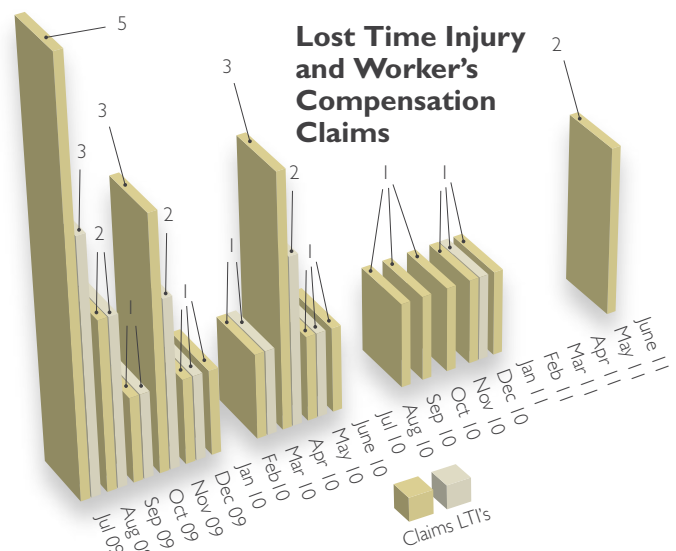
The City monitors and maintains injury and workers compensation statistics to provide a measure of our safety performance.

The number of lost time injuries and the days lost related to injury at work are two of the measures that the city monitors.

The number of lost time injuries since July of last financial year has shown a positive downward trend. Up until June of this last financial year the City had not recorded a lost time injury for a period of six months

The first graph below shows a reduction in the number of lost time injuries down from nine in 2009/2010 to one in 2010/2011.

The second graph shows the number of days lost related to an injury at work in 2010/2011 has dropped significantly since 2009/2010.





HIGHLIGHTS CONTINUED

Lead Indicators

Lead indicators allow the City to measure proactive actions taken to improve OSH. One such measure is the number of OSH workplace inspections completed each month. A new schedule of work place inspections has been implemented to maximise the inspections that are carried out and to focus on the higher risk areas of the workplace. Due to the success of an initiative from last year when Senior Executives and Managers and supervisors took part in 'Spot' workplace inspections, this initiative will be reintroduced for 2011–2012 to help to identify manage and control hazards in the workplace.

Outcomes

Towards the end of 2010 the City implemented a new chemical management system and developed an asbestos register for the City.

VOLUNTEERS









Volunteers help make the City of South Perth a city for everyone by supporting the City's programs and giving their time and skills to help carry out a range of services.

Some of the programs that rely on volunteers are:

- **Senior Citizens Centres (Manning and South Perth):** Volunteers provide transport, home help, Meals on Wheels and computer training courses for seniors. They also help in the Home and Community Care Centres (HAC).
- **Home Readers Service:** A program provided by the City's Libraries that is available to housebound residents. This service is valued by people recovering from an illness, the frail and elderly. Volunteers deliver and exchange library books on a fortnightly basis.
- **Justice of the Peace Services:** Available at the South Perth and Manning Libraries, a JP is in attendance from 11.30am–1pm on Mondays and Wednesdays at the South Perth Library and Civic Centre Administration and 11.30am–1pm, Thursday at the Manning Library.
- **Old Mill Guides:** Volunteer guides show visitors around the historic tourist attraction, the Old Mill, four days a week in morning and afternoon shifts. The Old Mill is open Tuesday to Friday, 10am–4pm and Saturday and Sunday 1pm–4pm.
- **Australia Day:** In 2011, Australia Day celebrations in South Perth involved more than 350 volunteers from Rotary, Baptist Youth, Church of Christ, YMCA, Esther Foundation, Local Drug Action Group, Red Frogs, Drug Arm, Soroptimist International and the Girl Guides managing the event parking, monitoring the free family activities and generally overseeing the operations on the day. (see page 42)

Council is extremely grateful for the contribution of volunteers and thanks them for their assistance in 2010/2011.

SNAPSHOT

COMMITMENT	INITIATIVE	OUTCOMES
Implement management frameworks, performance management and reporting systems to drive and improve organisational performance.	Provide quarterly reports to the Council on the organisation's performance to drive ongoing improvement and increased efficiency and effectiveness.	
Provide and improve electronic service, information delivery and customer focus models which enhance customer experiences and enable community connections.	Implement the City's Customer Relationship Management System.	
	Prepare for the implementation of the new Electronic Document Management system.	
Develop and sustain appropriate human, financial, asset and technological resource capacity to deliver the priorities set out in the Strategic Plan.	Manage the City's Risk Management Framework.	
	Manage the City's Internal Audit Program.	
	Ensure compliance with the 2010/2011 Annual Statutory Compliance Return.	
	Develop a strategy to improve the ongoing financial sustainability of the Collier Park Village and Hostel.	
	Undertake a review of the Planning and Building Authority Module.	

FINANCIAL STATEMENTS

City of South Perth Financial Statements at 30 June 2011

The City's financial statements are a formal record of the City's activities and are prepared according to requirements of the *Local Government Act 1995*.

The financial statements on the following pages include disclosures that exceed statutory requirements and demonstrate the City's commitment to financial accountability to our community.

GLOSSARY

C

Capital program

Scheduled infrastructure works for roads, footpaths, drainage and buildings.

Collier Park Golf Course

The Collier Park Golf Course is a 27 hole international standard public golf course incorporating a large driving range, huge immaculate putting greens, and three world class nine hole courses.

Community Sustainability Advisory Group

The CSAG has been the City's key community advisory group on sustainability over the last five years. The group consists of up to eight community members who volunteer their time and input. Three new residents joined in March 2011.

The CSAG is called upon to review and provide feedback on City policy, strategies and other City strategic business, pertaining to community sustainability elements. For example, the City's draft Climate Change Strategy, and the draft Sustainability Strategy 2010-2015 were reviewed by the CSAG in November 2010.

D

Directions 2031 and Beyond

Directions 2031 and Beyond is the State Government's capital city strategic plan, guiding change and the growth of the city over coming decades.

I

ICLEI – Local Governments for Sustainability

ICLEI - Local Governments for Sustainability, is an association of more than 1220 local governments from 70 different countries who demonstrate committed to sustainable development.

ICLEI provides technical consulting, training, and information services to build capacity, share knowledge, and support local government in the implementation of sustainable development at the local level.

Infrastructure Australia

Infrastructure Australia is a statutory body that advises governments, investors and infrastructure owners on a wide range of issues including Australia's current and future infrastructure needs mechanisms for financing infrastructure investments, and policy, pricing and regulation and their impacts on investment and on the efficiency of the delivery, operation and use of national infrastructure networks.

L

Local Government Insurance Services (LGIS)

LGIS is the unifying name for the dedicated insurance services owned by the WA Local Government Association on behalf of its members and managed by Jardine Lloyd Thompson Pty Ltd. Services include claims and risk management, legislative compliance support and general insurance broking.

Lost time injuries

Number of lost time injuries incidence rate (LTI/D) is the number of lost time injuries where one day/shift or more was lost.

M

Main Roads Western Australia (MRWA)

Main Roads Western Australia is responsible for Western Australia's highways and main roads which represent almost 30% of the State's total assets.

Memorandum of understanding

A memorandum of understanding (MOU) is a document describing a bilateral or multilateral agreement between parties. It expresses a convergence of will between the parties, indicating an intended common line of action.

Millennium Kids Inc.

Established in 1996, Millennium Kids Inc. is a Perth-based collective of young people aged 10–25, which develops local, regional and international partnerships, to encourage young people to explore, identify and address environmental issues through information exchange, membership networks and on the ground action and development of youth leadership issues.

O

Our Vision Ahead

Our Vision Ahead was a City of South Perth initiative designed to explore the aspirations of the community. The aim was to create a shared vision for the future that both Council and community could work towards.

P

Perth Airport Municipalities Group

The Perth Airport Municipalities Group comprises 11 Local Governments who are either directly or indirectly impacted by international and domestic airports.

GLOSSARY CONTINUED

R

Residential design policy manual

A guiding document for City wide residential policies and precinct based policies.

S

Shire of Victoria Plains

The Shire of Victoria Plains is a local government area in the Wheatbelt region of Western Australia, about 160 kilometres north-west of Perth. The Shire covers an area of 2569km² and its seat of government is the town of Calingiri.

South East District Planning Committee

The district planning committees of the Perth metropolitan region are created under schedule 2 clause 9 of the *Planning and Development Act 2005*. The committees have members from local governments in the districts and provide a forum for discussion and recommendations on regional planning issues.

South East Metropolitan Regional Council (SMRC)

The SMRC is a statutory local government authority established by Local Councils in the southern part of metropolitan Perth. It is responsible for developing environmentally sustainable waste management solutions and climate change abatement measures for the communities of Cockburn, East Fremantle, Fremantle, Kwinana, Melville and Rockingham.

South East Regional Centre for Urban Landcare (SERCUL)

SERCUL was formed in 2003 as an independent Natural Resource Management body in Perth, Western Australia. SERCUL brings together the community, business and government to develop and implement projects that improve the health of Western Australia's waterways and other ecosystems.

Swan River Trust

Established in 1989, the Swan River Trust is a state government agency responsible for protecting and managing the Swan Canning river system.

T

Town planning scheme

Outlines state and local planning policies including zones, overlays and other provisions.

Two Rivers Catchment Group

The Two Rivers Catchment Group operates over a large area from Kalamunda, through Belmont and to the Canning Plains area on the northern side of the Canning River. They are an integrated catchment body that allows the community to protect and preserve natural environments.

W

Ward/s

The district of a municipality, city or town for administrative or representative purposes.

Waste transfer station

Temporary storage facility for local waste before it is recycled or transported to a landfill site.

Water Campaign™

The Water Campaign™ is an international freshwater management program that builds the capacity of local government to reduce water consumption and improve local water quality. It is an initiative of the International Council for Local Environmental Initiatives (ICLEI) and the federal government.

Western Australian Local Government Association (WALGA)

The WA Local Government Association is the voice of Local Government in Western Australia. As the peak industry body WALGA advocates on behalf of the State's 140 Local Governments and negotiates service agreements for the sector. WALGA is not a government department or agency.

Western Australian Planning Commission (WAPC)

The WAPC is the statutory authority with statewide responsibilities for urban, rural and regional land use planning and land development matters. The WAPC responds to the strategic direction of government and is responsible for the strategic planning of the State.

INDEX

A

Aged Care 21,41
Annual Review 9
Art Award 2010 4,42
Audit and Governance 12–15,17
Australian Business Excellence Framework 17,19,77,83
Australia Day Celebration Zone 42

C

Canning Bridge Precinct Vision 70
Capital Program 10
Cash Reserves 10
CEO Evaluation Committee 12–17
CEO's Message 7
Central Safety Committee 85
Citizenship Ceremonies 41
City Events 42
Civic Triangle 67
Climate Change Risk assessment Adaptation Report 47
Climate Change Strategy 53
Club Development Officer 30
Code of Conduct 17
Collier Park Golf Course Masterplan 40
Collier Park Golf Course 2,5,9,10,21,40,73
Collier Park Village 9,20,31
Committee 4,12–17,21,82,83,85
Community 4–6,20,21,24–45
Community Centre and Library 1,2,5–7,21,26
Community Facilities 4,7,9,26–29,30,71
Community Funding 44
Community Safety Initiatives 13,36–39
Community Visioning 48,77,78
Corporate Plan 19,77,78
Council Elections 11
Councillor Profiles 12–17
Council Meetings 11,16,48,71
Customer Focus Model 78,79,81,87
Customer Relationship Management 79,87

D

Directions 2031 and Beyond 7, 70–71
Disability Access and Inclusion Plan 32
Discover Your Rivers Campaign 51
Dog Local Law 5,76
Dog Pound 36

E

Edgewater Foreshore Maintenance 65
Emerging Artist Award 42
Employee Assistance Program 84
Environmental Health 33
Environment 4–6,10,20,21,24,46–55
Equal Employment Opportunity 84
Executive Management Team 19,21,22
Expenditure 9

F

Fiesta 5,43,82
Financials 89–138
Financial Ratios 10
Financial Snapshot 8–10
Financial Viability 71
Food and Health Act Compliance 33
Footpath, Shared Path and Cycle Path Program 73
Foreshore Restoration 64
Foreshore Works 65

G

George Burnett Leisure Centre 30,43,45
Governance 4,5,11,18–20,24,75–87
Governance Framework 18
Graffiti 39
Groundwater Use 50

H

History of South Perth 2
Housing and Land Uses 56–61
Human Resources 78,84

I

ICLEI 4,50,53
Irrigation Upgrade 51

K

Karawara Precinct Vision 59

INDEX CONTINUED

L

Lag indicators 85
Library 27, 29
Lighting Upgrades 51
Lead indicators 86
Local Housing Strategy 58

M

Manning Community Hub Revitalisation 6,64
Mayor's Message 6
Media 80
Metropolitan Local Government Review Panel 7
Milyu Nature Reserve 65
Mission – inside cover
Mosquito Management 4,34,35

N

Natural Areas Management 53
National Tree Day 3,53
Net Assets 9
Neighbourhood Watch 36
New Norcia Landcare 53

O

Occupational Safety and Health 4,19,22,83,85
Old Mill 4,63
Our City Snapshot 3
Our Organisation 20
Our People 22
Our Performance 24–87
Our Vision Ahead 6,24,58,77,78

P

Parks 2,3,12,35,55,51,53,54
Parking 38
Parks and Reserves Capital Works Program 51
Photovoltaic Cells 52
Pioneer Lunch 43

R

Rangers 36,38
Radio frequency identification (RFID) 27,81
Redmond Reserve 65
Reserves 50,51,54,59,64,68,70
Risk Management 17,19,47,83
Roads 9,10,49,72,73

Road Rehabilitation Program 72
Role of Local Government 11

S

Salter Point Foreshore 65
Schools Nurturing Nature Program 53
Senior Officer's Remuneration 23
Seniors 4,5,31,32,43,86
Sir James Mitchell Park 2,5,30,42,51,66,68,76
Smart Building Management System 52
South Perth Community Centre and Library 7, 26–29, 52
South Perth Early Years Network 32
South Perth Station Precinct 4,6,61,67,71,74
South Perth Tourist Map 57
South Perth Youth Network 31
Staff Profile 19,22
Strategic Directions 24–87
Streetscapes 48,49,54,70,71
Street Tree Planting 49,55
Street Verge Policy 49
Streetscape Enhancement Program 49
Sustainable Living Strategy 48
Sustainability
Swan River 2,39,63,66
Swan River Trust 9,34,65

T

Thank a Volunteer Day 4,41
Town Planning Scheme Amendments 61
Traffic Management 49,50,73
Transport 70–74
Tree Planting 53

V

Values – inside cover
Vision – inside cover
Volunteers 31,41,43,86

W

Water Campaign 4,50
Website 11,31,35,36,80,82
Water Harvesting 52
Waterford Triangle Study 59

Y

Young People
Young Writers' Award 4

Statement of Income by Function / Program for the Year Ended 30 June 2011

	NOTE	BUDGET \$	2011 \$	2010 \$
Revenue	3,4			
General Purpose Funding		27,356,565	27,533,634	25,660,519
Governance		135,000	266,208	176,089
Law, Order & Public Safety		48,000	52,354	67,815
Education		0	0	0
Health		57,500	63,706	51,230
Welfare		0	0	0
Housing		3,110,140	3,433,129	2,863,438
Community Amenities		5,182,470	5,174,208	5,102,459
Recreation & Culture		4,128,000	4,513,547	4,271,746
Transport		1,436,500	1,452,197	2,643,290
Economic Services		839,000	802,621	713,864
Other Property & Services		84,000	109,207	499,790
		42,377,175	43,400,811	42,050,240
Expenses	3,4			
General Purpose Funding		259,506	218,919	282,112
Governance		4,657,070	4,496,113	4,156,138
Law, Order & Public Safety		649,353	638,368	593,916
Education		77,750	79,440	73,323
Health		488,778	443,108	496,859
Welfare		488,040	480,335	381,837
Housing		3,772,011	3,741,675	3,462,589
Community Amenities		7,659,477	7,764,748	6,746,370
Recreation & Culture		14,022,912	14,033,041	12,230,271
Transport		11,207,167	11,280,373	9,615,890
Economic Services		728,944	712,749	659,677
Other Property & Services		434,768	888,029	580,339
		44,445,776	44,776,898	39,279,321
Borrowing Expenses				
General Purpose Funding		426,590	384,534	346,218
Disposal Of Assets				
Proceeds on Disposal		443,935	470,982	225,996
Carrying Amount		(228,024)	(266,738)	(708,118)
Profit / (Loss) On Disposal		215,911	204,244	(482,122)
Grants - Development Of Assets				
Grants - Asset Acquisition		2,033,758	2,078,152	2,725,781
Movement In Equity - Joint Venture	10	0	1,086	135,056
Net Result		(\$245,522)	\$522,861	\$4,803,416

The accompanying notes form part of the financial statements

Statement of Income by Nature & Type for the Year Ended 30 June 2011

	NOTE	BUDGET \$	2011 \$	2010 \$
Revenue	3,4			
Rates Revenue		23,593,060	23,577,305	22,054,984
Fees & Charges		12,334,870	12,435,883	12,337,210
Grants & Subsidies - Operational		2,490,000	2,984,695	2,737,480
Contributions & Reimbursements		597,000	926,776	740,658
Interest Revenue		2,594,501	2,602,246	2,079,992
Service Charges		0	(1,491)	55,914
Other Revenue		767,744	875,397	2,044,002
		42,377,175	43,400,811	42,050,240
Expenses	3,4			
Employee Expenses		17,038,915	17,091,751	15,621,543
Materials & Contracts		16,249,306	16,484,114	13,004,395
Utilities & Insurances		1,875,010	2,079,232	1,806,408
Depreciation		7,814,200	7,762,869	7,115,142
Other Expenses		1,468,345	1,358,932	1,731,833
		44,445,776	44,776,898	39,279,321
Borrowing Expenses				
Interest Expense		426,590	384,534	346,218
Disposal Of Assets				
Proceeds on Disposal		443,935	470,982	225,996
Carrying Amount		(228,024)	(266,738)	(708,118)
Profit / (Loss) On Disposal		215,911	204,244	(482,122)
Grants - Development Of Assets				
Grants - Asset Acquisition		2,033,758	2,078,152	2,725,781
Movement In Equity - Joint Venture	10	0	1,086	135,056
Net Result		(\$245,522)	\$522,861	\$4,803,416

The accompanying notes form part of the financial statements

Reconciliation of Income Statement to Statement of Comprehensive Income for the Year Ended 30 June 2011

	NOTE	BUDGET \$	2011 \$	2010 \$
Net Result		(245,522)	522,861	4,803,416
(as disclosed on Income Statement)				
Other Comprehensive Income				
Gain (Loss) on Revaluation of Buildings		0	0	7,136,484
Gain (Loss) on Revaluation of Roads	34	0	49,624,032	(5,829,144)
Gain (Loss) on Revaluation of Paths	34	0	2,956,704	3,333,058
Gain (Loss) on Revaluation of Drainage Assets	34	0	5,192,143	2,466,881
Net Gain (Loss) on Revaluation of Assets		0	57,772,879	7,107,279
Total Other Comprehensive Income		0	52,772,879	7,107,279
Total Comprehensive Income		(\$245,522)	\$58,295,740	\$11,910,695

The accompanying notes form part of the financial statements

Statement of Financial Position as at 30 June 2011

	NOTE	2011 \$	2010 \$
Current Assets			
Cash & Cash Equivalents	5, 28	33,690,655	33,574,701
Trade & Other Receivables	6	2,010,387	3,694,915
Inventories	7	160,595	143,986
Other Current Assets	8	492,062	425,702
Total Current Assets		36,353,699	37,839,304
Non-Current Assets			
Other Receivables	9	2,726,183	3,348,570
Investments	10	136,142	135,056
Infrastructure, Property, Plant & Equipment	11, 34	265,831,486	203,128,802
Total Non-Current Assets		268,693,811	206,612,428
Total Assets		305,047,510	244,451,732
Current Liabilities			
Trade & Other Payables	12	3,561,267	4,077,914
Borrowings	13, 31	948,927	586,302
Provisions	14	2,449,668	2,122,010
Total Current Liabilities		6,959,862	6,786,226
Non-Current Liabilities			
Trade Payables	15	0	530,974
Other Payables	15	29,217,634	27,328,930
Borrowings	16, 31	6,978,887	5,927,814
Provisions	17	130,532	412,933
Total Non-Current Liabilities		36,327,053	34,200,651
Total Liabilities		43,286,915	40,986,877
Net Assets		261,760,595	203,464,855
Equity			
Retained Surplus		117,674,961	120,664,744
Reserves - Cash Backed	18	30,421,721	26,909,077
Reserves - Asset Revaluation	18	113,663,913	55,891,034
Total Equity		\$261,760,595	\$203,464,855

The accompanying notes form part of the financial statements

Statement of Changes in Equity for the Year Ending 30 June 2011

	NOTE	RETAINED SURPLUS	CASH BACKED RESERVES	ASSET REVALUATION RESERVES	TOTAL EQUITY
Balance as at 1 July 2009	18	\$ 117,084,346	\$ 25,686,059	\$ 48,783,755	\$ 191,554,160
Net Operating Result		4,803,416	0	0	4,803,417
Other Comprehensive Income					
Revaluation of Buildings	34	0	0	7,136,484	7,136,484
Revaluation of Infrastructure	18	0	0	(29,205)	(29,205)
Total Other Comprehensive Income		0	0	7,107,279	7,107,279
Transfer to Reserves	18	(9,902,962)	9,902,962	0	0
Transfer from Reserves	18	8,679,944	(8,679,944)	0	0
Balance as at 30 June 2010	18, 34	\$120,664,744	\$26,909,077	\$55,891,034	\$203,464,855
Balance as at 1 July 2010		120,664,744	26,909,077	55,891,034	203,464,855
Net Operating Result		522,861	0	0	522,861
Other Comprehensive Income					
Revaluation of Roads Network	34	0	0	49,624,032	49,624,032
Revaluation of Paths Network	34	0	0	2,956,704	2,956,704
Revaluation of Drainage Network	34	0	0	5,192,143	5,192,143
Total Other Comprehensive Income		0	0	57,772,879	57,772,879
Transfer to Reserves	18	(11,961,488)	11,961,488	0	0
Transfer from Reserves	18	8,448,844	(8,448,844)	0	0
Balance at 30 June 2011	18, 34	\$117,674,961	\$30,421,721	\$113,663,913	\$261,760,595

The accompanying notes form part of the financial statements

Statement of Cash Flows

for the Year Ended 30 June 2011

	NOTE	BUDGET \$	2011 \$	2010 \$
Cash Flows from Operating Activities				
Receipts				
Rates Revenue		23,573,060	23,517,692	22,097,842
Fees & Service Charges		13,492,870	14,625,671	12,306,644
Interest Revenue		2,594,501	2,613,105	2,052,157
Other Revenue		1,259,744	2,030,022	1,498,988
Grants - Operating		2,490,000	3,715,026	2,611,646
GST Refunded		2,250,000	2,504,881	1,953,614
Total Operating Cash Receipts		45,660,175	49,006,397	42,520,891
Payments				
Employee Costs		(17,098,697)	(16,997,745)	(15,345,506)
Materials & Contracts		(19,101,088)	(20,249,664)	(14,381,488)
Interest Expense		(426,590)	(384,819)	(294,456)
Utilities & Insurance Costs		(1,855,010)	(2,215,276)	(1,698,797)
Other Expenses		(1,164,782)	(1,889,906)	(1,694,380)
Total Operating Cash Payments		(39,646,167)	(41,737,410)	(33,414,627)
Net Cash Flows from Operating Activities	28	6,014,008	7,268,987	9,106,264
Cash Flows From Investing				
Proceeds from Sale of Property, Plant & Equipment		443,935	470,982	225,996
Purchase / Construction of Assets		(13,420,061)	(12,959,412)	(11,763,329)
Grants for Development of Assets		2,033,758	1,998,358	2,098,896
Net Cash used in Investing Activities		(10,942,368)	(10,490,072)	(9,438,437)
Cash Flows from Financing				
Repayment of Borrowings		(650,464)	(586,303)	(601,045)
Self Supporting Loan Receipts		45,000	34,637	40,624
Proceeds from Borrowings		2,700,000	3,888,705	4,193,288
Net Cash Flow from Financing Activities		2,094,536	3,337,039	3,632,867
Net Increase / (Decrease) in Cash Held		(2,833,824)	115,954	3,300,694
Cash & Cash Equivalents at Beginning of Year		33,574,701	33,574,701	30,274,007
Cash & Cash Equivalents at End of Year	28	\$30,740,877	\$33,690,755	\$33,574,701

The accompanying notes form part of the financial statements

Rate Setting Statement for the Year Ended 30 June 2011

	NOTE	BUDGET \$	2011 \$	2010 \$
Operating Revenue (Excluding Rates)				
General Purpose Funding		3,763,505	3,960,003	3,605,535
Governance		135,000	266,208	176,089
Law, Order & Public Safety		48,000	52,354	67,815
Education		0	0	0
Health		57,500	63,706	51,230
Welfare		0	0	0
Housing		3,110,140	3,433,129	2,863,438
Community Amenities		5,182,470	5,174,208	5,102,459
Recreation & Culture		4,128,000	4,513,547	4,271,746
Transport		1,436,500	1,452,197	2,643,290
Economic Services		839,000	802,621	713,864
Other Property & Services		84,000	109,207	499,793
		<u>18,784,115</u>	<u>19,827,180</u>	<u>19,995,259</u>
Operating Expenditure				
General Purpose Funding		(686,096)	(603,452)	(628,330)
Governance		(4,727,570)	(4,596,255)	(4,156,138)
Law, Order & Public Safety		(649,353)	(638,368)	(593,916)
Education		(77,750)	(79,440)	(73,323)
Health		(488,778)	(452,724)	(496,859)
Welfare		(488,040)	(480,335)	(381,837)
Housing		(3,772,011)	(3,741,675)	(3,467,439)
Community Amenities		(7,673,737)	(7,777,165)	(6,746,370)
Recreation & Culture		(14,099,057)	(14,123,710)	(12,915,323)
Transport		(11,252,786)	(11,312,968)	(9,634,106)
Economic Services		(750,444)	(734,049)	(659,677)
Other Property & Services		(434,768)	(888,029)	(580,337)
		<u>(45,100,390)</u>	<u>(45,428,170)</u>	<u>(40,333,655)</u>
Net Result		(26,316,275)	(25,600,990)	(20,338,396)
Add back Non Cash Items * ¹		7,917,224	7,882,127	7,689,099
Proceeds from Disposal of Assets		443,935	470,982	225,996
Contributions for Acquisition of Assets		2,033,758	2,078,152	2,725,781
Funds Demand From Operations		(15,921,358)	(15,169,729)	(9,697,520)
Acquisition Of Non Current Assets				
Purchase of Buildings		(10,982,302)	(11,286,875)	(973,018)
Construction of Infrastructure Assets		(4,323,601)	(3,653,603)	(4,706,831)
Purchase of Plant & Equipment		(585,600)	(552,497)	(76,551)
Purchase of Mobile Plant		(1,249,860)	(1,264,182)	(1,155,433)
Purchase of Furniture		(465,000)	(406,103)	(34,303)
Purchase of Equipment & Technology		(369,000)	(451,455)	(161,891)
Work in Progress		4,655,302	4,655,302	(4,655,302)
		<u>(13,320,061)</u>	<u>(12,959,413)</u>	<u>(11,763,329)</u>

Rate Setting Statement for the Year Ended 30 June 2011

	NOTE	BUDGET \$	2011 \$	2010 \$
Financing Activities				
Incoming Accommodation		700,000	1,988,705	2,193,288
Bond Contributions				
New Loan Proceeds		2,000,000	2,000,000	0
Repayment of Loan Borrowings		(605,464)	(586,302)	(560,421)
Self Supporting Loan - Recoup of Principal		35,000	34,637	40,787
Change in Equity - Joint Venture		0	1,086	135,056
Transfers to Reserves		(10,074,120)	(11,961,488)	(9,902,962)
Transfers from Reserves		8,798,688	8,448,844	8,679,944
Movement in Provisions		75,000	45,721	233,278
Movement in Trust Funds / Bonds		0	0	58,193
Removal of Current Bonds from Balance Sheet		0	(184,821)	0
Movement in Current UGP Debtors		70,000	67,606	122,810
Movement in Non Current UGP Debtors		500,000	404,385	691,410
Movement in Pension Deferral Debtors		4,000	7,283	16,556
Movement in ESL Deferral Debtors		4,008	4,993	5,034
Movement in Non Current Receivable - SS Loans		(176,000)	(214,000)	89,741
Movement in Non Current Commercial Debtors		(12,000)	(16,278)	112,222
		1,319,112	40,371	1,914,936
Demand - Non Operating Resources		(12,000,949)	(12,919,042)	(9,848,393)
Funds Demand		(27,922,307)	(28,088,771)	(19,545,913)
Opening Position Brought Forward		4,529,482	4,529,482	2,020,411
Closing Position to be Carried Forward (Includes funds relating to Carry Forward Works)		(200,235)	(15,428)	(4,529,482)
Amount To Be Made Up From Rates		(\$23,593,060)	(\$23,574,717)	(\$22,054,984)
Non Cash Items				
*1 Non Cash Items include:				
Depreciation		7,814,200	7,762,869	7,115,142
Carrying Amount of Assets Disposed		228,024	266,738	708,118
Increase in Nursery Stock Value		(125,000)	(147,480)	(134,161)
		(\$7,917,224)	(\$7,882,127)	(\$7,689,099)

The accompanying notes form part of the financial statements

Notes to the Financial Statements for the Year Ended 30 June 2011

I. Summary Of Significant Accounting Policies

The significant policies which have been adopted in the preparation of these financial statements are:

(a) Basis of Preparation

The financial report is a general purpose financial statement which has been prepared in accordance with Australian Accounting Standards (as they apply to local governments and not for profit entities), Australian Accounting Interpretations, other authoritative pronouncements of the Australian accounting Standards Board and accompanying regulations. It has been prepared on an accrual basis using historical costs, modified, where applicable, by the measurement at fair value of selected non current assets, financial assets and liabilities.

(b) The Local Government Reporting Entity

All Funds through which the City controls resources to carry on its functions have been included in the financial statements forming part of this financial report. In the process of reporting on the local government as a single entity, all interfund transactions and balances have been eliminated upon consolidation.

(c) Critical Accounting Estimates

Preparation of these financial statements in conformity with Australian Accounting Standards has required management to make professional judgements and estimates that may affect both the application of policies and the reported amounts of assets, liabilities, revenues and expenses.

All such estimates are based on historical experience and other factors that are believed to be reasonable under the circumstances. This experience and other relevant factors combine to form the basis for making professional judgements about the carrying values of assets and liabilities that may not otherwise be readily apparent. Realised actual results may therefore differ from these professional estimates.

(d) Comparatives

Where applicable, prior year comparative figures have been adjusted to reflect changes in presentation for the current year. Budget comparisons reflect the revised budget as amended by quarterly Budget Reviews conducted during the year.

(e) Allocation of Corporate Costs

Allocation of corporate costs using Activity Based Costing principles has been included in this financial report. This allocation of costs has a neutral impact upon the overall operating result of the City but results in a more accurate reflection of the costs of providing specific services by incorporating an allocation for corporate costs and services provided by other service areas.

(f) Investments & Other Financial Instruments

Classification

Investments are classified into the following categories: financial assets at fair value through profit or loss, loans and receivables, held-to-maturity investments and available-for-sale financial assets. The classification depends on the purpose for which the investments were acquired. Management determines the classification of its investments at initial recognition and, in the case of assets classified as held-to-maturity, re-evaluates this designation at each reporting date.

(i) Financial Assets at Fair Value through Profit and Loss

Financial assets at fair value through profit or loss are financial assets held for trading. A financial asset is classified in this category if it is acquired principally for the purpose of selling in the short term. Council's investment policy specifically precludes the use of derivative financial instruments.

(ii) Loans and Receivables

Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market. They are included as Current Assets, except for those with maturities greater than 12 months after balance date - which are classified as Non-Current Assets. Loans and receivables are included in trade and other receivables in the Statement of Financial Position.

(iii) Held-to-Maturity Investments

Held-to-maturity investments are non-derivative financial assets with fixed or determinable payments and fixed maturities for which the City's management has both positive intention and ability to hold to maturity. Should other than an insignificant amount of held-to-maturity financial assets be sold, the whole category would be tainted and reclassified as available-for-sale. Held-to-maturity financial assets are included as Non Current Assets, except for those with maturities less than 12 months from the reporting date, which are classified as Current Assets.

Notes to the Financial Statements for the Year Ended 30 June 2011

(iv) Available-for-Sale Financial Assets

Available-for-sale financial assets, comprising principally marketable equity securities, are non-derivatives that are either designated in this category or not classified in any of the other categories. They are included in Non Current Assets unless management intends to dispose of the investment within 12 months of balance date. Investments are only designated as available for sale if they do not have fixed maturities and fixed or determinable payments and management intends to hold them for the medium to long term.

Recognition and De-recognition

Regular purchases and sales of financial assets are recognised on trade-date - the date on which the City commits to purchase or sell the asset. Investments are initially recognised at fair value plus transaction costs for all financial assets not carried at fair value through profit or loss. Financial assets carried at fair value through profit or loss are initially recognised at fair value and transaction costs are expensed in the income statement. Financial assets are de-recognised when the rights to receive cash flows from the financial assets have expired or have been transferred and Council has transferred substantially all the risks and rewards of ownership.

When securities classified as available-for-sale are sold, the accumulated fair value adjustments recognised in equity are included in the income statement as gains and losses from investment securities.

Subsequent Measurement

Loans and receivables and held-to-maturity investments are carried at amortised cost using the effective interest method. Available-for-sale financial assets and financial assets at fair value through profit and loss are subsequently carried at fair value. Gains or losses arising from changes in the fair value of the financial assets at fair value through profit or loss category are presented in the Income Statement within Other Revenue or Other Expenses in the period in which they arise. Dividend income from financial assets at fair value through profit and loss is recognised in the Income Statement as part of revenue from continuing operations when the City's right to receive payments is established. Changes in the fair value of other monetary and non-monetary securities classified as available-for-sale are recognised in equity.

Impairment

The City assesses at each balance date whether there is objective evidence that a financial asset or group of financial assets is impaired. In the case of equity securities classified as available-for-sale, a significant or prolonged decline in the fair value of a security below its cost is considered as an indicator that the securities are impaired.

If any such evidence exists for available-for-sale financial assets, the cumulative loss - measured as the difference between the acquisition cost and the current fair value, less any impairment loss on that financial asset previously recognised in profit or loss - is removed from equity and recognised in the income statement. Impairment losses recognised in the income statement on equity instruments classified as available-for-sale are not reversed through the income statement.

Estimation of Fair Value

The fair value of financial assets and financial liabilities must be estimated for recognition and measurement or for disclosure purposes. Fair value of financial instruments traded in active markets is based on quoted market prices at balance date.

Fair value of financial instruments that are not traded in an active market is determined using valuation techniques. The City uses a variety of methods and makes assumptions that are based on market conditions existing at each balance date. These include the use of recent arm's length transactions, reference to other instruments that are substantially the same, discounted cash flow analysis, and option pricing models making maximum use of market inputs and relying as little as possible on entity-specific inputs.

Quoted market prices or dealer quotes for similar instruments are used for long-term debt instruments held. Other techniques, such as estimated discounted cash flows, are used to determine fair value for the remaining financial instruments.

The nominal value (less estimated credit adjustments of trade receivables and payables) are assumed to approximate their fair values. The fair value of financial liabilities for disclosure purposes is estimated by discounting the future contractual cash flows at the current market interest rate that is available to the Council for similar financial instruments.

Notes to the Financial Statements for the Year Ended 30 June 2011

(g) Inventories - Stores and Materials

Inventories held at reporting date have been valued at the lower of cost and net realisable value on a weighted average cost basis.

(h) Rates, Grants, Donations and Other Contributions

Rates, grants, donations and other contributions are recognised as revenues when the City obtains control over the assets comprising the contributions. Control over assets acquired from rates is obtained at the commencement of the rating year. Control over granted assets is normally obtained upon their receipt or upon prior notification that a grant has been secured. Contributions over which the City has control but which had not been received at reporting date are accrued and recognised as receivable.

(i) Trade & Other Receivables

Trade receivables are carried at their nominal amounts due less a provision for impairment of debts. Collectibility of debts is reviewed on an ongoing basis. Debts that are recognised as uncollectible are written off when identified. A provision for impaired debts is made when there is objective evidence that the debt will not be collectible.

(j) Infrastructure, Property, Plant and Equipment

(i) Cost and Valuation

Non-current assets are carried at either cost or at an independent or City officers' valuation less, where applicable, any accumulated depreciation or amortisation. Assets revaluations are conducted in accordance with the revaluation cycles disclosed at Note 11. Any gain or loss on disposal of non-current assets is determined as the difference between the carrying amount of the asset at the time of disposal and the proceeds from disposal and is included in the operating results in the year of disposal.

(ii) Depreciation

All non-current non-monetary assets except for land are brought to account at cost or valuation and carried at net written down values. They are depreciated over their estimated useful lives in a manner which reflects the consumption of the future economic benefits embodied in such assets. Depreciation is recognised on a straight-line basis using the following useful lives:

• Artwork	50 years
• Buildings upwards	40 years as assessed
• Plant and Equipment	10 years
• Furniture and Fittings	10 years
• Computer Equipment	5 years
• Mobile Plant	5 years
• Infrastructure - Roads	15 - 60 years for individual components
• Infrastructure - Drains	80 years
• Infrastructure - Paths	20 - 40 years dependent on path type
• Infrastructure - Street Furniture	20 years
• Infrastructure - Parks Equipment	20 years

Assets are depreciated from the date of acquisition or, in respect of internally constructed assets, from the time an asset is completed and held ready for use.

(iii) Infrastructure Assets

Infrastructure assets have been valued on the basis of cost or engineering estimates for current replacement and, having consideration for the age of such assets and the estimated remaining useful life of such assets; accumulated depreciation to date has been deducted from the current estimated replacement cost.

(iv) Land Under Roads

The City has elected not to recognise the value of land under roads acquired on or before 30 June 2008 in accordance with AASB 1051.

Land under roads acquired after 30 June 2008 is accounted for in accordance with AASB 116 - Property, Plant & Equipment. However, Local Government (Financial Management) Regulation 16 prohibits the recognition of land under roads as asset that is crown land, but is vested under the control or management of the local government.

Local Government (Financial Management) Regulation 4 states that where the Accounting Standard is inconsistent with the provisions of the regulations, the provisions of the regulations prevail to the extent of that inconsistency. Consequently, any land under roads acquired on or after 1 July 2009 is not included as an asset of the City.

Notes to the Financial Statements for the Year Ended 30 June 2011

(v) Land Held for Resale

Land purchased for development and / or resale is valued at the lower of cost and net realisable value. Cost includes the cost of acquisition, development and interest incurred on the financing of land during its development. Interest and holding charges incurred after development is complete are recognised as expenses.

Revenue arising from the sale of property is recognised in the Statement of Comprehensive Income at the time of signing a binding contract of sale.

(k) Impairment of Assets

In accordance with Australian Accounting Standards, the City's assets other than inventories are assessed at each reporting date to determine whether or not there is any indication that they may be impaired. Where such an indication exists, an estimate of the recoverable amount of the asset is made in accordance with the provisions of AASB 136 Impairment of Assets - and appropriate adjustments are made. An impairment loss is recognised whenever the carrying amount of an asset or its cash generating capacity exceeds its recoverable amount. Impairment losses are recognised immediately in the Statement of Comprehensive Income. For non cash generating assets such as roads, paths, drains and public buildings, value in use is represented by the written down replacement value of the asset.

(l) Trade & Other Payables

Trade and other payables are carried at amortised cost and represent liabilities for goods and services that are unpaid at the end of the reporting period. The liability arises when the City becomes obligated to make future payments in respect of those goods and services. These amounts are generally unsecured.

(m) Borrowings

All loans and borrowings are initially recognised at fair value less directly attributable transaction costs. Following initial recognition, interest bearing loans and borrowings are measured at amortised cost. Fees paid on the establishment of loan facilities that are yield related are included in the carrying amount of the borrowings. Interest bearing loans and borrowings are classified as current liabilities unless the City has an unconditional right to defer settlement of that liability for at least 12 months after balance date.

(n) Employee Entitlements

Employee entitlement benefits accumulated as a result of employees rendering services up to the reporting date are accrued annually. These benefits include wages and salaries, annual leave, long service leave and other relevant associated costs such as superannuation and workers compensation premiums.

Liabilities arising in respect of wages and salaries, annual leave and any other employee entitlements expected to be settled within twelve months of the reporting date are measured at their nominal amounts. This is calculated based on the remuneration rates the City expects to pay and includes related on costs.

All other employee entitlement liabilities are measured at the present value of the estimated future cash outflows to be made in respect of services provided by employees up to the reporting date. In determining the present value of future cash outflows, the interest rates attaching to government guaranteed securities which have terms to maturity approximating the terms of the related liability are used. Consideration is also given to expected future wage and salary levels and past experience with staff departures and periods of service.

(o) Superannuation

Superannuation expense for the period reflects the City's contribution to the WA Local Government Superannuation Fund which provides benefits to the City's employees. The plan is a cash accumulation scheme and the City bears no liability for obligations that may otherwise arise if the scheme were a defined benefit scheme.

(p) Trust Funds

The City is required under the Local Government Act to maintain a separate and distinct Trust Fund to account for all monies held by way of deposit or in trust for any person, all monies held on behalf of the Government for specific purposes, and all monies and property held in trust for any charitable or public purpose. The City performs only a custodial role in respect of these monies, and they can not be used for City purposes - hence all Trust funds and the related liabilities to repay those deposits and bonds are excluded from the annual financial statements.

Notes to the Financial Statements for the Year Ended 30 June 2011

(q) Leaseholders Liability / Accommodation Bonds

The leaseholder liability represents the City's obligation to repay the unit lease purchase price paid by residents of the Collier Park Village upon individual leaseholders relinquishing their leases. Notwithstanding that some leases within the complex will be relinquished in the next twelve months, the entire liability is disclosed in the notes to the financial statements as a non-current liability.

This treatment is adopted due to the subjectivity of establishing the rate of turnover in tenancies and the quantum of payments to individual leaseholders in different stages of the complex. Liquidity is not affected because an amount greater than the anticipated outgoing payment for the next twelve months is quarantined in a cash-backed reserve maintained exclusively for this purpose. Accommodation Bonds associated with the Collier Park Hostel are also disclosed as a non current liability - although this liability is fully cash backed at balance date.

(r) Goods & Services Tax

Revenues, expenses and assets are recognised net of the amount of goods and services tax (GST) except where

the amount of GST incurred is not recoverable from the Australian Taxation Office (ATO). In these circumstances the GST is recognised as part of the cost of acquisition of the asset or as part of an item of expense.

Receivables and payables are stated with the amount of GST included. The net amount of GST recoverable from, or payable to, the ATO is included as a current asset or liability in the Statement of Financial Position. Cash flows are included in the Statement of Cash Flows on a gross basis. The GST components of cash flows arising from investing and financing activities which are recoverable from, or payable to the ATO are classified as operating cash flows in the statement.

(s) New Accounting Standards and Interpretations for Application in Future Periods

Australian Accounting Standards and Interpretations that have recently been issued or amended but are not yet effective have not been adopted by the City for the annual reporting period ended 30 June 2011.

The City's assessment of these new standards and interpretations is set out below.

Title & Topic	Issued	Applies	Financial Statement Impact
AASB 9 - Financial Instruments	Dec 2009	Jan 2013	Nil - The objective of this Standard is to improve and simplify the approach for classification & measurement of financial assets compared with the requirements of AASB 139. Given the nature of the City's financial assets, it is not anticipated that the standard will have a material effect.
AASB 124 - Related Party Disclosures	Dec 2009	Jan 2011	Nil - It is not anticipated the City will have any related parties as defined by the Standard.
AASB 1053 - Application of Tiers of Australian Accounting Standards	Jun 2010	Jul 2013	Nil - Due to its nature and statutory requirements the City will be a Tier 1 entity and will continue to prepare general purpose financial statements.
AASB 2009-12 Amendments to Australian Accounting Standards [AASB 5, 8, 108, 110, 112, 119, 133, 137, 139, 1023 & 1031] Interpretation 2, 4, 16, 1039 & 1052]	Dec 2009	Jan 2011	Nil - Revisions embodied in this standard relate to other standards which do not apply to local government (ie AASB 8) - or are editorial in nature and will have minimal effect (if any) on the City's accounting practices.
AASB 2009-11 Amendments to Australian Accounting Standards arising from AASB 9 [AASB 1, 3, 4, 5, 7, 101, 102, 108, 112, 118, 121, 127, 128, 131, 132, 136, 139, 1023 & 1038] [Interpretations 10 & 12]	Dec 2009	Jan 2013	Nil - Revisions embodied in this standard give effect to consequential changes arising from the issuance of AASB 9 which is not anticipated to have any material effect on the City (refer (i) above).

Notes to the Financial Statements for the Year Ended 30 June 2011

Title & Topic	Issued	Applies	Financial Statement Impact
AASB 2010 - 2 Amendments to Australian Accounting Standards arising from Reduced Disclosure Requirements [AASB 1, 2, 3, 5, 7, 8, 101, 102, 107, 108, 110, 111, 112, 116, 117, 119, 121, 123, 124, 127, 128, 131, 133, 134, 136, 137, 138, 140, 141, 1050 & 1052 and Interpretations 2, 4, 5, 15, 17, 127, 129 & 1052]	Jun 2010	Jul 2013	Nil - These amendments will not have any effect on the financial report as the standard does not apply in the case of general purpose financial statements.
AASB 2010 - 4 Further Amendments to Australian Accounting Standards arising from the Annual Improvements Project [AASB 1, AASB 7, AASB 101 & AASB 134 and Interpretation 13]	Jun 2010	Jan 2011	Nil - The revisions are part of the AASB's annual improvement project to help ensure consistency with presentation, recognition and measurement criteria of IFRSs. It is not anticipated these will have any effect on the City.
AASB 2010 - 5 Amendments to Australian Accounting Standards [AASB 1, 3, 4, 5, 101, 107, 112, 118, 119, 121, 132, 133, 134, 137, 139, 140, 1023 & 1038 and Interpretations 112, 115, 127, 132 & 1042]	Oct 2010	Jan 2011	Nil - The revisions embodied in this standard are largely editorial in nature or relate to standards not applicable to the Council and will have minimal effect (if any) on the accounting practices of the City.
AASB 2010 - 6 Amendments to Australian Accounting Standards - Disclosure on Transfer of Financial Assets [AASB 1 & AASB 7]	Nov 2010	Jul 2011	Nil - The revisions embodied in this standard amend the disclosures required on transfer of financial assets. The City is not expected to have any qualifying transfer.
AASB 2010 - 7 Amendments to Australian Accounting Standards arising from AASB 9 (December 2010) [AASB 1, 3, 4, 5, 7, 101, 102, 108, 112, 118, 120, 121, 127, 128, 131, 132, 136, 137, 139, 1023 & 1038 and Interpretations 2, 5, 10, 12, 19 & 127]	Dec 2010	Jan 2013	Nil - The revisions embodied in this standard give effect to the consequential changes arising from the issuance of AASB 9 which is not anticipated to have any material effect on the Council (refer (i) above).
AASB 2010 - 8 Amendments to Australian Accounting Standards - Deferred Tax: Recovery of Underlying Assets [AASB 112]	Dec 2010	Jan 2012	Nil - These amendments will not have any effect on the financial report as none of the topics are relevant to the operations of the City.
AASB 2010 - 9 Amendments to Australian Accounting Standards - Severe Hyperinflation and Removal of Fixed Dates for First-time Adopters [AASB 1]	Dec 2010	Jul 2011	Nil - These amendments will not have any effect on the financial report as none of the topics are relevant to the operations of the City.
AASB 2009 - 14 Amendments to Australian Interpretations - Prepayments of a Minimum Funding Requirement [AASB Interpretation 14]	Dec 2009	Jan 2011	Nil - These amendments will not have any effect on the financial report as none of the topics are relevant to the operations of the City.
AASB 2010 - 10 Amendment to Australian Accounting Standards - Removal of Fixed Dates for First-time Adopters [AASB 2009-11 & AASB 2010-7]	Dec 2010	Jan 2013	Nil - These amendments will not have any effect on the financial report as none of the topics are relevant to the operations of the City.

Notes to the Financial Statements for the Year Ended 30 June 2011

(t) Adoption of New and Revised Accounting Standards

During the current year, the Council adopted all of the new and revised Australian Accounting Standards and Interpretations which became mandatory and which were applicable to its operations.

These new / revised standards were AASB 2009 - 5, AASB 2009 - 8, AASB 2009 - 10, AASB 2009 - 13, AASB 2010 - 1, AASB 2010 - 3 and Interpretation 19.

These standards had a minimal effect on the accounting and reporting practices of the City as they were either largely editorial in nature and were revisions to help ensure consistency with presentation, recognition and measurement criteria of IFRSs or related to topics not relevant to operations.

2. Changes in Accounting Policy

All accounting policies adopted are consistent with those of the previous year unless otherwise noted. Where it has been necessary to accommodate changes in disclosure requirements upon receipt of definitive guidance from the Department of Local Government, the comparative figures have been adjusted to reflect changes in presentation for the current year.

Statement of Liabilities at Net Present Value

The City has opted not to disclose the non current liability for monies to be refunded to outgoing residents of the Collier Park Village and Hostel at their net present value preferring to continue to show them at the nominal values at which they have previously been disclosed.

The practice of disclosing these liabilities at their current nominal value is considered by the City to be a more meaningful, objective and useful disclosure to users of the financial statements - including the residents of the Collier Park Village and Collier Park Hostel for the following reasons:

- The liability to each individual resident of the Retirement Complex has no defined term - and is subject to change according to the state of health of each individual resident.
- There is therefore considerable subjectivity in determining the likely due dates for repayment of refundable monies to departing residents.
- The aggregate liability is required to be specifically 'cash backed' by quarantined Reserve Funds rather than being represented by unspecified assets.

- Statutory reporting arrangements relating the Department of Health & Ageing require that the liability to Hostel residents must be fully cashed backed at nominal values at all times.
- The difficulties in reconciling a liability recorded at Net Present Value to an associated cash backing of that liability maintained at nominal value are problematic.
- The disclosure of a lesser value of refundable monies to aged care residents than the nominal amount disclosed on their individual lease documents is sufficiently confusing to a principal group of the users of the financial statements for the disclosure to be deemed inconsistent with the desired qualitative characteristics of financial information.

3. Objective and Functions (Programs) of the City

Mission Statement

Our mission statement outlines the purpose and core business of the City of South Perth. This statement identifies the important roles of the community, Council and staff in ensuring that the strategies outlined in the Strategic Plan can be achieved.

The City's mission statement is:
'Working Together to Create a City for Everyone'.

Vision

Our vision statement describes how the City of South Perth will respond to the community's aspirations and priorities in the future. The community vision was identified through the Our Vision Ahead project:

'We belong to an engaged and cohesive community that is linked by vibrant local centres and shared spaces. We live and travel in ways that nurture our environment; and our housing and amenities meet the diverse needs of a changing society'.

Corporate Values

The City conducts its business based on its adopted corporate values. These govern the way in which we engage with our community, the pride with which we undertake our work and the services that we deliver. The corporate values are:

- Customer Focus
- Excellence
- Trust
- Respect.

Notes to the Financial Statements for the Year Ended 30 June 2011

Statement of Objective

The City of South Perth is dedicated to providing high quality customer focussed services to the community through its adoption of the principles of business excellence.

Outcomes are pursued through the various service orientated programs that the City has established.

Activities relating to the components reported on the Income Statement are as follows:

• Law, Order & Public Safety

Embraces parking management, animal control, fire prevention and the Safer Cities program.

• Education

Embraces the maintenance of pre-school facilities including the operating costs for utilities, building maintenance and grounds maintenance for each of these facilities.

• Health

Includes food inspections, pest control, environmental health administration and operation and maintenance of the buildings and grounds of child health centres.

• Welfare

The operation and maintenance of the buildings and grounds of senior citizens centres located at Manning and South Perth represent the major components of this program. Also included are staff costs for coordinators at the centre and other voluntary services.

• Housing

The largest single component of this program is the operation and maintenance of the Collier Park Retirement Village and Hostel complex. This includes all operating costs for both facilities and the revenue streams arising from residents' fees and government subsidies in relation to both. It also includes the revenue and expenditure relating to the City's housing portfolio.

• Community Amenities

This program includes household rubbish collection services, recycling collections and operation of the waste transfer station. Also embraced within this program are environmental management and noise control. Other major components of the Community Amenities program are administration of the town planning scheme and related activities concerning the orderly planning of the district.

• Recreation & Culture

This program includes operation and maintenance of our halls and recreation centre as well as their surrounds. The operation of two libraries and a local studies facility falls within this program which also includes the maintenance and upkeep of sporting and passive reserves, sporting pavilions and public facilities. Another major component of the revenue stream for this program is the operation of a 27 hole golf course at Collier Park. The acclaimed regional festival City of South Perth Fiesta forms part of the Recreation & Culture program as do activities associated with supporting community and cultural organisations.

• Transport

The maintenance and rehabilitation of roads, drainage works, footpaths and parking facilities are major components of the Transport program. Streetscapes and verge maintenance are also included as are the maintenance of traffic devices and traffic signs and expenses relating to street lighting.

• Economic Services

Includes building control, swimming pool inspections and the operation of the City's plant nursery.

• Other Property & Services

Includes public works overheads and maintenance of the City's fleet services.

Notes to the Financial Statements for the Year Ended 30 June 2011

4. Operating Revenue and Expenses

(a) Fees and Charges disclosed by Function / Program

	BUDGET \$	2011 \$	2010 \$
General Purpose Funding	305,000	312,714	386,984
Governance	0	0	0
Law, Order and Public Safety	47,500	51,241	38,633
Education & Welfare	0	0	0
Health	15,000	15,850	30,932
Housing	1,960,400	2,152,869	2,020,762
Community Amenities	5,453,970	5,459,854	5,278,252
Recreation and Culture	2,878,500	2,813,668	3,004,499
Transport	993,500	986,434	1,009,639
Economic Services	677,000	639,234	565,985
Other Property and Services	4,000	4,019	1,524
	\$12,334,870	\$12,435,883	\$12,337,210

(b) Investment Revenue

The City invests funds awaiting dispensation in short-term financial instruments.
Interest is recognised when earned rather than when received.

	BUDGET \$	2011 \$	2010 \$
Interest Income - Reserves	1,621,001	1,675,453	1,226,849
Interest Income - Municipal	771,000	706,981	648,761
Interest Income - Rates Debts	202,500	219,812	204,382
Total Interest Revenue	\$2,594,501	\$2,602,246	\$2,079,992

(c) Audit and Impaired Debts Expense

	BUDGET \$	2011 \$	2010 \$
Auditors Remuneration - Audit Fees	40,000	26,500	29,310
Impaired Debts Expense	100,000	38,814	76,187
	\$140,000	\$65,314	\$105,497

Notes to the Financial Statements for the Year Ended 30 June 2011

(d) Conditions over Grants & Contributions

	NOTE	2011 \$	2010 \$
Opening Balance - Unexpended Grants	5	16,000	1,000,000
Grants recognised as revenue in the reporting period		5,062,847	5,463,261
		5,078,847	6,463,261
Current grants expended per Grantor's conditions			
Operational Grants		(2,984,695)	(2,721,480)
Road & Path Works		(741,595)	(948,556)
Environmental Works - River Wall		(336,557)	(195,725)
Building Projects		(1,000,000)	(1,581,500)
		(5,062,847)	(5,447,261)
Less prior year's grants as per grantor's conditions		(16,000)	(1,000,000)
Closing Balance - Unexpended Grants	5	\$0	\$16,000

(e) Assets attributed by Function / Program

	WDV Value	Depreciation
Governance	14,420,032	390,185
Law, Order and Public Safety	305,955	58,479
Education	1,008,875	25,625
Health	2,262,873	27,644
Welfare	2,126,604	64,261
Housing	23,120,474	496,779
Community Amenities	1,392,281	148,547
Recreation and Culture	74,074,045	1,104,698
Transport	133,945,251	4,473,845
Economic Services	12,037	10,183
Other Property and Services	13,163,060	962,623
	\$265,831,487	\$7,762,869

Notes to the Financial Statements for the Year Ended 30 June 2011

(f) Depreciation Expense by Asset Category

	2011 \$	2010 \$
Artworks	6,231	6,233
Buildings	1,261,737	1,123,379
Computer Equipment	220,616	221,168
Furniture and Fittings	113,194	100,477
Mobile Plant	962,744	892,505
Plant and Equipment	79,908	70,451
Infrastructure - Roads	3,203,051	3,149,691
Infrastructure - Footpaths	585,136	342,076
Infrastructure - Drains	375,833	312,727
Infrastructure - Street Furniture	117,812	116,981
Infrastructure - Parks Equipment	836,607	779,454
	\$7,762,869	\$7,115,142

(g) Assets disposed of by Asset Category - Actual

	Sale Proceeds	Carrying Amount	Profit (Loss)
Artworks	0	1,241	(1,241)
Computer Equipment	0	292	(292)
Furniture & Fittings	0	2,198	(2,198)
Mobile Plant	468,546	263,007	205,539
Plant & Equipment	2,436	0	2,436
	\$470,982	\$266,738	\$204,244

Assets disposed of by Asset Category - Budget

	Sale Proceeds	Carrying Amount	Profit (Loss)
Artworks	0	0	0
Computer Equipment	0	0	0
Furniture & Fittings	0	0	0
Mobile Plant	443,935	228,024	215,911
Plant & Equipment	0	0	0
	\$443,935	\$228,024	\$215,911

Notes to the Financial Statements for the Year Ended 30 June 2011

5. Cash and Cash Equivalents

Cash and Cash Equivalents include cash held in bank accounts, deposits held at call with banks and term deposits with financial institutions.

At reporting date, Cash and Cash Equivalents were represented by:

	2011 \$	2010 \$
Cash at Bank	2,739,900	90,284
At Call / Term Deposits	30,950,755	33,484,417
Total Cash and Cash Equivalents	\$33,690,655	\$33,574,701

Restricted Cash

The following cash holding restrictions are imposed either by regulations or other externally imposed requirements. Restricted Cash represents the portion of the City's Net Current Asset position that must be excluded in the calculation of the Budget Opening Position.

	2011 \$	2010 \$
Plant Replacement Reserve	1,076,182	1,087,515
Future Municipal Works Reserve	177,248	696,724
Collier Park Village Residents Loan Offset Reserve	15,028,367	12,953,307
Collier Park Hostel Capital Works Reserve	675,803	347,276
Collier Park Hostel Loan Offset Reserve	2,073,738	1,445,164
Collier Park Golf Course Reserve	1,165,762	1,570,117
Waste Management Reserve	3,036,206	3,847,236
Reticulation and Pump Reserve	194,552	231,675
Information Technology Reserve	757,109	377,925
Insurance Risk Reserve	82,285	53,733
Footpath Reserve	133,323	125,821
Underground Power Reserve	478,801	1,003,293
Parking Facilities Reserve	119,816	16,934
Collier Park Village Reserve	1,538,338	1,326,261
River Wall Reserve	658,901	428,305
Railway Station Precincts Reserve	618,391	488,368
Future Building Projects Reserve	1,404,907	168,921
Future Transport Projects Reserve	500,621	512,543
Future Parks Works Reserve	204,573	104,214
Future Streetscapes Reserve	182,865	123,745
Sustainable Infrastructure Reserve	313,933	0
Sub Total - Reserve Funds	30,421,721	26,909,077
Other Restricted Cash		
Monies held in Trust - Current	0	184,821
Cash set aside for Employee Entitlements - Current	2,449,668	2,122,010
Cash provided for Specific Purpose Grant - Safer City Program	0	16,000
Total Restricted Cash	\$32,871,389	\$29,231,908
Reconciliation of Cash and Cash Equivalents		
Unrestricted Cash and Cash Equivalents	819,266	4,342,793
Restricted Cash and Cash Equivalents	32,871,389	29,231,908
Total Cash and Cash Equivalents	\$33,690,655	\$33,574,701

Notes to the Financial Statements for the Year Ended 30 June 2011

6. Trade and Other Receivables - Current

	2011 \$	2010 \$
Current		
Rates Outstanding	306,925	305,541
Loans - Clubs and Institutions	214,000	39,637
Sundry Debtors	538,468	1,513,759
Grants / Contributions Receivable	102,182	752,719
Commercial Lease Debtors	42,500	54,865
Infringement Debtors	229,522	323,483
GST Receivable from ATO	298,510	407,458
Pensioner Rebate Receivable	53,508	15,721
Underground Power - Stage 3	286,076	353,681
ESL Debtors	47,922	39,755
	2,119,613	3,806,619
Less: Provision for Impairment of Debts	(109,226)	(111,704)
Total Current Trade and Other Receivables	\$2,010,387	\$3,694,915

7. Inventories

	2011 \$	2010 \$
Materials and Fuel at Cost	27,206	13,407
Nursery Green Stock	133,389	130,579
Total Inventories	\$160,595	\$143,986

8. Other Current Assets

	2011 \$	2010 \$
Prepayments	324,309	247,090
Accrued Income	167,753	178,612
Total Other Current Assets	\$492,062	\$425,702

Notes to the Financial Statements for the Year Ended 30 June 2011

9. Trade and Other Receivables - Non Current

	2011 \$	2010 \$
Non Current		
Commercial Lease Debtors	95,944	112,222
Rates Outstanding - Pensioner Deferrals	417,695	410,412
ESL Outstanding - Pension Deferrals	47,665	42,672
Loans - Clubs and Institutions	1,950,321	2,164,322
Underground Power - Stage 3	214,558	618,942
Total Non-Current Trade and Other Receivables	\$2,726,183	\$3,348,570

10. Investments - Non Current

	2011 \$	2010 \$
Equity Share in Joint Venture - Rivers Regional Council (13.55% share of Net Assets of \$1,004,737)	136,142	
(13.97% share of Net Assets of \$966,759)		135,056
Total Investments - Non Current	\$136,142	\$135,056

11. Infrastructure, Property, Plant & Equipment

Freehold land is recorded in the financial statements at cost. Buildings are re-valued on an ongoing cycle and are recorded at current replacement value. This includes an allowance for the expired portion of each building's estimated useful life. The valuation was undertaken by Mr Brett Hosking of DTZ Australia, Licensed Valuer No 44427, in June 2010 as part of a scheduled revaluation cycle. In accordance with relevant accounting pronouncements, the City has satisfied itself that these values reflect the current written down values at the 30 June 2011. All other classes of property, plant and equipment (excluding infrastructure assets) are recorded at cost - subject to the impairment test acknowledged at Note 1.

Roads, Drains and Paths Infrastructure are valued using engineering estimates of the current replacement value having regard to the age and remaining useful lives of the assets. This valuation is performed by Council Officers using approved valuation techniques. The valuation was last updated at 30 June 2011. All other classes of infrastructure assets are currently carried at cost.

Movements in each class of Infrastructure, Property, Plant & Equipment during the reporting period are disclosed at Note 34.

Notes to the Financial Statements for the Year Ended 30 June 2011

	2011 \$	2010 \$
Asset Category		
Land at cost	60,160,120	60,160,120
	60,160,120	60,160,120
Buildings at independent valuation	104,894,875	93,608,000
Less Accumulated Depreciation	(42,115,686)	(40,853,949)
	62,779,189	52,754,051
Artworks at independent valuation	316,872	318,687
Less Accumulated Depreciation	(40,777)	(35,121)
	276,095	283,566
Computer Equipment at cost	1,903,239	1,593,149
Less Accumulated Depreciation	(1,130,157)	(1,050,613)
	773,082	542,536
Furniture and Fittings at cost	2,374,570	2,071,807
Less Accumulated Depreciation	(1,480,692)	(1,468,640)
	893,878	603,167
Mobile Plant at cost	7,721,901	7,324,543
Less Accumulated Depreciation	(4,570,782)	(4,530,488)
	3,151,119	2,794,055
Plant and Equipment at cost	2,224,840	1,999,729
Less Accumulated Depreciation	(1,627,950)	(1,556,795)
	596,890	442,934
Infrastructure - Roads at valuation	166,284,252	64,061,034
Less Accumulated Depreciation	(86,467,811)	(32,183,307)
	79,816,441	31,877,727
Infrastructure - Drains at valuation	37,757,354	30,066,618
Less Accumulated Depreciation	(12,320,026)	(9,813,823)
	25,437,328	20,252,795
Infrastructure - Paths at valuation	28,075,334	23,405,448
Less Accumulated Depreciation	(9,192,750)	(7,676,869)
	18,882,584	15,728,579
Infrastructure - Street Furniture at cost	2,472,796	2,334,382
Less Accumulated Depreciation	(1,336,639)	(1,218,827)
	1,136,157	1,115,555
Infrastructure - Parks Equipment at cost	23,300,538	22,453,743
Less Accumulated Depreciation	(11,371,935)	(10,535,328)
	11,928,603	11,918,415
Capital Works in Progress		
Building Refurbishment - Civic Library / Community Facility	0	4,655,302
	0	4,655,302
Total Infrastructure, Property, Plant & Equipment	\$265,831,486	\$203,128,802

Notes to the Financial Statements for the Year Ended 30 June 2011

12. Trade & Other Payables - Current

	2011 \$	2010 \$
Current		
Accounts Payable	3,302,353	3,682,372
Income in Advance	77,072	77,343
Accrued Wages	130,365	81,616
Accrued Interest Expense	51,477	51,762
Bonds and Deposits (excluded from Balance Sheet in 2011)	0	184,821
Total Current Trade Payables	\$3,561,267	\$4,077,914

13. Borrowings - Current

	2011 \$	2010 \$
Loans - City	739,927	551,665
Loans - Self Supporting	209,000	34,637
Total Current Borrowings	\$948,927	\$586,302

The City uses loan borrowings as part of a responsibly balanced funding strategy to support the construction of long term assets or major infrastructure works. The financial statements also reflect self supporting loans to community groups. The City's role in respect of these loans is that of guarantor only. All payments are met by the relevant community group and there is no impost on City funds for repayment of the self supporting loans. A receivable amount equivalent to the outstanding balance on the loan is also recognised in the Statement of Financial Position.

All borrowings relate to the General Purpose Funding program and were undertaken in accordance with Section 6.20 of the Local Government Act and City Policy P604 - Use of Debt as a Funding Option. Loans are secured

over the future rate revenue of the City but there are no encumbrances on specific assets in relation to any of the loan borrowings. Details of all loan borrowings - City loans and Self Supporting Loans, are disclosed in the Schedule of Loan Borrowings at Note 31.

During the reporting period, new fixed rate City borrowings of \$2.0M repayable monthly over a 10 year term were undertaken (Loan 225A) for the purpose of upgrading City infrastructure.

Notes to the Financial Statements for the Year Ended 30 June 2011

14. Provisions - Current

	2011 \$	2010 \$
Annual Leave	1,410,497	1,357,716
Long Service Leave	1,039,171	764,294
Total Current Provisions	\$2,449,668	\$2,122,010

15. Trade & Other Payables - Non Current

	2011 \$	2010 \$
Non Current Trade Payables		
Bonds and Deposits (excluded from Balance Sheet in 2011)	0	530,974
Total Non Current Trade Payables	\$0	\$530,974
Non Current Other Payables		
Leaseholder Liability - Collier Park Village	27,143,896	25,883,766
Leaseholder Liability - Collier Park Hostel	2,073,738	1,445,164
Total Non Current Other Payables	\$29,217,634	\$27,328,930

16. Borrowings - Non Current

	2011 \$	2010 \$
Non-Current		
Loans - City	5,046,565	3,786,492
Loans - Self Supporting	1,932,322	2,141,322
Total Non-Current Borrowings	\$6,978,887	\$5,927,814

17. Provisions - Non Current

	2011 \$	2010 \$
Non-Current		
Long Service Leave	130,532	412,933
Total Non-Current Provisions	\$130,532	\$412,933

Notes to the Financial Statements for the Year Ended 30 June 2011

18. RESERVES

	BUDGET \$	2011 \$	2010 \$
Plant Replacement Reserve			
Balance at 1 July	1,087,515	1,087,515	946,847
Transfers from Retained Surplus	788,410	788,667	845,668
Transfer to Retained Surplus	(800,000)	(800,000)	(705,000)
Balance at 30 June	1,075,925	1,076,182	1,087,515
Future Municipal Works Reserve			
Balance at 1 July	696,724	696,724	605,252
Transfers from Retained Surplus	260,610	255,524	191,472
Transfer to Retained Surplus	(775,000)	(775,000)	(100,000)
Balance at 30 June	182,334	177,248	696,724
Collier Park Village Loan Offset Reserve			
Balance at 1 July	12,953,307	12,953,307	10,499,675
Transfers from Retained Surplus	3,263,612	4,082,429	4,036,405
Transfer to Retained Surplus	(2,000,000)	(2,007,369)	(1,582,773)
Balance at 30 June	14,216,919	15,028,367	12,953,307
Collier Park Hostel Capital Works Reserve			
Balance at 1 July	347,276	347,276	596,665
Transfers from Retained Surplus	98,575	416,131	84,600
Transfer to Retained Surplus	(55,526)	(87,604)	(333,989)
Balance at 30 June	390,325	675,803	347,276
Collier Park Hostel Bonds Offset Reserve			
Balance at 1 July	1,445,164	1,445,164	1,169,354
Transfers from Retained Surplus	700,000	836,768	739,560
Transfer to Retained Surplus	(500,000)	(208,194)	(463,750)
Balance at 30 June	1,645,164	2,073,738	1,445,164
Collier Park Golf Course Reserve			
Balance at 1 July	1,570,117	1,570,117	1,683,323
Transfers from Retained Surplus	596,042	622,131	784,416
Transfer to Retained Surplus	(1,105,412)	(1,026,486)	(897,622)
Balance at 30 June	1,060,747	1,165,762	1,570,117
Waste Management Reserve			
Balance at 1 July	3,847,236	3,847,236	3,627,833
Transfers from Retained Surplus	300,493	614,405	339,403
Transfer to Retained Surplus	(1,400,000)	(1,425,435)	(120,000)
Balance at 30 June	2,747,729	3,036,206	3,847,236

Notes to the Financial Statements for the Year Ended 30 June 2011

	BUDGET \$	2011 \$	2010 \$
Reticulation & Pump Replacement Reserve			
Balance at 1 July	231,675	231,675	220,999
Transfers from Retained Surplus	63,515	62,877	10,676
Transfer to Retained Surplus	(100,000)	(100,000)	(0)
Balance at 30 June	195,190	194,552	231,675
Information Technology Reserve			
Balance at 1 July	377,925	377,925	322,707
Transfers from Retained Surplus	372,036	379,184	205,218
Transfer to Retained Surplus	(0)	(0)	(150,000)
Balance at 30 June	749,961	757,109	377,925
Insurance Risk Reserve			
Balance at 1 July	53,733	53,733	182,278
Transfers from Retained Surplus	78,156	78,552	21,455
Transfer to Retained Surplus	(50,000)	(50,000)	(150,000)
Balance at 30 June	81,889	82,285	53,733
Footpath Reserve			
Balance at 1 July	125,821	125,821	120,023
Transfers from Retained Surplus	7,329	7,502	5,798
Transfer to Retained Surplus	(0)	(0)	(0)
Balance at 30 June	133,150	133,323	125,821
Underground Power Reserve			
Balance at 1 July	1,003,293	1,003,293	16,060
Transfers from Retained Surplus	78,386	75,508	987,233
Transfer to Retained Surplus	(600,000)	(600,000)	(0)
Balance at 30 June	481,679	478,801	1,003,293
Parking Facilities Reserve			
Balance at 1 July	16,934	16,934	16,466
Transfers from Retained Surplus	100,987	102,882	468
Transfer to Retained Surplus	(0)	(0)	(0)
Balance at 30 June	117,921	119,816	16,934
Collier Park Village Reserve			
Balance at 1 July	1,326,261	1,326,261	1,217,629
Transfers from Retained Surplus	531,728	802,833	695,443
Transfer to Retained Surplus	(637,750)	(590,756)	(586,811)
Balance at 30 June	1,220,239	1,538,338	1,326,261
River Wall Reserve			
Balance at 1 July	428,305	428,305	206,215
Transfers from Retained Surplus	524,967	530,596	222,090
Transfer to Retained Surplus	(300,000)	(300,000)	0
Balance at 30 June	653,272	658,901	428,305

Notes to the Financial Statements for the Year Ended 30 June 2011

	BUDGET \$	2011 \$	2010 \$
Railway Station Precincts Reserve			
Balance at 1 July	488,368	488,368	514,829
Transfers from Retained Surplus	128,460	130,023	223,539
Transfer to Retained Surplus	(0)	(0)	(250,000)
Balance at 30 June	616,828	618,391	488,368
Future Building Works Reserve			
Balance at 1 July	168,921	168,921	3,212,740
Transfers from Retained Surplus	1,341,480	1,347,986	206,181
Transfer to Retained Surplus	(112,000)	(112,000)	(3,250,000)
Balance at 30 June	1,398,401	1,404,907	168,921
Future Transport Works Reserve			
Balance at 1 July	512,543	512,543	406,873
Transfers from Retained Surplus	188,881	188,078	195,670
Transfer to Retained Surplus	(200,000)	(200,000)	(90,000)
Balance at 30 June	501,424	500,621	512,543
Future Streetscapes Works Reserve			
Balance at 1 July	104,214	104,214	50,853
Transfers from Retained Surplus	186,077	188,359	53,361
Transfer to Retained Surplus	(88,000)	(88,000)	(0)
Balance at 30 June	202,291	204,573	104,214
Future Parks Works Reserve			
Balance at 1 July	123,745	123,745	69,438
Transfers from Retained Surplus	135,214	137,120	54,307
Transfer to Retained Surplus	(78,000)	(78,000)	(0)
Balance at 30 June	180,959	182,865	123,745
Sustainable Infrastructure Reserve			
Balance at 1 July	0	0	0
Transfers from Retained Surplus	329,162	313,933	0
Transfer to Retained Surplus	(0)	(0)	(0)
Balance at 30 June	329,162	313,933	0
Total Cash Backed Reserves	\$28,181,509	\$30,421,721	\$26,909,077
Non Cash Backed Reserves			
Asset Revaluation Reserve			
Balance at 1 July	55,891,034	55,891,034	48,783,755
Current Year Revaluation Decrement	(0)	(0)	(5,829,144)
Current Year Revaluation Increment	0	57,772,879	13,465,723
Write Down of Previously Revalued Assets	(0)	(0)	(529,300)
Balance at 30 June	\$55,891,034	\$113,663,913	\$55,891,034
TOTAL RESERVES	\$84,072,543	\$144,085,634	\$82,800,111

Notes to the Financial Statements for the Year Ended 30 June 2011

Purpose Of Reserves

- **Plant Replacement Reserve**

Used to fund the balance of the purchase price of plant and equipment associated with City works (after trade-in, discounts and allowances). Funded by annual allocations from the Municipal Fund.

- **Future Municipal Works Reserve**

Established to fund significant future municipal works, this reserve receives discretionary allocations from the Municipal Fund when required to quarantine monies for major capital projects to be carried out in future years. The funds retain the nominated purpose while in the reserve and may only be applied to that specified use.

- **Collier Park Village Residents Loan Offset Reserve**

Established to partially cash back the loan liability due to residents on departing the village complex. The reserve is funded by the premium on the difference between the sale price of the units in the village to the ingoing resident and the amount of refund to the departing resident. Funds in the reserve are maintained at an appropriate level to ensure that the draw of funds by departing residents in any given year is fully cash backed and available on demand.

- **Collier Park Hostel Capital Works Reserve**

Established to finance ongoing capital works associated with the Hostel and also applied to cover operating losses sustained by the Hostel. The annual operating result (before depreciation) of the Hostel is transferred to the reserve.

- **Collier Park Hostel Bonds Offset Reserve**

Established to quarantine accommodation bonds refundable to departing hostel residents. The fully funded reserve represents quarantined ingoing accommodation bonds deposited by residents.

- **Collier Park Golf Course Reserve**

Established to quarantine funds relating to the Collier Park Golf Course. Monies are used to finance capital expenditure associated with the Golf Course. This reserve is funded by an amount equal to the annual operating surplus of the facility before depreciation but after capital expenditure and dividends paid to the Municipal Fund in accordance with Council Policy P612.

- **Waste Management Reserve**

Established to provide for investment in new waste management technology or buy into a waste management facility. It is maintained by an annual allocation, equal to the operating surplus from the waste budget. The reserve is expected to be used in the next 5 to 10 years as technologies deemed consistent with the triple bottom line perspective emerge.

- **Reticulation & Pump Replacement Reserve**

Established to provide funds for the replacement of reticulation equipment and pumps in City parks and gardens. It is funded from annual allocations from the Municipal Fund.

- **Information Technology Reserve**

Established to finance the acquisition and replacement of information technology across the City. Funded by annual appropriation from the Municipal Fund.

- **Insurance Risk Reserve**

This reserve is set up to manage the 'burning cost' workers compensation premium. It meets the difference between the deposit premium and adjusted premium in the event of a significant claim.

Notes to the Financial Statements for the Year Ended 30 June 2011

- **Footpath Reserve**

Established to finance the replacement of existing footpaths with in-situ concrete sections rather than slabs. It may be funded by annual allocations from the Municipal Fund in years when the full Municipal Fund allocation is not deployed directly to path works within the City.

- **Underground Power Reserve**

Established to accumulate funding to support the City's contribution to the under-grounding of existing overhead electrical cables within specified precincts in the city. The reserve is used to accumulate and quarantine cash collections from each precinct as power is undergrounded.

- **Parking Facilities Reserve**

Used to quarantine funds contributed by developers in lieu of providing parking facilities. Funds are used to provide parking within the district in the vicinity of these developments as opportunities arise in the future.

- **Collier Park Village Reserve**

This reserve is used exclusively to fund items associated with the Collier Park Retirement Village Complex. Funds may be applied only to capital expenditure and refurbishment of units at the village or to meet the operational losses incurred at the village.

- **River Wall Reserve**

Established to quarantine monies to be used to attract matching funding from state government with a view towards sharing financial responsibility for maintaining the river walls.

- **Railway Station Precincts Reserve**

Established to quarantine monies to be used to provide streetscapes and infrastructure around railway stations constructed as part of the Perth to Mandurah railway.

- **Future Building Works Reserve**

Established to quarantine monies to be used to support identified future major upgrades of City and Civic buildings in line with approved building management strategies. The creation of this reserve represents a conscious decision to address the infrastructure funding gap.

- **Future Transport Works Reserve**

Established to quarantine monies to be used to provide future road projects or to hold previously allocated monies for projects that are unable to be completed within the current year due to contractor or material shortages - until those shortages are addressed and the project can proceed.

- **Future Streetscape Works Reserve**

Established to quarantine monies to be used for future streetscape works.

- **Future Parks Works Reserve**

Established to quarantine monies to be used to provide for future major park upgrades

- **Sustainable Infrastructure Reserve**

Established to provide funding for sustainability aspects of major capital initiatives. Funding is derived from a component contained within the annual rates revenue.

Movements To / From Reserves

All active reserves other than the Collier Park Village, Collier Park Hostel, Collier Park Golf Course Reserve, Waste Management Reserve and Underground Power Reserve have funds applied to projects and may be reimbursed from the Municipal Fund on an ongoing basis each year as determined by Council during the budget process. The current year's movements in to or out from all reserves are disclosed at Note 18 above. Any change in the purpose of reserve funds is made in accordance with the Local Government Act and Local Government Financial Management Regulations.

Notes to the Financial Statements for the Year Ended 30 June 2011

19. Trust Funds

Recent advice from the Dept of Local Government requires all Trust Funds to now be treated as being non controlled transactions. That is, all transactions relating to movements in trust liabilities and related trust monies are eliminated prior to preparing the financial statements.

Details of the balances of each category of Trusts are disclosed below:

	2011 \$	2010 \$
Trust Liabilities (Non Controlled)		
Footpath Deposits	578,500	610,940
Tender Deposits	0	0
Hall Bonds	0	1,550
Lessee Bonds	4,000	3,000
Sundry Trusts	64,851	90,102
Private Crossover Deposits	9,226	10,203
Total Trust Liabilities	\$656,577	\$715,795

These Trust Liabilities are backed by non controlled funds in bank accounts and cash investments as shown below.

	2011 \$	2010 \$
Trust Assets (Non Controlled)		
Cash at Bank	6,577	65,795
Investments	650,000	650,000
Total Trust Assets	\$656,577	\$715,795

20. Employee Contributions - Superannuation

The City contributes on behalf of its employees to a defined contribution superannuation plan established in respect of all local governments in Western Australia. In accordance with statutory requirements, the City contributes the amount required by statute to the plan. These funds accumulate in the plan to meet members' benefits as they accrue. The City has no further liability at reporting date in respect of its employee superannuation benefits.

	2011 \$	2010 \$
Employee Contributions - Superannuation		
Contributions by the City during the reporting period	1,509,600	1,428,472
Number of Full Time Equivalent Employees at Balance Date	224.2	218.6

Notes to the Financial Statements for the Year Ended 30 June 2011

21. Council Members Entitlements

For the year ended 30 June 2011 meeting attendance fees, local government allowances and communications and technology allowances within the permissible limits have been paid to the City's Council Members as provided for under the Local Government Act. Fees and allowances are paid quarterly 'in advance.

	BUDGET \$	2011 \$	2010 \$
Meeting Attendance Fees	98,000	96,355	102,200
Local Government Allowance - Mayor	50,000	50,000	48,500
Local Government Allowance - Deputy Mayor	12,500	12,500	14,550
Communication Allowances	31,200	31,200	31,200
Technology Allowances	13,000	13,000	12,996
Other Reimbursements	5,000	8,613	5,383
	209,700	211,668	214,829

22. Operating Leases

The City does not hold outstanding obligations under non cancellable operating leases at reporting date, other than the operating lease for rental of photocopier / printer units with Xerox Australia.

At reporting date, the City has the following obligations under non cancellable operating leases for equipment used in administrative functions. These obligations are not recognised in the Statement of Financial Position as liabilities.

	2011 \$	2010 \$
Operating Lease		
Not later than 1 Year	49,332	0
Later than 1 Year and not later than 5 Years	197,328	0
Later than 5 Years	0	0
	246,660	0

23. Capital Commitments

The City has contracted for items of Capital Expenditure that were not recognised as liabilities in the Statement of Financial Position at reporting date. These items were not included in the financial statements but are detailed as capital commitments because they are the subject of an irrevocable commitment for the goods or services as at reporting date.

The items listed below are the subject of either an approved tender or a legal contract to acquire the item. These projects are scheduled to occur, and are funded, across two financial years. Unexpended funds from the 2010/2011 Budget are carried forward into the new year to help complete these works.

Tender 9/2011 - Supply & Install Irrigation System & Controller at CPGC	1,493,950
Tender 19/2011 - Construct Irrigation Lake & Pump House at CPGC	877,000
	2,370,950

Notes to the Financial Statements for the Year Ended 30 June 2011

24. Trading Undertakings & Major Land Transactions

During the reporting period, Council did not engage in any trading undertakings or major land transactions as defined in the Local Government Financial Management Regulations.

25. Contingent Liabilities

The City had no identified contingent liabilities at reporting date.

26. Opening Position

Net current (unrestricted) assets carried forward at 1 July 2010 for the purpose of the budget were \$323,307 (after indicative Carry Forward Works of \$3,875,000). This differs from the net current (unrestricted) assets shown in the audited financial statements for the year ended 30 June 2010 of \$529,482 after allowing for Carry Forward Works of \$4,000,000.

Net current assets for the purposes of preparing the Annual Budget is calculated as the projected difference between current assets (adjusted by the exclusion of "restricted" assets - money set aside exclusively to cash back Reserves and current employee entitlements) and current liabilities as disclosed on the budgeted balance sheet (less loan liabilities and employee provisions).

The difference arose as a consequence of the use of 'estimated' account balances to facilitate the early adoption of the Annual Budget on 9 July 2010. This has no detrimental effect on operations during the year. The practice of deriving the budget position using projected balances allows Council to adopt its Annual Budget in early July and levy its rates promptly, thereby avoiding the need to arrange short term cash accommodation with its bankers to fund Council's operations during July and August each year.

27. Rating Information

(a) Rate In the Dollar

A rate of 6.7250 cents in the dollar (6.3500 cents in 2010) was applied to the Gross Rental Value (GRV) of all rateable properties in the municipality excepting for those subject to the approved minimum rate. This rate was applied to both residential and commercial property within the district.

(b) Minimum Rate

A \$685.00 Minimum Rate was applied (\$650.00 in 2010). This rate was determined to reflect the basic cost incurred in servicing lots within the district for the 2010/2011 rating year.

(c) Instalment Options

In accordance with the Local Government Act (1995) and Local Government Financial Management Regulations (1996), the City offers Ratepayers a choice of payment of rates by either one, two or four instalments.

To offset the cost of offering the instalment payment option, the Local Government Act (1995) allows the City to charge a \$7.50 Administration Fee on the second, third and fourth instalments plus interest at the prescribed rate of 5.5% per annum on instalment payments. This fee supports the cost of administering debts, issuing instalment reminder notices and processing payments received.

(d) Penalty Interest

An interest charge of 11% was applied to all rates outstanding beyond the due date for the rates notice (excluding pensioner deferrals) as provided in the Local Government Act (1995). The rate of interest on outstanding rates is consistent with the penalty interest rate gazetted by the state government and applied to outstanding balances for the Emergency Services Levy.

Notes to the Financial Statements for the Year Ended 30 June 2011

(e) Concessions

In accordance with the provisions of the Pensioner Rates Rebates and Deferrals Act, concessions were offered to eligible pensioners and seniors to allow them to either defer their rates or receive a percentage rebate of their rates provided they registered within the specified period and paid the balance of the rates within the year in which they were assessed. Eligibility for a concession is determined by meeting the requirements specified in the Pensioner Rates (Rebates & Deferrals) Act.

(f) Incentive Scheme

An incentive scheme to encourage the early payment of rates operated in the 2010/2011 rating year. To be eligible, ratepayers were required to pay current year rates plus any arrears in full before the due date of 25 August 2010. Amounts legitimately deferred under the pensioner deferrals scheme did not need to be cleared to be eligible.

Prizes offered in the incentive scheme were provided by sponsors external to the organisation. The City incurred no direct cost in facilitating the Early Payment Incentive Scheme.

(g) Rates Charges and Interest

	BUDGET \$	2011 \$	2010 \$
Administration Fee - Instalments	90,000	93,938	91,343
Interest on Rating - Pre Interest on Instalments	97,500	98,713	87,164
Interest on Overdue Rates	105,000	121,099	117,218
Total Charges and Interest	\$292,500	\$313,750	\$295,725

(h) Emergency Services Levy

During the 2010/2011 year the City was required to perform the role of third party collection agent for the Emergency Services Levy (ESL) for properties within the district. The ESL is a state government levy used to fund the operations of the career and volunteer fire brigades.

For the 2010/2011 year, the City used the method of progressively remitting nominated portions of the total ESL levies to the Fire & Emergency Services

Levy irrespective of whether they had been collected or not at 30 June 2011. Accordingly, the uncollected ESL funds at year end are now included in the City's Balance Sheet as a debt owing to the City.

Accountability for management of the ESL charges by the City on behalf of FESA is achieved by submission of reports to FESA each year. These reports are independently audited on behalf of FESA.

28. Notes to the Statement of Cash Flows

(a) Reconciliation to the Statement of Cash Flows

For the purpose of preparing the Statement of Cash Flows, the City considers cash and cash equivalents to include cash on hand, in banks and invested in money market instruments. Cash at the end of the reporting period as shown on the Statement of Cash Flows is reconciled to the related items in the Statement of Financial Position as follows.

	2011 \$	2010 \$
Cash on Hand	3,515	3,335
Cash at Bank	2,736,385	86,949
Bank Overdraft	0	0
Cash Equivalents	30,950,755	33,484,417
	\$33,690,655	\$33,574,701

Notes to the Financial Statements for the Year Ended 30 June 2011

Reconciliation Of Net Cash Used In Operations To Net Operating Result

	2011 \$	2010 \$
Net Operating Result	522,861	4,803,416
Add/(less) Non Cash Items		
Depreciation	7,762,869	7,115,142
Profit on Sale of Assets	(204,244)	482,122
Change in Equity - Joint Venture	(1,086)	(135,056)
Non Operating Items reflected in Income Statement		
Grants for the Construction of Assets	(1,998,358)	(2,098,896)
Changes in Assets & Liabilities during Financial Year		
(Increase) / Decrease in Current Receivables	1,649,891	(1,168,432)
(Increase) / Decrease in Non Current Receivables	622,387	(1,400,565)
Increase / (Decrease) in Income in Advance	(271)	(256,295)
Increase / (Decrease) in Current Payables	(564,840)	1,302,305
Increase / (Decrease) in Non Current Payables	(530,974)	37,454
(Increase) / Decrease in Inventory	(16,609)	96,293
Increase / (Decrease) in Non Current Provisions	(282,481)	93,857
(Increase) / Decrease in Prepayments	(77,219)	28,812
Increase / (Decrease) in Current Provisions	327,658	139,420
Increase / (Decrease) in Accrued Expenses	48,464	94,522
(Increase) / Decrease in Accrued Income	10,859	(27,835)
Net Cash Provided by Operations	7,268,987	9,106,264

(b) Loan Facilities

	2011 \$	2010 \$
Self Supporting Loans	2,141,322	2,175,959
City Loans	5,786,492	4,338,157
Net Loan Liability	\$7,927,814	\$6,514,116

Notes to the Financial Statements for the Year Ended 30 June 2011

29. Credit Standby Arrangements

An Overdraft facility exists with the Commonwealth Banking Corporation for the daily operational requirements of the City. This facility has no specific dollar value limit but is guaranteed and monitored by the level of short term deposits held with the bank. Any overdraft shown in the Statement of Financial Position exists only as a consequence of timing differences in unpresented cheques and does not represent a draw-down of funds from a facility provided by the City's bankers. The City has access to a corporate credit card facility to a potential funding limit of \$52,000. Any outstanding balances are settled monthly.

30. Financial Risk Management

The City's activities may expose it to financial risks including price risk, credit risk, liquidity risk and interest rate risk. The overall risk management strategy focuses on the unpredictability of financial markets - seeking to minimise potential adverse effects on the City's financial performance. There is no exposure to foreign currency risk as the City does not engage in foreign currency transactions.

The City held the following financial instruments at balance date:

	Carrying Value		Fair Value	
	2011	2010	2011	2010
Financial Assets				
Cash & Cash Equivalents	33,690,655	33,574,701	33,690,655	33,574,701
Receivables	4,736,570	7,043,485	4,736,570	7,043,485
Total Financial Assets	38,427,225	40,618,186	38,427,225	40,618,186
Financial Liabilities				
Payables	32,778,902	31,937,818	32,778,902	31,937,818
Borrowings	7,927,814	6,514,116	6,525,924	5,281,396
Total Financial Liabilities	40,706,716	38,451,934	39,304,826	37,219,214

Fair value is determined as follows:

- Cash and Cash Equivalents, Receivables & Payables
Estimated as the carrying value - which approximates net market value.
- Borrowings
Estimated future cash flows discounted by current market rates applicable to assets and liabilities having a similar risk profile.

(a) Cash & Cash Equivalents

The City's objective is to maximise its return on cash and investments - whilst preserving capital and maintaining an adequate level of liquidity to support operational needs. Financial Services manages the cash and investment portfolio in accordance with Policy P603 - Investment of Surplus Funds and the Department of Local Government Guideline 19. A comprehensive Investment Register is maintained at all times and an Investment Report disclosing the composition of the portfolio, counterparty risk, credit quality and investment performance is provided to Council on a monthly basis.

The major risk associated with investments is price risk - that is, the risk that the capital value of investments may fluctuate due to changes in market prices, whether these changes are caused by factors specific to individual financial instruments of their issuers or factors affecting similar instruments traded in a market. Cash and investments are subject to interest rate risk - the risk that movements in interest rates could affect returns. Cash and investments are also subject to credit risk - the risk that a contracting entity may not complete its obligations under a financial instrument resulting in a financial loss to Council.

Council manages these risks by diversifying its portfolio and only purchasing investments with high credit ratings or capital guarantees.

Notes to the Financial Statements for the Year Ended 30 June 2011

The impact of a 1% change in interest rates on holdings of Cash & Investments is shown below:

	2011 \$	2010 \$
Sensitivity Analysis		
Impact of a 1% change in interest rates on Cash & Investments		
Equity	336,907	335,747
Income Statement	336,907	335,747

(b) Receivables

The City's major receivables comprise rates, service charges and user fees and charges. The major risk associated with these receivables is credit risk - the risk that the debts may not be repaid. This risk is managed by monitoring outstanding debts and employing timely, effective debt recovery practices.

Credit risk on Rates, Rubbish Charges and UGP Service Charges is minimised through the City's ability to recover these debts as a secured charge over the land - that is, the land can be sold to recover the debt. The City also charges interest on overdue

rates and rubbish charges at higher than market rates - which further encourages payment. The level of outstanding receivables is monitored against benchmarks for acceptable collection performance and reported to Council on a monthly basis.

A suitable provision for doubtful receivables is made as required following a critical assessment of outstanding receivables by class each year. There are no material receivables that have been subject to a re-negotiation of repayment terms.

The profile of the City's credit risk at balance date was:

	2011 \$	2010 \$
Type of Receivables		
Rates & Charges		
Current	98.9%	98.6%
Overdue	1.1%	1.4%
Other Receivables		
Current	90.5%	80.1%
Overdue	9.5%	19.9%

(c) Short Term Deposits

The accounting policy applied in respect of short term deposits is as stated at Note 1 (f) and Note 4 (b). Interest is recognised as earned rather than upon receipt. The average maturity of short term investments undertaken during the reporting period was 78 days. The weighted average interest rate yield was 5.63% on investments and 4.41% on at call funds.

Payments are made in accordance with agreed terms or statutory obligations - whichever is applicable. Credit terms may be extended or overdraft facilities drawn upon if required.

Borrowings are also subject to interest rate risk - the risk that movements in interest rates could adversely affect funding costs. Council manages this risk by borrowing over long terms and fixing the interest rate to the situation considered the most advantageous at the time of negotiation.

(d) Payables & Borrowings

Payables and borrowings are both subject to liquidity risk - that is the risk that insufficient funds may be on hand to meet payment obligations as and when they fall due. The City manages this risk by dynamically monitoring its cash flow requirements and liquidity levels to ensure that an adequate cash buffer is maintained at all times.

The contractual undiscounted cash flows of Council's Payables and Borrowings are set out in the Liquidity Sensitivity Table below.

Notes to the Financial Statements for the Year Ended 30 June 2011

Payables - Classified by Year

	Due within 1 year	Due between 1 and 5 years	Due after 5 years	Total Contractual Cash Flows	Carrying Values
2011					
Payables	3,561,267	0	0	3,561,267	3,561,267
Leaseholder Liability (Retirement Facility)	2,045,234	8,180,938	18,991,463	29,217,635	29,217,635
Borrowings	1,402,128	4,923,852	3,730,191	10,056,171	7,927,814
	7,008,629	13,104,790	22,721,654	42,835,073	40,706,716
2010					
Payables	4,077,914	530,974	0	4,608,888	4,608,888
Leaseholder Liability (Retirement Facility)	1,917,478	7,669,912	17,741,540	27,328,930	27,328,930
Borrowings	971,122	4,310,411	3,132,517	8,414,050	6,514,116
	6,966,514	12,511,297	20,874,057	40,351,868	38,451,934

Carrying Amounts of Borrowings with Interest Rate Sensitivity

	< 1 Year	1-2 Years	2-3 Years	3-4 Years	4-5 Years	> 5 Years	Total	Weighted Average Interest Rate
2011								
Fixed Rate Debentures	906,320	917,465	908,916	742,110	586,420	2,464,693	6,525,924	5.97%
Weighted Ave Interest Rate	5.94%	5.94%	5.95%	5.93%	6.05%	5.98%		
2010								
Fixed Rate Debentures	557,866	719,225	726,407	715,229	555,975	2,006,694	5,281,396	6.12%
Weighted Ave Interest Rate	6.00%	6.03%	6.04%	6.05%	6.05%	6.24%		

Notes to the Financial Statements for the Year Ended 30 June 2011

31. Interest Bearing Borrowings

The City undertakes borrowings for its own purposes as part of a balanced funding model. It also acts as a guarantor for Self Supporting Loans to a number of community groups. City borrowings are regarded as part of the overall municipal funding package and are not directly attributed to operational programs other than General Purpose Revenue.

They are secured against the future general revenue of the local government. Loan No 221 222, 223 & 225A are City loans.

Self Supporting Loans are guaranteed by the City on behalf of a nominated community sporting group. Responsibility for all payments of principal and interest rests with the beneficiary community sporting group. All payments are reimbursed by the relevant group - meaning

that there is no financial impost on the City for these loans. Loan No 214, 218, 219, 220 and 224 are Self Supporting Loans.

All loans borrowings detailed below are undertaken with WA Treasury Corporation. Loan terms, payment frequencies and interest rates vary as agreed at the time of negotiating the loan. Individual loan details are as specified in the following table.

Loan No	Loan Term	Maturity Date	Loan Principal	Interest Rate	Instalment Frequency	Balance 1 Jul 10	Principal Repayment	Interest Repayment	Total Repayment	Balance 30 Jun 11
City Loans										
221	10 Yr	Jun 2014	1,500,000	6.06%	Quarterly	709,634	(161,738)	(39,374)	(201,112)	547,896
222	10 Yr	Jun 2015	1,500,000	5.48%	Monthly	851,882	(152,272)	(43,720)	(195,992)	699,610
223	10 Yr	Jun 2019	3,000,000	6.32%	Monthly	2,776,641	(237,655)	(167,674)	(405,329)	2,538,986
225A	10 Yr	Jun 2021	2,000,000	5.48%	Monthly	0	(0)	(0)	(0)	2,000,000
Self Supporting Loans										
218	15 Yr	Nov 2015	85,000	6.59%	Monthly	40,614	(6,452)	(2,200)	(8,652)	34,162
219	10 Yr	Jul 2013	225,000	5.60%	Quarterly	87,214	(25,177)	(4,361)	(29,538)	62,037
220	17 Yr	Nov 2021	62,542	6.28%	Monthly	48,131	(3,008)	(2,974)	(5,982)	45,123
224	10 Yr	Feb 2020	2,000,000	6.15%	Semi Annually	2,000,000	0	(124,231)	(124,231)	2,000,000
						6,514,116	(586,302)	(384,534)	(970,836)	7,927,814

Notes to the Financial Statements for the Year Ended 30 June 2011

32. Statement of General Purpose Funding

	BUDGET 2011 \$	2011 \$	2010 \$
General Rate			
GRV - 16,020 Assessments at Rate in \$ of 6.7250 cents	21,075,835	21,066,328	
GRV - 15,938 Assessments at Rate in \$ of 6.3500 cents			19,558,199
Minimum Rate			
GRV - 3,533 Assessments at \$ 685.00 each	2,417,225	2,420,105	
GRV - 3,668 Assessments at \$ 650.00 each			2,384,200
Interim Rating			
GRV - Rate in \$ of 6.3500 cents	100,000	90,873	
GRV - Rate in \$ of 6.3500 cents			112,585
Sub Total	23,593,060	23,577,306	22,054,984
Plus - Late Payment Penalties / Interest on Rating	202,500	219,812	204,382
Plus - Administration Fees	105,000	116,772	108,165
Less - Rates written off	(7,500)	(5,094)	(4,067)
Total amount made up from Rates	23,893,060	23,908,796	22,363,464
Grant Revenue			
General (Untied) Grant	640,000	871,519	1,012,950
	640,000	871,519	1,012,950
Other General Purpose Income			
Pensioner's Deferred Rates Interest Grant	24,000	24,616	24,749
Interest Revenue (Including Reserve Funds)	2,307,261	2,296,496	1,812,857
UGP Financing Interest	75,000	72,952	131,836
ESL Transaction Processing Fee	40,000	42,510	43,060
Change in Equity - Joint Venture	0	1,086	135,056
Other General Purpose Revenue	369,744	311,653	267,536
	2,816,005	2,749,313	2,415,094
Total General Purpose Revenue	27,349,065	27,529,628	25,791,508
Expenses Associated with General Purpose Funding			
Rates Collection / Valuation Expenses	(232,304)	(232,279)	(214,226)
Interest Expense - Loans	(426,590)	(384,534)	(346,218)
Financing Expense	(40,000)	(205)	(76,187)
Allocated Outwards	20,298	18,659	12,368
General Purpose Funding Expenses	(678,596)	(598,359)	(624,263)
Total General Purpose Funding	\$26,670,469	\$26,931,269	\$25,167,245

Notes to the Financial Statements for the Year Ended 30 June 2011

33. Schedule of Rating Information

Actual						
Particulars	Rateable Value \$	Rate in \$ Cents	Rate Yield \$	Min No.	Min Yield \$	Total \$
General Rate - GRV						
Residential	306,700,405	6.725	18,600,922	3,435	2,352,975	20,953,897
Commercial	37,161,281	6.725	2,465,405	98	67,130	2,532,535
Interim Rates	3,346,579	6.725	90,873		0	90,873
RATES LEVIED	\$347,208,265		\$21,157,200	3,533	\$2,420,105	\$23,577,305

Budget						
Particulars	Rateable Value \$	Rate in \$ Cents	Rate Yield \$	Min No.	Min Yield \$	Total \$
General Rate - GRV						
Residential	306,596,188	6.725	18,607,028	3,430	2,346,670	20,953,698
Commercial	37,209,268	6.725	2,468,807	103	70,555	2,539,362
Interim Rates	1,784,387	6.725	100,000			100,000
Rates Levied	\$345,589,843		\$21,175,835	3,533	\$2,417,225	\$23,593,060

Notes to the Financial Statements for the Year Ended 30 June 2011

34. Infrastructure, Property Plant & Equipment - Movements In Carrying Amounts

Movements in the carrying amounts of each class of Property, Plant and Equipment between the beginning and the end of the current financial year are reflected in the table below.

Movement	Land	Buildings	Artwork	Computer Equipment	Furniture & Fittings	Mobile Plant	Plant & Equipment	Infrastructure (All classes)	\$ Total
Balance at 1 July 2010	\$60,160,120	\$52,754,051	\$283,566	\$542,535	\$603,168	\$2,794,056	\$442,934	\$80,893,070	\$198,473,500
Additions	0	11,286,875	0	451,455	406,103	1,582,814	233,865	3,653,603	17,614,715
Disposals	0	0	(1,241)	(292)	(2,198)	(263,007)	0	0	(266,738)
Revaluation Increments	0	0	0	0	0	0	0	57,772,879	57,772,879
Revaluation Decrements	0	0	0	0	0	0	0	0	0
Write Down / Adjustments	0	0	0	0	0	0	0	0	0
Depreciation Expense	0	(1,261,737)	(6,230)	(220,616)	(113,194)	(962,744)	(79,908)	(5,118,440)	(7,762,869)
Category Balance	60,160,120	62,779,189	276,095	773,082	893,878	3,151,119	596,891	137,201,112	265,831,486
Capital Work in Progress									
Balance at 1 July 2010	0	4,655,302	0	0	0	0	0	0	4,655,302
Additions	0	0	0	0	0	0	0	0	0
Capitalised Assets	0	(4,655,302)	0	0	0	0	0	0	(4,655,302)
Capital WIP Balance	0	0	0	0	0	0	0	0	0
Balance at 30 June 2011	\$60,160,120	\$62,779,189	\$276,095	\$773,082	\$893,878	\$3,151,119	\$596,891	\$137,201,112	\$265,831,486

Notes to the Financial Statements for the Year Ended 30 June 2011

35. Segment Reporting - Aged Care Hostel

The City operates a frail aged care hostel known as the Collier Park Hostel (CPH). This facility is not a separate legal or taxation entity - although the financial results of its operations are quarantined and associated monies are held discrete from the City's funds. Beneficial control of the Collier Park Hostel's assets, responsibility for its liabilities and the day to day control of its operations reside with the City. All staff engaged at the hostel are employed directly by the City which also assumes responsibility for future employee entitlements. Treasury management activities (accounts payable, accounts receivable and investment) are all performed centrally by the City on behalf of the hostel.

Accounting standards relating to segment reporting do not generally apply to the operations of local governments. Notwithstanding this, the Collier Park Hostel is required to comply with the Aged Care Act 1997 and the reporting and disclosure regimes associated with the Conditional Adjustment Payment (CAP) funding initiative. This legislation requires the City to separately identify and disclose the aggregated results of the Collier Park Hostel's operations and the assets and liabilities attributed to it in the City's general purpose financial report as though it were a separate financial entity. This financial disclosure is best effected through the City providing a reporting note that reflects the Collier Park Hostel's financial position and performance for the year as a separate operational segment.

Operating Performance - 2011

	AGED CARE SEGMENT	OTHER SEGMENT	2011 TOTAL
Revenues			
Government Grants & Subsidies - Operational	1,160,182	1,824,513	2,984,695
Hostel Resident Charges	688,143	0	688,143
Bond Retentions	52,902	0	52,902
Interest Income	0	2,602,246	2,602,246
Capital Grants	0	2,078,152	2,078,152
Other Revenue	2,971	37,541,922	37,544,893
Total Revenue	1,904,198	44,046,833	45,951,031
Expenditure			
Care Employee Expenditure	(837,844)	0	(837,844)
Other Employee Expenditure	(247,335)	(16,006,572)	(16,253,907)
Interest Expense	(0)	(384,534)	(384,534)
Depreciation Expense	(74,147)	(7,688,722)	(7,762,869)
Capital Expense - Not Capitalised	(73,604)	(0)	(73,604)
Other Expense	(593,932)	(19,521,480)	(20,115,412)
Total Expenses	(1,826,862)	(43,601,308)	(45,428,170)
Segment Result	\$77,336	\$445,525	\$522,861

Notes to the Financial Statements for the Year Ended 30 June 2011

Aggregate Statement of Financial Position 2011

	AGED CARE SEGMENT	OTHER SEGMENT	2011 TOTAL
Current Assets			
Cash - Restricted *1	2,073,738	30,797,651	32,871,389
Cash - Unrestricted *2	675,803	143,463	819,266
Other Current Assets	0	2,663,044	2,663,044
Total Current Assets	\$2,749,541	\$33,604,158	\$36,353,699
Non Current Assets			
Infrastructure, Property , Plant & Equipment	3,824,162	262,007,324	265,831,486
Other Non Current Assets	0	2,862,325	2,862,325
Total Non Current Assets	\$3,824,162	\$264,869,649	\$268,693,811
Total Assets	\$6,573,703	\$298,473,807	\$305,047,510

	AGED CARE SEGMENT	OTHER SEGMENT	2011 TOTAL
Current Liabilities			
Other Current Liabilities	0	6,959,862	6,959,862
Total Current Liabilities	0	\$6,959,862	\$6,959,862
Non Current Liabilities			
Liabilities - Refundable Accommodation Bonds	2,073,738	0	2,073,738
Other Non Current Liabilities	0	34,253,315	34,253,315
Total Non Current Liabilities	\$2,073,738	\$34,253,315	\$36,327,053
Total Liabilities	\$2,073,738	\$41,213,177	\$43,286,915
Net Assets	\$4,499,965	\$257,260,630	\$261,760,595

Notes to the Financial Statements for the Year Ended 30 June 2011

Operating Performance - 2010

	AGED CARE SEGMENT	OTHER SEGMENT	2011 TOTAL
Revenues			
Government Grants & Subsidies - Operational	749,211	1,988,269	2,737,480
Hostel Resident Charges	615,036	0	615,036
Bond Retentions	48,021	0	48,021
Interest Income	0	2,079,992	2,079,992
Capital Grants	0	2,725,781	2,725,781
Other Revenue	15,968	36,914,795	36,930,763
Operating Revenue	1,428,236	43,708,837	45,137,073
Expenditure			
Care Employee Expenditure	(727,746)	(0)	(727,746)
Other Employee Expenditure	(284,041)	(14,609,938)	(14,893,979)
Interest Expense	0	(346,218)	(346,218)
Depreciation Expense	(55,701)	(7,059,441)	(7,115,142)
Capital Expense - Not capitalised	(88,946)	(0)	(88,946)
Other Expense	(546,992)	(16,614,634)	(17,161,626)
Total Expenses	(1,703,426)	(38,630,231)	(40,333,657)
Segment Result	(\$275,190)	\$5,078,606	\$4,803,416

Aggregate Statement of Financial Position 2010

	AGED CARE SEGMENT	OTHER SEGMENT	2011 TOTAL
Current Assets			
Cash - Restricted *1	1,445,164	27,786,744	29,231,908
Cash - Unrestricted *2	347,276	3,995,517	4,342,793
Other Current Assets	0	4,264,603	4,264,603
Total Current Assets	\$1,792,440	\$36,046,864	\$37,839,304
Non Current Assets			
Infrastructure, Property, Plant & Equipment	3,898,309	199,230,493	203,128,802
Other Non Current Assets	0	3,483,626	3,483,626
Total Non Current Assets	\$3,898,309	\$202,714,119	\$206,612,428
Total Assets	\$5,690,749	\$238,760,983	\$244,451,732

Notes to the Financial Statements for the Year Ended 30 June 2011

	AGED CARE SEGMENT	OTHER SEGMENT	2011 TOTAL
Current Liabilities			
Other Current Liabilities	0	6,786,226	6,786,226
Total Current Liabilities	\$0	\$6,786,226	\$6,786,226
Non Current Liabilities			
Liabilities - Refundable Accommodation Bonds	1,445,464	0	1,445,464
Other Current Liabilities	0	32,755,187	32,755,187
Total Non Current Liabilities	\$1,445,464	\$32,755,187	\$34,200,651
Total Liabilities	\$1,445,464	\$39,541,413	\$40,986,877
Net Assets	\$4,245,285	\$199,219,570	\$203,464,855

*1 All Accommodation Bonds held on behalf of residents of the CPH are fully cash backed in the Collier Park Hostel Residents Offset Reserve - a cash reserve created exclusively for the purpose of repaying accommodation bonds that will be refundable upon the departure of hostel residents. Funds from this reserve may not be used for any other purpose besides refunding accommodation bonds upon the departure of residents from the CPH facility.

The City takes a liquidity position of 100% cash backing the liability to repay the accommodation bonds to departing residents.

Accountability for the proper management and application of these monies are facilitated by the City's completion of the Prudential Compliance Return which is lodged annually with the Dept of Health & Ageing (Approved Provider 1109).

*2 The results of the CPH operations and other funding allocations from the city's resources are held in the Collier Park Hostel Capital Reserve which contains funds that may be applied to offset operating deficits or to fund capital improvements at the CPH facility.

Notes to the Financial Statements for the Year Ended 30 June 2011

36. Key Performance Indicators

	2011	2010	2009
Liquidity Ratios			
Current Ratio	0.77:1	1.91:1	1.38:1
<i>Indicates the City's short term liquidity.</i>			
<i>Preferred value for this ratio is greater than 1.00:1</i>			
Current Assets - Restricted Assets	3,482,310	8,567,759	4,603,079
Current Liabilities - Liabilities related to Restricted Assets	4,510,194	4,479,395	3,332,765
Untied Cash To Creditors Ratio	0.25:1	1.18:1	0.60:1
<i>Indicates the City's capacity to pay creditors in accordance with normal trading terms.</i>			
<i>Preferred value for this ratio is greater than 1.00:1</i>			
Unrestricted Cash	819,266	4,342,793	1,445,276
Trade Creditors	3,302,353	3,682,372	2,404,806
Debt Ratios			
Debt Service Ratio	2.24%	2.14%	1.16%
<i>Indicates the capacity to meet loan debt repayments from available revenue as they become due and payable.</i>			
<i>Preferred value for this ratio is less than 10%</i>			
Debt Service Costs - Principal & Interest	970,836	906,639	447,619
Available Operating Revenue	43,367,260	42,411,292	38,468,540
Gross Debt to Revenue Ratio	0.18:1	0.15:1	0.13:1
<i>Reflects the ability of the City in any year to service debt out of Total Revenue.</i>			
<i>Preferred value for this ratio is less than 0.60:1</i>			
Total Borrowings & Utilised Overdraft	7,927,814	6,514,116	5,074,537
Available Operating Revenue	43,872,879	42,411,292	38,468,540
Gross Debt to Economically Realisable Assets Ratio	0.05:1	0.04:1	0.03:1
<i>Measures the ability of the City to retire debt from readily realisable assets.</i>			
<i>Preferred value for this ratio is less than 0.30:1</i>			
Total Borrowings & Utilised Overdraft	7,927,814	6,514,116	5,074,537
Total Assets - Infrastructure Assets	167,846,398	163,558,661	146,580,535
Coverage Ratios			
Rates Coverage Ratio	52.0%	49.5%	51.6%
<i>Indicates the dependence on rates to fund operations.</i>			
<i>Preferred value for this ratio is less than 60%.</i>			
Net Rate Revenue	23,908,796	22,363,464	20,933,004
Operating Revenue	45,951,031	45,137,073	40,550,349

Notes to the Financial Statements for the Year Ended 30 June 2011

Effectiveness Ratios

OUTSTANDING RATES RATIO

1.3%

1.4%

1.7%

Indicates the effectiveness of rates collection procedures.
Preferred value for this ratio is less than 5%.

Rates Outstanding	306,925	305,541	348,740
Total Rates Collectible	23,908,796	22,363,464	20,933,004

Excludes rates legitimately deferred as Pensioner Deferrals.

Financial Position Ratios

DEBT RATIO

14.2%

16.8%

15.8%

Measures the relationship between debt and assets. That is, how much of the value of assets is represented by liabilities.
The smaller this value is, the better.

Total Liabilities	43,286,915	40,986,877	35,942,748
Total Assets	305,047,510	244,451,732	227,496,908

Statement By Chief Executive

The attached financial statements of the City of South Perth being the annual financial report and supporting notes and supplementary information for the year ended 30 June 2011 are, in our opinion, properly drawn up to present fairly the financial position of the City of South Perth at 30 June 2011 and the results of its operations for the year then ended in accordance with Australian Accounting Standards and comply with the provisions of the *Local Government Act 1995* and regulations under that act.

Dated: 30 September 2011


A C FREWING
Chief Executive Officer

Dated: 30 SEPT 2011


M. J. KENT
Director Financial &
Information Services

Dated: 30 SEPT 2011


D. M. GRAY
Manager
Financial Services

Auditor's Report for the Year Ended 30 June 2011



Auditor's Report for the Year Ended 30 June 2011

Auditor's Opinion

In our opinion, the financial report of the City of South Perth

- (i) gives a true and fair view of the financial position of the City of South Perth as at 30 June 2011 and of its financial performance for the year ended on that date; and
- (ii) complies with the Local Government Act 1995 (as amended), the Local Government (Financial Management) Regulations 1992 (as amended) and the Australian Accounting Standards (including the Australian Accounting Interpretations).

Statutory Compliance

We did not during the course of our audit become aware of any instances where the Council did not comply with the requirements of the Local Government Act 1995 (as amended) and the Local Government (Financial Management) Regulations 1992 (as amended).

MACRI PARTNERS

MACRI PARTNERS
CERTIFIED PRACTISING ACCOUNTANTS
SUITE 2, 137 BURSWOOD ROAD
BURSWOOD WA 6100

PERTH
DATED THIS 30th DAY OF SEPTEMBER 2011.

Aman

A MACRI
PARTNER



We hope you enjoyed reading our Annual Report 2010/2011 and invite you to provide us with your comments and feedback.

To provide feedback please email enquiries@southperth.wa.gov.au

Where You Can Find This Report

Additional copies of this report can be obtained by

- Logging onto the City of South Perth website www.southperth.wa.gov.au
- Visiting or writing to the Administration Office at the Civic Centre, cnr Sandgate St and South Tce, South Perth
- Emailing enquiries@southperth.wa.gov.au
- Telephoning Customer Focus on 08 9474 0777
- Scan the QR code below using your mobile device. (You will require a QR code reader app which is free to download.)



This report is printed on 80% recycled paper using vegetable based inks and is 100% recyclable.

USEFUL CONTACTS

Administration Office

Civic Centre
Cnr Sandgate Street & South Terrace
South Perth WA 6151
Ph: (08) 9474 0777
Fax: (08) 9474 2425
Email: enquiries@southperth.wa.gov.au
Office hours: Monday – Friday 8.30am to 5pm

Operations Centre

199 Thelma Street
Como WA 6152
Ph: (08) 9474 0900
Fax: (08) 9367 9292
Email: operations@southperth.wa.gov.au
Office Hours: Monday – Friday 8.30am to 5pm

George Burnett Leisure Centre

George Burnett Park, Manning Rd
Karawara 6152
Opening hours: Monday – Friday 8.30am to 9pm
Saturday – Sunday 8.30am to 6pm
Ph: (08) 9474 0855

Collier Park Golf Course

Hayman Rd
Como WA 6152
Ph: (08) 9484 1666
Fax: (08) 9313 1744
Email: collierparkgolf@iinet.net.au

Collier Park Village

16 Morrison St
Como WA 6152
Ph: (08) 9313 0200
Fax: (08) 9313 0229
Email: collierparkvillage@southperth.wa.gov.au

Branch Library Locations

South Perth Library

Cnr Sandgate Street & South Terrace
South Perth WA 6151
Opening hours: Monday 9.30am to 5.30pm
Tuesday – Thursday 9.30am to 7pm
Friday 9.30am to 5.30pm
Saturday 10am to 4pm
Ph: (08) 9474 0800
Fax: (08) 9474 2425
Email: southperthlib@southperth.wa.gov.au

Manning Library

Manning Road
Manning WA 6152
Opening hours:
Monday – Tuesday 9.30am to 5.30pm
Wednesday – 9.30am to 7pm
Thursday – Friday 9.30am to 5.30pm
Saturday 10am to 2pm
Ph: (08) 9450 4450
Fax: (08) 9450 6203
Email: manninglib@southperth.wa.gov.au