

#### 1. INTRODUCTION

The City of South Perth recognises that effective financial management and good stewardship of its assets are among the most important responsibilities that a local government performs for the community. The City's 2016/2017 Annual Budget delivers some very significant new community assets whilst demonstrating responsible and sustainable management of the City's financial resources. It provides a range of relevant services to meet identified community needs and it includes capital initiatives that deliver on our community's vision for the City.

Aligned with the direction identified in the Strategic Plan and consistent with our Corporate Business Plan and the financial parameters in the Long Term Financial Plan, this Budget provides a blueprint for accountable and responsible financial management during the 2016/2017 year.

The strategies around which the Annual Budget was developed are:

- To exercise responsible management of the City's financial resources.
- To deliver a level of funding which is relevant, economically responsible and sustainable.
- To ensure cost effective delivery of a high level of relevant services to the City's ratepayers.
- To finance a pro-active program to maintain and enhance the City's infrastructure assets.

Engaging with our community, monitoring contemporary trends in best practice service delivery and critically evaluating the services that we offer has allowed us to effectively determine the range and quality of the services we deliver to the community. We have received valuable feedback from our community during the year through community forums, workshops and customer surveys. This has influenced the direction of the budget and has complemented the work of the Council Members and professional officers in developing the Budget.

This Budget recognises community aspirations and responsibly matches them against our financial and organisational capacity to ensure that we respect our stewardship responsibilities. Meeting the challenge of maximising value for money, the City will use this budget to build upon its existing solid financial foundations and strategic direction - to ensure that our community remains financially, socially and environmentally sustainable.

The City of South Perth 2016/2017 Annual Budget Schedules incorporates all of the relevant statutory elements. These have been extracted from the detailed management budgets that will be used by the City's leadership team to monitor and administer the City's finances.

## 1.1. OPERATING REVENUE AND EXPENDITURE

The Operating Budgets are developed from the City's strategic direction and Long Term Financial Plan. Management Budgets are considered by each of the City's business units before being reviewed for alignment and approved by the Executive and ultimately by Council.

The organisational structure is consistent with the monthly financial report groupings that form the basis for the Management Budgets. This permits comparative analysis between years. The Statutory Budget includes all disclosures required by relevant legislation and regulations.

Operating Revenue and Expenditure includes all programs which have been endorsed by Council during the past year for inclusion in the 2016/2017 Annual Budget. The operating budgets acknowledge the strategic direction given by Council and incorporate the feedback received from major stakeholders in the community during the visioning, strategic plan and budget development process. In accordance with statutory requirements, the budget also includes full cost accounting using activity based costing (ABC) principles to attribute corporate costs to those programs causing them to be incurred.

## 1.2. CAPITAL EXPENDITURE PROGRAM

The Capital Expenditure Program was formulated using asset management systems which determine the optimum time to conduct repairs and remedial work on the City's infrastructure assets (roads, paths, drains, parks etc) to maintain these assets in the best condition at the least cost. The 2016/2017 Capital Budget includes the commencement of construction of several highly anticipated major new community facilities but it also supports responsible spending on roads, paths and drainage infrastructure. Other infrastructure capital initiatives include water-wise initiatives, reticulation enhancements, park and playground upgrades and renewal of foreshore assets as part of the City's commitment to provide effective management and maintenance of its infrastructure assets.

#### 1.3. MOVEMENTS IN RESERVES

Funding to and from cash backed Reserves for 2016/2017 (in line with the Long Term Financial Plan) demonstrates the benefits of prudent forward financial planning to provide for significant future financial obligations. Funds generated from strategic land disposals have been placed in the Major Community Facilities Reserve to provide funding for discretionary capital projects in the current year and into the future.

Significant capital initiatives in 2016/2017 will be supported by monies previously provided in reserves - including major community facilities at Ernest Johnson Oval, Miller's Pool and the Connect South Project. Information technology and reticulation replacement all enjoy contributions from cash-backed reserves accumulated in prior years. Reserves also offer non-rates funding options when making financial decisions about major asset preservation projects.

#### 1.4. MUNICIPAL BORROWINGS

The City uses loan borrowings as part of a responsible and sustainable funding strategy. Loan borrowings are undertaken in accordance with Council Policy P604 - Use of Debt as a Funding Source and Section 6.20 of the Local Government Act. Borrowings are sourced through WA Treasury Corporation and are taken as fixed rate loans on terms that match the life of the associated asset. All loan borrowings are secured against the general revenue of the City.

The City has undertaken several tranches of fixed rate borrowings in previous years as part of its own strategic funding model. As the older debt is maturing, new municipal borrowings can be considered where appropriate, as our debt servicing ratios are still well within the limits of both debt covenant levels and industry benchmarks. Borrowings may be considered to address the effects of inter-generational equity in relation to large community facilities where the capital expenditure occurs within a single year but the community benefit from those facilities extends for several decades.

The City does not plan to undertake borrowings this year as part of the funding package.

In some circumstances the City acts as a guarantor for community sporting groups or associations for Self Supporting Loans. Repayments of principal and interest for Self Supporting Loans are all fully reimbursed by the beneficiary community group / association. There is no impost on the City's ratepayers for servicing these loans. Currently the City has five self-supporting loans to community sporting groups or associations.

Details of all loans (existing and proposed if any) are contained at Note 10 of the Statutory Budget.

#### 2. BUDGET PARAMETERS

The significant assumptions on which the 2016/2017 Annual Budget has been developed are:

- (a) Rates will be levied on the Gross Rental Value of all ratable properties within the City at a rate of 6.5400 cents in the dollar (6.3098 cents in 2015/2016).
- (b) A minimum rate payment of \$940.00 will apply in 2016/2017 compared to \$910.00 in 2015/2016. (This means that 11.3% of properties will be minimum-rated this year well within the maximum allowable level of 50% and close to last year's 11.2%)
- (c) A standard domestic Rubbish Service Charge will increase to \$272.00 in 2016/2017 (last year \$262.00) which is still one of the lowest of all metropolitan local governments.
- (d) Interest rate charges of 5.5% per annum and an administration fee of \$10.00 per installment will apply for payment of rates and service charges by installment in accordance with the provisions of Section 6.45 (3) & (4) of the Local Government Act and Local Government Financial Management Regulation 67.
- (e) Late payment interest of 11% per annum will be applied to rates, service charges and other monies (including third party debts for ESL) outstanding beyond due dates in accordance with Section 6:51(1) of the Local Government Act and Local Government Financial Management Regulation 67.
- (f) Revenue and Expenditure disclosed in the Operating and Capital Budgets are net of Goods and Services (GST) with the exception of the Collier Park Village which is treated as 'Input Taxed' for GST purposes as per an Australian Tax Office Private GST Ruling applicable to the City.
- (g) The Emergency Services Levy (ESL), that is included on rates notices at the gazetted rate, is a state government charge that local governments are required to collect and remit to the Fire & Emergency Services Authority.

#### 3. BUDGET STRUTURE

In addition to the Statutory Budget format, the 2015/2016 Budget has also been presented in the management format of the monthly Management Accounts as submitted to Council. The Management Budgets allow an assessment of each Department's revenue and expenditure and can be used to provide a consolidated view of the operations under Council's control.

The Management Operating Budgets include:

- Operating Revenue and Expenditure
- Payroll and associated costs
- Depreciation
- Interest and related costs
- Corporate costs & overheads allocated

Aggregating the Management Budgets establishes the operating surplus. Adding back the depreciation and other non-cash items gives the cash-flow to fund the Capital Expenditure Program.

The Management Operating Budgets do not include the following items which are disclosed elsewhere:

- Capital Revenues
- Capital Expenditure
- Loan Principal Repayments
- Transfers to or from cash backed Reserves
- The accrual Opening Position carried forward from the previous year.

## 4. BUDGET OVERVIEW

#### 4.1. DEVELOPING THE ANNUAL BUDGET

In developing its Annual Budget, the City must establish the three main elements of its budget model - its 'Cash Demand', the 'Funding from Sources other than Rates' & then the 'Amount Required to be Raised from Rates'.

## **Cash Demand:**

- Required funding to deliver Operational Programs and Services
- Required funding for the Acquisition or Creation of Assets
- Amount of Cash Reserves to be created
- Funding required for repayment of Borrowings
- Adjusted for and Non-Cash Items

#### **Funding from Sources other than Rates:**

- Grant funds Operational
- Fees & Charges
- Investment revenue
- Grant Funds for Developing Assets
- Proceeds from Asset Sales
- Cash Reserves Used
- Borrowings

(Total Cash Demand) - (Funding from Sources other than Rates) = Amount Required to be Raised from Rates.

Once that amount is known, and the Valuer General advises the City of the Total Gross Rental Value (GRV) of all ratable properties in the City, it is simply a matter of dividing the Total GRV by the Amount Required from Rates to determine the Rate in the \$ that is applied to the GRV of each property. This establishes the rates for each property.

#### 4.2. ANNUAL RATES & RUBBISH CHARGES

Properties in the City are rated based on the Gross Rental Value (GRV) of the property. GRV is an independent determination of the likely annual return on a property after deduction of rates and land taxes. For example a property assessed as having a GRV of \$26,000 would reflect the assessed rental return after rates and taxes being \$500 per week.

The WA Valuer General's Office provided a new GRV for every property in the City as at 1 July 2014 and does so on a three yearly cycle. The City is obliged to use these values to establish the 2016/2017 rates - which are determined by applying a nominated rate in the dollar to the GRV of each property to set the rates to be levied against each property.

The City has established a 'Rate in the Dollar' for 2016/2017 of 6.5400 cents per dollar of assessed Gross Rental Value. It was 6.3098 cents in 2015/2016 - representing an increase of 3.65%. This rate in the dollar will apply to the Gross Rental Valuations (GRV) as supplied by the Valuer General's Office for each property in the City.

It is important to note, the rate in the dollar of 6.5400 cents is the sixth lowest to be levied by the City at any time since 1997 - providing conclusive evidence that increases in rates over the last 19 years have been driven largely by increases in property valuations (and GRVs) rather than as a result of Council decisions on rates. Changes in the rate in the dollar charged by the City over the years and the recent downwards movements in that rate in the dollar is demonstrated in the Budget newsletter which accompanies the annual rates notice.

The impact of the increase in all Council charges (rates and rubbish charges) for an 'average property' in the city (having a GRV of \$26,046) compared to 2015/2016 is 4.14%. However, when the impact of the state government Emergency Services Levy (ESL) is added in, that increase in all charges becomes 4.06% or \$1.73 per week. The combined increase for minimum rated properties is 3.32% or \$0.86 per week.

Older Australians will continue to the benefits of the Rates Rebates and Deferrals scheme which entitles them to specific concessions on their local government rates. However, for the 2016/2017 year, the pension concession has been capped at a maximum of \$750.00 following a decision made in the 2015 state government budget.

The standard domestic rubbish service charge increases from \$262.00 to \$272.00 which is still one of the lowest of all metropolitan local governments. The charge reflects a full cost recovery for this service which includes weekly rubbish pick-up, fortnightly recycling collection and two green waste and one general waste kerb-side rubbish collections per year. 1,100 litre rubbish services for rateable commercial properties are \$1,360.00. Non rateable properties will pay \$375.00 per standard rubbish service and \$1,875.00 for 1,100 litre bin services.

As noted above, the Emergency Services Levy (a State Government charge) will again appear on all Rate Notices. Monies collected in relation to this charge are forwarded directly to the Fire & Emergency Services Authority (FESA). No money from this charge is retained by the City.

2016/2017 - Forecast Rate Yield

<b>Property Class</b>	Ratable Value	Rate In \$	Rate Yield \$	Min No	Min \$	Total Yield
Residential	463,729,755	6.5400	28,472,375	2,203	2,070,820	30,543,195
Commercial	55,418,605	6.5400	3,583,455	51	47,940	3,631,395
Interim		6.5400	100,000	-	-	100,000
Total	\$519,148,360		\$32,155,830	2,254	2,118,760	34,274,590

## Impact of 2016/2017 Rates & Charges

Type of Rate	2015/2016	2016/2017
Rates, Rubbish &ESL Charge - Minimum GRV	\$1,349.39	\$1,394.14
(GRV of less than \$14,373)		
Rates, Rubbish & ESL Charge - Average GRV	\$2,215.56	\$2,305.46
(GRV of \$26,046)		
Percentage of Minimum Rated Properties	11.2%	11.3%

#### 4.3. RESERVE FUNDING

Planned transfers from Reserves to the Municipal Fund in 2016/2017 are \$10.36M in net terms after re-investing some \$1.61M worth of interest revenue back to the cash backed reserves in proportion to the average balances held during the year. The change in the reserves balance represents the next phase in a planned strategic accumulation and use of cash backed reserves to fund significant building projects, infrastructure projects and technology acquisitions.

In 2016/2017, the planned transfers to Reserves are largely related to transferring the proceeds of strategic land disposals. These monies are then being applied in the current and subsequent years to fund several significant discretionary capital projects including several in the budget including the EJ Oval Precinct Upgrade, Connect South project, Millers Pool project and the George Burnett Leisure Centre (Dry Area) expansion in future years.

Major transfers out of Reserves back to the Municipal fund in 2016/2017 represent contributions towards the EJ Oval Precinct, Miller's Pool and Connect South project.

Cash backed reserves are expected to have a balance of \$41.40M at 30 June 2017 - including those quarantined for the purposes of the Collier Park Retirement Village, Golf Course and Waste Management. Funds relating to these separate business entities are held in Quarantined Reserves which reflect the operating results of each of these major business undertakings. Quarantined Reserves make up around 69% (\$28.62M) worth of the anticipated year-end balance.

The other 31% (\$12.78M) are Discretionary City Reserve Funds for future projects - primarily being strategic land disposal proceeds held in the Major Community Facilities Reserve (formerly Asset Enhancement Reserve) that will provide allocations for future major community projects. The remaining monies in other specific purpose discretionary reserves will contribute to acquisitions of plant & equipment, technology, parking management facilities and infrastructure projects.

During the 2015/2016 budget process, the City consolidated its existing Reserves from 24 separate reserves down to 14. Several inactive reserves were closed and some other smaller reserves having similar purposes were consolidated into existing reserves. That change provided greater clarity around the purposes for which the reserves are established and will streamline administration of the cash backed reserves. The Asset Enhancement Reserve was re-titled Major Community Facilities Reserve (although its purpose remains the same). A new Public Art Reserve was also established to manage developer contributions raised through the Percent for Art Policy.

The intended purposes of the various Reserves are disclosed in the Notes to the Statutory Budget at Note 6 with detail of the major transfers to and from those Reserves at Note 7. The projected year end balances of each Reserve (and the aggregate movements to and from the Reserves) are disclosed in the Notes to the Statutory Budget at Note 14.

## 4.4. SALARY & WAGES INFORMATION

Aggregate salary and wage information is provided for all approved staff positions in the 2016/2017 Budget. The Annual Budget includes 225.0 FTE approved positions (220.9 FTE in 2015/2016). This headcount makes tentative provision for the impact of an organisational restructure that the CEO is due to present to Council by October 2016. The staff FTE headcount has ranged between 210 and 230 in the period between 2005/2006 and 2016/2017.

Staffing levels proposed in the budget reflect an appropriate mix of resources across the organisation to match our capacity with service expectations.

The total payroll budget has increased to make allowances for the new enterprise bargaining agreement (EBA), translation to a single employee award, new positions and compulsory 0.5% increase in the Superannuation Guarantee Levy.

Disclosure of staff numbers and salary allocations is now grouped to reflect services rather than organizational structure as this is believed to better reflect where the City is allocating its resources to facilitate service delivery.

The 2016/2017 staffing establishment and payroll budget is disclosed by service grouping area below.

Directorate	FTE Headcount	Total \$
Chief Executive's Office	27.49	2,924,876
Organisational Capacity	33.95	3,407,643
Development Control	23.80	2,492,807
Community Services	41.28	3,525,396
Infrastructure Services	98.50	8,349,679
Total	225.02	\$20,700,401

The table below shows the 2016/2017 payroll budget disclosed by headcount, salary component and service area.

Directorate	FTE Count	Salaries	Super	Total \$
CEO Office Administration	2.80	393,340	43,652	436,992
Governance	5.00	476,512	51,379	527,891
Marketing & Communications	4.00	359,844	37,987	397,831
Rangers	9.19	758,055	87,618	845,673
Human Resources	4.50	437,968	55,129	493,097
Organisational Performance	2.00	204,164	19,228	223,392
Financial Strategy & Financial Reporting	4.00	528,963	59,546	588,509
Treasury Management	10.97	949,176	109,797	1,058,973
Information Technology & Records	11.00	950,620	113,254	1,063,874
Customer Services	7.98	623,036	73,249	696,285
Land Use Strategy Unit	3.00	315,835	38,886	354,721
Statutory Planning	12.00	1,164,665	138,571	1,303,236
Compliance Unit	1.60	138,946	19,056	158,002
Building Services	4.00	314,414	33,939	348,353
Environmental Health	3.20	298,823	29,673	328,496
Community Services Admin	1.00	92,166	4,680	96,846
Library Services	15.74	1,174,008	133,566	1,307,574
Community Culture & Recreation Admin	5.03	450,462	56,315	506,778
Cultural Development - Art & Events	3.60	299,601	26,937	326,538
Leisure & Recreation	3.00	237,060	21,825	258,885
Facility Bookings	3.90	248,933	24,765	273,698
Seniors	2.66	207,682	23,972	231,654
Collier Park Village	6.35	451,268	72,155	523,423
Infrastructure Admin	9.00	826,757	99,646	926,403
Design Services	7.00	608,480	59,822	668,302
Engineering Infrastructure Admin	5.00	500,689	142,429	643,117
Works & Construction	12.00	770,775	81,121	851,896
Fleet Management	2.00	145,098	16,474	161,573
Waste Management Admin	2.00	175,295	19,651	194,946
Transfer Station	4.00	297,729	31,705	329,434
City Environment Admin	7.00	658,021	83,339	741,361
SJMP Park Maintenance	6.00	401,988	43,887	445,875
Other Park Maintenance	8.00	525,176	57,398	582,575
Reticulation Team	2.00	128,732	14,189	142,921
Mowing Team	10.00	628,361	69,573	697,935
Streetscapes Team	6.00	395,810	43,811	439,621
Environmental Management / Natural Areas	4.00	315,259	36,930	352,189
Plant Nursery	2.00	129,991	14,013	144,003
Building Maintenance	3.00	242,789	32,472	275,261
Golf Course	9.50	693,119	59,150	752,268
	225.02	\$18,519,611	\$2,180,789	\$20,700,401

#### 4.5. DEPRECIATION

In accordance with relevant accounting standards, depreciation is calculated on the value of non-current fixed assets (including infrastructure) and is recognised as an expense in the Comprehensive Income Statement. The calculation and recording of depreciation as an expense in the accounts gives an approximate indication of the rate at which infrastructure and other fixed assets deteriorate over time.

It also suggests a level of spending required to maintain the asset base of Council in good condition. Asset useful lives used in calculating depreciation are approximations and are used as a guide. Individual assets may deteriorate at a slower rate due to ongoing maintenance or variations in usage patterns.

The City aims to maintain its expenditure on the maintenance of infrastructure assets at a level in excess of the rate of asset deterioration as indicated by the calculated depreciation. Thus, the City's inventory of Infrastructure Assets is enhanced - to leave a legacy for future residents of the City.

Depreciation is treated as a non-cash item in developing the budget which means that it is not required to be funded directly by ratepayers. Hence it is 'added back' when determining the level of funding required to be levied from Rates. This calculation is disclosed in the statutory Rate Setting Statement.

#### 4.6. ALLOCATION OF CORPORATE COSTS

The costs of providing corporate support such as financial management, accounts payable, payroll, human resources management, occupational health and safety, records management, technology resources and information technology support are allocated across all service areas within the administration.

Council Members (Governance) receive an allocation of the costs of officers' time in preparing and presenting reports to meetings and briefings, minute taking, technology, secretarial and administrative support. The overall impact of these internal corporate allocations on the budget is nil.

Net Corporate Costs Allocated Inwards	
Council Members	704,191
Community Services & Recreation	380,685
Collier Park Golf Course	136,449
Libraries	371,392
Collier Park Village	126,052
Waste Management Services	251,606
Ranger Services	311,434
Development Services (including Health Services)	374,815
Infrastructure Administration	299,627
Parks & Environment	541,145
Engineering Infrastructure	300,378
	79,134
	\$3,876,908

Net Corporate Costs Allocated Outwards	
Financial Services	(1,127,736)
Human Resources	(628,980)
Information Technology & Records Management	(1,327,440)
Customer Focus Team	(424,342)
Building Operating Costs	(248,093)
CEO Office	(120,317)
	(\$3,876,908)

## CAPITAL WORKS CARRIED FORWARD FROM 2015/2016 INTO 2016/2017

Capital works / work in progress totaling a net \$7.98M have been recommended for carry forward into the 2016/2017 year. Factors that can lead to projects being carried forward include awaiting approvals from statutory bodies, contractors not being available when required, scheduling works at a time when they will cause less disruption in the community and allowing more opportunity for public consultation in the process.

Specific items relating to the 2015/2016 Capital Program now carried forward into 2016/2017 are detailed in the Section 5 of this Budget document (Page 5.01). A concerted effort will be made to progress the bulk of the carried forward funds relating to infrastructure projects by the end of the second quarter of the 2016/2017 year.

## 4.7. CAPITAL EXPENDITURE PROJECTS

Funds totaling some \$27.01M have been set aside by Council for the 2016/2017 Capital Works Budget. This amount excludes carry forward works, transfers to cash backed reserves and loan principal repayments.

Of the total capital / non recurrent expenditure budget, some \$26.67M is provided for renewal of assets or creation of new assets. The remaining \$2.34M is allocated to other non-recurrent expenditures such as precinct studies, feasibility studies and planning for future facilities or condition assessments and other asset management data collection activities.

The allocation of funds to individual projects is detailed in the Capital Expenditure section of the Budget.

An overview of the Capital Expenditure Budget classified by category is provided below:

Capital Expenditure Category	Asset Classification	\$ Amount
Asset Renewal / New Asset Creation		
Road Network	Asset Renewal	2,662,700
Traffic Management Measures	Asset Renewal	1,258,000
Storm Water Drainage	Asset Renewal	837,700
Path Network	Asset Renewal	450,000
Bus Shelters	Asset Renewal	40,000
Parks & Reserves	Asset Renewal	832,000
Street & Reserve Lighting	New Asset Creation	55,000
Collier Park Golf Course Reticulation Upgrade	Asset Renewal	500,000
Millers Pool	Asset Renewal	2,000,000
Building Assets - EJ Oval Precinct Upgrade	New Asset Creation	7,500,000
Building Assets - Various Minor Works	Asset Renewal	1,198,000
Connect South Project	New Asset Creation	3,500,000
Plant & Fleet Replacement	Asset Renewal	1,189,850
Minor Infrastructure Projects	New Asset Creation	140,000
Technology Assets, Software & Digital Service Delivery	New Asset Creation	480,000
Chambers Audio Visual System	New Asset Creation	180,000
Corporate Property & Finance System	New Asset Creation	600,000
Parking Management	New Asset Creation	94,000
Library Catalogue Management System - All Libraries	New Asset Creation	120,000
Library RFID System - Manning Hub	New Asset Creation	170,000
Waste Management	New Asset Creation	540,000
CPV Unit Refurbishments	Asset Renewal	325,000
Total Asset Creation & Renewal		\$24,672,250

## 4.7 CAPITAL EXPENDITURE PROJECTS (continued)

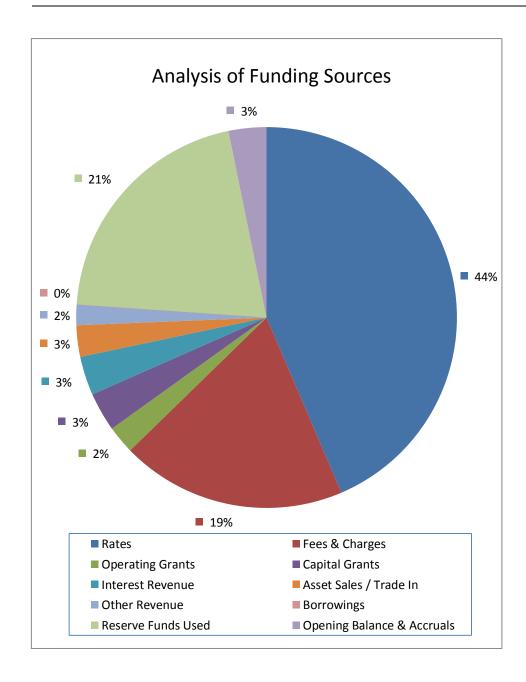
Non Recurrent Expenditure	\$ Amount
Roads - Studies, Planning & Asset Data Collection	210,000
Traffic Management - Planning & Forward Design	140,000
Storm Water Drainage - Studies, Planning & Asset Data Collection	75,000
Waste Management Initiatives	115,000
Streetscape Projects - Non Recurrent	325,000
Parks & Reserves - Planning & Design	63,000
Environmental Projects	232,000
Building Assets- Asset Condition Assessment	60,000
Minor Building Works	80,000
River Wall Repairs	120,000
Planning Precinct Studies	200,000
Technology Consultancy & Project Planning	115,000
CPGC - Non Recurrent	277,412
Land Sale Costs	85,000
Building Portfolio Valuation	20,000
CSRFF Funding Initiatives	50,000
Data & Communications Enhancements	105,000
Other Minor Projects	70,000
Total Non-Recurrent Initiatives	\$2,342,412

#### 5.0 LOOKING TO THE FUTURE

The 2016/2017 Budget is a very significant one. Reflecting the City's second largest ever capital expenditure program of some \$27.01M, it will see the progression of several very significant community facility initiatives for which planning, consultation and financing activities have been progressing for some years. The budget builds upon the City's sound, financial foundations and its well-articulated strategic direction - complemented by the input of Council Members, our community and the staff of the City of South Perth. The responsible input of key stakeholders in the community, guided by the City's well established planning framework and financial capacity will enable the South Perth community to enjoy the enhanced services and public facilities which this budget delivers.

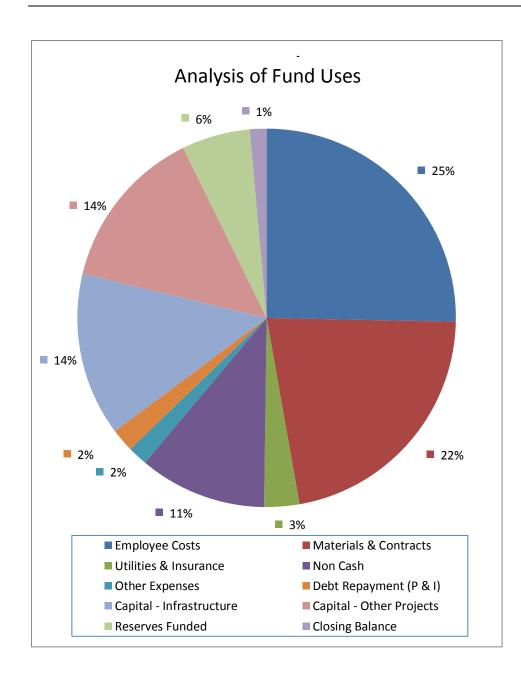
The principles of business excellence will guide the work of the administration and Council in the 2016/2017 year. Continuous improvement, community involvement and a genuine commitment to deliver customer focused service to the community will support the model which the City uses to deliver the programs and initiatives contained in this budget.

We are proud to present the 2016/2017 Annual Budget of the City of South Perth.



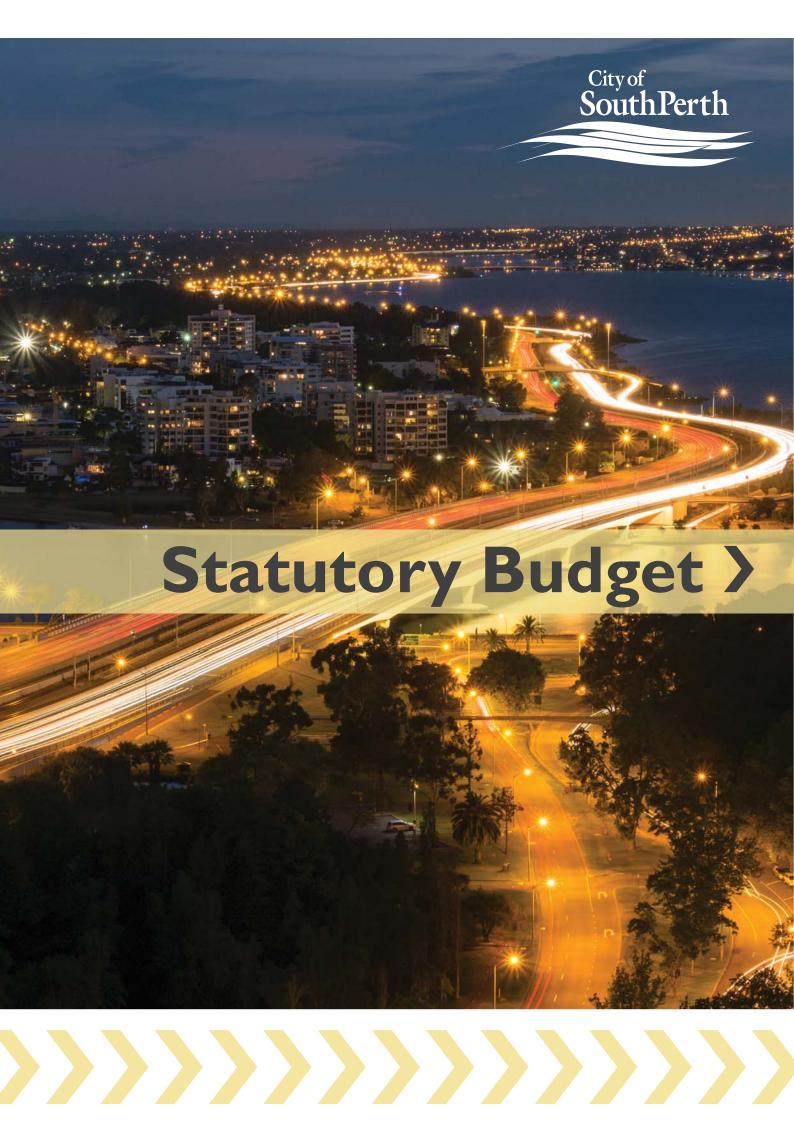
<b>Budget Financial Summary - 2016/2017</b>	' Fundi	ng
(Statutory Account Format)		
Operating Revenue	\$	55.14M
Capital Revenue (Own Source)	\$	2.09M
Grants for Development of Assets	\$	2.61M
Reserve Funds Used	\$	16.28M
City Borrowings	\$	0
Opening Balance & Accruals	\$	2.53M
Total Funding	\$	78.65M
Rates Funding		43.6%
Earned Revenue		32.5%
Reserve Funds Used		20.7%
Accruals & Borrowings		3.2%
Total Funding		100.0%

Key Financial Ratios - Budget 2016/2017	
Operating Surplus Ratio	1.9%
(Benchmark is 0% - 15%)	
Own Source Revenue	98.5%
(Benchmark is > 90%)	



Budget Financial Summary - 2016/2017	Expen	ises
(Statutory Account Format)		
Cash Operating Expenditure	\$	45.80M
Non Cash Operating Expenditure	\$	9.64M
Debt Principal Repayments	\$	1.76M
Non Recurrent / Capital Costs	\$	24.67M
Reserves Funded (inc Interest)	\$	5.90M
Closing Balance	\$	1.27M
Non Operating Items	\$	(0.75M)
Less Non Cash Items	\$	(9.64M)
Total Cash Expenditure	\$	78.65M
Cash Operating Expenditure		58.2%
Capital & Non Recurrent Costs		31.4%
Debt Service (Net of SSL)		2.2%
Reserve Funding / Accruals		8.2%

Key Financial Ratios - Budget 2016/2017	
Debt Service Ratio	5.61
(Benchmark is > 5.0)	
Asset Sustainability Ratio	114.0%
(Benchmark is > 110%)	



		2016	2016	2017
	Notes	Budget	Projection	Budget
REVENUE FROM ORDINARY ACTIVITIES				
General Purpose Funding	Page 2.03	36,817,923	36,647,898	38,608,442
Governance	4, 5	105,000	134,088	80,000
Law, Order, Public Safety	3, 4	110,000	119,519	812,250
Health	3, 4	116,000	136,536	124,500
Welfare Services	3, 4	0	0	0
Housing	3, 4	1,558,592	1,652,583	1,570,012
Community Amenities	3, 4	7,021,550	6,988,279	7,115,011
Recreation and Culture	3, 4	4,289,950	4,109,325	3,674,950
Transport	3, 4	2,026,000	2,222,769	2,398,830
Economic Services	3, 4	660,250	766,913	704,000
Other Property and Services	3, 4	134,500	122,545	60,000
	_	52,839,765	52,900,453	55,147,995
EXPENSES FROM ORDINARY ACTIVITIES				
General Purpose Funding	Page 2.03	332,757	314,818	404,845
Governance	3, 4	7,228,028	6,460,765	7,322,928
Law, Order, Public Safety	3, 4	839,457	866,280	880,353
Education	3, 4	70,500	64,126	70,250
Health	3, 4	559,037	563,835	556,347
Welfare Services	3, 4	510,841	477,731	853,747
Housing	3, 4	2,275,207	2,360,728	1,979,804
Community Amenities	3, 4	9,514,960	9,263,590	9,824,182
Recreation and Culture	3, 4	17,787,009	17,338,925	18,163,131
Transport	3, 4	14,401,573	13,464,667	14,269,545
Economic Services	3, 4	833,070	876,217	877,488
Other Property and Services	3, 4	612,928	699,616	236,060
other Property and Services		54,965,367	52,751,298	55,438,680
		, ,	, ,	, ,
BORROWING EXPENSES		240 247	202 102	445 115
General Purpose Funding		349,247	302,102	445,115
Recreation & Culture	_	212,126	187,044	173,397
		561,373	489,146	618,512
GRANTS - ASSET DEVELOPMENT				
Community Amenties	8	0	0	20,000
Recreation & Culture	8	2,442,000	2,444,786	700,000
Transport	8	1,351,000	1,350,103	1,887,233
	_	3,793,000	3,794,889	2,607,233
PROFIT (LOSS) ON DISPOSAL OF ASSETS:				
Profit on Sale of Land & Buildings		3,626,363	3,060,808	1,865,208
less Carrying Amount		0	, ,	0
Proceeds on Sale of Plant & Equipment	12	449,330	420,083	228,670
less Carrying Amount		(184,226)	(138,751)	(156,950)
, ,		3,891,467	3,342,140	1,936,928
		3,031,40/	3,342,140	1,530,520
MOVEMENT IN EQUITY  Joint Venture - Rivers Regional Council		0	(58,164)	0
Loss on Revaluation - Street Furniture		0	0	0
NET RESULT	Ş	4,997,492	\$ 6,738,875	\$ 3,634,964

# BUDGETED STATEMENT OF COMPREHENSIVE INCOME BY NATURE & TYPE CLASSIFICATIONS FOR THE YEAR ENDING 30 JUNE 2017

		2016	2016	2017
		Budget	Projection	Budget
OPERATING REVENUE				
Rates Revenue		32,906,251	32,903,932	34,274,590
Fees & Charges				
General Purpose Funding		340,000	350,576	323,000
Governance		0	0	0
Law, Order & Public Safety		100,000	115,147	100,250
Education		0	0	0
Health		41,000	53,611	47,500
Welfare Services		0	0	0
Housing		1,463,629	1,559,277	1,485,270
Community Amenities		6,941,550	6,918,276	7,080,011
Recreation & Culture		3,699,950	3,660,653	3,889,200
Transport		1,640,000	1,586,354	1,666,500
Economic Services		430,250	519,923	459,000
Other Property & Services		2,500	0	0
Fees & Charges		14,658,879	14,763,817	15,050,731
Grants & Subsidies - Operating		1,054,000	1,042,847	1,863,111
Contributions & Reimbursements		394,000	472,806	237,000
Interest Revenue		2,629,084	2,480,896	2,585,153
Service Charges		0	41	0
Other Revenue		1,197,551	1,236,114	1,137,410
Total Operating Revenue		52,839,765	52,900,453	55,147,995
OPERATING EXPENDITURE				
Employee Expenses		20,928,846	20,550,173	22,366,971
Materials & Contracts		20,178,326	18,423,878	19,319,365
Utilities & Insurances		2,588,500	2,539,309	2,640,132
Ammortisation Expense		72,000	74,030	75,000
Depreciation		9,365,750	9,583,113	9,563,500
Other Expenses		1,831,946 	1,580,794	1,473,713
Total Operating Expenditure		54,965,367	52,751,298	55,438,680
BORROWING EXPENSES				
General Purpose Funding		349,247	302,102	445,115
Recreation & Culture		212,126	187,044	173,397
		561,373	489,146	618,512
PROFIT (LOSS) ON DISPOSAL OF ASSETS:		0.005.555	0.055.555	4
Profit on Sale of Buildings		3,626,363	3,060,808	1,865,208
less Carrying Amount		0	0	0
Proceeds on Sale of Plant & Equipment	12	449,330	420,083	228,670
less Carrying Amount		(184,226)	(138,751)	(156,950)
		3,891,467	3,342,140	1,936,928

## BUDGETED STATEMENT OF COMPREHENSIVE INCOME BY NATURE & TYPE CLASSIFICATIONS FOR THE YEAR ENDING 30 JUNE 2017

		2016 Budget	2016 Projection	2017 Budget
		· ·	•	J
GRANTS - ASSET DEVELOPMENT				
Law, Order & Public Safety	8	0	0	0
Community Amenties	8	0	0	20,000
Recreation & Culture	8	2,442,000	2,444,786	700,000
Transport	8	1,351,000	1,350,103	1,887,233
		3,793,000	3,794,889	2,607,233
MOVEMENT IN EQUITY				
Joint Venture - Rivers Regional Council		0	(58,164)	0
			(58,164)	0
NET RESULT		\$4,997,492	\$6,738,875	\$3,634,964
Other Comprehensive Income				
		0	0	0
Other Loss on Revaluation - Street Furniture		0	0	0
		0	0	0
TOTAL COMPREHENSIVE INCOME		\$4,997,492	\$6,738,875	\$3,634,964

Other Comprehensive Revenue is impacted by external forces and is not able to be estimated reliably. In all such instances it is anticipated that other comprehensive income will relate to non cash transactions (revaluations of infrastructure assets) and as such, will have no impact on the Annual Budget.

	Notes	2016 Budget	2016 Projection	2017 Budget
OPERATING REVENUE (Excluding Rates)				
General Purpose Funding	Page 2.03	3,911,672	3,743,966	4,333,852
Governance	4, 5	105,000	134,088	80,000
Law, Order, Public Safety	3, 4	110,000	119,519	812,250
Education	3, 4	0	0	0
Health	3, 4	116,000	136,536	124,500
Welfare Services	3, 4	0	0	0
Housing	3, 4	1,558,592	1,652,583	1,570,012
Community Amenities	3, 4	7,021,550	6,988,279	7,115,011
Recreation and Culture	3, 4	4,289,950	4,109,325	3,674,950
Transport	3, 4	2,026,000	2,222,769	2,398,830
Economic Services	3, 4	660,250	766,913	704,000
Other Property and Services	3, 4	134,500	122,545	60,000
		19,933,514	19,996,522	20,873,405
OPERATING EXPENSES				
General Purpose Funding	Page 2.03	682,004	616,920	849,960
Governance	3, 4	7,228,028	6,460,765	7,322,928
Law, Order, Public Safety	3, 4	839,457	866,280	880,353
Education	3, 4	70,500	64,126	70,250
Health	3, 4	559,037	563,835	556,347
Welfare Services	3, 4	510,841	477,731	853,747
Housing	3, 4	2,275,207	2,360,728	1,979,804
Community Amenities	3, 4	9,514,960	9,263,590	9,824,182
Recreation and Culture	3, 4	17,999,135	17,525,969	18,336,528
Transport	3, 4	14,401,573	13,464,667	14,269,545
Economic Services	3, 4	833,070	876,217	877,488
Other Property and Services	3, 4	612,928	699,618	236,060
		55,526,740	53,240,446	56,057,192
NET OPERATING RESULT (Excluding Rates)		\$ (35,593,226)	\$ (33,243,924)	\$ (35,183,787)
ADJUST FOR CASH BUDGET REQUIREMENTS				
(Non Cash Items)				
Depreciation of Assets		9,365,750	9,583,113	9,563,500
Ammortisation Expense		72,000	74,030	75,000
Realised (Gain) / Loss on Sale of Assets		0	0	0
Movement in Employee Benefit Provisions		0	(253,007)	0
Movement in Equity - Joint Venture		0	(58,164)	0
(Non Current Cash Items)				
Movement in Non Currrent CPV Liability		750,000	19,429	750,000
Movement in Deferred Pensioners		25,000	(4,651)	(15,000)
Movement in Other Non Current Debtors		0	0	0
Movement in Other Non Current Assets		0	0	0
Loss on Revaluation - Street Furniture		0	0	0
		· ·	•	

Not	2016 es Budget	2016 Projection	2017 Budget
ACQUISITIONS - NON CURRENT ASSETS			
Acquisition of Buildings	(17,882,000)	(13,936,926)	(9,183,000)
Acquisition of Land	(495,000)	(493,871)	(3,103,000)
Acquisition of Furniture	(15,000)	(1,144)	(65,000)
Acquisition of Technology	(675,000)	(169,141)	(1,770,000)
Acquisition of Plant & Equipment	(155,000)	(74,062)	(134,000)
Acquisition of Mobile Plant	(1,362,815)	(1,488,857)	(1,189,850)
Construction of Infrastructure Assets	(11,139,800)	(8,558,132)	(12,330,400)
Work in Progress	0	0	(7,980,000)
Acquisition of Artworks	0	(4,000)	0
Acquisition of Software	(170,000)	(102,930)	0
	(31,894,615)	(24,829,063)	(32,652,250)
REPAYMENT OF LOANS			
Loan Principal Repayments	(1,278,619)	(1,149,859)	(1,392,360)
Self Supporting Loan Advanced	0	0	0
	(1,278,619)	(1,149,859)	(1,392,360)
CAPITAL REVENUES			
Proceeds on Sale of Land & Buildings 12	3,626,363	3,060,808	1,865,208
Proceeds on Sale of Plant & Equipment 12	449,330	420,083	228,670
Cash Deposit Received - Deferred Land Sale	565,365	0	0
Grants for Acquisition of Assets	3,793,000	3,794,889	2,607,233
Proceeds of New Loans	5,000,000	5,000,000	0
Self Supporting Loans Recouped	263,325	263,325	275,256
	13,697,383	12,539,105	4,976,367
RESERVE TRANSFERS			
Transfers to Reserves	(12,909,141)	(12,713,753)	(5,904,637)
Transfers from Reserves	19,578,544	20,283,414	16,267,269
	6,669,403	7,569,661	10,362,632
NET FUNDS DEMAND	(38,186,924)	(29,753,330)	(43,515,898)
Add			
Opening Position Surplus (Deficit)	7,366,589	7,366,589	10,517,194
Less			
Closing Position (Surplus) Deficit	(2,085,916)	(10,517,194)	(1,275,886)

Note	2016 es Budget	2016 Projection	201 Budge
OGET OPENING / CLOSING POSITION			
Current Assets			
Cash & Other Equivalents - Unrestricted	6,368,250	14,841,727	6,162,41
Cash & Other Equivalents - Restricted	52,659,638	51,759,380	41,396,74
Trade & Other Receivables	5=,555,555	//	,,-
Rates	196,509	322,470	422,47
Sundry Debtors	150,204	219,429	264,42
Infringement Debtors	370,400	346,792	386,79
GST Debtors	948,863	436,896	436,89
Pension Rebate Receivable	18,262	15,579	20,57
UGP Debtors	0	26,043	6,04
ESL Debtors	56,006	54,428	59,42
Self Supporting Loan Debtors	263,325	275,256	291,79
Provision for Doubtful Debts	(199,436)	(103,817)	(153,81
Inventories - Materials	136,238	129,769	119,76
Assets Held for Resale - Land	0	134,792	
Accrued Interest Revenue	539,858	293,673	373,67
Prepayments	446,015	364,717	344,71
Subtotal	61,954,132	69,117,133	50,131,94
Exclude			
Assets Held for Resale - Land	0	(134,792)	
Self Supporting Loan Debtors	(263,325)	(275,256)	(291,79
Adjusted Current Assets	61,690,807	68,707,085	49,840,14
Command Link Hains			
Current Liabilities			
Trade & Other Payables	2 205 020	1 752 007	2 269 00
Accounts Payable Income in Advance	2,285,828 93,373	1,753,097	2,368,09
		53,589	48,58 518,43
Accrued Wages	477,224	453,437	
Accrued Interest Expenses	35,310 1,388,389	25,983 1,392,360	17,98 1,532,43
Interest Bearing Liabilities Employee Entitlements - Annual Leave	2,065,683	2,302,159	2,352,45
Employee Entitlements - Annual Leave Employee Entitlements - Long Service Leave	2,065,665 1,987,835	1,842,248	2,352,13 1,862,24
Subtotal	8,333,642	7,822,872	8,699,94
Exclude			
Interest Bearing Liabilities	(1,388,389)	(1,392,360)	(1,532,43
Liabilities Associated with Restricted Assets	0	0	
Adjusted Current Liabilities	6,945,253	6,430,512	7,167,5
Adjusted Net Current Assets	54,745,554	62,276,573	42,672,63
Less	3 1,1 13,334	02,270,373	. 2,0,2,0
Restricted Assets - Cash Reserves	(52,659,638)	(51,759,380)	(41,396,74

	2016	2016	2017
RATES REVENUE	Budget	Projection	Budget
General Rate:			
GRV Rate in \$ = 6.5400 cents			32,055,830
GRV Rate in \$ = 6.3098 cents	30,630,541	30,631,216	
Minimum Rate:			
2,254 Assessments at \$940.00			2,118,760
2,283 Assessments at \$910.00	2,075,710	2,077,530	
Interim Rating:			
GRV Rate in \$ = 6.5400 cents			100,000
GRV Rate in \$ = 6.3098 cents	200,000	195,186	
Sub-Total	32,906,251	32,903,932	34,274,590
Plus - Late Payment Penalties / Interest on Rating	260,000	294,618	270,000
Plus - Administration Fees	210,000	225,856	200,000
Less - Rates Written Off	(10,000)	(9,863)	(12,500)
Total Amount Made Up From Rates	33,366,251	33,414,542	34,732,090
Grant Revenue:			
General (untied) Grant	448,000	444,788	924,781
	448,000	444,788	924,781
Other General Purpose Income:			
Pensioner's Deferred Rates Interest Grant	25,000	1,595	18,000
Interest Revenue (including Reserve Funds)	2,326,121	2,144,833	2,284,411
ESL Administration Fee	40,000	39,470	38,000
UGP Deferred Payment Financing Charge	0	0	0
Movement in JV Equity Other General Purpose Revenue	0 602,551	0 592,807	0 598,660
	2,993,672	2,778,704	2,939,071
TOTAL GENERAL PURPOSE FUNDING REVENUE	36,807,923	36,638,034	38,595,942
Expenses Relating to General Purpose Funding			
Rates Collection / Valuation Expenses	(319,401)	(342,706)	(414,704)
Interest Expense	(349,247)	(302,102)	(445,115)
Financing Expense	(25,000)	0	(25,000)
Change in Equity - Joint Venture	0	(58,164)	0
Allocations	21,644	37,752	47,359
TOTAL GENERAL PURPOSE FUNDING EXPENSES	(672,004)	(665,220)	(837,460)
NET GENEDAL DUDDOCE EUNDING	26 126 010	25 072 014	27 750 402
NET GENERAL PURPOSE FUNDING	36,135,919	35,972,814	37,758,482

## BUDGETED SCHEDULE OF RATES LEVIED FOR THE YEAR ENDING 30 JUNE 2017

Particulars - Budget 2016/2017	Rateable Value	Rate in \$ Cents	Non Min No.	Rate Yield (\$)	Min No.	Min Yield (\$)	Total Levied (\$)
<b>General Rate - GRV</b> Residential	463,729,755	6.5400	17,131	28,472,375	2,203	2,070,820	30,543,195
Commercial	55,418,605	6.5400	547	3,583,455	51	47,940	3,631,395
Interim Rates	-	6.5400		100,000	-	-	100,000
TOTAL	519,148,360		17,678	32,155,830	2,254	2,118,760	34,274,590
Particulars - Actual 2015/2016	Rateable Value	Rate in \$ Cents	Non Min No.	Rate Yield (\$)	Min No.	Min Yield (\$)	Total Levied (\$)
<b>General Rate - GRV</b> Residential	459,219,128	6.3098	17,152	27,176,782	2,232	2,031,120	29,207,902
Commercial	55,343,365	6.3098	548	3,454,434	51	46,410	3,500,844
Interim Rates	4,969,113	6.3098		195,186			195,186
TOTAL	519,531,606		17,700	30,826,402	2,283	2,077,530	32,903,932
Statistical Information - 2016/2017							
Rate in the \$	6.5400				-		
Minimum Rate Average GRV \$	940.00 26,046						
Minimum Rate GRV \$	14,373						
% of Minimum Rated Properties	11.3%						
Property Count - Residential	19,334						
Property Count - Commercial	598						
Property Count Total	19,932						

# BUDGETED STATEMENT OF FINANCIAL POSITION (EXTRACT - CURRENT ITEMS ONLY) FOR THE YEAR ENDING 30 JUNE 2017

	2016 Budget	2016 Projection	2017 Budget
Current Assets	buuget	Projection	Buuget
Cash & Other Equivalents - Unrestricted	6,368,250	14,841,727	6,162,419
Cash & Other Equivalents - Restricted	52,659,638	51,759,380	41,396,748
Trade & Other Receivables	32,033,030	31,733,300	41,330,740
Rates	196,509	322,470	422,470
Sundry Debtors	150,204	219,429	264,429
Infringement Debtors	370,400	346,792	386,792
GST Debtors	948,863	436,896	436,896
Pension Rebate Receivable	18,262	15,579	20,579
UGP Debtors	0	26,043	6,043
ESL Debtors	56,006	54,428	59,428
Self Supporting Loan Debtors	275,256	275,256	291,796
Provision for Doubtful Debts	(199,436)	(103,817)	(153,817)
Inventories - Materials	136,238	129,769	119,769
Assets Held for Resale - Land	0	134,792	0
Accrued Interest Revenue	539,858	293,673	373,673
Prepayments	446,015	364,717	344,717
Subtotal	61,966,063	69,117,133	50,131,941
Exclude			
Assets Held for Resale - Land	0	(134,792)	0
Self Supporting Loan Debtors	(275,256)	(275,256)	(291,796)
Adjusted Current Assets	61,690,807	68,707,085	49,840,145
Current Liabilities			
Trade & Other Payables			
Accounts Payable	2,285,828	1,753,097	2,368,097
Income in Advance	93,373	53,589	48,589
Accrued Wages	477,224	453,437	518,437
Accrued Interest Expenses	35,310	25,983	17,983
Interest Bearing Liabilities	1,388,389	1,392,360	1,532,434
Employee Entitlements - Annual Leave	2,065,683	2,302,159	2,352,159
Employee Entitlements - Long Service Leave	1,987,835	1,842,248	1,862,248
Subtotal	8,333,642	7,822,872	8,699,946
Exclude			
Interest Bearing Liabilities	(1,388,389)	(1,392,360)	(1,532,434)
Liabilities Associated with Restricted Assets	0	0	0
Adjusted Current Liabilities	6,945,253	6,430,512	7,167,512
Adjusted Net Current Assets	54,745,554	62,276,573	42,672,633
Less Restricted Assets - Cash Reserves	(52,659,638)	(51,759,380)	(41,396,748)
Surplus (Deficit)	2,085,916	10,517,194	1,275,886

Materials and Contracts Utilities & Insurances Interest Expense Other Expenses GST Payable to ATO   Net cash flows from operating activities  CASHFLOWS FROM INVESTING ACTIVITIES Purchase / Construction of Assets Land, Buildings or Improvements Infrastructure Assets Section 4 Plant & Equipment Furniture Technology Artworks Non Recurrent Expenditure Proceeds from Disposal of Land & Buildings Proceeds from Deferred Land Asset Sale Grants for the Development of Assets	32,903,751 19,358,879		
Rates Fees & Charges Service Charges Interest Expense Interest Expense Interest Expense Interest Expense Interest Expense Interest Interes			
Fees & Charges Service Charges Interest Expense Interest			
Service Charges Interest 4, 14 Contributions, Reimbursements & Donations 4 Other Revenues 4 Operating Grants 4 GST Refunded by ATO  PAYMENTS: Employee Costs 4 Materials and Contracts 4 Utilities & Insurances 4 Interest Expense 4 Other Expenses 4 Other Expenses 4 Other Expenses 4 ST Payable to ATO  Net cash flows from operating activities  CASHFLOWS FROM INVESTING ACTIVITIES Purchase / Construction of Assets Land, Buildings or Improvements 5 Infrastructure Assets 5 Plant & Equipment 5 Furniture 5 Technology 5 Artworks 5 Non Recurrent Expenditure Proceeds from Disposal of Land & Buildings 12 Proceeds from Deferred Land Asset Sale Grants for the Development of Assets  Net cash flows from investing activities  CASHFLOWS FROM FINANCING ACTIVITIES		32,783,814	34,154,590
Interest Contributions, Reimbursements & Donations Other Revenues Operating Grants GST Refunded by ATO  PAYMENTS: Employee Costs Materials and Contracts Utilities & Insurances Interest Expense Other Expenses GST Payable to ATO  Net cash flows from operating activities  CASHFLOWS FROM INVESTING ACTIVITIES Purchase / Construction of Assets Land, Buildings or Improvements Infrastructure Assets Plant & Equipment Furniture Technology Artworks Non Recurrent Expenditure Proceeds from Disposal of Land & Buildings Proceeds from Disposal of Plant & Equipment Proceeds from Deferred Land Asset Sale Grants for the Development of Assets Net cash flows from investing activities  CASHFLOWS FROM FINANCING ACTIVITIES	13,330,073	21,704,078	18,505,731
Contributions, Reimbursements & Donations Other Revenues Operating Grants GST Refunded by ATO  PAYMENTS: Employee Costs Materials and Contracts Utilities & Insurances Interest Expense Other Expenses Other Expenses GST Payable to ATO  Net cash flows from operating activities  CASHFLOWS FROM INVESTING ACTIVITIES Purchase / Construction of Assets Land, Buildings or Improvements Infrastructure Assets Plant & Equipment Furniture Section 4 Furniture Technology Artworks Non Recurrent Expenditure Proceeds from Disposal of Land & Buildings Proceeds from Disposal of Plant & Equipment Proceeds from Disposal of Plant & Equipment Proceeds from Deferred Land Asset Sale Grants for the Development of Assets Net cash flows from investing activities  CASHFLOWS FROM FINANCING ACTIVITIES	0	24,273	20,000
Other Revenues Operating Grants GST Refunded by ATO  PAYMENTS: Employee Costs	2,524,084	2,678,037	2,505,153
Other Revenues Operating Grants GST Refunded by ATO  PAYMENTS: Employee Costs	394,000	448,075	237,000
PAYMENTS: Employee Costs Materials and Contracts Utilities & Insurances Interest Expense Other Expenses GST Payable to ATO  Net cash flows from operating activities  CASHFLOWS FROM INVESTING ACTIVITIES Purchase / Construction of Assets Land, Buildings or Improvements Infrastructure Assets Land, Buildings or Improvements Furniture Furniture Technology Artworks Non Recurrent Expenditure Proceeds from Disposal of Land & Buildings Proceeds from Disposal of Plant & Equipment Proceeds from Deferred Land Asset Sale Grants for the Development of Assets Net cash flows from investing activities  CASHFLOWS FROM FINANCING ACTIVITIES	1,197,551	1,176,875	1,137,410
PAYMENTS:  Employee Costs	1,654,000	1,042,847	1,863,111
Employee Costs Materials and Contracts Utilities & Insurances Interest Expense Other Expenses GST Payable to ATO   Net cash flows from operating activities  CASHFLOWS FROM INVESTING ACTIVITIES Purchase / Construction of Assets Land, Buildings or Improvements Infrastructure Assets Plant & Equipment Furniture Furniture Technology Artworks Non Recurrent Expenditure Proceeds from Disposal of Land & Buildings Proceeds from Disposal of Plant & Equipment Proceeds from Disposal of Plant & Equipment Proceeds from Deferred Land Asset Sale Grants for the Development of Assets Net cash flows from investing activities  CASHFLOWS FROM FINANCING ACTIVITIES	0	0	0
Employee Costs Materials and Contracts Utilities & Insurances Interest Expense Other Expenses GST Payable to ATO   Net cash flows from operating activities  CASHFLOWS FROM INVESTING ACTIVITIES Purchase / Construction of Assets Land, Buildings or Improvements Infrastructure Assets Plant & Equipment Furniture Technology Artworks Non Recurrent Expenditure Proceeds from Disposal of Land & Buildings Proceeds from Disposal of Plant & Equipment Proceeds from Disposal of Plant & Equipment Proceeds from Deferred Land Asset Sale Grants for the Development of Assets Net cash flows from investing activities  CASHFLOWS FROM FINANCING ACTIVITIES	58,032,265	59,857,999	58,422,995
Materials and Contracts  Utilities & Insurances Interest Expense Other Expenses GST Payable to ATO   Net cash flows from operating activities  CASHFLOWS FROM INVESTING ACTIVITIES Purchase / Construction of Assets Land, Buildings or Improvements Infrastructure Assets Plant & Equipment Furniture Furniture Technology Artworks Non Recurrent Expenditure Proceeds from Disposal of Land & Buildings Proceeds from Disposal of Plant & Equipment Proceeds from Deferred Land Asset Sale Grants for the Development of Assets  Net cash flows from investing activities  CASHFLOWS FROM FINANCING ACTIVITIES			
Utilities & Insurances Interest Expense Other Expenses GST Payable to ATO   Net cash flows from operating activities  CASHFLOWS FROM INVESTING ACTIVITIES Purchase / Construction of Assets Land, Buildings or Improvements Infrastructure Assets Plant & Equipment Furniture Furniture Technology Artworks Non Recurrent Expenditure Proceeds from Disposal of Land & Buildings Proceeds from Disposal of Plant & Equipment Proceeds from Deferred Land Asset Sale Grants for the Development of Assets  Net cash flows from investing activities  CASHFLOWS FROM FINANCING ACTIVITIES	(20,658,846)	(20,287,351)	(22,231,971)
Interest Expense Other Expenses GST Payable to ATO  Net cash flows from operating activities  CASHFLOWS FROM INVESTING ACTIVITIES Purchase / Construction of Assets Land, Buildings or Improvements Infrastructure Assets Section 4 Plant & Equipment Furniture Technology Artworks Non Recurrent Expenditure Proceeds from Disposal of Land & Buildings Proceeds from Disposal of Plant & Equipment Proceeds from Deferred Land Asset Sale Grants for the Development of Assets  Net cash flows from investing activities  CASHFLOWS FROM FINANCING ACTIVITIES	(24,788,326)	(25,999,715)	(21,854,365)
Other Expenses GST Payable to ATO  Net cash flows from operating activities  CASHFLOWS FROM INVESTING ACTIVITIES  Purchase / Construction of Assets Land, Buildings or Improvements Section 4 Infrastructure Assets Section 4 Plant & Equipment Section 4 Furniture Section 4 Technology Section 4 Artworks Section 4 Non Recurrent Expenditure Proceeds from Disposal of Land & Buildings 12 Proceeds from Disposal of Plant & Equipment 12 Proceeds from Deferred Land Asset Sale Grants for the Development of Assets  Net cash flows from investing activities  CASHFLOWS FROM FINANCING ACTIVITIES	(2,508,500)	(2,536,306)	(2,625,132)
Ret cash flows from operating activities  CASHFLOWS FROM INVESTING ACTIVITIES  Purchase / Construction of Assets  Land, Buildings or Improvements Section 4  Infrastructure Assets Section 4  Plant & Equipment Section 4  Furniture Section 4  Technology Section 4  Artworks Section 4  Non Recurrent Expenditure  Proceeds from Disposal of Land & Buildings 12  Proceeds from Disposal of Plant & Equipment 12  Proceeds from Deferred Land Asset Sale  Grants for the Development of Assets  Net cash flows from investing activities	(564,373)	(494,973)	(626,512)
CASHFLOWS FROM INVESTING ACTIVITIES  Purchase / Construction of Assets  Land, Buildings or Improvements Section 4  Infrastructure Assets Section 4  Plant & Equipment Section 4  Furniture Section 4  Technology Section 4  Artworks Section 4  Non Recurrent Expenditure  Proceeds from Disposal of Land & Buildings 12  Proceeds from Deferred Land Asset Sale  Grants for the Development of Assets  Net cash flows from investing activities  CASHFLOWS FROM FINANCING ACTIVITIES	(1,831,946)	(1,522,630)	(1,458,713)
CASHFLOWS FROM INVESTING ACTIVITIES  Purchase / Construction of Assets  Land, Buildings or Improvements Section 4  Infrastructure Assets Section 4  Plant & Equipment Section 4  Furniture Section 4  Technology Section 4  Artworks Section 4  Non Recurrent Expenditure  Proceeds from Disposal of Land & Buildings 12  Proceeds from Deferred Land Asset Sale  Grants for the Development of Assets  Net cash flows from investing activities  CASHFLOWS FROM FINANCING ACTIVITIES	(500,000)	(461,789)	(350,000)
CASHFLOWS FROM INVESTING ACTIVITIES  Purchase / Construction of Assets  Land, Buildings or Improvements  Infrastructure Assets  Plant & Equipment  Furniture  Furniture  Technology  Artworks  Non Recurrent Expenditure  Proceeds from Disposal of Land & Buildings  Proceeds from Disposal of Plant & Equipment  Proceeds from Deferred Land Asset Sale  Grants for the Development of Assets  Net cash flows from investing activities  CASHFLOWS FROM FINANCING ACTIVITIES	(50,851,990)	(51,302,764)	(49,146,692)
Purchase / Construction of Assets Land, Buildings or Improvements Infrastructure Assets Plant & Equipment Furniture Furniture Technology Artworks Non Recurrent Expenditure Proceeds from Disposal of Land & Buildings Proceeds from Disposal of Plant & Equipment Proceeds from Deferred Land Asset Sale Grants for the Development of Assets  Net cash flows from investing activities  CASHFLOWS FROM FINANCING ACTIVITIES	7,180,275	8,555,235	9,276,303
Land, Buildings or Improvements Infrastructure Assets Plant & Equipment Furniture Technology Artworks Non Recurrent Expenditure Proceeds from Disposal of Land & Buildings Proceeds from Disposal of Plant & Equipment Proceeds from Deferred Land Asset Sale Grants for the Development of Assets  Net cash flows from investing activities  CASHFLOWS FROM FINANCING ACTIVITIES			
Infrastructure Assets Plant & Equipment Furniture Section 4 Technology Artworks Non Recurrent Expenditure Proceeds from Disposal of Land & Buildings Proceeds from Disposal of Plant & Equipment Proceeds from Deferred Land Asset Sale Grants for the Development of Assets  Net cash flows from investing activities  CASHFLOWS FROM FINANCING ACTIVITIES			
Plant & Equipment Furniture Section 4 Technology Artworks Section 4 Non Recurrent Expenditure Proceeds from Disposal of Land & Buildings Proceeds from Disposal of Plant & Equipment Proceeds from Deferred Land Asset Sale Grants for the Development of Assets  Net cash flows from investing activities  CASHFLOWS FROM FINANCING ACTIVITIES	(18,377,000)	(14,430,797)	(12,533,000)
Furniture Technology Artworks Non Recurrent Expenditure Proceeds from Disposal of Land & Buildings Proceeds from Disposal of Plant & Equipment Proceeds from Deferred Land Asset Sale Grants for the Development of Assets  Net cash flows from investing activities  CASHFLOWS FROM FINANCING ACTIVITIES	(11,139,800)	(8,558,132)	(15,078,400)
Technology Artworks Section 4 Non Recurrent Expenditure Proceeds from Disposal of Land & Buildings Proceeds from Disposal of Plant & Equipment Proceeds from Deferred Land Asset Sale Grants for the Development of Assets  Net cash flows from investing activities  CASHFLOWS FROM FINANCING ACTIVITIES	(1,517,815)	(1,562,919)	(1,323,850)
Artworks  Non Recurrent Expenditure  Proceeds from Disposal of Land & Buildings  Proceeds from Disposal of Plant & Equipment  Proceeds from Deferred Land Asset Sale  Grants for the Development of Assets  Net cash flows from investing activities  CASHFLOWS FROM FINANCING ACTIVITIES	(15,000)	(1,144)	(565,000)
Non Recurrent Expenditure Proceeds from Disposal of Land & Buildings 12 Proceeds from Disposal of Plant & Equipment 12 Proceeds from Deferred Land Asset Sale Grants for the Development of Assets  Net cash flows from investing activities  CASHFLOWS FROM FINANCING ACTIVITIES	(675,000)	(169,141)	(2,305,000)
Proceeds from Disposal of Land & Buildings Proceeds from Disposal of Plant & Equipment Proceeds from Deferred Land Asset Sale Grants for the Development of Assets Net cash flows from investing activities  CASHFLOWS FROM FINANCING ACTIVITIES	0	(4,000)	0
Proceeds from Disposal of Plant & Equipment Proceeds from Deferred Land Asset Sale Grants for the Development of Assets Net cash flows from investing activities  CASHFLOWS FROM FINANCING ACTIVITIES	0	0	(847,000)
Proceeds from Deferred Land Asset Sale Grants for the Development of Assets  Net cash flows from investing activities  CASHFLOWS FROM FINANCING ACTIVITIES	3,626,363	1,620,000	1,865,208
Grants for the Development of Assets  Net cash flows from investing activities  CASHFLOWS FROM FINANCING ACTIVITIES	449,330	420,083	228,670
Net cash flows from investing activities  CASHFLOWS FROM FINANCING ACTIVITIES	565,365	565,356	0
CASHFLOWS FROM FINANCING ACTIVITIES	3,793,000	3,794,889	2,607,233
	(23,290,557)	(18,325,805)	(27,951,139)
Proceeds from Borrowing 10			
	5,000,000	5,000,000	0
Incoming (Outgoing) CPV / CPH Contributions	750,000	19,429	750,000
Self Supporting Loan Receipts	263,325	263,325	275,256
Self Supporting Loans Advanced	0	0	0
Repayment of Borrowing	(1,278,619)	(1,149,859)	(1,392,360)
Net Cash flows from financing activities	4,734,706	4,132,895	(367,104)
Net increase /(decrease) in Cash Held	(4,706,173)	1,931,986	(19,041,940)
Cash & Cash Equivalents at beginning of the year	63,734,061	64,669,121	66,601,106
Cash & Cash Equivalents at the end of the year \$	59,027,888	\$ 66,601,106	\$ 47,559,166

## **Reconciliation of Cash**

For the purpose of preparing the budgeted Statement of Cash Flows; Cash is considered to include cash on hand and in banks. Budgeted cash at the end of the year is reconciled to the Statement of Financial Position as follows:

	2016 Budget	2016 Actual	2017 Budget
Cash at Bank	500,000	3,327,105	1,500,105
Cash on Hand	3,515	3,515	3,515
Investments - Bank Bills & Term Deposits	5,864,735	11,511,107	4,658,799
Investments - Bank Bills & Term Deposits - Restricted	52,659,638	51,759,380	41,396,748
Net Cash & Cash Equivalents at the end of the Year	\$ 59,027,888	\$ 66,601,106	47,559,166
Reconciliation of Net Cash used in Operations to Change in Net Assets resulting from Operations			
Net change in assets resulting from operations	4,997,492	6,738,875	3,634,964
Add/Less Non Cash Items			
Depreciation Expense	9,365,750	9,583,113	9,563,500
Ammortisation Expense	72,000	74,030	75,000
(Profit) Loss on Disposal of Land Assets	(3,626,363)	(92,442)	(1,865,208)
(Profit) Loss on Sale of Assets	(265,104)	(281,332)	(71,720)
Change in Equity of Joint Venture	0	58,164	0
Non operating items included in the Income Statement			
Grants for the Development of Assets	(3,793,000)	(3,794,889)	(2,607,233)
Changes in Assets and Liabilities during the year			
(Increase) Decrease in Current Receivables	(2,500)	1,371,974	(125,000)
(Increase) Decrease in Non-Current Receivables	0	(5,996)	(15,000)
(Increase) Decrease in Accrued Interest Revenue	(105,000)	197,141	(80,000)
Increase (Decrease) in Accrued Wages	270,000	129,194	65,000
Increase (Decrease) in Current Creditors	(180,000)	(2,520,101)	615,000
Increase (Decrease) in Accrued Interest Expense	(3,000)	(5,827)	(8,000)
Increase (Decrease) in Income in Advance	0	(2,968,366)	(5,000)
(Increase) Decrease in Inventories	0	(23,531)	10,000
(Increase) Decrease in Prepayments	150,000	(37,345)	20,000
Increase (Decrease) in Current Provisions	300,000	132,573	50,000
Increase (Decrease) in Non Current Provisions	0	0	20,000
Net Cash Provided by Operations	\$ 7,180,275	\$ 8,555,235	\$ 9,276,303

## **Credit Standby Arrangements**

Council has determined that it does not anticipate any specific requirement for an on-going short term credit arrangement during the budget period. Council's bankers monitor the daily operational cash position against the level of short term term deposits held with the institution and will provide a temporary financing accommodation on a daily basis if the Muni Fund goes into overdraft. Any overdraft balance shown in the year end reconciliation of cash is only the result of timing differences due to unpresented cheques or deposits.

#### 1. SIGNIFICANT ACCOUNTING POLICIES

The significant policies which have been adopted in the preparation of this Annual Budget are:

#### (a) Basis of Preparation

The financial report is a general purpose financial report which has been prepared in accordance with Australian Accounting Standards (as they apply to local governments and not for profit entities), Australian Accounting Interpretations, authoritative pronouncements of the Australian Accounting Standards Board, Local Government Act (1995) and accompanying regulations.

With the exception of the cash flow and rate setting information, the report has been prepared on an accrual basis using historical costs, modified, where applicable, by the measurement at fair value of selected non- current assets, financial assets and liabilities.

#### (b) The Local Government Reporting Entity

All Funds through which the City controls resources to carry on its functions have been included in the financial statements forming part of this financial report. In the process of reporting on the local government as a single entity, all inter-fund transactions and balances have been eliminated upon consolidation.

## (c) Critical Accounting Estimates

Preparation of these financial statements to conform to Australian Accounting Standards has required management to make professional judgements and estimates that may affect the application of policies and the reported amounts of assets, liabilities, revenues and expenses.

All such estimates are based on historical experience and other factors that are believed to be reasonable under the circumstances. This experience and other relevant factors combine to form the basis for making professional judgements about the carrying values of assets and liabilities that may not otherwise be readily apparent. Realised actual results may therefore differ from these professional estimates.

## (d) Comparatives

Where it is applicable, prior year comparative figures have been adjusted to reflect changes in presentation for the current year. Budget comparisons (excluding the Rate Setting Statement) reflect the revised budget as amended by Budget Reviews conducted during the year.

## (e) Rounding of Figures

Figures in this financial report, other than the rate in the \$, are rounded to the nearest dollar.

## (f) Allocation of Corporate Costs

Allocation of corporate costs using Activity Based Costing principles has been included in this financial report. This allocation of costs has a neutral impact upon the overall operating result of the City but results in a more accurate reflection of the costs of providing specific services by incorporating an allocation for corporate services provided to other service areas.

## (g) Goods & Services Tax

Revenues, expenses and assets are recognised net of the amount of goods and services tax (GST) except where the amount of GST incurred is not recoverable from the Australian Taxation Office (ATO). In these circumstances the GST is recognised as part of the cost of acquisition of the asset or as part of an item of expense.

Receivables and payables are stated with the amount of GST included. The net amount of GST recoverable from, or payable to, the ATO is included as a current asset or liability in the Statement of Financial Position. Cash flows are included in the Statement of Cash Flows on a gross basis. The GST components of cash flows arising from investing and financing activities recoverable from or payable to the ATO are classified as operating cash flows in the statement.

## (h) Cash and Cash Equivalents

Cash and cash equivalents include cash held in bank accounts, deposits held at call and term deposits with financial institutions.

## (i) Rates, Grants, Donations and Other Contributions

Rates, grants, donations and other contributions are recognised as revenues when the City obtains control over the assets comprising the contributions. Control over assets acquired from rates is obtained at the commencement of the rating year or earlier upon receipt of the rates.

Control over granted assets is normally obtained upon their receipt or upon prior notification that a grant has been secured. Contributions over which the City has control but which had not been received at reporting date are accrued and recognised as receivable.

## (j) Investments & Other Financial Instruments

#### Initial Recognition and Measurement

Financial assets and financial liabilities are recognised when the Council becomes a party to the contractual provisions to the instrument. For financial assets, this is equivalent to the date that the Council commits itself to either the purchase or sale of the asset (that is, trade date accounting is adopted).

Financial instruments are initially measured at fair value plus transaction costs, except where the instrument is classified 'at fair value through profit of loss', in which case transaction costs are expensed to profit or loss immediately.

## Classification and Subsequent Measurement

Financial instruments are subsequently measured at fair value, amortised cost using the effective interest rate method, or cost.

#### Amortised cost is calculated as:

- (a) the amount at which the financial asset or financial liability is measured at initial recognition;
- (b) less principal repayments and any reduction for impairment; and
- (c) plus or minus the cumulative amortisation of the difference, if any, between the amounts initially recognised and the maturity amount calculated using the effective interest rate method.

The effective interest method used is to allocate interest income or interest expense over the relevant period and is equivalent to the rate that discounts estimated future cash payments or receipts (including fees, transaction costs and other premiums or discounts) through the expected life (or when this cannot be reliably predicted, the contractual term) of the financial instrument to the net carrying amount of the financial asset or financial liability.

Revisions to expected future net cash flows will necessitate an adjustment to the carrying value with a consequential recognition of an income or expense in profit or loss.

#### (i) Financial assets at fair value through profit and loss

Financial assets are classified at 'fair value through profit or loss' when they are held for trading for the purpose of short-term profit taking. Such assets are subsequently measured at fair value with changes in carrying amount being included in profit or loss. Assets in this category are classified as current assets

## (ii) Loans and receivables

Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market and are subsequently measured at amortised cost. Gains or losses are recognised in profit or loss.

Loans and receivables are included in current assets where they are expected to mature within 12 months after the end of the reporting period.

#### (j) Investments & Other Financial Instruments (Continued)

## (iii) Held-to-maturity investments

Held-to-maturity investments are non-derivative financial assets with fixed maturities and fixed or determinable payments that the Council has the positive intention and ability to hold to maturity. They are subsequently measured at amortised cost. Gains or losses are recognised in profit or loss.

Held-to-maturity investments are included in current assets where they are expected to mature within 12 months after the end of the reporting period. All other investments are classified as non-current.

## (iv) Available-for-sale financial assets

Available-for-sale financial assets are non-derivative financial assets that are either not suitable to be classified into other categories of financial assets due to their nature, or they are designated as such by management. They comprise investments in the equity of other entities where there is neither a fixed maturity nor fixed or determinable payments.

They are subsequently measured at fair value with changes in such fair value (i.e. gains or losses) recognised in other comprehensive income (except for impairment losses). When the financial asset is derecognised, the cumulative gain or loss pertaining to that asset previously recognised in other comprehensive income is reclassified into profit or loss.

Available-for-sale financial assets are included in current assets, where they are expected to be sold within 12 months after the end of the reporting period. All other available-for-sale financial assets are classified as non-current.

## (v) Financial liabilities

Non-derivative financial liabilities (excluding financial guarantees) are subsequently measured at amortised cost. Gains or losses are recognised in profit or loss.

Impairment

A financial asset is deemed to be impaired if, and only if, there is objective evidence of impairment as a result of one or more events (a "loss event") having occurred, which has an impact on the estimated future cash flows of the financial asset(s).

In the case of available-for-sale financial assets, a significant or prolonged decline in the market value of the instrument is considered a loss event. Impairment losses are recognised in profit or loss immediately. Also, any cumulative decline in fair value previously recognised in other comprehensive income is reclassified to profit or loss at this point.

Loss events for financial assets carried at amortised cost may include: indications that the debtors or group of debtors are experiencing significant financial difficulty, default or delinquency in interest or principal payments; indications that they will enter bankruptcy or other financial reorganisation; and changes in arrears or economic conditions correlating with defaults.

For financial assets carried at amortised cost (including loans and receivables), a separate allowance account is used to reduce the carrying amount of financial assets impaired by credit losses.

After having taken all possible measures of recovery, if management establishes that the carrying amount cannot be recovered by any means, at that point the written-off amounts are charged to the allowance account or the carrying amount of impaired financial assets is reduced directly if no impairment amount was previously recognised in the allowance account.

## De-recognition

Financial assets are derecognised where the contractual rights to receipt of cash flows expire or the asset is transferred to another party whereby the Council no longer has any significant continual involvement in the risks and benefits associated with the asset.

Financial liabilities are derecognised where the related obligations are discharged, cancelled or expired. The difference between the carrying amount of the financial liability extinguished or transferred to another party and the fair value of the consideration paid, including the transfer of non-cash assets or liabilities assumed, is recognised in profit or loss.

#### (k) Inventories - Stores and Materials

Inventories held at reporting date have been valued at the lower of cost and net realisable value.

## (I) Assets Held for Sale

Land (and the buildings affixed to it) specifically identified as 'Held for Sale' in the City's Long Term Financial Plan has been independently valued at net realisable value for disposal purposes but is recorded in the financial statements at the lower of net realisable value or cost.

Revenue arising from the disposal of real property is recognised in the Statement of Comprehensive Income at the time of signing a binding contract of sale.

#### (m) Trade & Other Receivables

Trade and other receivables include amounts due from ratepayers for unpaid rates and service charges and other amounts due from third parties for goods and services performed in the ordinary course of business. The receivables are carried at their nominal amounts due less a provision for impairment of debts. The likelihood of collecting debts is reviewed on an ongoing basis. Debts that are recognised as uncollectible are written off when identified. A provision for impaired debts is made when there is objective evidence that the debt will not be collectible.

## (n) Infrastructure, Property, Plant and Equipment

Each class of fixed assets within the property, plant and equipment or infrastructure groupings, is carried at fair value, or for assets acquired / disposed of since revaluation date at cost, as indicated, less, where applicable, any accumulated depreciation and impairment losses.

Application of Fair Value to Local Government Financial Reporting

Regulation 17A of the Local Government (Financial Management) Regulations 1996 mandates the measurement of non-current assets at Fair Value effective from 1 July 2012.

Following the initial introduction of fair values, each asset class must be revalued at least every 3 years.

Relevant disclosures, in accordance with the requirements of Australian Accounting Standards, have been made in the financial report as necessary.

#### Land Under Control

In accordance with Local Government (Financial Management) Regulation 16(a), the Council was required to include as an asset (by 30 June 2013), Crown Land operated by the local government as a golf course, showground, racecourse or other sporting or recreational facility of State or regional significance. Council included such crown land (which comes under this regulation) in its 2012/2013 and subsequent annual financial statements.

Initial Recognition and Measurement between Mandatory Revaluation Dates

All assets are initially recognised at cost and subsequently revalued in accordance with the mandatory measurement framework detailed above.

In relation to this initial measurement, cost is determined as the fair value of the assets given as consideration plus costs incidental to the acquisition. For assets acquired at no cost or for nominal consideration, cost is determined as fair value at the date of acquisition.

The cost of non-current assets constructed by the Council includes the cost of all materials used in construction, direct labour on the project and an appropriate proportion of variable and fixed overheads.

Individual assets acquired between initial recognition and the next revaluation of the asset class in accordance with the mandatory measurement framework detailed above, are carried at cost less accumulated depreciation as management believes this approximates fair value. They will be subject to subsequent revaluation at the next anniversary date.

## (n) Infrastructure, Property, Plant and Equipment

#### Land Under Roads

In Western Australia, all land under roads is Crown land, the responsibility for managing which, is vested in the local government.

Effective as at 1 July 2008, Council elected not to recognise any value for land under roads acquired on or before 30 June 2008. This action reflects the treatment available in Australian Accounting Standard AASB 1051 Land Under Roads. Local Government (Financial Management) Regulation 16 (a)(i) prohibits local governments from recognising such land as an asset.

In respect of land under roads acquired on or after 1 July 2008, as detailed above, Local Government (Financial Management) Regulation 16(a)(i) prohibits local governments from recognising such land as an asset.

Whilst such treatment is inconsistent with the requirements of AASB 1051, Local Government (Financial Management) Regulation 4(2) provides, in the event of such an inconsistency, the Local Government (Financial Management) Regulations prevail.

Consequently, any land under roads acquired on or after 1 July 2008 is not included as an asset.

## Depreciation

The depreciable amounts of all non-infrastructure fixed assets excluding freehold land, are depreciated on a straight-line basis over the individual asset's useful life from the time the asset is held ready for use.

Leasehold improvements are depreciated over the shorter of either the unexpired period of the lease or the estimated useful life of the improvements. Infrastructure Assets are depreciated based on the asset component condition with some assets able to be reliably assessed by inspection and others using (reliable) age data as a proxy for condition.

Major depreciation periods used for each class of depreciable asset are:

• Artwork 50 years

Buildings
 40 years upwards - as assessed

Plant and Equipment 10 years
 Furniture and Fittings 10 years
 Computer Equipment 5 years
 Mobile Plant 5 years

• Infrastructure - Roads 15 - 60 years for individual components

Infrastructure - Drains 100 years

Infrastructure - Paths
 40 - 60 years dependent on path type

Infrastructure - Street Furniture
 Infrastructure - Parks Equipment
 10 - 20 years

The assets residual values and useful lives are reviewed, and adjusted if appropriate, at the end of each reporting period.

An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount.

Gains and losses on disposals are determined by comparing proceeds with the carrying amount. These gains and losses are included in the statement of comprehensive income in the period in which they arise.

When an item of property, plant and equipment is revalued, any accumulated depreciation at the date of the revaluation is treated in one of the following ways:

- a) Restated proportionately with the change in the gross carrying amount of the asset so that the carrying amount of the asset after revaluation equals its revalued amount; or
- b) Eliminated against the gross carrying amount of the asset and the net amount restated to the revalued amount of the asset.

#### (n) Infrastructure, Property, Plant and Equipment

#### Impairment of Assets

In accordance with Australian Accounting Standards, the City's assets other than inventories are assessed at each reporting date to determine whether or not there is any indication that they may be impaired. Where such an indication exists, an estimate of the recoverable amount of the asset is made in accordance with the provisions of AASB 136 Impairment of Assets - and appropriate adjustments are made. An impairment loss is recognised whenever the carrying amount of an asset or its cash generating capacity exceeds its recoverable amount. Impairment losses are recognised immediately in the Statement of Comprehensive Income. For non-cash generating assets such as roads, paths, drains and public buildings, value in use is represented by the written down replacement value of the asset.

## (o) Intangibles

#### (i) Easements

Local governments are required to recognise easements in their financial statements where the asset can be identified and reliably measured. The City has easements over certain small portions of land but it is not possible to reliably measure these. Accordingly they are recognised at nil value.

#### (ii) Software

Costs incurred in developing software that will contribute to future period financial benefits through revenue generation or cost reduction are capitalised to software and systems. Costs capitalised include external direct costs of software development including consultancy, programming and data migration services. Amortisation is calculated on a straight line basis over 10 years. Technology development costs include only those costs directly attributable to the development phase and are only recognised following completion of technical feasibility and where the City has an intention and ability to use the asset.

## (p) Trade & Other Payables

Trade and other payables represent liabilities for goods and services that are unpaid at the end of the reporting period. The liability arises when the City becomes obligated to make future payments in respect of those goods and services. These amounts are generally unsecured.

## (q) Borrowings

All loans and borrowings are initially recognised at fair value less directly attributable transaction costs. Following initial recognition, interest bearing loans and borrowings are measured at amortised cost. Fees paid on the establishment of loan facilities that are yield related are included in the carrying amount of the borrowings. Interest bearing loans and borrowings are classified as current liabilities unless the City has an unconditional right to defer settlement of that liability for at least 12 months after balance date.

## (r) Employee Entitlements

## **Short-Term Employee Benefits**

Provision is made for the Council's obligations for short-term employee benefits. Short-term employee benefits are benefits (other than termination benefits) that are expected to be settled wholly before 12 months after the end of the annual reporting period in which the employees render the related service, including wages, salaries and sick leave. Short-term employee benefits are measured at the (undiscounted) amounts expected to be paid when the obligation is settled.

The Council's obligations for short-term employee benefits such as wages, salaries and sick leave are recognised as a part of current trade and other payables in the statement of financial position. The Council's obligations for employees' annual leave and long service leave entitlements are recognised as provisions in the statement of financial position.

## (r) Employee Entitlements

## **Other Long-Term Employee Benefits**

Provision is made for employees' long service leave and annual leave entitlements not expected to be settled wholly within 12 months after the end of the annual reporting period in which the employees render the related service. Other long-term employee benefits are measured at the present value of the expected future payments to be made to employees. Expected future payments incorporate anticipated future wage and salary levels, durations or service and employee departures and are discounted at rates determined by reference to market yields at the end of the reporting period on government bonds that have maturity dates that approximate the terms of the obligations.

Any re-measurements for changes in assumptions of obligations for other long-term employee benefits are recognised in profit or loss in the periods in which the changes occur. Employee entitlement benefits accumulated as a result of employees rendering services up to the reporting date are accrued annually. These benefits include wages and salaries, annual leave, long service leave and other relevant associated costs such as superannuation and workers compensation premiums.

## (s) Superannuation

Superannuation expense for the period reflects the City's contribution to the WA Local Government Superannuation Fund which provides benefits to the City's employees. The plan is a cash accumulation scheme and the City bears no liability for obligations that may otherwise arise if the scheme were a defined benefit scheme.

#### (t) Trust Funds

The City is required under the Local Government Act to maintain a separate and distinct Trust Fund to account for all monies held by way of deposit or in trust for any person, all monies held on behalf of the Government for specific purposes, and all monies and property held in trust for any charitable or public purpose. The City performs only a custodial role in respect of these monies, and they cannot be used for City purposes. All Trust funds and the related liabilities to repay those deposits and bonds are excluded from the annual financial statements.

## (u) Leaseholders Liability

The leaseholder liability represents the City's obligation to repay the unit lease purchase price paid by residents of the Collier Park Village upon individual leaseholders relinquishing their leases. Notwithstanding that some leases within the complex will be relinquished in the next twelve months, the entire liability is disclosed in the notes to the financial statements as a non-current liability.

This treatment is adopted due to the subjectivity of establishing the rate of turnover in tenancies and the quantum of payments to individual leaseholders in different stages of the complex. Liquidity is not affected because an amount greater than the anticipated outgoing payment for the next twelve months is quarantined in a cash-backed reserve maintained for this purpose.

## (v) Operating Leases

Lease payments for operating leases, where substantially all the risks and benefits remain with the lessor, are charged as expenses in the periods in which they are incurred.

## (w) Investments in Associates

An associate is an entity over which the Council has significant influence. Significant influence is the power to participate in the financial operating policy decisions of that entity but is not control or joint control of those policies. Investments in associates are accounted for in the financial statements by applying the equity method of accounting, whereby the investment is initially recognised at cost and adjusted thereafter for the post-acquisition change in the Council's share of net assets of the associate. In addition, the Council's share of the profit or loss of the associate is included in the Council's profit or loss.

## (w) Investments in Associates (Continued)

Profits and losses resulting from transactions between the Council and the associate are eliminated to the extent of the Council's interest in the associate.

When the Council's share of losses in an associate equals or exceeds its interest in the associate, the Council discontinues recognising its share of further losses unless it has incurred legal or constructive obligations or made payments on behalf of the associate. When the associate subsequently makes profits, the Council will resume recognising its share of those profits once its share of the profits equals the share of the losses not recognised.

#### **Interests in Joint Ventures**

Joint arrangements represent the contractual sharing of control between parties in a business venture where unanimous decisions about relevant activities are required. Separate joint ventures providing the joint venturers with an interest in the net assets are classified as a joint venture and are accounted for using the equity method.

## (x) Current and Non-Current Classification

In the determination of whether an asset or liability is current or non-current, consideration is given to the time when each asset or liability is expected to be settled. The asset or liability is classified as current if it is expected to be settled within the next 12 months, being the Council's operational cycle.

In the case of liabilities where the Council does not have the unconditional right to defer settlement beyond 12 months, such as vested long service leave, the liability is classified as current even if not expected to be settled within the next 12 months.

Inventories held for trading are classified as current even if not expected to be realised in the next 12 months except for Assets Held for Sale which is classified as either current or non-current based on the City's intentions to release land for sale.

## (y) Fair Value Measurement of Assets & Liabilities

When performing a revaluation, the Council uses a mix of both independent and management valuations using the following as a guide: Fair Value is the price that Council would receive to sell the asset or would have to pay to transfer a liability, in an orderly (i.e. unforced) transaction between independent, knowledgeable and willing market participants at the measurement date.

As fair value is a market-based measure, the closest equivalent observable market pricing information is used to determine fair value. Adjustments to market values may be made having regard to the characteristics of the specific asset. The fair values of assets that are not traded in an active market are determined using one or more valuation techniques. These valuation techniques maximise, to the extent possible, the use of observable market data.

To the extent possible, market information is extracted from either the principal market for the asset (i.e. the market with the greatest volume and level of activity for the asset) or, in the absence of such a market, the most advantageous market available to the entity at the end of the reporting period (i.e. the market that maximises the receipts from the sale of the asset after taking into account transaction costs and transport costs).

For non-financial assets, the fair value measurement also takes into account a market participant's ability to use the asset in its highest and best use or to sell it to another market participant that would use the asset in its highest and best use.

## Fair Value Hierarchy

AASB 13 requires the disclosure of fair value information by level of the fair value hierarchy, which categorises fair value measurement into one of three possible levels based on the lowest level that an input that is significant to the measurement can be categorised into as follows:

## (y) Fair Value Measurement of Assets & Liabilities (Continued)

#### Level 1

Measurements based on quoted prices (unadjusted) in active markets for identical assets or liabilities that the entity can access at the measurement date.

#### Level 2

Measurements based on inputs other than quoted prices included in Level 1 that are observable for the asset or liability, either directly or indirectly.

#### Level 3

Measurements based on unobservable inputs for the asset or liability.

The fair values of assets and liabilities that are not traded in an active market are determined using one or more valuation techniques. These valuation techniques maximise, to the extent possible, the use of observable market data. If all significant inputs required to measure fair value are observable, the asset or liability is included in Level 2. If one or more significant inputs are not based on observable market data, the asset or liability is included in Level 3.

#### Valuation techniques

The Council selects a valuation technique that is appropriate in the circumstances and for which sufficient data is available to measure fair value. The availability of sufficient and relevant data primarily depends on the specific characteristics of the asset or liability being measured. The valuation techniques selected by the Council are consistent with one or more of the following valuation approaches:

#### Market approach

Valuation techniques that use prices and other relevant information generated by market transactions for identical or similar assets or liabilities.

#### Income approach

Valuation techniques that convert estimated future cash flows or income and expenses into a single discounted present value.

#### Cost approach

Valuation techniques that reflect the current replacement cost of an asset at its current service capacity.

Each valuation technique requires inputs that reflect the assumptions that buyers and sellers would use when pricing the asset or liability, including assumptions about risks. When selecting a valuation technique, the Council gives priority to those techniques that maximise the use of observable inputs and minimise the use of unobservable inputs. Inputs that are developed using market data (such as publicly available information on actual transactions) and reflect the assumptions that buyers and sellers would generally use when pricing the asset or liability and considered observable, whereas inputs for which market data is not available and therefore are developed using the best information available about such assumptions are considered unobservable.

As detailed above, the mandatory measurement framework imposed by the Local Government (Financial Management) Regulations requires, as a minimum, all assets carried at a revalued amount to be revalued at least every 3 years.

#### 2. CHANGES IN ACCOUNTING POLICY

Accounting policies applied are consistent with those applied in the previous year. The policies comply with applicable Accounting Standards and other legislative pronouncements. They also include full cost accounting allocations using ABC principles as required under current legislative requirements. These allocations reflect an internal distribution of costs to attribute such corporate costs directly to those areas causing their incurrence. Therefore they do not have any impact upon the overall operating result of the Council.

## 3. OBJECTIVES & FUNCTIONS (PROGRAMS) OF THE CITY

## **Mission Statement**

Our mission statement outlines the purpose and core business of the City of South Perth. This statement identifies the important roles of the community, Council and staff in ensuring that the strategies outlined in the Strategic Plan can be achieved.

The City's mission statement is: 'Working Together to Create a City for Everyone'.

#### Vision

Our vision statement describes how the City of South Perth will respond to the community's aspirations and priorities in the future. The community vision was identified through the Our Vision Ahead project:

'We belong to an engaged and cohesive community that is linked by vibrant local centres and shared spaces. We live and travel in ways that nurture our environment; and our housing and amenities meet the diverse needs of a changing society'.

## **Corporate Values**

The City conducts its business based on its adopted corporate values. These govern the way in which we engage with our community, the pride with which we undertake our work and the services that we deliver to our community.

The City and Council share the following corporate values:

- Trust
- Respect
- Understanding
- Teamwork

#### Statement of Objective

The City of South Perth is dedicated to providing high quality customer focussed services to the community through its adoption of the principles of business excellence. Outcomes are pursued through the various service orientated programs that the City has established.

Activities relating to the components reported on the Income Statement are as follows:

#### Governance

The program reflects the statutory element of local government operations including Council Member support, community consultation and involvement, statutory reporting, compliance and accountability.

## Law, Order & Public Safety

This program embraces parking management, animal control, fire prevention and Safer Cities.

## **Education**

This program includes the maintenance of pre-school facilities including the operating costs for utilities, building maintenance and grounds maintenance for each of these facilities.

#### Health

The health program includes food premises inspections, pest control, environmental health administration and operation and maintenance of the buildings and grounds of child health centres.

#### Welfare

This program includes the operation and maintenance of the buildings and grounds of senior citizens centres located at Manning and South Perth which represent the major components of this program. Also included are staff costs for coordinators at the centre and other voluntary services.

## Housing

The largest single component of this program is the operation and maintenance of the Collier Park Retirement Village. This includes all operating costs for the facilities and the revenue streams arising from residents' fees and government subsidies.

## 3. OBJECTIVES & FUNCTIONS (PROGRAMS) OF THE CITY (Continued)

#### **Community Amenities**

This program includes household rubbish collection services, recycling collections and operation of the waste transfer station. The other major component of the Community Amenities program is administration of the town planning scheme and orderly planning of the district.

## **Recreation & Culture**

This program includes operation and maintenance of our halls and recreation centre. The operation of two libraries and a local studies facility fall within this program which also includes the maintenance and upkeep of sporting and passive reserves, sporting pavilions and public facilities. Another major component of the revenue stream for this program is the operation of a 27 hole golf course at Collier Park. The City of South Perth Fiesta forms part of the Recreation & Culture program as do activities associated with supporting community and cultural organisations.

#### **Transport**

The transport program includes the maintenance and rehabilitation of roads, drainage works, paths, parking facilities, streetscape and verge maintenance as well as maintenance of traffic devices and traffic signs and expenses relating to street lighting.

#### **Economic Services**

This program includes building control, pool inspections and the operation of the City's plant nursery.

## **Other Property & Services**

This program includes public works overheads and operation of the City's fleet and plant services

#### 4. STATEMENT OF COMPREHENSIVE INCOME

## (a) Interest Revenues

The City recognises the bulk of its revenue at the commencement of the year when rates are levied. However, expenditure patterns tend to be phased more evenly throughout the year. As some funds collected will necessarily not be required until later in the year, the City invests funds awaiting dispensation in short term financial instruments. Interest is recognised when earned, rather than when received.

Anticipated interest earnings for the 2016/2017 year are shown below:

	Budget 2016	Actual 2016	Budget 2017
Investment Earnings - Municipal & Trust	650,000	567,887	700,000
Investment Earnings - Reserve	1,719,084	1,618,391	1,615,153
Interest on Rates	260,000	294,618	270,000
	\$2,629,084	\$2,480,896	\$2,585,153

## (b) Fees and Charges Disclosed by Program

(Reg 25)

(Reg 28)

	Budget 2016	Actual 2016	Budget 2017
General Purpose Funding	340,000	350,576	323,000
Governance	0	0	0
Law, Order, Public Safety	100,000	115,117	100,250
Education	0	0	0
Health & Welfare	41,000	53,611	47,500
Housing	1,463,629	1,559,277	1,485,270
Community Amenities	6,941,550	6,918,276	7,080,011
Recreation & Culture	3,699,950	3,660,653	3,889,200
Transport	1,640,000	1,586,354	1,666,500
Economic Services	430,250	519,923	459,000
Other Property	2,500	0	0
	\$14,658,879	\$14,763,787	\$15,050,731

## 4. STATEMENT OF COMPREHENSIVE INCOME (Continued)

## (c) Operating Grants

	Budget 2016	Actual 2016	Budget 2017
General Purpose Grants	448,000	444,788	924,781
Roads Operating Grants	182,000	193,387	489,330
Events Grants	325,000	325,000	340,000
Sundry Grants	115,000	87,503	29,000
	\$1,070,000	\$1,050,678	\$1,783,111

## (d) Significant Expenses

	Budget 2016	Actual 2016	Budget 2017
Auditors Remuneration	50,000	36,080	45,000
Bad or Doubtful Debts - General Debtors	25,000	0	25,000
Bad or Doubtful Debts - Parking Infringements	40,000	0	40,000
	\$115,000	\$36,080	\$110,000

## (e) Depreciation Expense Attributed by Program

(Reg 27)

	Budget 2016	Actual 2016	Budget 2017
Governance	471,750	491,672	482,500
Law, Order, Public Safety	10,000	16,628	21,000
Education	42,500	45,000	45,000
Health	14,500	16,743	17,000
Welfare	70,000	74,306	72,500
Housing	545,000	561,585	565,000
Community Amenities	149,000	131,520	154,000
Recreation & Culture	2,476,000	2,560,493	2,651,000
Transport	5,570,000	5,666,938	5,543,000
Economic Services	15,000	18,228	12,500
Other Property & Services	2,000	0	0
	\$9,365,750	\$9,583,113	\$9,563,500

## (f) Asset Disposals by Type

During the year Council expects to dispose of land and to scrap / replace assets which are no longer considered serviceable but are yet to be fully depreciated. Accordingly, the carrying amounts (book values) are recognised as a cost on disposal. This accounting entry is a 'non cash' book entry only and has no impact on Council's cash position.

Disposals disclosed by Asset Type are:

Asset Category	Sale Proceeds	Carrying Amount	Gain / (Loss)
Plant & Equipment	228,670	(156,950)	71,720
Assets Held for Resale - Land	2,000,000	* (134,792)	1,865,208
*(Disclosed on Balance Sheet)	\$2,228,670	(\$291,742)	\$1,936,928

Information relating to the disposal of land and buildings is contained at Note 9. Details regarding items of Plant & Equipment to be disposed of during the year can be found at Note 12.

## (g) Interest Expense (Reg 27)

	Budget 2016	Actual 2016	Budget 2016
Interest on City Loans - Municipal	235,685	205,205	348,867
Interest on Self Supporting Loan - Golf Course	212,126	187,044	173,397
Interest on Self Supporting Loans - Community	113,562	96,897	96,248
	\$561,373	\$489,146	\$618,512

#### 5. COUNCIL MEMBERS FEES AND ALLOWANCES

The current year's Annual Budget provides for the following fees and allowances for Council Members:

	Budget 2016	Actual 2016	Budget 2017
Meeting Attendance Fees			
Mayor & Council Members	215,000	211,480	220,000
	\$215,000	\$211,480	\$220,000
Expenses			
Communications / Technology Allowance	45,000	42,863	42,052
Local Government Allowance - Mayor & Deputy	80,000	77,250	80,000
Councillors Training / Seminars	50,000	11,202	50,000
Reimbursements	10,000	895	5,000
Vehicle (Operating Costs)	2,650	7,716	2,500
Election Expenses	80,000	81,088	0
Subscriptions- WALGA, Advisory / Advocacy	45,000	47,945	50,000
Professional Insurances	27,500	27,500	28,500
Other Expenses	20,000	20,694	24,500
Non Cash Items - Depreciation & Carrying Amt	48,000	48,004	67,500
	\$408,150	\$365,157	\$350,052
Total Direct Costs	\$623,150	\$677,647	\$570,052

In April 2016, the Salaries & Allowances Tribunal issued a determination relating to meeting attendance fees and allowances payable to Council Members. This review provided the minimum and maximum amount allowable for each class of Council Member entitlements including mayoral allowances, meeting attendance fees and technology & communication allowances. There has been no further determination since that date.

The budget provides a funding allocation in line with the allowable amounts for local governments in the Tribunal's Band 2 classification. The precise quantum of the allowances is the subject of annual consideration by Council.

### 6. CASH BACKED RESERVES

The City accumulates funds in cash backed reserves to provide funding for identified projects in the future. These reserves act as savings plans for the future and are part of a responsible forward financial strategy. The City's cash backed reserves comprise both Discretionary & Quarantined Reserves. The funding and operating results of discrete business entities such as the Collier Park Village and Collier Park Golf Course as well as the Waste Management operation are separately identified and held in cash backed Quarantined Reserves. Future funding for identified City initiatives outside these separate entities is held in Discretionary City Cash Reserves.

#### **PURPOSE OF RESERVES**

#### PLANT REPLACEMENT RESERVE

This reserve is used to fund the balance of the purchase price of Plant and Equipment associated with City works after trade-in and allowances. The reserve is funded by annual allocations from the Municipal Fund.

#### FUTURE MUNICIPAL WORKS RESERVE

Initially established to accumulate funds for future municipal works, the balance of the reserve was transferred to the Major Community Facilities Reserve as part of the 2015/2016 Budget process.

#### COLLIER PARK RESIDENTS' LOAN OFFSET RESERVE

This reserve was established to partially cash-back the loan liability due to residents departing the village complex. It is funded by the premium representing the difference between the sale price of the units in the village to the ingoing resident and the amount of refund to the departing resident. Adequate funds are maintained in the reserve to meet all short term draw-downs by departing residents on the reserve.

#### 6. CASH BACKED RESERVES

#### **PURPOSE OF RESERVES (Continued)**

#### COLLIER PARK GOLF COURSE RESERVE

This reserve was established to quarantine funds relating to the Collier Park Golf Course, to purchase plant & equipment, reticulation equipment and to repay debt (if any) associated with the Golf Course. The reserve is funded by an amount equal to a specified percentage of the annual operating surplus excluding depreciation with the remainder returned to the City's Municipal Fund as a dividend in accordance with Council Policy P608.

#### WASTE MANAGEMENT RESERVE

This reserve was established to provide for investment in new waste management initiatives. Funds move into or out of the reserve by annual allocation equal to the operating surplus (deficit) from the waste budget.

#### RETICULATION AND PUMP RESERVE

This reserve was established to provide funds for the replacement of reticulation and pumps at various parks and gardens. As part of the 2015/2016 Budget process, the balances of the Future Park Works and Future Streetscapes Reserves were consolidated into this reserve.

#### INFORMATION TECHNOLOGY RESERVE

This reserve was established to finance the acquisition and enhancement of information technology and digital service delivery initiatives. The municipal fund provides ongoing appropriations as and when needed.

#### INSURANCE RISK RESERVE

This reserve reflects the 'burning cost' method of premium for workers compensation. It supports differences between the "deposit" premium and an adjusted premium in the event of a significant uninsured claim.

#### MAJOR COMMUNITY FACILITIES RESERVE - formerly ASSET ENHANCEMENT RESERVE

This reserve was established to quarantine the net proceeds of major strategic land sales to provide for future significant community based capital projects. During the 2015/2016 year, this reserve received funding from net land sale proceeds from the sale of the Manning Commercial Land, Ray St land (final instalment) and Crawshaw Crescent as well as consolidations from certain reserves being made redundant in the 2015/2016 Budget process. Monies are then being drawn down from this reserve to support major capital initiatives including the Manning Community Hub, EJ Oval Precinct upgrade and the expansion of the George Burnett Leisure Centre

#### FOOTPATH RESERVE

This reserve was established to quarantine funding for future path construction / replacement. The reserve was consolidated into the Sustainable Infrastructure Reserve as part of the 2015/2016 Budget process.

### • UNDERGROUND POWER RESERVE

This reserve was established to support the City's contribution to the undergrounding of overhead electrical cables. It is currently inactive as there are no current underground power schemes.

### PARKING RESERVE

This reserve was established to quarantine funds contributed by developers in lieu of providing parking facilities for their developments. Council will subsequently use these monies for additional parking management measures in the district within the vicinity of these developments as opportunities arise.

#### COLLIER PARK VILLAGE RESERVE

This reserve accumulates the lease premium and refurbishment levy paid by ingoing residents of the retirement village as well as the operating result (adjusted for depreciation) for the Village each year. Capital purchases and refurbishment costs associated with this complex are funded from this reserve. In the event of an operating shortfall, the reserve is expected to subsidise the difference so that the facility's operations do not impose a financial burden upon the City's ratepayers.

#### 6. CASH BACKED RESERVES

#### **PURPOSE OF RESERVES (Continued)**

#### RIVER WALL RESERVE

This reserve was established to quarantine monies to be used to attract matching funds from state government with a view towards sharing financial responsibility for maintaining the river walls.

#### RAILWAY STATION PRECINCT RESERVE

This reserve was established to provide funding for anticipated future works on streetscape enhancements and parking management initiatives in the precincts around the possible (future) South Perth and Canning Bridge Railway Stations.

#### • FUTURE BUILDING WORKS RESERVE

This reserve was initially established to spread the burden of major community building infrastructure more equitably over the years. This reserve was consolidated into the Major Community Facilities Reserve as part of the 2015/2016 Budget process.

#### FUTURE TRANSPORT PROJECTS RESERVE

Initially established to provide funding for future transport related projects or for road projects that were temporarily suspended whilst awaiting contractor availability or external approvals, this reserve was consolidated into the Sustainable Infrastructure Reserve as part of the 2015/2016 Budget process.

#### FUTURE STREETSCAPES WORKS RESERVE

Initially established to provide funding for planned (future) major streetscape projects, this reserve was consolidated into the Reticulation & Pump Replacement Reserve as part of the 2015/2016 Budget process.

#### FUTURE PARKS WORKS RESERVE

Initially established to provide funding for future major park development works, this reserve was consolidated into the Pump Replacement Reserve as part of the 2015/2016 Budget process.

### SUSTAINABLE INFRASTRUCTURE RESERVE

This reserve was created to provide funding to assist with the financially sustainable management of our community infrastructure including roads, paths, drainage, river walls, streetscapes and parks. As part of the 2015/2016 budget process, the Future Transport & Path Reserves were consolidated into this reserve.

#### PUBLIC ART RESERVE

This reserve was established in 2015/2016 to quarantine developer contributions obtained under the Percent for Art policy. Monies held in the reserve may be made available for significant public art installations in these precincts. Reserve funds are not available to fund operational arts programs.

### 7. MAJOR RESERVE TRANSFERS

A number of planned discretionary capital projects identified in the City's 10 year Long Term Financial Plan (LTFP) have individual funding models that rely on Reserve funds. As these projects are being delivered over several years, funds are currently quarantined in the Major Community Facilities Reserve. Transfers of funds quarantined in cash backed reserves are consistent with the financial models underpinning the LTFP.

The purpose of major transfers of funds from Reserves back to the Municipal fund are:

### **Transfers to Municipal Fund**

		\$16,267,269
Collier Park Village Reserve	Capital Expenditure and reimburse operating loss	643,162
Major Community Facilities Reserve	Contribution towards major capital initiatives	11,750,000
Information Technology Reserve	Replacement of corporate technology systems	500,000
Waste Management Reserve	Replacement bins and works at Transfer Station	305,000
Collier Park Golf Course Reserve	Loan & Capital expenditure & dividend to Muni Fund	819,107
Collier Park Village Loan Offset	Refunds to departing residents	2,250,000

#### 7. MAJOR RESERVE TRANSFERS (Continued)

Interest earned on Reserve funds is transferred to reserves - apportioned according to their respective balances.

The reasons for transfers of funds into cash backed reserves are:

#### Transfers to Reserves from Municipal Fund (including Interest revenue earned)

Plant Replacement Reserve	Interest revenue	15,794
Collier Park Village Loan Offset	Incoming refundable amounts from new residents	3,947,709
Collier Park Golf Course	Operating Result for Year & cash injection	650,134
Waste Management Reserve	Operating Result for Year	254,626
Reticulation & Pump Reserve	Interest revenue	9,398
Technology Replacement Reserve	Interest revenue	19,422
Insurance Risk Reserve	Interest revenue	11,905
Major Community Facilities Reserve	Interest revenue	340,371
UGP Reserve	Interest revenue	2,907
Parking Facilities	Interest revenue	10,964
Collier Park Village Reserve	Lease Premiums & Refurb Levies from new residents	480,742
River Wall Reserve	Interest revenue	4,437
Station Precinct Reserve	Interest revenue	20,646
Sustainable Infrastructure Reserve	Interest revenue	82,102
Public Art Reserve	Seed funding & interest revenue	53,480
		\$5,904,637

The City has a custodial responsibility for certain refundable monies associated with the Collier Park Village. These amounts do not result in the recognition of revenue upon their receipt and are transferred directly to the Collier Park Village Residents Loan Offset Reserve. The monies are held in this reserve until the residents depart from the Village and the monies are then refunded.

#### 8. CONTRIBUTIONS / GRANTS FOR DEVELOPMENT OF ASSETS

Grants and contributions for the development of assets shown on the Comprehensive Income Statement are comprised of the following (other grants are for operational purposes rather than asset acquisition):

Purpose of Grant	2017
Grants for road construction	1,887,233
Grants / contributions for building works	700,000
Grants for environmental projects	20,000
	\$2,607,233

#### 9. TRADING UNDERTAKINGS AND MAJOR LAND TRANSACTIONS

The Local Government Financial Management Regulations 27(i) & (k) require the disclosure of trading undertakings and major land transactions in which Council is involved.

The City expects to be involved in the following land disposal transactions during the 2016/2017 year:

Land Parcel	Disposal Type	Disposal Date	Est. Net Proceeds	Est. Sale Cost
Lot 801 Bradshaw Crescent, Manning	As per S 3.58	August 2016	2,000,000	85,000
			\$2,000,000	\$85,000

Business plans relating to the proposed disposal of Lot 801 Bradshaw Crescent are not required under statutory requirements as the disposal is under the statutory threshold value. However, the City will be making all relevant statutory disclosures regarding the disposal of assets under Section 3.58 of the Local Government Act during the 2016/2017 financial year (ahead of the proposed disposal date).

#### 10. LOAN BORROWINGS

The City uses loan borrowings as part of a responsible and sustainable funding strategy. Borrowings are undertaken in accordance with Council Policy P604 - Use of Debt as a Funding Source. Borrowings are sourced through WA Treasury Corporation and are taken as fixed rate borrowings on terms that match the life of the associated asset. All loan borrowings are secured against the general revenue of the City.

In some circumstances the City acts as a guarantor for community sporting groups or associations for Self Supporting Loans. Repayments of principal and interest for Self Supporting Loans are all fully reimbursed by the beneficiary community group / association. There is no impost on municipal funds for servicing these loans.

Loan No	Purpose	Interest %	Maturity	Opening	New Loan	Principal	Interest	Closing
			-	Balance	Proceeds	Repayments	Repayments	Balance
City Loans								
223	Infrastructure Capital Projects	6.32%	Jun 2019	1,102,119	0	(344,831)	(66,162)	757,288
225A	Infrastructure Capital Projects	5.48%	Jun 2021	1,135,843	0	(203,030)	(64,556)	932,813
225B	Infrastructure Capital Projects	4.02%	Jun 2021	600,065	0	(110,578)	(25,935)	489,487
231	Manning Community Facility	3.21%	Jun 2036	5,000,000	0	(181,253)	(192,214)	4,818,747
				7,838,027	0	(839,692)	(348,867)	6,998,335
Self Suppo	orting Loan - Collier Park Golf Course							
227	Upgrade Island 9 Hole Course	4.97%	Sep 2026	3,614,878	0	(277,412)	(173,397)	3,337,466
				3,614,878	0	(277,412)	(173,397)	3,337,466
Self Sunna	orting Loans - Community Sporting Gr	ouns / Associatio	ons					
220	Old Mill Theatre	6.28%	Nov 2021	26,900	0	(4,381)	(1,750)	22,519
224	South Perth Hospital Extension	6.15%	Feb 2020	1,024,027	0	(233,236)	(65,897)	790,790
228	South Perth Bowling Club	4.49%	Nov 2027	68,497	0	(4,6198)	(3,548)	63,879
229	South Perth Bowling Club	4.49%	Nov 2027	417,750	0	(27,764)	(20,713)	389,986
230	South Perth Bowling Club	4.40%	Jul 2029	91,318	0	(5,257)	(4,340)	86,061
				1,628,492	0	(275,256)	(96,250)	1,353,235
				\$13,081,396	\$0	(\$1,392,360)	(\$618,512)	\$11,689,036

<sup>\*</sup> Interest repayments include the WA Treasury Loan Guarantee Fee.

New Loan details are calculated using indicative quotations supplied by WA Treasury Corporation and will be subject to firm quotes at the time the actual borrowing is undertaken.

#### 11 (a) OPENING POSITION

In order to ensure the prompt availability of operating funds at the commencement of the financial year (and to avoid the associated overdraft costs) Council prepares its Annual Budget on a timeframe which facilitates adoption by early July each year. This necessarily involves the use of <u>estimated</u> figures for the budget opening position and (projected) year end actual figures - as these are not finalised until after the Annual Budget is adopted.

The estimated opening position used in the derivation of this financial year's Budget was calculated in accordance with the requirements of the Local Government Financial Management Regulations (1996) and the Department of Local Government Guideline No 8. The opening position reflects the projected Net Current Asset position of the Council as at 1 July after allowing for year end adjustments and therefore represents the current accrual position rather than a cash position.

Balances used in the calculation of the opening position (Restricted Assets excluded) are as follows:

Current Assets	Balance
Cash on Hand	2,818,115
Investments (including Restricted Cash)	63,782,992
Debtors - Rates (excluding deferred amounts)	322,470
Debtors - Others	1,270,606
Inventory	129,769
Inventory - Assets Held for Resale	134,792
Accrued Income	293,673
Prepayments	364,717
Total Current Assets	\$69,117,134

Total Current Assets	\$69,117,134
Adjust for	
Self Supporting Loan Principal Recouped	(275,256)
Land Held for Resale	(134,792)
Adjusted Total Current Assets	\$68,707,086

Current Liabilities	Balance
Accounts Payable	(1,753,097)
Income in Advance	(53,589)
Accrued Wages	(453,437)
Accrued Interest Expense	(25,983)
Interest Bearing Liabilities	(1,392,360)
Provisions	(4,144,407)
Total Current Liabilities	(\$7,822,872)

Total Current Liabilities	(\$7,822,872)
Add back	
Interest Bearing Liabilities	1,392,360
Liabilities Associated with Restricted Assets	0
Adjusted Total Current Liabilities	(\$6,430,512)

Adjusted Net Current Assets	\$62,276,574	
Adjusted Net Current Assets	\$62,276,574	
Less		
Restricted Assets (Cash Reserves)	(51,759,380)	
Opening Position - (Includes Carry Forward Works of \$7,980,000)	\$10,517,194	

### 11 (b) CLOSING POSITION

The projected closing position (as defined in the Local Government Financial Management Regulations & Guidance Note 8) at the end of the budget period is expected to be:

Current Assets	Balance
Cash on Hand	1,503,620
Investments (including Restricted Cash)	46,055,546
Debtors - Rates (excluding Deferred amounts)	422,470
Debtors - Others	1,312,146
Inventory	119,769
Inventory - Assets Held for Resale	0
Accrued Income	373,673
Prepayments	344,717
Total Current Assets	\$50,131,941

Total Current Assets	\$50,131,941
Adjust for	
Self Supporting Loan Principal Recouped	(291,796)
Land Held for Resale	(0)
Adjusted Total Current Assets	\$49,840,145

Current Liabilities	Balance
Accounts Payable	(2,368,097)
Income in Advance	(48,589)
Accrued Wages	(518,437)
Accrued Interest Expense	(17,983)
Interest Bearing Liabilities	(1,532,434)
Provisions	(4,214,407)
Total Current Liabilities	(\$8,699,947)

Total Current Liabilities	(\$8,699,947)
Add back	
Interest Bearing Liabilities	1,532,434
Liabilities Associated with Restricted Assets - Deposit in Advance (Land Disposal)	0
Adjusted Total Current Liabilities	(\$7,167,511)

Adjusted Net Current Assets	\$42,672,634
Adjusted Net Current Assets	\$42,672,634
Less	
Restricted Assets (Cash Reserves)	(41,396,748)
Closing Position	\$1,275,886

The final actual 2015/2016 Closing Position (which becomes the Opening Position for this Budget) is determined after the close-off of the 2015/2016 year end financial accounts. At that time any difference between the estimated Closing Position (used to facilitate the adoption of the Budget in early July) and the final (audited) position is determined and brought to account through the Q1 Budget Review in October.

The opening position as declared above includes funds associated with Carry Forward Works.

#### 12. DETAILS OF ASSET DISPOSALS

During the budget period it is planned that Council will dispose of certain non current assets either by trade-in or outright sale. Items to be traded will be replaced (wherever possible) on a 'like for like' basis - providing that the replacement item continues to reflect a 'best value' and 'fit for purpose' outcome. Trade in figures reflect professional officer estimates of the likely trade values based on known market conditions and likely trade in dates.

Anticipated gains (losses) on disposal are:

Asset Description	Plant Number	Sale Proceeds	Carry Amount	Gain (Loss)
Audi A4 Sedan	46063	24,000	25,595	(1,595)
Mazda 6 Touring Sedan	46061	18,000	16,875	1,125
Subaru Forester Premium	47101	18,000	17,290	710
Honda CRV 2WD	48031	17,000	13,020	3,980
VW Golf Hatchback	41019	18,000	17,500	500
Mitsubishi Triton Crewcab 4 x 2	47092	15,000	0	15,000
Mitsubishi Triton Crewcab 4 x 2	47093	15,000	0	15,000
Ford Space Cab	43373	12,000	0	12,000
Hino 300 Series Crew Cab Truck	53048	15,000	15,500	(500)
John Deere Tractor	75031	18,000	0	18,000
Toro Ride on Mower 7210 Zero Turn	83095	5,000	6,630	(1,630)
Toro Ride on Mower 7210 Zero Turn	83096	5,000	6,630	(1,630)
Toro Ride on Mower 7210 Zero Turn	83097	5,000	7,980	(2,980)
Kuboto Zero Turn	83100	5,000	6,300	(1,300)
Toro 3500D Ride on Groundmaster	83086	6,000	0	6,000
Sea Trex 3.7 metre Boat	73035	500	0	500
Boat Trailer	73126	300	0	300
Tommy Vac	73049	300	0	300
Trailer 2 x Axle to Carry Takeichi Excavator	73431	1,000	0	1,000
Bomag BW55E Ped Single Drum Roller	73648	500	450	50
Trailer (Tools) Workshop	73629	800	0	800
Stihl FS260 Brushcutter	73916	100	725	(625)
Stihl FS260 Brushcutter	73917	100	725	(625)
Stihl FS260 Brushcutter	73918	100	725	(625)
MEY E12 4HP Edger	73849	150	420	(270)
Stihl FS260 Brushcutter	73921	100	725	(625)
Stihl FS260 Brushcutter	73922	100	725	(625)
Stihl FS260 Brushcutter	73923	100	725	(625)
MEY E12 4HP Edger	73853	150	285	(135)
Stihl BG86C Blower	73924	60	280	(220)
Stihl FS260 Brushcutter	73926	100	725	(625)
Stihl FS260 Brushcutter	73925	100	725	(625)
Honda HRU 216K Mower	73590	100	0	100
MEY E12 4HP Edger	73857	150	420	(270)
Stihl BG86C Blower	73927	60	280	(220)
Stihl FS420 Brushcutter	73928	100	1,035	(935)
Stihl BG86C Blower	73930	60	280	(220)
Stihl BG86C Blower	73931	60	280	(220)
Stihl BG86C Blower	73910	60	220	(160)
Stihl FS420 Brushcutter	73933	100	1,035	(935)
Stihl FS420 Brushcutter	73934	100	1,035	(935)
MEY E12 4HP Edger	73865	150	420	(270)
Stihl BG86C Blower	73936	60	280	(220)
Stihl BG86C Blower	73941	60	285	(225)
Stihl BG86C Blower	73943	60	285	(225)

### 12. DETAILS OF ASSET DISPOSALS (Continued)

Asset Description	Plant Number	Sale Proceeds	Carry Amount	Gain (Loss)
Stihl BG86C Blower	73919	60	280	(220)
Stihl BG86C Blower	73949	60	290	(230)
Stihl BG86C Blower	73951	60	285	(225)
Stihl BG86C Blower	73953	60	285	(225)
Stihl MS192T Chainsaw	73879	100	160	(60)
Stihl BG86C Blower	73956	60	285	(225)
Stihl MS261 CQ Chainsaw	73839	400	425	(25)
Stihl HT101 Pole Saw	73867	150	335	(185)
Stihl BG86C Blower	73959	60	285	(225)
Stihl BG86C Blower	73960	60	285	(225)
Arion Super Quiet Blower	73776	1,000	500	500
Battery Pack for Airion Super Quiet Blower	73777	1,000	655	345
Husqvarna Concrete Saw	73830	2,000	1,405	595
Stihl TS420 Quick Cut Saw	73772	1,000	450	550
Milwalki K950X Rotary Hammer	73702	200	0	200
Husqvarna Concrete Saw	73831	2,000	990	1,010
Honda Concrete Mixer Side Tip	73832	1,000	835	165
Mow Master MEY Edger 4HP	77073	150	535	(385)
Stihl HS81T Hedgetrimmer	77075	80	260	(180)
Stihl BG86C Blower	76017	60	285	(225)
Stihl BG86C Blower	72168	60	285	(225)
Stihl BG86C Blower	72169	60	285	(225)
Stihl Pole Saw HT101	72152	100	410	(310)
Stihl HS81T Hedgetrimmer	72147	160	260	(100)
Allan Hover Mower	72154	50	470	(420)
Tru Turf Green Roller	82040	2,000	0	2,000
Toro Groundmaster Ride on Mower	82046	15,000	0	15,000
		\$228,670	\$156,950	\$71,720

During the budget period, the City will also acquire some additional plant items which are new purchases and not the consequence of a trade-in transaction. These items have all been factored into the capital budget for plant and equipment and will subsequently go into the forward plant replacement program.

Additional passenger vehicles are only included where there is a demonstrated organisational need to allow effective and efficient delivery of services, inspectorial actions or management of neighbourhood amenity.

Asset Description	Plant Number	Sale Proceeds	Carry Amount	Gain (Loss)
Parking Officer - Ranger Services	New	0	0	0
Manager Vehicle	New	0	0	0
Executive Vehicle	New	0	0	0
CPGC - Stihl Kombi Multi	New	0	0	0
Steam Machine for Killing Weeds	New	0	0	0
		\$0	\$0	\$0

#### 13. RATES INFORMATION

### (a) Rate in the Dollar

A rate of 6.5400 cents in the dollar (6.3098 in 2015/2016) will be applied to the Gross Rental Value (GRV) of all rateable properties (residential and commercial) in the municipality which are not subject to the minimum rate.

#### (b) Minimum Rate

Council will impose a minimum rate of \$940.00 per annum for the 2016/2017 budget year (\$910.00 in 2015/2016). This amount has been determined to be an equitable minimum rate to reflect the basic cost of servicing lots.

#### (c) Instalment Options

In accordance with the requirements of the Local Government Act (1995) and the Local Government Financial Management Regulations (1996), the City offers ratepayers a choice of payment of rates by either one, two or four instalments. To offset the cost of offering the instalment payment option, the Local Government Act (1995) allows the City to charge a \$10.00 administration fee on the second, third and fourth instalments plus interest at the prescribed rate of 5.5% per annum on instalment payments.

#### (d) Instalment Due Dates

The due dates for each payment under the instalment options for the 2016/2017 rating year are:

1st Instalment24 August 20162nd Instalment09 November 20163rd Instalment11 January 20174th Instalment15 March 2017

To qualify for the instalment option, ratepayers must pay any arrears in addition to the full amount of the first instalment by the due date for the first instalment.

#### (e) Penalty Interest

An interest charge of 11% per annum will be applied to all outstanding rates (excluding deferrals by qualifying pensioners) in accordance with the provisions of the Local Government Act. This is consistent with the rate of interest charged by FESA on outstanding Emergency Services Levy (ESL) payments.

### (f) Concessions

In accordance with the provisions of the Rates & Charges (Rebates & Deferments) Act, concessions will be offered to eligible pensioners and seniors to allow them to either defer their rates or receive a percentage rebate of their rates provided they register within the specified period and pay the balance of rates and charges within the year in which they are assessed. Eligibility for a concession is determined by meeting the requirements specified in the Rates & Charges (Rebates & Deferments) Act.

For the 2016/2017 rating year, the WA state government has capped pension concessions at a maximum of \$750.00 and seniors concessions at \$288.70.

#### (g) Rates Charges & Interest

Anticipated yields from administration fees and interest charges relating to rates for the 2016/2017 year are:

	2016	2017
Administration Fees - Rates	150,214	150,000
Interest on Rates (Pre-Interest on Instalments & Penalty Interest)	294,618	270,000
	\$446,848	\$422,017

#### (h) Emergency Services Levy

During the 2016/2017 year the City will again be required to perform the role of third party collection agent for the Emergency Services Levy (ESL) for properties within the district. The ESL is a state government levy used to fund the operations of the career and volunteer fire brigades. It increased by 3.02% in 2016/2017. All monies collected by the City for the ESL are forwarded directly to the Fire and Emergency Services Authority (FESA) on a quarterly basis. The ESL revenues are treated as non controlled items - and are excluded from the City's Statement of Financial Position. Following the City's adoption of the FESA Option B payment model, only the outstanding debts for ESL owed to the City at year end are recorded in the City's Balance Sheet.

### 14. RESERVE BALANCES Reg 27(g)

Transfers from Retained Surplus Interest Revenue Transfers to Retained Surplus Closing Balance as at 30 June  Future Municipal Works Reserve Opening Balance as at 1 July Transfers from Retained Surplus Interest Revenue Transfers to Retained Surplus Closing Balance as at 30 June  Reticulation & Pump Replacement Reserve Opening Balance as at 1 July Transfers from Retained Surplus Interest Revenue Transfers from Retained Surplus Interest Revenue Transfers to Retained Surplus	206,828 365,000 5,629	206,828	578,817
Opening Balance as at 1 July Transfers from Retained Surplus Interest Revenue Transfers to Retained Surplus Closing Balance as at 30 June  Future Municipal Works Reserve Opening Balance as at 1 July Transfers from Retained Surplus Interest Revenue Transfers to Retained Surplus Closing Balance as at 30 June  Reticulation & Pump Replacement Reserve Opening Balance as at 1 July Transfers from Retained Surplus Interest Revenue Interest Revenue Transfers from Retained Surplus Interest Revenue Transfers to Retained Surplus	365,000		E70 017
Opening Balance as at 1 July Transfers from Retained Surplus Interest Revenue Transfers to Retained Surplus Closing Balance as at 30 June  Future Municipal Works Reserve Opening Balance as at 1 July Transfers from Retained Surplus Interest Revenue Transfers to Retained Surplus Closing Balance as at 30 June  Reticulation & Pump Replacement Reserve Opening Balance as at 1 July Transfers from Retained Surplus Interest Revenue Transfers from Retained Surplus Interest Revenue Transfers to Retained Surplus	365,000		E70 017
Transfers from Retained Surplus Interest Revenue  Transfers to Retained Surplus Closing Balance as at 30 June  Future Municipal Works Reserve Opening Balance as at 1 July Transfers from Retained Surplus Interest Revenue Transfers to Retained Surplus Closing Balance as at 30 June  Reticulation & Pump Replacement Reserve Opening Balance as at 1 July Transfers from Retained Surplus Interest Revenue Transfers to Retained Surplus Interest Revenue Transfers from Retained Surplus	365,000		E70 017
Interest Revenue Transfers to Retained Surplus Closing Balance as at 30 June  Future Municipal Works Reserve Opening Balance as at 1 July Transfers from Retained Surplus Interest Revenue Transfers to Retained Surplus Closing Balance as at 30 June  Reticulation & Pump Replacement Reserve Opening Balance as at 1 July Transfers from Retained Surplus Interest Revenue Transfers from Retained Surplus Interest Revenue Transfers to Retained Surplus	-		5/0,01/
Transfers to Retained Surplus  Closing Balance as at 30 June  Future Municipal Works Reserve  Opening Balance as at 1 July  Transfers from Retained Surplus  Interest Revenue  Transfers to Retained Surplus  Closing Balance as at 30 June  Reticulation & Pump Replacement Reserve  Opening Balance as at 1 July  Transfers from Retained Surplus  Interest Revenue  Transfers to Retained Surplus	5.629	365,000	0
Future Municipal Works Reserve  Opening Balance as at 1 July Transfers from Retained Surplus Interest Revenue  Transfers to Retained Surplus Closing Balance as at 30 June  Reticulation & Pump Replacement Reserve Opening Balance as at 1 July Transfers from Retained Surplus Interest Revenue Transfers from Retained Surplus Interest Revenue Transfers to Retained Surplus	0,0=0	6,989	15,794
Future Municipal Works Reserve  Opening Balance as at 1 July Transfers from Retained Surplus Interest Revenue Transfers to Retained Surplus Closing Balance as at 30 June  Reticulation & Pump Replacement Reserve Opening Balance as at 1 July Transfers from Retained Surplus Interest Revenue Transfers to Retained Surplus	(0)	(0)	(0)
Opening Balance as at 1 July Transfers from Retained Surplus Interest Revenue Transfers to Retained Surplus Closing Balance as at 30 June  Reticulation & Pump Replacement Reserve Opening Balance as at 1 July Transfers from Retained Surplus Interest Revenue Transfers to Retained Surplus	577,457	\$578,817	\$594,611
Opening Balance as at 1 July Transfers from Retained Surplus Interest Revenue Transfers to Retained Surplus (3 Closing Balance as at 30 June  Reticulation & Pump Replacement Reserve Opening Balance as at 1 July Transfers from Retained Surplus Interest Revenue Transfers to Retained Surplus			
Transfers from Retained Surplus Interest Revenue  Transfers to Retained Surplus (3 Closing Balance as at 30 June  Reticulation & Pump Replacement Reserve Opening Balance as at 1 July Transfers from Retained Surplus Interest Revenue Transfers to Retained Surplus	361,282	361,282	0
Interest Revenue  Transfers to Retained Surplus (3  Closing Balance as at 30 June  Reticulation & Pump Replacement Reserve  Opening Balance as at 1 July  Transfers from Retained Surplus  Interest Revenue  Transfers to Retained Surplus	0	0	0
Closing Balance as at 30 June  Reticulation & Pump Replacement Reserve  Opening Balance as at 1 July  Transfers from Retained Surplus  Interest Revenue  Transfers to Retained Surplus	0	0	0
Reticulation & Pump Replacement Reserve  Opening Balance as at 1 July  Transfers from Retained Surplus  Interest Revenue  Transfers to Retained Surplus	361,282)	( 361,282 )	(0)
Opening Balance as at 1 July Transfers from Retained Surplus Interest Revenue Transfers to Retained Surplus	\$0	\$0	\$0
Opening Balance as at 1 July Transfers from Retained Surplus Interest Revenue Transfers to Retained Surplus			
Transfers from Retained Surplus Interest Revenue Transfers to Retained Surplus	231,351	231,351	344,070
Interest Revenue Transfers to Retained Surplus	105,236	105,236	0
Transfers to Retained Surplus	7,835	7,484	9,398
	(0)	(0)	(0)
Problems at 30 same	344,422	\$344,071	\$353,468
	344,422	<del>4511,67</del> 2	<del> </del>
Information Technology Reserve			
	984,584	984,584	1,014,458
Transfers from Retained Surplus	0	0	0
Interest Revenue	27,030	29,873	19,422
Transfers to Retained Surplus	(0)	(0)	(500,000)
Closing Balance as at 30 June \$1,	011,614	\$1,014,457	\$533,880
Insurance Risk Reserve			
Opening Balance as at 1 July	178,477	178,477	436,147
Transfers from Retained Surplus	250,000	250,000	0
Interest Revenue	4,906	7,671	11,905
Transfers to Retained Surplus	(0)	(0)	(0)
Closing Balance as at 30 June \$4	433,383	\$436,148	\$448,052
Major Community Facilities Reserve			
Formerly Asset Enhancement Reserve			-
	697,052	24,697,052	17,299,030
	896,906	3,486,349	0
	608,971	730,628	340,371
	15,000)	( 11,615,000 )	(11,750,000)
	587,929	\$17,299,029	\$5,889,401

### 14. RESERVE BALANCES (Continued)

	2016 Budget	2016 Actual	2017 Budget
Path Works Reserve			
Opening Balance as at 1 July	6,958	6,958	0
Transfers from Retained Surplus	0	0	0
Interest Revenue	0	0	0
Transfers to Retained Surplus	( 6,958 )	( 6,958 )	(0)
Closing Balance as at 30 June	\$0	\$0	\$0
UGP Reserve			
Opening Balance as at 1 July	103,669	103,669	106,582
Transfers from Retained Surplus	0	0	0
Interest Revenue	2,855	2,912	2,907
Transfers to Retained Surplus	(0)	(0)	(0)
Closing Balance as at 30 June	\$106,524	\$106,581	\$109,489
Paulding Paramet			
Parking Reserve	100 110	160.140	404.665
Opening Balance as at 1 July	168,148	168,148	401,665
Transfers from Retained Surplus	250,000	250,000	0
Interest Revenue	4,616	7,317	10,964
Transfers to Retained Surplus	( 23,800 )	( 23,800 )	(0)
Closing Balance as at 30 June	\$398,964	\$401,665	\$412,629
River Wall Reserve			
Opening Balance as at 1 July	164,191	164,191	162,636
Transfers from Retained Surplus	0	0	0
Interest Revenue	4,641	(1,555)	4,437
Transfers to Retained Surplus	(0)	(0)	(0)
Closing Balance as at 30 June	\$168,832	\$162,636	\$167,073
Railway Station Reserve			
Opening Balance as at 1 July	736,186	736,186	756,868
Transfers from Retained Surplus	0	0	0
Interest Revenue	20,279	20,682	20,646
Transfers to Retained Surplus	(0)	(0)	(0)
Closing Balance as at 30 June	\$756,465	\$756,868	\$777,514
5			
Future Building Works			
Opening Balance as at 1 July	2,950,623	2,950,623	0
Transfers from Retained Surplus	0	0	0
Interest Revenue	0	0	0
Transfers to Retained Surplus	( 2,950,623 )	( 2,950,623 )	(0)
Closing Balance as at 30 June	\$0	\$0	\$0

#### 14. RESERVE BALANCES (Continued)

	2016 Budget	2016 Actual	2017 Budget
Future Transport Projects Reserve	542.540	542.540	2
Opening Balance as at 1 July	513,518	513,518	0
Transfers from Retained Surplus	0	0	0
Interest Revenue	0	0	0
Transfers to Retained Surplus	(513,518)	(513,518)	(0)
Closing Balance as at 30 June	\$0	\$0	\$0
Future Streetscapes Reserve			
Opening Balance as at 1 July	100,078	100,078	0
Transfers from Retained Surplus	0	0	0
Interest Revenue	0	0	0
Transfers to Retained Surplus	( 100,078 )	(100,078)	(0)
Closing Balance as at 30 June	\$0	\$0	\$0
Future Parks Reserve			
Opening Balance as at 1 July	5,157	5,157	0
Transfers from Retained Surplus	0	0	0
Interest Revenue	0	0	0
Transfers to Retained Surplus	(5,157)	(5,157)	(0)
Closing Balance as at 30 June	\$0	\$0	\$0
Sustainable Infrastructure Reserve			
Opening Balance as at 1 July	1,671,205	1,671,205	3,255,066
Transfers from Retained Surplus	1,520,476	1,520,476	0
Interest Revenue	66,981	63,385	82,102
Transfers to Retained Surplus	(0)	(0)	(0)
Closing Balance as at 30 June	\$3,258,662	\$3,255,066	\$3,337,168
Public Art Reserve			
Opening Balance as at 1 July	0	0	101,952
Transfers from Retained Surplus	150,000	150,000	50,000
Interest Revenue	1,375	1,952	3,480
Transfers to Retained Surplus	(50,000)	( 50,000 )	(0)
Closing Balance as at 30 June	\$101,375	\$101,952	\$155,432
Total for Discretionary Reserves	\$24,745,627	\$24,457,290	\$12,778,717
-			· · ·

During the 2015/2016 budget process, the City consolidated its existing Reserves from 24 separate reserves down to 14. Several inactive reserves were closed and some other smaller reserves having similar purposes were consolidated into existing reserves. This provides greater clarity around the purposes for which the reserves are established and streamlines administration of the cash backed reserves. The Asset Enhancement Reserve was re-titled Major Community Facilities Reserve (although its purpose remains the same). A new Public Art Reserve was established to manage developer contributions raised through the Percent for Art Policy.

### 14. RESERVE BALANCES (Continued)

	2016 Budget	2016 Actual	2017 Budget
Quarantined Reserves			
Collier Park Village Residents Offset Reserve			
Opening Balance as at 1 July	20,907,739	20,907,739	21,512,744
Transfers from Retained Surplus	3,000,000	3,190,000	3,000,000
Interest Revenue	936,519	585,577	947,709
Transfers to Retained Surplus	(2,250,000)	(3,170,571)	( 2,250,000 )
Closing Balance as at 30 June	\$22,594,258	\$21,512,745	\$23,210,453
Collier Park Village Reserve			
Opening Balance as at 1 July	1,484,043	1,484,043	1,505,025
Transfers from Retained Surplus	500,000	587,805	450,000
Interest Revenue	54,963	41,446	30,742
Transfers to Retained Surplus	(714,376)	( 608,269 )	( 643,162 )
Closing Balance as at 30 June	\$1,324,630	\$1,505,025	\$1,342,605
Collier Park Golf Course Reserve			
Opening Balance as at 1 July	428,875	428,875	486,605
Transfers from Retained Surplus	700,664	773,727	637,492
Interest Revenue	13,120	13,654	12,642
Transfers to Retained Surplus	( 664,349 )	(729,651)	( 819,107 )
Closing Balance as at 30 June	\$478,310	\$486,605	\$317,632
Waste Management Reserve			
Opening Balance as at 1 July	3,429,075	3,429,075	3,797,715
Transfers from Retained Surplus	313,225	416,769	151,985
Interest Revenue	97,914	100,377	102,641
Transfers to Retained Surplus	( 323,400 )	( 148,506 )	( 305,000 )
Closing Balance as at 30 June	\$3,516,814	\$3,797,715	\$3,747,341
Total Quarantined Reserves	\$27,914,012	\$27,302,090	\$28,618,031
	<del>+</del>	<del></del>	<b>4-0,0-0,00</b>
Summary of Reserve Balances			
Opening Balance as at 1 July	59,329,041	50 220 020	51,759,380
Transfers from Retained Surplus	11,051,507	59,329,039 11,095,362	
Interest Revenue	1,857,634	1,618,392	4,289,477
Transfers to Retained Surplus		(20,283,413)	1,615,160
Closing Balance as at 30 June	( 19,578,544 ) \$ <b>52,659,639</b>	\$51,759,380	(16,267,269)
Closing balance as at 30 Julie	332,033,039	331,733,380	\$41,396,748



Key Responsibility Areas	2015/2016	2015/2016	2016/2017	2016/2017
	Budget	Projection	Budget	Comments / Notes
REVENUE				
Chief Executive's Office				
City Administration	16,500	16,833	0	
Organisational Performance	0	0	0	
Human Resources Admin Revenue	0	0	0	
Governance Admin	0	15,100	18,000	
Ranger Services				
Animal Control	97,500	106,943	98,250	
Fire Prevention	2,500	(1,073)	1,500	
Parking Management	1,690,000	1,657,313	1,713,000	
District Rangers	10,000	13,649	12,500	
Sub Total Revenue - Ranger Services	1,800,000	1,776,832	1,825,250	
Total Revenue - Governance & Administration	1,800,000	1,791,932	1,843,250	
Total Revenue - Chief Executive's Office	1,816,500	1,808,764	1,843,250	
Total Revenue - Chief Executive's Office	1,816,500	1,000,704	1,043,230	
Directorate - Corporate Capacity (Formerly Finance & Info Services))				
Directorate Administration	22,000	22,327	0	
Financial Services				
Treasury Management	571,000	578,831	1,004,781	
Investment Activities	2,838,672	2,652,390	2,798,071	
Rating Activities	33,531,251	33,550,720	34,885,590	
Property Management	375,000	403,786	431,700	
Total Revenue - Financial Services	37,337,923	37,208,054	39,120,142	
Information Services				
Information Technology	0	0	17,000	
Records Management	0	0	0	
Total Revenue - Information Services	0	0	17,000	
Total Revenue - Corporate Capacity Directorate	37,337,923	37,208,054	39,137,142	

Key Responsibility Areas	2015/2016	2015/2016	2016/2017	2016/201
	Budget	Projection	Budget	Comments / Note
Directorate - Community Services				
Directorate Administration	0	0	0	
Community, Culture & Recreation				
Administration	90,000	95,461	12,000	
Safer City Program	0	0	0	
Senior Citizens	0	0	0	
Cultural Development				
Major Events	307,500	308,182	307,500	
Community Events	15,000	16,128	19,000	
Summer Events Program	25,000	42,469	40,000	
Facility Bookings & Recreation Revenue				
George Burnett Leisure Centre Revenue	260,000	252,127	244,500	
Halls & Public Buildings	199,500	193,248	233,500	
Total Revenue - Community, Culture & Recreation	897,000	907,614	856,500	
Collier Park Retirement Complex				
Collier Park Village	1,053,443	1,052,991	1,114,492	
Collier Park Community Centre	5,750	5,455	5,750	
Total Revenue - Collier Park Village	1,059,193	1,058,446	1,120,242	
Library Services				
Administration	13,250	16,344	33,500	
Civic Centre Library	13,000	12,743	12,500	
Manning Library	2,500	3,030	3,250	
Old Mill	2,500	3,159	2,500	
Total Revenue - Library Services	31,250	35,276	51,750	
Total Revenue - Community Services Directorate	 1,987,443	2,001,336	2,028,492	
Directorate - Development Services				
Directorate Administration	0	0	24,000	
Statutory Planning	850,150	823,267	868,000	
Building Services	520,250	620,691	544,000	
Environmental Health Services	130,000	152,876	127,000	
Total Revenue - Development Services Directorate	1,500,400	1,596,834	1,563,000	
TOTAL REVENUE - ADMIN BUSINESS UNITS	42,642,266	42,614,989	44,571,884	

Key Responsibility Areas	2015/2016	2015/2016	2016/2017	2016/2017
	Budget	Projection	Budget	Comments / Notes
EXPENDITURE				
Chief Executive's Office				
City Administration				
Corporate Support	887,551	713,818	970,273	
Building Operating Costs	65,000	72,469	75,612	
Organisational Performance	0	0	150,974	
Human Resources Administration	236,246	222,316	265,919	
Total Expense - City Administration	1,188,797	1,008,603	1,462,778	
Governance Admin	759,707	732,909	586,665	
Governance - Elected Members	1,515,622	1,393,606	1,521,123	
Marketing & Communications				
Community Promotions	654,799	649,228	734,010	
Publications	177,500	159,571	157,500	
Ranger Services				
Animal Control	301,007	311,359	315,006	
Fire Prevention	99,376	99,686	101,313	
Parking Management	814,696	826,442	890,700	
District Rangers	322,285	329,025	328,468	
Other Law & Order	2,000	1,636	6,000	
Total Expense - Ranger Services	1,539,364	1,568,148	1,641,487	
Total Expense - Governance	4,646,992	4,503,462	4,640,785	
Total Expense - Chief Executive's Office	5,835,789	5,512,065	6,103,563	
Directorate - Corporate Capacity (Formerly Finance & Info Services))				
Administration	334,240	244,263	246,074	
Financial Services				
Treasury Management	359,743	376,020	540,632	
Rating Activities	307,757	314,818	379,845	
Investment Activities	374,247	360,266	470,115	
Property Management	164,000	165,502	168,250	
Total Expense - Financial Services	1,539,987	1,460,869	1,804,916	
Information Technology	1,013,151	956,584	872,724	
Records Management	0	0	211,931	
Customer Services Team	335,296	301,019	397,443	
Total Expense - Corporate Capacity Directorate	2,888,434	2,718,472	3,287,014	

Key Responsibility Areas	2015/2016	2015/2016	2016/2017	2016/2017
	Budget	 Projection	Budget	Comments / Notes
Directorate - Community Services				
Directorate - Community Services  Directorate Administration	0	0	138,080	
Community, Culture & Recreation	o o	U	138,080	
Community Development				
Administration	1,079,318	1,134,828	732,974	
Donations	195,000	157,265	175,000	
Safer City Program	36,789	40,719	54,566	
Senior Citizens	440,841	419,745	457,747	
Total Expense - Community Development	1,751,948	1,752,557	1,420,287	
Cultural Development		, ,	, ,	
Major Events Expense	915,000	898,279	910,000	
Summer Events Program	312,270	317,246	289,568	
Community Events	216,000	228,795	540,938	
Civic Functions	126,423	107,223	87,791	
Total Expense - Cultural Development	1,569,693	1,551,542	1,828,297	
Recreation				
George Burnett Leisure Centre	491,886	487,974	505,085	
Total Expense - Recreation & Leisure	491,886	487,974	505,085	
Facility Hire				
Bookings Office	293,636	294,731	315,046	
Halls & Public Buildings	529,643	507,885	685,318	
Total Expense - Facility Hire	823,279	802,615	1,000,364	
Total Expense - Community, Culture & Recreation	4,636,806	4,594,689	4,754,033	
Collier Park Retirement Complex				
Collier Park Village	1,949,832	1,946,833	1,978,199	
Collier Park Hostel	0	0	0	
Collier Park Community Centre	2,000	2,218	2,400	
Total Expense - Collier Park Complex	1,951,832	1,949,051	1,980,599	
Library Services				
Library Administration	224,600	201,938	1,055,499	
Civic Centre Library	1,578,484	1,593,333	922,562	
Manning Library	698,713	687,753	489,880	
Local Studies Collection	10,000	14,621	10,000	
Old Mill	53,614	57,771	58,989	
Total Expense - Library Services	2,565,411	2,555,417	2,536,930	
Total Expense - Community Services Directorate	9,154,049	9,099,156	9,409,642	
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Key Responsibility Areas	2015	/2016	2015/2016	2016/2017	2016/2017
	В	Budget		Budget	Comments / Note:
Directorate - Development Services					
Directorate Administration	23	9,886	228,200	214,331	
Strategic Planning		0	0	501,330	
Statutory Planning	1,94	8,561	1,981,363	1,592,599	
Compliance Unit		0	0	191,352	
Building Services	55	5,570	538,085	590,984	
Health & Regulatory Services					
Administration	48	5,287	506,777	473,097	
Infant Health Services		9,750	8,017	9,250	
Preventative Services	(	3,500	45,885	63,000	
Other Sanitation		0	0	0	
Total Expense - Health Services	55	8,537	560,680	545,347	
Total Expense - Development Services Directorate	3,30	2,554	3,308,328	3,635,943	
TOTAL EXPENDITURE - ADMIN BUSINESS UNITS	21,18	0,826	20,638,021	22,436,162	

# DIRECTORATE - INFRASTRUCTURE SERVICES 2016/2017 - BUDGETED OPERATING REVENUE & EXPENDITURE June-2016

Key Responsibility Areas	2015/2016	2015/2016	2016/2017	2016/2017
	Budget	Projection	Budget	Comments / Notes
REVENUE				
Infrastructure Support				
Administration Revenue	0	0	0	
Total Revenue - Infrastructure Support	0	0	0	
City Environment				
Contributions	265,000	314,003	250,000	
Nursery Revenue	158,000	146,221	160,000	
Asset Control Revenue	139,410	145,865	83,650	
Environmental Services Revenue	5,000	6,141	5,000	
Total Revenue - City Environment	567,410	612,230	498,650	
Engineering Infrastructure				
Design Office Revenue	0	0	0	
Construction & Maintenance	· ·	0	0	
Road Grants	202,000	214,281	489,330	
Contributions to Works	134,500	112,810	60,000	
Reinstatement Revenue	12,500	8,491	6,500	
Crossover Revenue	85,000	111,235	85,000	
Asset Control Revenue	92,320	75,781	17,300	
Other Revenue	0	9,734	0	
Sub Total - Construction & Maint	526,320	532,332	658,130	
Sub-rotal Collection & Maint	320,320	332,332	030,130	
Total Revenue - Engineering Infrastructure	526,320	532,332	658,130	
Waste Management				
Refuse Collection	4,840,228	4,839,477	4,920,588	
Recycling	1,346,232	1,337,269	1,356,983	
Total Revenue - Waste Management	6,186,460	6,176,745	6,277,571	
Total Nevenue - vvaste management	0,100,400	0,170,743	0,277,371	
Collier Park Golf Course				
Collier Park Golf Course - Revenue	2,737,640	2,690,963	2,820,430	
Total Revenue - Collier Park Golf Course	2,737,640	2,690,963	2,820,430	
TOTAL REV - INFRASTRUCTURE SERVICES	10,017,830	10,012,270	10,254,781	

# DIRECTORATE - INFRASTRUCTURE SERVICES 2016/2017 - BUDGETED OPERATING REVENUE & EXPENDITURE June-2016

Key Responsibility Areas	2015/2016	2015/2016	2016/2017	2016/2017
	Budget	Projection	Budget	Comments / Notes
EXPENDITURE				
Infrastructure Support & Administration				
Governance Cost	372,999	264,944	271,606	
Asset Management	0	0	187,960	
Total Expense - Infrastructure Support	372,999	264,944	459,566	
City Environment				
Reserves & Parks Maintenance	3,995,720	3,998,484	4,185,003	
Miscellaneous Parks Programmes	30,000	18,503	20,000	
Grounds Maintenance	192,000	164,550	215,000	
Streetscape Maintenance	2,118,000	1,857,659	2,146,000	
Environmental Services	608,631	636,626	762,890	
Plant Nursery	289,380	338,132	286,504	
Overheads	1,594,162	1,617,314	1,710,591	
Asset Holding Costs	1,175,000	1,200,000	1,200,000	
Building Maintenance	601,459	606,501	573,345	
Reserve Building Maintenance & Operations	132,250	132,228	131,250	
Public Convenience Maintenance & Operations	188,000	162,462	194,000	
Operations Centre Maintenance	137,500	139,933	147,500	
Jetty Maintenance	13,000	8,926	13,000	
Total Expense - City Environment	11,075,102	10,881,318	11,585,083	
Collier Park Golf Course				
Collier Park Golf Course - Expense	2,430,740	2,236,501	2,352,913	
Total Expense - Collier Park Golf Course	2,430,740	2,236,501	2,352,913	
Waste Management				
Refuse Collection	4,506,413	4,287,619	4,847,058	
Recycling	663,024	632,178	664,449	
Transfer Station	759,661	897,429	734,664	
Total Expense - Waste Management	5,929,098	5,817,226	6,246,171	

# DIRECTORATE - INFRASTRUCTURE SERVICES 2016/2017 - BUDGETED OPERATING REVENUE & EXPENDITURE June-2016

Key Responsibility Areas	2015/2016 Budget	2015/2016 Projection	2016/2017 Budget	2016/2017 Comments / Notes
Engineering Infrastructure				
Design Office Overheads	385,792	426,013	529,879	
Sub Total - Design Office	385,792	426,013	529,879	
Construction & Maintenance				
Reinstatements	25,000	32,438	25,000	
Crossovers	125,000	129,492	105,000	
Asset Holding Costs	5,177,000	5,260,137	5,150,000	
Roads, Paths & Drains	2,949,000	2,929,205	3,021,000	
Fleet Operations	771,359	949,514	813,594	
Overheads	1,151,561	968,557	1,147,361	
Sub Total - Construction & Maintenenance	10,198,920	10,269,343	10,261,955	
Total Expense - Engineering Infrastructure	10,584,712	10,695,355	10,791,834	
TOTAL EXP - INFRASTRUCTURE SERVICES	30,392,651	29,895,344	31,435,568	

### CITY OF SOUTH PERTH 2016/2017 BUDGETED CAPITAL SUMMARY

### June-2016

Key Responsibility Areas	2015/2016	2015/2016	2016/2017	2016/2017
	Budget	Projection	Budget	Comments / Notes
CAPITAL REVENUE				
Major Non Infrastructure Projects				
Land Sales	3,626,363	3,060,808	1,865,208	
Major Community Building Grants	0	0	0	
Total Revenue - Major Projects	3,626,363	3,060,808	1,865,208	
Organisational Capacity				
Financial Non Recurrent Revenue	0	0	0	
Total Revenue - Organisational Capacity	0	0	0	
Community Services				
Library Services	0	0	0	
Total Revenue - Library Services	0	0	0	
Collier Park Village	499,999	594,910	450,000	
Total Revenue - Collier Park Village	499,999	594,910	450,000	
Total Revenue - Community Services	499,999	594,910	450,000	
Development Services				
Development Services	0	0	0	
Total Revenue - Development Services	0	0	0	
Collier Park Golf Course				
Collier Park Golf Course	0	0	0	
Total Revenue - Collier Park Golf Course	0	0	0	
Infrastructure Projects				
Roads, Paths & Drains	1,425,000	1,619,397	2,007,233	
Traffic Management	1,423,000	1,019,397	2,007,233	
City Environment	842,000	873,819	0	
Building Management	1,655,000	1,400,000	700,000	
Total Revenue - Infrastructure Projects	3,922,000	3,893,216	2,707,233	
Underground Power		41		
Underground Power  Total Revenue - Underground Power	0	41	0	
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TOTAL CAPITAL REVENUE	8,048,362	7,548,974	5,022,441	

### CITY OF SOUTH PERTH 2016/2017 BUDGETED CAPITAL SUMMARY

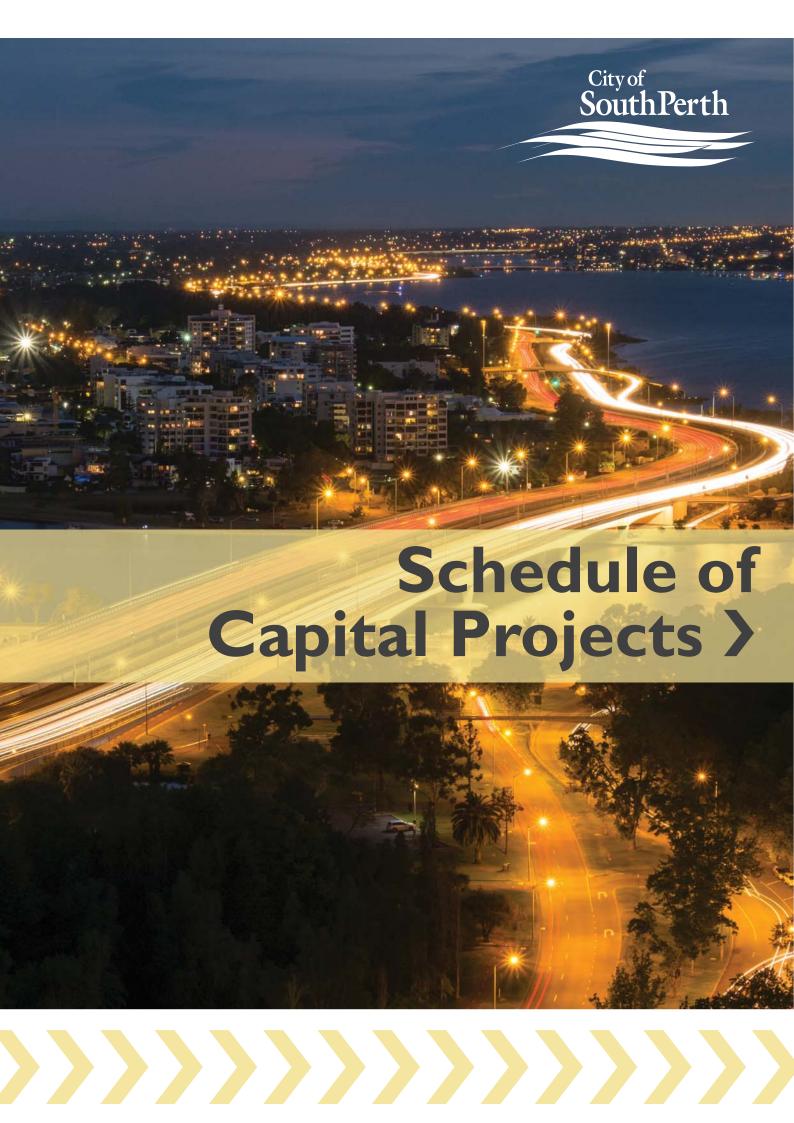
### June-2016

ey Responsibility Areas	2015/2016	2015/2016	2016/2017	2016/2017
	Budget	Projection	Budget	Comments / Notes
CAPITAL EXPENDITURE				
Non Infrastructure Projects				
Chief Executive's Office				
Administration	380,000	175,304	750,000	
Ranger Services	80,000	7,150	94,000	
Major Land & Building Initiatives	17,962,000	14,047,533	11,000,000	
Total Expense - Chief Executive's Office	18,422,000	14,229,987	11,844,000	
Overagiostica al Conseito				
Organisational Capacity Information Technology				
Information Technology  Information Technology	1,322,000	545,424	1,480,000	
Finance	1,322,000	545,424	1,480,000	
Finance Non Recurrent Expense	0	1,350	20,000	
Total Expense - Organisational Capacity	1,322,000	546,774	1,500,000	
Total Expense - Organisational Capacity	1,322,000	340,774	1,500,000	
Community Services				
Library				
Library Capital Expense	0	0	310,000	
Total Expense - Library Services	0	0	310,000	
Community Culture & Recreation				
Community, Culture & Recreation	60,000	4,000	90,000	
Total Expense - Community, Culture & Recreation	60,000	4,000	90,000	
Collier Park Retirement Complex				
Collier Park Village	325,000	413,109	325,000	
Total Expense - Community Services	385,000	417,109	725,000	
Development Services				
Strategic Land Use Planning	200,000	135,845	200,000	
Health & Regulatory Services	0	0	0	
Total Expense - Development Services	200,000	135,845	200,000	
Unclassified Capital				
General Capital Expense	0	0	0	
Total Expense - Unclassified Capital	0	0	0	

### CITY OF SOUTH PERTH 2016/2017 BUDGETED CAPITAL SUMMARY

### June-2016

ey Responsibility Areas	2015/2016	2015/2016	2016/2017	2016/201
	Budget	Projection	Budget	Comments / Note
Collier Park Golf Course				
Collier Park Golf Course	474,289	482,552	936,612	
Total Expense - Golf Course	474,289	482,552	936,612	
Underground Power				
Underground Power Project	0	0	0	
Total - Underground Power	0	0	0	
Infrastructure Projects				
Roads, Paths & Drain Infrastructure				
Roadworks	3,398,800	2,626,318	2,872,700	
Traffic Management	1,090,000	798,140	1,398,000	
Drainage	464,000	432,713	912,700	
Water Management Initiatives	340,000	319,779	0	
Paths	536,000	480,530	450,000	
Total - Roads, Paths & Drains Infrastructure	5,828,800	4,657,480	5,633,400	
Fleet Management	1,174,115	1,265,502	1,030,650	
Waste Management	243,400	219,114	655,000	
City Environment				
Streetscape Projects	300,000	236,839	325,000	
Park Development	2,748,000	1,382,536	895,000	
Street & Reserve Lighting	150,000	88,183	55,000	
Environmental Projects	711,500	565,856	232,000	
Foreshore Asset Management	3,395,000	2,923,688	2,260,000	
Building Management	360,000	341,952	533,000	
Total - City Environment	7,664,500	5,539,054	4,300,000	
Other Infrastructure				
Recoverable Works	78,000	91,692	0	
Other Projects	240,000	147,948	190,000	
Total Expense - Dir Infrastructure Services	15,228,815	11,920,789	11,809,050	
TOTAL CAPITAL EXPENDITURE	36,032,104	27,733,057	27,014,662	



# CITY OF SOUTH PERTH 2016/2017 - BUDGETED CAPITAL REVENUE June-2016

Account Number	Account Description	2015/2016	2015/2016	2016/2017	2016/2017
	•	Budget	Projection	Budget	Comments / Notes
	Major Land & Building Projects				
8839 0457	Profit - Disposal of Assets - Civic Triangle	0	0	0	
8839 0458	Profit - Disposal of Assets - Manning	1,720,000	1,574,444	1,865,208	
8839 0459	Profit - Disposal of Assets - Crawshaw	420,000	0	0	
8839 0460	Profit - Disposal of Assets - Ray St	1,486,363	1,486,364	0	
8853 0108	Major Community Building Grants	0	0	0	
8853 0421	Building Contributions	0	0	0	
	Total Revenue - Major Projects	3,626,363	3,060,808	1,865,208	
	Organisational Capacity				
8799 0108	Building Project - Grant Funds	0	0	0	
8854 0108	Grant - NBN Capital	0	0	0	
0034 0100	Total Revenue - Organisational Capacity	0	0	0	
	- Color November Color C				
	Community Services				
	Community, Culture & Recreation				
	Prior Year Revenue				
	Total Rev - Comm, Culture & Recreation	0	0	0	
	Collier Park Retirement Complex				
8811 0205	CPV - Ingoing Lease Premiums	499,999	594,910	450,000	
	Total Revenue Collier Park Complex	499,999	594,910	450,000	
	Total Rev - Dir Develop & Comm Services	499,999	594,910	450,000	
	Community Projects				
	Prior Year Revenue	0	0	0	
	Total Revenue - Community Projects	0	0	0	
	Infrastructure Services				
	Contributions - Roads & Streets				
5995 0421	Contributions - Unspecified	20,000	20,000	20,000	
5995 0424	Contributions - Sumps	0	0	0	
5995 0426	Contributions - Roadworks	10,000	11,155	0	
5995 0428	Contributions - Drains	0	0	0	
5995 0499	Road Reserve Access Inspection Fee	60,000	70,457	30,000	
	Sub Total	90,000	101,612	50,000	

# CITY OF SOUTH PERTH 2016/2017 - BUDGETED CAPITAL REVENUE June-2016

Account Number	Account Description	2015/2016	2015/2016	2016/2017	2016/2017
	·	Budget	Projection	Budget	Comments / Notes
	Capital Grants				
5999 0104	Specific Purpose Road Grants	1,265,000	1,445,285	1,887,233	
5999 0105	Local Roads Grants	0	0	0	
5999 0106	Direct Roads Operating Grant	70,000	72,500	70,000	
5999 0109	Grant - Paths	0	0	0	
	Sub Total	1,335,000	1,517,785	1,957,233	
	Sub Total - Roads & Streets	1,425,000	1,619,397	2,007,233	
	City Environment				
5991 0108	Grants - SPLTC	800,000	792,727	0	
5998 0108	Grants	42,000	76,546	0	
5998 0421	Contributions - Unspecified	0	4,545	0	
5998 0425	Contributions - Street Trees	0	0	0	
5998 0427	Contributions - Parks	0	0	0	
	Sub Total	842,000	873,819	0	
	Sub Total - City Environment	842,000	873,819	0	
	Building Management				
5994 0421	Contribution to Building Works	55,000	0	0	
5994 0108	Grants	1,600,000	1,400,000	700,000	
	Sub Total - Building Management	1,655,000	1,400,000	700,000	
	Underground Power Project				
5990 0015	Underground Power - Stage 5	0	41	0	
5990 0499	UGP - In Kind Costs Reimbursement	0	0	0	
	Sub Total - Underground Power	0	41	0	
	Total - Infrastructure	3,922,000	3,893,257	2,707,233	
	TOTAL CAPITAL REVENUE	8,048,362	7,548,974	5,022,441	

Account Number	Account Description	2015/2016	2015/2016	2016/2017	2016/2017
	•	Budget	Projection	Budget	Comments / Notes
	Chief Executive's Office				
	Administration Projects - Asset Creation				
8702 5831	Office Refurbishment	150,000	0	600,000	C.Fwd \$150K
8715 5831	Office / Civic Furnishings	15,000	1,144	65,000	
8737 5831	Mayoral Portrait	0	0	0	
	Prior Year Projects	0	0	0	
	Add back Assets Capitalised	0	4,000		
	Sub Total	165,000	5,144	665,000	
	Administration Projects - Non Recurrent				
8508 5831	Land Transaction Costs	200,000	152,869	85,000	
8914 5831	Old Mill Precinct	15,000	17,291	0	
	Sub Total	215,000	170,160	85,000	
	Major Projects - Asset Creation				
8845 5831	Manning Hub Facility - Construction	16,307,000	13,253,857	0	C.Fwd \$3,000K
8846 5831	Manning Hub Facility - Fit Out	520,000	27,890	0	C.Fwd \$500K
8843 5831	Land Acquisition	495,000	493,871	0	
8961 5831	EJ Oval Precinct Redevelopment	640,000	271,915	7,500,000	C.Fwd \$200K
8965 1500-2699	Connect South Project	0	0	3,500,000	
	Add back Assets Capitalised	0	0		
	Sub Total	17,962,000	14,047,533	11,000,000	
	Ranger Services - Asset Creation				
8828 5831	Parking Management Devices	70,000	7,150	94,000	In-ground Parking Sensors
8852 5831	Animal Care Facility Upgrade	10,000	0	0	
8963 5831	Dog & Cat Cages & Quarrantine Pens	0	0	0	
8962 5831	CCTV for Animal Care Facility	0	0	0	
	Add back Assets Capitalised		0		
	Sub Total	80,000	7,150	94,000	
	Total Exp - Chief Exec Office	18,422,000	14,229,987	11,844,000	

Account Numl	ber Account Description	2015/2016	2015/2016	2016/2017	2016/2017
	·	Budget	Projection	Budget	Comments / Notes
	Organisational Capacity				
0=00 =004	Financial Services - Non Recurrent			20.000	
8723 5831	Building Revaluation	0	1,350	· ·	
	Sub Total	0	1,350	20,000	
	Technology - Asset Creation				
8703 5831	Information Technology Acquisitions	175,000	0	195,000	Servers, PCs, Mobile Devs & Peripherals
8705 5831	Electrical / Communication Equipment	72,000	62,141	20,000	
8726 5831	Tech for Meeting Rooms	20,000	0	15,000	
8717 5831	GIS Development	12,000	4,048	25,000	
8708 5831	EDMS Project	0	0	0	
8718 5831	Web Development	225,000	151,710	50,000	
8721 5831	Software Acquisition	5,000	0	675,000	Corp System - Replace Legacy System
8757 5831	Sharepoint - Intranet	15,000	15,240	0	
8758 5831	CRM Workflow Development	50,000	1,125	75,000	C.Fwd \$50K
8761 5831	Server Room	290,000	0	0	C.Fwd \$290K
8763 5831	Unified Communications Project	125,000	0	0	C.Fwd \$125K
8764 5831	Online Bookings Software Solution	25,000	11,277	0	C.Fwd \$15K
8765 5831	Online DA Solution	50,000	48,354	0	
8767 5831	Rangers Mobility Solution	35,000	11,277	25,000	
8768 5831	Civic Hall AV Upgrade	55,000	0	0	C.Fwd \$55K
8769 5831	Chambers AV Upgrade	0	0	180,000	
	Prior Year Projects	0	0	0	
	Add back Assets Capitalised	0	169,141	0	
	Add back Intangibles Capitalised		0		
	Sub Total	1,154,000	474,313	1,260,000	
	Technology - Non Recurrent				
8704 5831	Computer Network Enhancements	70,000	61,611	105 000	Radio Links, WAP & Communications
8704 5831 8762 2820	Technology - Consultancy	98,000	9,500		C.Fwd \$90K
0/02 2820					C.FWU ÇEUN
	Sub Total	168,000	71,111	220,000	
	Total Exp - Organisational Capacity	1,322,000	546,774	1,500,000	
	1 0	,: 3,000		,,,,,,,,,	

Account	Number	Account Description	2015/2016 Budget	2015/2016 Projection	2016/2017 Budget	2016/2017 Comments / Notes
						·
		Community Services				
		Library Services - Asset Creation				
8770		Library Catalogue System	0	0	120,000	
8771		Library RFID System	0	0	170,000	
		Add back Assets Capitalised		0		
		Add back Intangibles Capitalised		0		
		Sub Total	0	0	290,000	
		Library Services - Non Recurrent				
8772	2840	Relocation to Manning Hub	0	0	20,000	
0772	2040	Sub Total	0	0	20,000	
		Community Dev - Asset Creation				
	5831	Hall Furniture - Trestle Tables etc	0	0	40,000	
8855	5831	Mobile Audio System for Functions	10,000	0		
		Add back Assets Capitalised	0	0	0	
		Sub Total	10,000	0	40,000	
		Community Dev - Non Recurrent				
8504	5831	Community Facility Funding	50,000	4,000	50,000	
		Sub Total	50,000	4,000	50,000	
		Retirement Complex				
8809	3715	CP Village - Refurbishment	325,000	413,109	325,000	
		Prior Year Projects	0	0	0	
		Add back Assets Capitalised	0	0	0	
		Sub Total	325,000	413,109	325,000	
		Unclassified - Non Recurrent				
		Prior Year Projects	0	0	0	
		Add back Assets Capitalised	0	0	0	
		Sub Total	0	0	0	
		Total Exp - Community Services	385,000	417,109	725,000	

Account Number		Account Description	2015/2016	2015/2016	2016/2017	2016/2017
			Budget	Projection	Budget	Comments / Notes
		Development Services				
		Strategic Land Use Planning - Non Recurrent				
8930	5831	Precinct Studies	200,000	135,845	200,000 C.Fwd \$50K	
		Sub Total	200,000	135,845	200,000	
		Health Services - Asset Creation				
8952	5831	Sundry Equipment Purchases	0	0	0	
		Add back Assets Capitalised	0	0	0	
		Sub Total	0	0	0	_
		Total Exp - Development Services	200,000	135,845	200,000	
		Total Exp Development services	200,000	133,043	250,550	
		Callian Paul Call Course Assat Counting				
0505	F024	Collier Park Golf Course - Asset Creation	240 200		450 200	
8505		Plant Replacement - CPGC	210,300	0	159,200	
8565	2500-2699	Major Reticulation Upgrade	0	0	500,000	
		Prior Year Projects	0	0		
		Add back Assets Capitalised Sub Total	210 200	218,656	0 659,200	
		Sub Total	210,300	218,656	659,200	
		Collier Park Golf Course - Non Recurrent				
8537	5831	CPGC Loan Principal Expense	263,989	263,896	277,412	
		Sub Total	263,989	263,896	277,412	
		Underground Power - Non Recurrent				
8742	5831	UGP Stage 5	0	0	0	
		Previous Stages	0	0	0	
		Sub Total	0	0	0	
		Recoverable Works - Non Recurrent				
6999	Various	Recoverable Works	78,000	91,692	0	
-		Sub Total	78,000	91,692	0	

Accoun	t Number	Account Description	2015/2016	2015/2016	2016/2017	2016/2017
		·	Budget	Projection	Budget	Comments / Notes
		Roadworks - Asset Creation				
5615	1500-1699	Challenger Ave (Manning - Henning)	35,000	15,692	58,000	
5616	1500-1699	Henning Cresc (Marsh - Challenger)	0	24,623	105,000	
5617	1500-1699	Edgecumbe St (Hensman - End)	0	0	307,000	
5618	1500-1699	Hovia Tce (Canning H.Way - 3rd Ave)	0	0	156,000	
5619	1500-1699	Labouchere (Hensman - South Tce)	0	0	203,600	
5620	1500-1699	Waterford Ave (Manning Rd - Mulingar)	0	0	151,500	
5621	1500-1699	Welwyn Ave (Manning Rd - Hope Ave)	0	0	240,000	
5622	1500-1699	Bessell Ave (Canning H.Way - Throssel)	0	0	180,000	
5623	1500-1699	Canavan Cres - Goodwin Ave Roundabout	0	0	45,000	
5624	1500-1699	Canavan Cres - Pether Rd Roundabout	0	0	45,000	
5625	1500-1699	Glasnevin St (Kilkenny - End)	0	0	90,500	
5626	1500-1699	Hope Ave (Redmond - Welwyn)	0	0	90,000	
5627	1500-1699	Kilkenny Cres - Carrick St Intersection	0	0	25,600	
5628	1500-1699	King St (Market - Collins)	0	0	110,500	
5629	1500-1699	Lowan Loop North (Walanna - No 18)	0	0	86,700	
5630	1500-1699	Lowan Loop South (Walanna - No 42)	0	0	62,100	
5631	1500-1699	Market St (Collins - Douglas)	0	0	80,200	
5632	1500-1699	Parmelia St (Roebuck - End)	0	0	60,000	
5633	1500-1699	Victoria St (Coode - Rose)	0	0	77,000	
5634	1500-1699	Vista St (Dyson - Banksia Tce)	0	0	95,000	
5635	1500-1699	Boona Ct (Walanna - End)	0	0	58,000	
5636	1500-1699	Hayman Rd - Thelma St	0	0	258,000	
5637	1500-1699	Challenger Ave Carpark Resurfacing	0	0	78,000	
		Prior Year Projects	3,003,800	2,500,188	0	
		Add back Assets Capitalised	0	0	0	
		Sub Total	3,038,800	2,540,503	2,662,700	
		Roadworks - Non Recurrent				
5598	4719	Road Network Survey	60,000	5,973	60,000	
5599	4719	Traffic Modelling - Station Precinct	150,000	48,526	0	C.Fwd \$50K
5610	4719	Design Work - Stn Precinct Intersections	150,000	31,315	150,000	C.Fwd \$120K
		Prior Year Projects	0	0	0	
		Sub Total	360,000	85,814	210,000	

Account Number	Account Description	2015/2016	2015/2016	2016/2017	2016/2017
	·	Budget	Projection	Budget	Comments / Notes
	Traffic Management - Asset Creation				
7155 1500-169	9 Hayman Rd / Thelma St Roundabout	85,000	89,980	448,000	
	9 Bessell Ave Slow Points	50,000	1,428	0 C.Fwd \$50K	
7165 1500-169	9 Thelma St Cul-de-Sac at Canning Highway	0	1,290	75,000	
7166 1500-169	9 Mt Henry / Hope Ave Roundabout	180,000	314	0 C.Fwd 180K	
7167 1500-169	9 Bike Plan Implementation	0	0	80,000	
7168 1500-169	9 Davilak St Bike Lane (Canning - Godwin)	0	0	25,000	
7169 1500-169	9 Banksia Tce - 1 Way Treatments	0	0	120,000	
7170 1500-169	9 Ley St - Patterson Speed Treatment	0	0	20,000	
7171 1500-169	9 Kent St Puffin Crossing	0	0	300,000	
	9 Dyson St - Canning H.Way NRT	0	0	60,000	
	9 Saunders St - Canning H.Way NRT	0	0	50,000	
	9 Birdwood Ave - Canning H.Way NRT	0	0	80,000	
	Prior Year Projects	535,000	518,174	0	
	Add back Assets Capitalised	0	0	0	
	Sub Total	850,000	611,186	1,258,000	
	Traffic Management - Non Recurrent				
7250 4719	LATM Studies	25,000	26,711	25,000	
7141 4719	Planning & Forward Design	45,000	76,978	45,000	
7158 4719	Mends St Planning & Design	170,000	82,516	0 C.Fwd 88K	
7175 1500-169	9 Median Tree Rehabilitation Plan	0	0	40,000	
7176 1500-169	9 Ley St Speed Treatment Design	0	0	30,000	
	Prior Year Projects	0	750	0	
	Sub Total	240,000	186,955	140,000	
	Water Management - Asset Creation				
	Prior Year Projects	340,000	319,779	0	
	Add back Assets Capitalised	0	0	0	
	Sub Total	340,000	319,779	0	

Accoun	t Number	Account Description	2015/2016	2015/2016	2016/2017	2016/2017
			Budget	Projection	Budget	Comments / Notes
		Drainage - Asset Creation				
5578		Stormwater Pit Replacement	35,000	37,403	35,000	
		Melville Pde GPT Instalation	0	2,142	75,000	
		Catchment 34 (Anstey - South Tce)	0	0	140,500	
5639	1500-1699	Catchment 36 (Albert St - Stage 3)	0	0	162,000	
		Catchment 36 (Elizabeth St - Stage 2)	0	0	177,000	
5641	5831	Stormwater Pump Replacement	0	0	20,000	
5642	5831	Stormwater Pump Control Replacement	0	0	87,200	
5643		Melville Pde - Detention Basin	0	0	141,000	
		Prior Year Projects (C.Fwd)	334,000	361,372	0	
		Add back Assets Capitalised	0	0	0	
		Sub Total	369,000	400,917	837,700	
		Drainage - Non Recurrent				
5579	1500-1699	Drainage Forward Works Program Design	65,000	31,797	45,000	
5607	4719	Drainage Data Survey	30,000	0	30,000	
		Prior Year Projects (C.Fwd)	0	0	0	
		Sub Total	95,000	31,797	75,000	
		Paths - Asset Creation				
5005	1500-1699	Footpath Maintenance / Replacement	200,000	202,905	200,000	
5484	1500-1699	Path Infill Program	120,000	103,804	140,000	
5644	1500-1699	SP Foreshore (Hurlingham - Ellam)	0	0	110,000	
		Prior Year Projects (C.Fwd)	211,000	173,821	0	
		Add back Assets Capitalised	0	0	0	
		Sub Total	531,000	480,530	450,000	
		Paths - Non Recurrent				
5603		Path Asset Survey	5,000	0	0	
3303		Prior Year Projects (C.Fwd)	0	0	0	
		Sub Total	5,000	0	0	
			3,000			
		Total Exp - Roads, Paths & Drains	5,828,800	4,657,480	5,633,400	

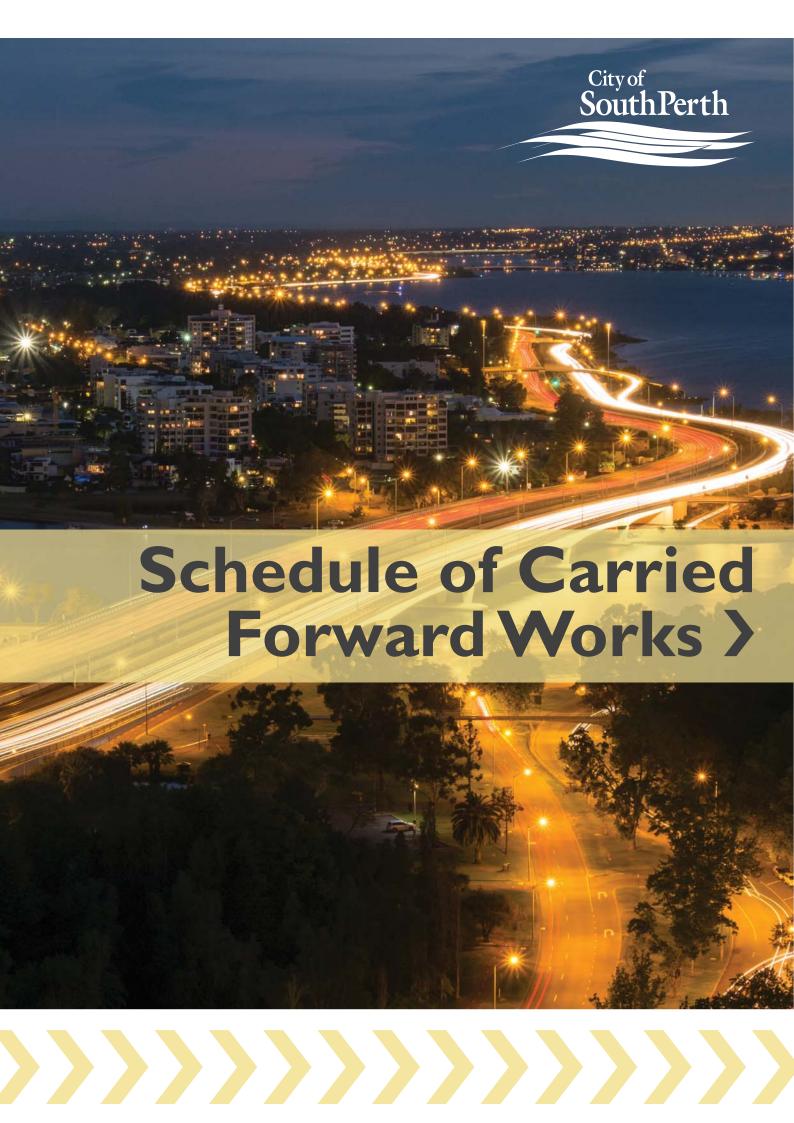
Accoun	t Number	Account Description	2015/2016	2015/2016	2016/2017	2016/2017
		·	Budget	Projection	Budget	Comments / Notes
		Fleet Management - Asset Creation				
8000	5831	Mobile Plant Acquisitions	1,114,115	0	1,030,650	
8766	5831	Fleet Management Solution	60,000	32,022	0	
		Add back Assets Capitalised	0	1,233,480	0	
		Sub Total	1,174,115	1,265,502	1,030,650	
		Waste Management - Asset Creation				
8951	5831	Bin Purchases / Plant Replacement	75,000	66,912	40,000	
8954	5831	Transfer Station Redevelopment	50,000	47,675	500,000	
8955	5831	Transfer Station Plant	38,400	36,327	0	
		Add back Assets Capitalised	0	394	0	
		Sub Total	163,400	151,308	540,000	
		Waste Management - Non Recurrent				
8958	2500-2699	Greenwaste Tub Grinding	70,000	63,486	90,000	
8964	2500-2699	Transfer Station Re-Design	10,000	4,320	15,000	
8949	5831	Waste Education Program	0	0	10,000	
		Sub Total	80,000	67,806	115,000	

Account Number		Account Description	2015/2016	2015/2016	2016/2017	2016/2017
			Budget	Projection	Budget	Comments / Notes
		Streetscape Projects - Asset Creation				
6310	2500-2699	Walanna Dr Streetscape (Melinga - Lowan)	50,000	4,159	0 C.Fwd \$45K	
		Prior Year Projects	70,000	72,896	0	
		Add back Assets Capitalised	0	0	0	
		Sub Total	120,000	77,055	0	
		Streetscape Projects - Non Recurrent				
6316		Street Tree Planting Program	80,000	82,705	138,000	
		Senescent Tree Removals	100,000	77,079	110,000	
		Streetscape Upgrades	0	0	77,000	
		Prior Year Projects	0	0	0	
		Sub Total	180,000	159,784	325,000	
		Park Development - Asset Creation				
6035		Pump & Bore Replacement	100,000	75,900	110,000	
		Playground Equipment Upgrades	245,000	167,214	88,000 C.Fwd \$78K	
		Park Furniture / Shelter / BBQ Upgrades	50,000	48,486	133,000	
		Landscaping in Hydro Zoned Parks	50,000	61,953	66,000	
		Irrigation Upgrades	60,000	48,323	250,000	
		James Miller Oval Upgrade Works	1,235,000	838,848	0 C.Fwd \$396K	
		SPLTC Expansion	800,000	44,895	0 C.Fwd \$770K	
		Coode St Playground Upgrade	0	0	50,000	
		Hope / Roebuck Playground Upgrade	0	0	80,000	
		Prior Year Projects	0	0	55,000	
		Add back Assets Capitalised	0	0	0	
		Sub Total	2,540,000	1,285,620	832,000	
		Park Development - Non Recurrent				
6262		Master Plan & Design for Parks	128,000	49,594	63,000 C.Fwd \$35K	
		Urban Forest Project	50,000	18,058	0 C.Fwd \$20K	
		Water Management Upgrades	30,000	29,264	0	
		Prior Year Projects	0	0	0	
		Sub Total	208,000	96,916	63,000	
				,		

Accoun	t Number	Account Description	2015/2016	2015/2016	2016/2017	2016/2017
		1	Budget	Projection	Budget	Comments / Notes
		Church & Deceme Lighting Asset Coastion				
6212	2500 2600	Street & Reserve Lighting - Asset Creation		0	40,000	
		Karawarra Greenways Lighting Upgrade Walanna Drive & Jackson Rd St Lights	0		15,000	
0322	2500-2699	Prior Year Projects	90,000		15,000	
		Add back Assets Capitalised	90,000	00,470	0	
		Sub Total	90,000		55,000	
		Sub Total	90,000	80,470	55,000	
		Street & Reserve Lighting - Non Recurrent				
6311	2500-2699	Angelo St Median Lighting	60,000	1,713	0	C.Fwd \$58K
		Prior Year Projects	0	0	0	
		Sub Total	60,000	1,713	0	
		For the convent of Decision Association				
		Environmental Projects Asset Creation			0	
		Prior Year Projects	0	-	0	
		Add back Assets Capitalised	0	_	0	
		Sub Total	0	0	0	
		Environmental Projects - Non Recurrent				
6187	2500-2699	Clontarf Foreshore Rehabilitation	60,000	105,462	0	
6277	2500-2699	McDougall Lake Resoration	20,000	10,283	10,000	
6278	2500-2699	Salter Pt / Waterford Restoration Plan	0	0	60,000	
6286	2500-2699	Weed Mapping Project	50,000	46,808	40,000	
6295	2500-2699	Water Action Plan	15,000	10,894	30,000	
6302	2500-2699	Cygnia Cove Natural Areas	200,000	106,066	0	C.Fwd \$93K
6304	2500-2699	Salter Pt Restoration Stage 2	98,750	96,923	15,000	
6305	2500-2699	Cloisters Rehabilitation	8,250	5,027	7,000	
6314	2500-2699	Green Plan Implementation	40,000	52,250	0	
6317	2500-2699	Cygnia Cove Natural Areas Restoration	42,000	34,000	0	C.Fwd \$8K
6323	2500-2699	Mt Henry Spit Rehabilitation	0	0	13,000	
6324	2500-2699	CPGC Santuary Weed Control / Maint.	0	0	45,000	
6325	4719	Flood Risk Management	0	0	12,000	
		Prior Year Projects	177,500	98,144		
		Sub Total	711,500	565,856	232,000	

Accoun	t Number	Account Description	2015/2016	2015/2016	2016/2017	2016/2017
			Budget	Projection	Budget	Comments / Notes
		Foreshore Management - Asset Creation				
6300	1500-2699	SJMP River Wall	75,000	67,153	0	
		SJMP Promenade	1,010,000	983,321	0	
		Millers Pool	500,000	388,550	_	C.Fwd \$111K
		River Wall (Queen St - Narrows)	1,500,000	1,224,340		C.Fwd \$175K
0307	1300 2033	Prior Year Projects	0	362	0	C.I Wd 9175K
		Add back Assets Capitalised	0	0	0	
		Sub Total	3,085,000	2,663,727	2,000,000	
		Foreshore Management - Non Recurrent				
6291	2500-2699	River Wall Minor Works	50,000	39,107	120,000	
		Prior Year Projects	19,000	20,704	· ·	
		Sub Total	69,000	59,811	120,000	
		Building Management - Asset Creation				
8123	5831	Civic Centre Air Conditioner Replacement	10,000	20,400	182,500	
		Manning Tennis Club Refurbishment	0	0	,	
		Nursery Glashouse / Propogation Area	0	0	,	
		McDougall House Dairy Shed Roof	0	0	·	
		Salter Pt Sea Scout Hall Wall Repairs	0	0		
		Civic Centre Alfresco Area	0	0	,	
		Como Bowling Club Cool Room	0	0		
		Prior Year Projects	350,000	321,552	0	
		Add back Assets Capitalised	0	0	0	
		Sub Total	360,000	341,952	533,000	
		Building Management - Non Recurrent				
8159	2840	Energy Audits - Buildings	0	0	30,000	
		Disability Improvements - City Buildings	20,000	13,205	· ·	
8250		Building Asset Condition Survey	20,000	13,209		
0_00		Prior Year Projects	221,000	186,944	0	
		Sub Total	241,000	200,149	140,000	
		Total Exp - City Environment	7,664,500	5,539,054	4,300,000	
		Total Exp - City Environment	7,004,300	3,333,034	4,300,000	

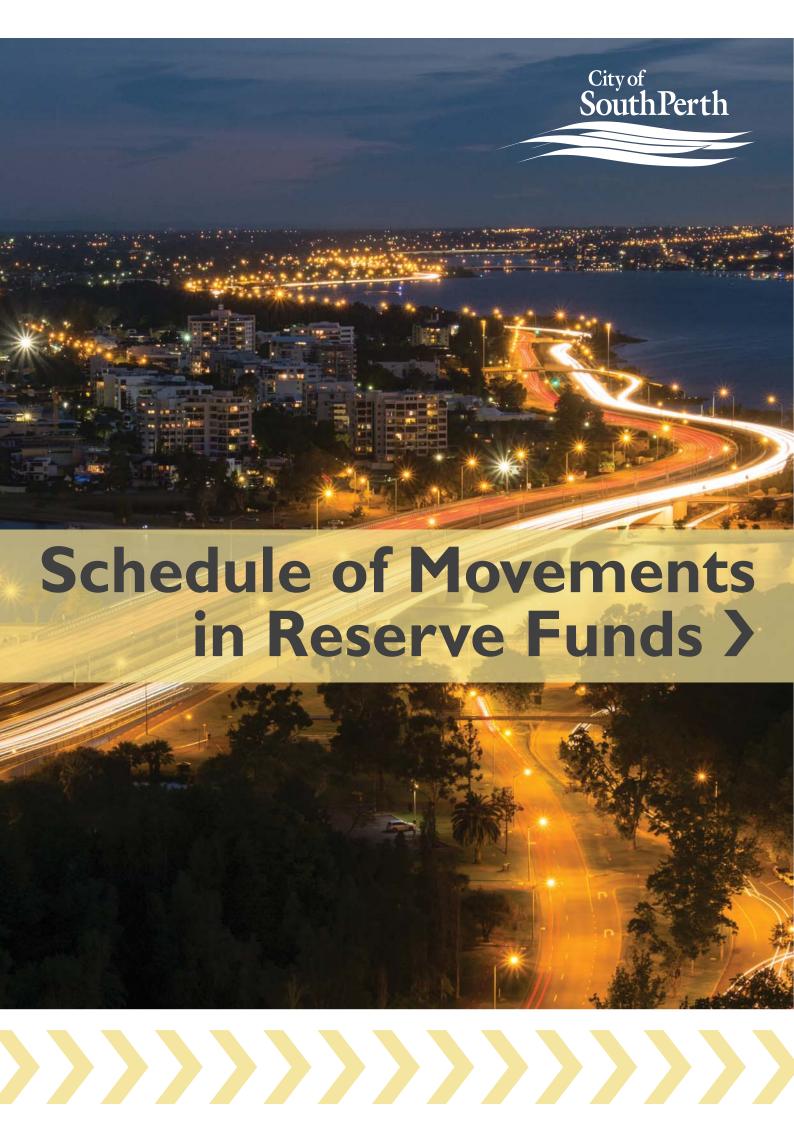
Account Number		Account Description	2015/2016	2015/2016	2016/2017	2016/2017
			Budget	Projection	Budget	Comments / Notes
		Other Projects - Asset Creation				
5061	1519	Bus Shelters	50,000	37,715	40,000	
8555	5831	CPGC Fuel Tank Delivery System	0	0	50,000	
8556	5831	OPC Fuel Tank Delivery System	0	0	50,000	
		Prior Year Projects (C.Fwd)	155,000	110,232	0	
		Add back Assets Capitalised	0	0	0	
		Sub Total	205,000	147,948	140,000	
		Other Projects - Non Recurrent				
8557	5831	Yard Improvement Program	0	0	50,000	
5608		Emergency Management Planning	35,000	0	· · · · · · · · · · · · · · · · · · ·	C.Fwd \$35K
3000	17.13	Prior Year Projects	0	0	0	O.1 WG \$35K
		Sub Total	35,000	0	50,000	
		Total Exp - Infrastructure Services	15,023,815	11,772,842	11,669,050	
		TOTAL CAPITAL EXPENDITURE	36,032,104	27,733,057	27,014,662	
		Representing:				
		nepresenting.				
		Asset Acquisition / Replacement	32,772,615	25,538,402	24,672,250	
		Non Recurrent Expenditure	3,259,489	2,194,655	2,342,412	
		TOTAL CAPITAL EXPENDITURE	36,032,104	27,733,057	27,014,662	



### **SCHEDULE OF CARRY FORWARD WORKS**

Account No	Account Description	Justification for Carrying Work Forward	Anticipated
8702.5831	Office Refurbishment	Awaiting organisational review before layout is finalised.	150,000
8845.5831	Manning Hub Construction	In progress but incomplete.	3,000,000
8846.5831	Manning Hub Fit-out	In progress but incomplete.	500,000
8961.5831	Ernest Johnson Reserve Princinct Upgrade	Preliniaries in progress but incomplete.	200,000
8758.5831	CRM Workflow Development	In progress but incomplete.	50,000
8761.5831	Server Room DR Site at Manning Hub	Can not commence until building is completed.	290,000
8763.5831	Communications Management System Upgrade	Alternative solution to be implemented.	125,000
8764.5831	Online facility Bookings Project	In progress but incomplete.	15,000
8768.5831	Civic Hall AV System	Alternative solutions being evaluated.	55,000
8762.5831	Technology Consultancy	Project timelines have been extended to allow integrated approach.	90,000
8930.5831	Precinct Studies	In progress but incomplete.	50,000
5599.4719	Traffic Modelling - Station Precinct	Commenced but incomplete.	50,000
5610.4719	Design Work - Stn Precinct Intersections	Commenced but incomplete.	120,000
7160.1500.30	Bessell Ave Slow Points	Yet to commence.	50,000
7166.1500.30	Mt Henry / Hope Ave Roundabout	Project deferred into 2016/2017.	180,000
7158.4719	Mends St (Connect South) Project Planning	In progress but incomplete.	88,000
6310.2500.30	Walanna Dr Streetscape (Melinga - Lowan)	Yet to commence.	45,000
6092.2500.30	Playground Equipment Upgrades	Substantially progressed but incomplete.	78,000
6308.2500.30	James Miller Oval Upgrade Works	Substantially progressed but incomplete.	396,000
6318.2500.30	SPLTC Expansion	Tender only awarded in June 2016	770,000
6262.2500.30	Master Plan & Design for Parks	In progress but incomplete.	35,000
6293.2500.30	Urban Forest Project	In progress but incomplete.	20,000
6311.2500.30	Angelo St Median Lighting	Yet to commence.	58,000
6302.2500.30	Cygnia Cove Natural Areas	In progress but incomplete.	93,000
6317.2500.30	Cygnia Cove Natural Areas Restoration	Substantially progressed but incomplete.	8,000
6306.1500.30	Millers Pool	Substantially progressed but incomplete.	111,000
6307.1500.30	River Wall (Queen St - Narrows)	Substantially progressed but incomplete.	175,000
5608.4719	Emergency Management Planning	Yet to commence.	35,000
Various	Year End Accrual Invoices	In progress but incomplete.	943,000
Various	Residual Projects	In progress but incomplete.	200,000

7,980,000



Account Number	Account Description		2015/2016	2015/2016	2016/2017	2016/2017
			Budget	Projection	Budget	Comments / Notes
9901	Plant Replacement Reserve 1	M				
9901 0435	Interest Revenue		(5,629)	(6,989)	(15,794)	
9901 7801	Transfer from Municipal Fund		(365,000)	(365,000)	0	
9901 7802	Transfer to Municipal Fund		0	0	0	
1044 9901	Transfer to Reserves		370,629	371,989	15,794	
1045 9901	Transfer from Reserves		0	0	0	
9906	Future Municipal Works Reserve	M				
9906 0435	Interest Revenue		0	0	0	
9906 7801	Transfer from Municipal Fund		0	0	0	
9906 7802	Transfer to Municipal Fund		361,283	361,282	(0)	To Major Community Facilities Reserve
1044 9906	Transfer to Reserves		0	0	0	
1045 9906	Transfer from Reserves		(361,283)	(361,282)	0	To Major Community Facilities Reserve
9907	CPV Loan Offset Reserve	Q				
9907 0435	Interest Revenue		(936,519)	(585,577)	(947,709)	
9907 7801	Transfer from Municipal Fund		(3,000,000)	(3,190,000)	(3,000,000)	
9907 7802	Transfer to Municipal Fund		2,250,000	3,170,571	2,250,000	
1044 9907	Transfer to Reserves		3,936,519	3,775,577	3,947,709	
1045 9907	Transfer from Reserves		(2,250,000)	(3,170,571)	(2,250,000)	
9911	CPGC Reserve	Q				
9911 0435	Interest Revenue		(13,120)	(13,654)	(12,642)	
9911 7801	Transfer from Municipal Fund		(700,664)	(773,727)	(637,492)	
9911 7802	Transfer to Municipal Fund		664,349	729,651	819,107	·
1044 9911	Transfer to Reserves		713,784	787,381	650,134	
1045 9911	Transfer from Reserves		(664,349)	(729,651)	(819,107)	

Account Number	Account Description		2015/2016	2015/2016	2016/2017	2016/2017
			Budget	Projection	Budget	Comments / Notes
9912	Waste Management Reserve	Q				
9912 0435	Interest Revenue		(97,914)	(100,377)	(102,641)	
9912 7801	Transfer from Municipal Fund		(313,225)	(416,769)	(151,985)	
9912 7802	Transfer to Municipal Fund		323,400	148,506		Capital Exp
1044 9912	Transfer to Reserves		411,139	517,146	254,626	
1045 9912	Transfer from Reserves		(323,400)	(148,506)	(305,000)	
9913	Reticulation & Pump Reserve	М				
9913 0435	Interest Revenue		(7,835)	(7,484)	(9,398)	
9913 7801	Transfer from Municipal Fund		(105,236)	(105,236)		Consolidate Reserves
9913 7802	Transfer to Municipal Fund		0	0	0	
1044 9913	Transfer to Reserves		113,071	112,720	9,398	
1045 9913	Transfer from Reserves		0	0	0	
9915	Information Technology Reserve	M				
9915 0435	Interest Revenue		(27,030)	(29,873)	(19,422)	
9915 7801	Transfer from Municipal Fund		0	0	0	
9915 7802	Transfer to Municipal Fund		0	0	500,000	
1044 9915	Transfer to Reserves		27,030	29,873	19,422	
1045 9915	Transfer from Reserves		0	0	(500,000)	
9916	Insurance Risk Reserve	М				
9916 0435	Interest Revenue		(4,906)	(7,671)	(11,905)	
9916 7801	Transfer from Municipal Fund		(250,000)	(250,000)	0	
9916 7802	Transfer to Municipal Fund		0	0	0	
1044 9916	Transfer to Reserves		254,906	257,671	11,905	
1045 9916	Transfer from Reserves		0	0	0	

Account Num	ber	Account Description		2015/2016	2015/2016	2016/2017	2016/2017
				Budget	Projection	Budget	Comments / Notes
9917		Major Community Facilities Reserve **					
9917 04	1435	Interest Revenue		(608,971)	(730,628)	(340,371)	
9917 78	'801	Transfer from Municipal Fund		(3,896,906)	(3,486,349)	0	
9917 78	'802	Transfer to Municipal Fund		11,615,000	11,615,000	11,750,000	
1044 99	917	Transfer to Reserves		4,505,877	4,216,978	340,371	
1045 99	917	Transfer from Reserves		(11,615,000)	(11,615,000)	(11,750,000)	
9918		Paths Reserve	М				
9918 04	1435	Interest Revenue		0	0	0	
9918 78	'801	Transfer from Municipal Fund		0	0	0	
9918 78	'802	Transfer to Municipal Fund		6,958	6,958	0	To Sustainable Infrastructure Reserve
1044 99	918	Transfer to Reserves		0	0	0	
1045 99	918	Transfer from Reserves		(6,958)	(6,958)	(0)	To Sustainable Infrastructure Reserve
9921		Underground Power Reserve	M				
9921 04	1435	Interest Revenue		(2,855)	(2,912)	(2,907)	
9921 78	'801	Transfer from Municipal Fund		0	0	0	
9921 78	'802	Transfer to Municipal Fund		0	0	0	
1044 99	921	Transfer to Reserves		2,855	2,912	2,907	
1045 99	921	Transfer from Reserves		0	0	0	
9922		Parking Facilities Reserve					
9922 04	1435	Interest Revenue	M	(4,616)	(7,317)	(10,964)	
9922 78	'801	Transfer from Municipal Fund		(250,000)	(250,000)	0	
9922 78	'802	Transfer to Municipal Fund		23,800	23,800	0	
1044 99	922	Transfer to Reserves		254,616	257,317	10,964	
1045 99	922	Transfer from Reserves		(23,800)	(23,800)	0	

Account Number	Account Description		2015/2016 Budget	2015/2016 Projection	2016/2017 Budget	2016/2017 Comments / Notes
9923	Collier Park Village Reserve	Q				
9923 0435	Interest Revenue		(54,963)	(41,446)	(30,742)	
9923 7802	Transfer from Municipal Fund		(500,000)	(587,805)	(450,000)	Ingoing Premium & Refurb Levy
9923 7802	2 Transfer to Municipal Fund		714,376	608,269	643,162	Capital & Operating Loss
1044 9923	3 Transfer to Reserves		554,963	629,251	480,742	
1045 9923	3 Transfer from Reserves		(714,376)	(608,269)	(643,162)	
9924	River Wall Reserve	M				
9924 0435		IVI	(4,641)	1,555	(4,437)	
9924 0433			(4,641)	0	(4,437)	
9924 7802	·		0	0	0	
1044 9924	•		4,641	(1,555)	4,437	
1044 9924			0	(1,333)	4,437	
1045 9924	+ Hansier Holli Reserves		0	0	0	
9925	Railway Station Precinct Reserve	М				
9925 0435			(20,279)	(20,682)	(20,646)	
9925 7802			0	0	0	
9925 7802	2 Transfer to Municipal Fund		0	0	0	
1044 9925			20,279	20,682	20,646	
1045 9925	Transfer from Reserves		0	0	0	
9926	Future Building Projects Reserve	М				
9926 0435	Interest Revenue		0	0	0	
9926 7802	Transfer from Municipal Fund		0	0	0	
9926 7802	2 Transfer to Municipal Fund		2,950,623	2,950,623	(0)	To Major Community Facilities Reserve
1044 9926	Transfer to Reserves		0	0	0	
1045 9926	Transfer from Reserves		(2,950,623)	(2,950,623)	0	To Major Community Facilities Reserve

Account Number	Account Description		2015/2016 Budget	2015/2016 Projection	2016/2017 Budget	2016/201 Comments / Note
			buuget	Projection	buuget	Comments / Note
9927	Future Transport Works Reserve	М				
9927 0435	Interest Revenue		0	0	0	
9927 7801	Transfer from Municipal Fund		0	0	0	
9927 7802	Transfer to Municipal Fund		513,519	513,518	(0)	To Sustainable Infrastructure Reserve
1044 9927	Transfer to Reserves		0	0	0	
1045 9927	Transfer from Reserves		(513,519)	(513,518)	0	To Sustainable Infrastructure Reserve
9928	Future Streetscapes Works Reserve	М				
9928 0435	Interest Revenue	141	0	0	0	
9928 7801	Transfer from Municipal Fund		0	0	0	
9928 7802	Transfer to Municipal Fund		100,078	100,078		To Reticulation & Pump Reserve
1044 9928	Transfer to Reserves		0	0	0	*
1044 9928	Transfer from Reserves		(100,078)	(100,078)		To Reticulation & Pump Reserve
	_					
9929	Future Parks Projects Reserve	М				
9929 0435	Interest Revenue		0	0	0	
9929 7801	Transfer from Municipal Fund		0	0	0	
9929 7802	Transfer to Municipal Fund		5,158	5,157	(0)	To Reticulation & Pump Reserve
1044 9929	Transfer to Reserves		0	0	0	
1045 9929	Transfer from Reserves		(5,158)	(5,157)	0	To Reticulation & Pump Reserve
9930	Sustainable Infrastructure Reserve	М				
9930 0435	Interest Revenue		(66,981)	(63,385)	(82,102)	
9930 7801	Transfer from Municipal Fund		(1,520,476)	(1,520,476)	0	
9930 7802	Transfer to Municipal Fund		0	0	0	
1044 9930	Transfer to Reserves		1,587,457	1,583,861	82,102	
1045 9930	Transfer from Reserves		0	0	0	
			ı			

Account Number	Account Description		2015/2016 Budget	2015/2016 Projection	2016/2017 Budget	2016/2017 Comments / Notes
9931	Public Art Reserve	М				
9931 0435	Interest Revenue		(1,375)	(1,952)	(3,480)	
9931 7801	Transfer from Municipal Fund		(150,000)	(150,000)	(50,000)	
9931 7802	Transfer to Municipal Fund		50,000	50,000	0	
1044 9931	Transfer to Reserves		151,375	151,952	53,480	
1045 9931	Transfer from Reserves		(50,000)	(50,000)	0	
	Reserve Movement Totals					
0435	Interest Revenue		(1,857,634)	(1,618,391)	(1,615,160)	
7801	Transfer from Municipal Fund		(11,051,507)	(11,095,362)	(4,289,477)	
7802	Transfer to Municipal Fund		19,578,544	20,283,414	16,267,268	
1044	Transfer to Reserves		12,909,141	12,713,753	5,904,637	
1045	Transfer from Reserves		(19,578,544)	(20,283,414)	(16,267,268)	